

Columbia Memorial Hospital

PFI 0146

Intensive Care Unit

Average Daily Census (2023)	4.25
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			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Weds	Thurs	Fri	Sat	Sun
			Day Shift						
Registered Nurse	7am-3pm	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Patient Care Associate	7am-3pm	8.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
			Evening Shift						
Registered Nurse	3pm-11pm	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Patient Care Associate	3pm-11pm	8.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
			Night Shift						
Registered Nurse	11pm-7am	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Patient Care Associate	11pm-7am	8.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0

Nursing Hours Per Patient Day	16.9
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Columbia Memorial Hospital

PFI 0146

Intensive Care Unit

Additional Care Team Members			
Skills	Shift Coverage		
	Day	Evening	Night
Nursing Clinical Director/ Nurse Manager	X	X	
Unit Secretary/ Administrative Assistant	X	X	
Nursing Supervisor	X	X	X
Staff Educator	X		
1:1 Patient Sitter	X	X	X
Nurse Extern	X	X	X
Security	X	X	X
Monitor Technician	X	X	X
Recreation / Milieu Therapist			
Respiratory Therapy Support	X	X	X
Nutritionist / Dietary	X	X	
Rehab Activities (PT, OT, Speech)	X		
Clinical Pharmacist/ Pharmacy	X	X	
Case Management / Social Services/ Discharge Coordinator	X		
Hospitalist / PA / NP	X	X	X
Radiology	X	X	X
Housekeeping	X	X	X
Materials Management	X	X	
Central Sterile	X	X	
Staffing and Scheduling Assistants	X	X	
Other			

Columbia Memorial Hospital
PFI 0146
Intensive Care Unit

Other Team Members:

Additional Unit Information :

Columbia Memorial Hospital

PFI 0146

Rapid Decision Unit (RDU)

Observation Unit

Average Daily Census (2022)	7.6
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			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Weds	Thurs	Fri	Sat	Sun
			Day Shift						
Registered Nurse	7am-3pm	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Patient Care Associate	7am-3pm	8.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
			Evening Shift						
Registered Nurse	3pm-11pm	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Patient Care Associate	3pm-11pm	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
			Night Shift						
Registered Nurse	11pm-7am	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Patient Care Associate	11pm-7am	8.0	1.5	1.5	1.5	1.5	1.5	1.5	1.5

Nursing Hours Per Patient Day	6.32
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Columbia Memorial Hospital
PFI 0146
Rapid Decision Unit (RDU)
Observation Unit

Additional Care Team Members			
Skills	Shift Coverage		
	Day	Evening	Night
Nursing Clinical Director/ Nurse Manager	X	X	
Unit Secretary/ Administrative Assistant	X		
Nursing Supervisor	X	X	X
Staff Educator	X		
1:1 Patient Sitter	X	X	X
Nurse Extern	X	X	X
Security	X	X	X
Monitor Technician			
Recreation / Milieu Therapist			
Respiratory Therapy Support	X	X	X
Nutritionist / Dietary	X	X	
Rehab Activities (PT, OT, Speech)	X		
Clinical Pharmacist/ Pharmacy	X	X	
Case Management / Social Services/ Discharge Coordinators	X		
Hospitalist / PA / NP	X	X	X
Radiology	X	X	X
Housekeeping	X	X	X
Materials Management	X	X	
Central Sterile	X	X	
Staffing and Scheduling Assistants	X	X	
Other			

Columbia Memorial Hospital
PFI 0146
Rapid Decision Unit (RDU)
Observation

Other Team Members:

Additional Unit Information :

Columbia Memorial Hospital

PFI 0146

Memorial 2A

Telemetry Unit

Average Daily Census (2023):	13.03
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			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Weds	Thurs	Fri	Sat	Sun
			Day Shift						
Registered Nurse	7am-3pm	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Patient Care Associate	7am-3pm	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
			Evening Shift						
Registered Nurse	3pm-11pm	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Patient Care Associate	3pm-11pm	8.0	2.5	2.5	2.5	2.5	2.5	2.5	2.5
			Night Shift						
Registered Nurse	11pm-7am	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Patient Care Associate	11pm-7am	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0

Nursing Hours Per Patient Day	5.52
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Columbia Memorial Hospital

PFI 0146

Memorial 2A

Telemetry Unit

Additional Care Team Members			
Skills	Shift Coverage		
	Day	Evening	Night
Nursing Clinical Director/ Nurse Manager	X	X	
Unit Secretary/ Administrative Assistant	X	X	X
Nursing Supervisor	X	X	X
Staff Educator	X		
1:1 Patient Sitter	X	X	X
Nurse Extern	X	X	X
Security	X	X	X
Monitor Technician	X	X	X
Recreation / Milieu Therapist			
Respiratory Therapy Support	X	X	X
Nutritionist / Dietary	X	X	
Rehab Activities (PT, OT, Speech)	X		
Clinical Pharmacist/ Pharmacy	X	X	
Case Management / Social Services/ Discharge Coordinators	X		
Hospitalist / PA / NP	X	X	X
Radiology	X	X	X
Housekeeping	X	X	X
Materials Management	X	X	
Central Sterile	X	X	
Staffing and Scheduling Assistants	X	X	
Other			

Columbia Memorial Hospital
PFI 0146
Memorial 2A
Telemetry Unit

Other Team Members:

Additional Unit Information :

Columbia Memorial Hospital

PFI 0146

Memorial 4

Medical/Surgical Unit

Average Daily Census (2023):	23.89
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			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Weds	Thurs	Fri	Sat	Sun
			Day Shift						
Registered Nurse	7am-3pm	8.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0
Patient Care Associate	7am-3pm	8.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
			Evening Shift						
Registered Nurse	3pm-11pm	8.0	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Patient Care Associate	3pm-11pm	8.0	4.5	4.5	4.5	4.5	4.5	4.5	4.5
			Night Shift						
Registered Nurse	11pm-7am	8.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Patient Care Associate	11pm-7am	8.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0

Nursing Hours Per Patient Day	5.02
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Columbia Memorial Hospital
PFI 0146
Memorial 4
Medical/Surgical Unit

Additional Care Team Members			
Skills	Shift Coverage		
	Day	Evening	Night
Nursing Clinical Director/ Nurse Manager	X	X	
Unit Secretary/ Administrative Assistant	X	X	
Nursing Supervisor	X	X	X
Staff Educator	X		
1:1 Patient Sitter	X	X	X
Nurse Extern	X	X	X
Security	X	X	X
Monitor Technician	X	X	X
Recreation / Milieu Therapist			
Respiratory Therapy Support	X	X	X
Nutritionist / Dietary	X	X	
Rehab Activities (PT, OT, Speech)	X		
Clinical Pharmacist/ Pharmacy	X	X	
Case Management / Social Services/ Discharge Coordinators	X		
Hospitalist / PA / NP	X	X	X
Radiology	X	X	X
Housekeeping	X	X	X
Materials Management	X	X	
Central Sterile	X	X	
Staffing and Scheduling Assistants	X	X	
Other			

Columbia Memorial Hospital
PFI 0146
Memorial 4
Medical/Surgical Unit

Other Team Members:

Additional Unit Information :

Columbia Memorial Hospital

PFI 0146

Memorial 6

Medical/Surgical Unit

Average Daily Census (2023):	13.51
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			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Weds	Thurs	Fri	Sat	Sun
			Day Shift						
Registered Nurse	7am-3pm	8.0	3.0	4.0	3.0	3.0	3.0	3.0	3.0
Patient Care Associate	7am-3pm	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
			Evening Shift						
Registered Nurse	3pm-11pm	8.0	3.0	3.5	3.0	3.0	3.0	3.0	3.0
Patient Care Associate	3pm-11pm	8.0	2.5	2.5	2.5	2.5	2.5	2.5	2.5
			Night Shift						
Registered Nurse	11pm-7am	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Patient Care Associate	11pm-7am	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0

Nursing Hours Per Patient Day	5.33
Nursing Hours Per Patient Day (Tuesday only)	6.22

Columbia Memorial Hospital

PFI 0146

Memorial 6

Medical/Surgical Unit

Additional Care Team Members			
Skills	Shift Coverage		
	Day	Evening	Night
Nursing Clinical Director/ Nurse Manager	X	X	
Unit Secretary/ Administrative Assistant	X	X	
Nursing Supervisor	X	X	X
Staff Educator	X		
1:1 Patient Sitter	X	X	X
Nurse Extern	X	X	X
Security	X	X	X
Monitor Technician	X	X	X
Recreation / Milieu Therapist			
Respiratory Therapy Support	X	X	X
Nutritionist / Dietary	X	X	
Rehab Activities (PT, OT, Speech)	X		
Clinical Pharmacist/ Pharmacy	X	X	
Case Management / Social Services/ Discharge Coordinators	X		
Hospitalist / PA / NP	X	X	X
Radiology	X	X	X
Housekeeping	X	X	X
Materials Management	X	X	
Central Sterile	X	X	
Staffing and Scheduling Assistants	X	X	
Other			

Columbia Memorial Hospital
PFI 0146
Memorial 6
Medical/Surgical Unit

Other Team Members:

Additional Unit Information :

Columbia Memorial Hospital
PFI 0146
Behavioral Health Unit

Average Daily Census (2023):	17.48
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			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Weds	Thurs	Fri	Sat	Sun
			Day Shift						
Registered Nurse	7am-3pm	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Behavioral Health Tech	7am-3pm	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
			Evening Shift						
Registered Nurse	3pm-11pm	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Behavioral Health Tech	3pm-11pm	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
			Night Shift						
Registered Nurse	11pm-7am	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Behavioral Health Tech	11pm-7am	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0

Nursing Hours Per Patient Day	4.12
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Columbia Memorial Hospital
PFI 0146
Behavioral Health Unit

Additional Care Team Members			
Skills	Shift Coverage		
	Day	Evening	Night
Nursing Clinical Director/ Nurse Manager	X	X	
Unit Secretary/ Administrative Assistant	X		
Nursing Supervisor	X	X	X
Staff Educator	X		
1:1 Patient Sitter	X	X	X
Nurse Extern	X	X	X
Security	X	X	X
Monitor Technician	X	X	X
Recreation / Milieu Therapist	X		
Respiratory Therapy Support	X	X	X
Nutritionist / Dietary	X	X	
Rehab Activities (PT, OT, Speech)	X		
Clinical Pharmacist/ Pharmacy	X	X	
Case Management / Social Services/ Discharge Coordinators	X		
Hospitalist / PA / NP	X	X	X
Radiology	X	X	X
Housekeeping	X	X	X
Materials Management	X	X	
Central Sterile	X	X	
Staffing and Scheduling Assistants	X	X	
Other			

Columbia Memorial Hospital
PFI 0146
Behavioral Health Unit

Other Team Members:

Additional Unit Information :

Columbia Memorial Hospital
PFI 0146
Emergency Department

Additional Care Team Members			
Skills	Shift Coverage		
	Day	Evening	Night
Nursing Clinical Director/ Nurse Manager	X	X	
Unit Secretary/ Administrative Assistant	X	X	X
Nursing Supervisor	X	X	X
Staff Educator	X		
1:1 Patient Sitter	X	X	X
Nurse Extern	X	X	X
Security	X	X	X
Monitor Technician			
Recreation / Milieu Therapist	X		
Respiratory Therapy Support	X	X	X
Nutritionist / Dietary	X	X	
Rehab Activities (PT, OT, Speech)	X		
Clinical Pharmacist/ Pharmacy	X	X	
Case Management / Social Services/ Discharge Coordinators	X		
Hospitalist / PA / NP	X	X	X
Radiology	X	X	X
Housekeeping	X	X	X
Materials Management	X	X	
Central Sterile	X	X	
Staffing and Scheduling Assistants	X	X	
Psychiatric Mental Health Clinician	X	X	
Other			

Columbia Memorial Hospital
PFI 0146
Emergency Department

Other Team Members:

Additional Unit Information :

Columbia Memorial Hospital
PFI 0146
Gastroenterology Suite (GEU)

Budgeted GEU Cases (2023)	2962
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			Number of Staff				
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Weds	Thurs	Fri
			Day Shift				
Registered Nurses Room1	7am to 5 pm	10 hours	2.0	2.0	2.0	2.0	2.0
Registered Nurses Room 2	7am to 5 pm	10 hours	2.0	2.0	2.0	2.0	2.0

Each room in the GEU Suite is staffed with 2 RNs.

The GEU Suite is closed on weekends with the exception of emergencies.

Columbia Memorial Hospital
PFI 0146
Gastroenterology Suite (GEU)

Additional Care Team Members			
Skills	Shift Coverage		
	Day	Evening	Night
Nursing Clinical Director/ Nurse Manager	X		
Unit Secretary/ Administrative Assistant	X		
Nursing Supervisor	X		
Anesthesia	X		
Staff Educator	X		
Security	X		
Respiratory Therapy Support	X		
Clinical Pharmacist/ Pharmacy	X		
Case Management / Social Services/ Discharge Coordinators	X		
Hospitalist / PA / NP	X		
Radiology	X		
Housekeeping	X		
Materials Management	X		
Central Sterile	X		
Staffing and Scheduling Assistants	X		
Other			

Columbia Memorial Hospital
PFI 0146
Gastroenterology Suite (GEU)

Other Team Members:

Additional Unit Information :

Columbia Memorial Hospital
PFI 0146
Post Anesthesia Care Unit

Total Budgeted Surgical Cases (2023)			3736				
			Number of Staff				
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Weds	Thurs	Fri
			Day Shift				
Registered Nurse	6 am to 6 pm	12 hours	1	1	2	1	1
	8am to 6 pm	10 hours	4	4	3	4	4

For Phase 1 PACU: Each RN delivers care to 1 patient

For Phase 2 PACU: Each RN delivers care to 2 patients

On Wednesday, RNs in PACU will provide patient care pre and post procedure.

On call is scheduled from 5 pm to 7 am Monday through Friday; 1 RN is scheduled call.

On call is scheduled from 7 am to 7 am Saturday and Sunday; 1 RN is scheduled call.

If needed, second call team will be contacted. A second call team is not automatically scheduled.

Columbia Memorial Hospital

PFI 0146

Post Anesthesia Care Unit

Additional Care Team Members			
Skills	Shift Coverage		
	Day	Evening	Night
Nursing Clinical Director/ Nurse Manager	X		
Unit Secretary/ Administrative Assistant	X		
Nursing Supervisor	X		
Staff Educator	X		
Anesthesia Services	X		
Security	X		
Respiratory Therapy Support	X		
Clinical Pharmacist/ Pharmacy	X		
Case Management / Social Services/ Discharge Coordinators	X		
Hospitalist / PA / NP	X		
Radiology	X		
Housekeeping	X		
Materials Management	X		
Central Sterile	X		
Staffing and Scheduling Assistants	X		
Other			

Columbia Memorial Hospital
PFI 0146
Post Anesthesia Care Unit

Other Team Members:

Additional Unit Information :

Columbia Memorial Hospital
PFI 0146
Operating Room

Total Budgeted Surgical Cases (2023)			3736				
			Number of Staff				
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Weds	Thurs	Fri
			Day Shift				
<u>OR Room 1</u> Registered Nurse (Circulator) Registered Nurse (Scrub) or Certified Surgical Technologist	7 am to 5 pm	10 hours	1	1	1	1	1
			1	1	1	1	1
			Day Shift				
<u>OR Room 2</u> Registered Nurse (Circulator) Registered Nurse (Scrub) or Certified Surgical Technologist	7 am to 5 pm	10 hours	1	1	1	1	1
			1	1	1	1	1
			Day Shift				
<u>OR Room 3</u> Registered Nurse (Circulator) Registered Nurse (Scrub) or Certified Surgical Technologist	7 am to 5 pm	10 hours	1	1	1	1	1
			1	1	1	1	1
			Day Shift				
<u>OR Room 4</u> Registered Nurse (Circulator) Registered Nurse (Scrub) or Certified Surgical Technologist	7 am to 5 pm	10 hours	1	1	1	1	1
			1	1	1	1	1

On call is scheduled from 3 pm to 7 am Monday through Friday; 2 RNs are scheduled On call is scheduled from 7 am to 7 am Saturday and Sunday; 2 RNs are scheduled call. * A Certified Surgical Technologist .

If needed, second call team will be contacted. A second call team is not automatically scheduled.

Columbia Memorial Hospital

PFI 0146

Operating Room

Additional Care Team Members			
Skills	Shift Coverage		
	Day	Evening	Night
Nursing Clinical Director/ Nurse Manager	X		
Unit Secretary/ Administrative Assistant	X		
Nursing Supervisor	X		
Anesthesia Services	X		
Staff/ Scrub Educator	X		
Security	X		
Clinical Pharmacist/ Pharmacy	X		
Hospitalist / PA / NP	X		
Radiology	X		
Housekeeping / Multispecialty Aide	X		
Materials Management	X		
Central Sterile	X		
Staffing and Scheduling Assistants	X		
Vendor Representatives	X		
Other			

Columbia Memorial Hospital
PFI 0146
Operating Room

Other Team Members:

Additional Unit Information :

Columbia Memorial Hospital
PFI 0146
Ambulatory Surgery Unit (ASU)

Budgeted Surgical Cases Outpatient (2023)/ Budgeted Gastroenterology Cases (2023)			2888/2962				
			Number of Staff				
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Weds	Thurs	Fri
			Day Shift				
Registered Nurse	6 am to 2 pm	8 hours	3	3	3	3	3
	7 am to 3 pm	8 hours	5	5	5	5	5
	8am to 4 pm	8 hours	8	8	8	8	8
	9am to 5 pm	8 hours	10	10	10	10	10
	5pm to 8 pm	3 hours	2	2	2	2	2
Patient Care Assistant (PCA)	7 am to 3 pm	8 hours	1	1	1	1	1

RNs in the ASU arrive daily on a staggered schedule. At the peak hours of the day there are 10 RNs. Each RN delivers care to 1 to 2 patients who are either pre procedure or post procedure preparing for discharge. The department is open Monday through Friday. There is not a call component for this department.

Columbia Memorial Hospital
PFI 0146
Ambulatory Surgery Unit (ASU)

Additional Care Team Members			
Skills	Shift Coverage		
	Day	Evening	Night
Nursing Clinical Director/ Nurse Manager	X	X	
Unit Secretary/ Administrative Assistant	X	X	
Nursing Supervisor	X	X	
Staff Educator	X		
Nurse Extern	X	X	
Security	X	X	
Respiratory Therapy Support	X	X	
Nutritionist / Dietary	X	X	
Clinical Pharmacist/ Pharmacy	X	X	
Case Management / Social Services/ Discharge Coordinators	X		
Hospitalist / PA / NP	X	X	
Radiology	X	X	
Housekeeping	X	X	
Materials Management	X	X	
Central Sterile	X	X	
Staffing and Scheduling Assistants	X	X	
Other			

Columbia Memorial Hospital
PFI 0146
Ambulatory Surgery Unit (ASU)

Other Team Members:

Additional Unit Information :
