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STATE OF NEW YORK
PUBLIC HEALTH AND HEALTH PLANNING COUNCIL

October 11, 2012
10:00 a.m.

90 Church Street
New York, New York

BEFORE: DR. WILLIAM STRECK, Chairman

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MEMBERSHIP:

HOWARD S. BERLINER, SC.D.
JODUMUTT GANESH BHAT, M.D.
CHRISTOPHER C. BOOTH
JO IVEY BOUFFORD, M.D.
MICHAEL FASSLER
HOWARD FENSTERMAN
CARLA BOUTIN-FOSTER, M.D.
JEFFREY A. KRAUT
ELLEN GRANT, PH.D.
ANGEL ALFONSO GUTIERREZ, M.D.
VICTORIA G. HINES
ROBERT W. HURLBUT
ARTHUR A. LEVIN, MPH
GLENN MARTIN, M.D.
JOHN M. PALMER, PH.D.
ELLEN L. RAUTENBERG, M.H.S.
SUSAN REGAN c/o COLLEEN FROST
PETER G. ROBINSON
JOHN RUGGE, M.D., MPP
THEODORE STRANGE, M.D.

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MEMBERSHIP: (Continued)

- ANN MARIE THERESA SULLIVAN, M.D.
- ANDERSON TORRES, PH.D., LCSW-R
- PATSY YANG, DR.P.H.
- DR. NIRAV SHAH, COMMISSIONER OF HEALTH

1 P R O C E E D I N G S

2 DR. STRECK: Good morning, everyone.

3 I'm Dr. William Streck, Chair of the Public Health
4 and Health Planning Council. I have the privilege
5 of calling today's meeting to order.

6 I would note that we are webcasting. I
7 would like to remind Council members, staff and the
8 audience this meeting is subject to the Open
9 Meeting Law broadcast over the internet. You may
10 access the webcast at the Department of Health's
11 website. They are available no later than seven
12 days after the meeting for a minimum of 30 days and
13 a copy is returned.

14 As always, we just briefly remind
15 ourselves of our ground rules. Since we have
16 synchronized captioning it's important not to have
17 multiple conversations at once. The first time you
18 speak please state your name and briefly identify
19 yourself. The microphones are hot. That means
20 they pick up all sounds, rustling of papers and
21 conversations that were not intended for the
22 public. There's a record of appearance form that
23 is outside the room. I remind the audience you
24 should fill out that form. It's required by the
25 Joint Commission on Public Ethics in accordance

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2 with Executive Law Section 166.

3 I would like to give you a brief
4 overview of today's meeting. Please note that in
5 order to accommodate member schedules and maintain
6 a quorum we have rearranged the agenda such that
7 Project Review Recommendations and Establishment
8 Actions will be the first item on the agenda today.
9 That will be followed by the Professional Committee
10 on Health Personnel and Interprofessional Relations
11 Actions and Considerations, that will be an
12 Executive Session. Following these, which we
13 anticipate will take to lunch, we will return after
14 lunch to the Department of Health's report at which
15 time we'll hear from Dr. Shah who will provide a
16 report on the Department of Health activities.
17 Mr. Cook will give an update on the office of
18 Health Systems Management Activity. Ms. Block will
19 report on the activities of the Office of Health
20 Information Technology Transformation. Next Dr.
21 Birkhead will give a report on the activities of
22 the Office of Public Health. Public Health
23 Services will be addressed by Dr. Boufford, and
24 under the category of Health Policy Dr. Rugge will
25 summarize the 37 days of work that he has done

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2 since our last meeting. Finally, Dr. Gutierrez
3 will present regulations for emergency adoption.

4 I will remind the group, the Council
5 members that conflicts and interest must be noted.
6 So, if there are such that you have not made it
7 known to staff please do so. When we do consider
8 the Project Review and Establishment actions we do
9 it in a batch process to facilitate efficiency, we
10 will follow that protocol today.

11 And since that is the first item on the
12 agenda, if there are no questions to this point I
13 will convene by asking your adoption of the minutes
14 of our last meeting.

15 Can I have a motion for adoption of the
16 August 9th meeting.

17 DR. BERLINER: So moved.

18 DR. STRECK: Moved and seconded.

19 Is there a discussion?

20 Hearing none, those in favor "Aye."

21 (A chorus of "Ayes.")

22 DR. STRECK: Opposed?

23 Thank you.

24 We will now move to the Project Review
25 recommendations. Prior to moving to that

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2 deliberation, before you you have the proposed
3 schedule for the Public Health and Health Planning
4 Council, the 2013 timeline, and I would ask for a
5 motion of adoption for this so that this can be
6 promulgated and made available not only to us but
7 the public at large.

8 DR. BERLINER: So moved.

9 DR. STRECK: Moved and seconded.

10 Any discussion.

11 Those in favor "Aye."

12 (A chorus of "Ayes.")

13 DR. STRECK: Opposed?

14 Thank you. So, that is the schedule.

15 We will now move to the Project Review
16 Recommendations and Establishment Actions.

17 MR. KRAUT: Thank you Dr. Streck. It's
18 my pleasure to provide the report of the
19 Establishment and Project Review Committee held on
20 September 20, 2012. Before I begin, I just want to
21 have a special thank you to the staff of the
22 metropolitan area office here that's headed by
23 Celeste Johnson and her staff for being enormously
24 accommodating to the Council. We had three
25 overflow rooms. There was an enormous amount of

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2 logistics in managing the space, the coordination,
3 the AV to make sure the public had ample seating
4 and was able to be heard. Without their assistance
5 we could not have held that meeting and we deeply
6 appreciate it and thank everybody that was involved
7 and I want to recognize them for those efforts.

8 I'd like now to move Category 1, which
9 is Applications for Recommendations for Approval
10 where there were no issues or recusals, abstentions
11 or interest. I'm going to move these as a batch.

12 Application 121204 C, NYU Hospital
13 Center. Application 121431 C, Nyack Hospital.
14 Application 121119 C, NYU Hospitals. Application
15 121468 C Montefiore Medical Center. Just a
16 correction in that one that the extension clinic is
17 going to be located on Waters Place. Application
18 121405 C, Hospice of Buffalo, an interested has
19 been declared by Mr. Booth. Application 121363 C,
20 Sunshine Children's Home and Rehabilitation Center.
21 Application 121288 C, Living Resources Certified
22 Home Health agency.

23 And I move these for approval with
24 conditions and contingencies as indicated.

25 A VOICE: Second.

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2 DR. STRECK: There has been a motion and
3 A second for the approval as outlined by Mr. Kraut.

4 Is there a discussion on the motion?

5 Hearing none, those in favor "Aye."

6 (A chorus of "Ayes.")

7 DR. STRECK: Opposed?

8 Thank you.

9 The motion passes.

10 MR. KRAUT: I'm now going to move
11 Category 2 Applications, which are recommended for
12 approval that will include some recusals, but
13 there's no dissent by the HSA and there was no
14 dissent by the Establishment and Project Review
15 Committee members.

16 The Application for Hospice Services,
17 Application 121405 C, Hospice of Buffalo.
18 Application 121084 C, Pine Haven Home. Application
19 121183 C, Wayne County Nursing Home. Application
20 121199 C, At Home, Inc., with an interest declared
21 by Dr. Streck and Mr. Booth. I should also say
22 that in the hospice application there was an
23 interest declared by Mr. Booth, in the Pine Haven
24 Home application an interest declared by Mr.
25 Fassler, in the Wayne County Nursing Home an

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2 interest declared by Mr. Booth and Mr. Fassler.
3 Application 122122 C, Visiting Nurse Services in
4 Westchester with an interest declared by Ms. Regan.
5 Application 122123 C, Dominican Sisters Family
6 Health Services, an interest declared by Ms. Regan.
7 And I so move.

8 MR. FASSLER: Correction, I don't have
9 an interest in Wayne.

10 MR. KRAUT: 121183 Mr. Fassler has not
11 declare an interest on that application.

12 DR. BERLINER: Second.

13 DR. STRECK: There's a motion and a
14 second for the Applications noted.

15 Any discussions? Is there further
16 discussion on the motion.

17 Hearing none those in favor "Aye."

18 (A chorus of "Ayes.")

19 DR. STRECK: Opposed?

20 Thank you.

21 The motion passes.

22 MR. KRAUT: I now would call two
23 Applications. 121225 C, Park Ridge at Home -- Park
24 Ridge Nursing Home, and Application 121274 C,
25 Finger Lakes Visiting Nurse Service. A recusal

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2 declared by Mr. Booth, Ms. Hines an Mr. Robinson,
3 all of whom are leaving the room, if they are here,
4 and an interest in Park Ridge at Home, 121225
5 declared by Mr. Fassler. I so move.

6 A VOICE: Second.

7 DR. STRECK: Moved and seconded.

8 Discussion?

9 Hearing none, those in favor "Ayes."

10 (A chorus of "Ayes.")

11 DR. STRECK: Opposed?

12 Thank you.

13 MR. KRAUT: Would you please ask them to
14 return.

15 I'm now going to call Category 3,
16 Applications Recommended for Approval with the
17 Following, there was no Public Health Council
18 Member recusals, there was no dissent at the
19 Establishment and Project Review Committee or
20 contrary recommendations made by NHSA was
21 available. This is an Application for a Certified
22 Home Health Agency for Construction. It is the
23 Home Aide Service of Eastern New York doing
24 business as the Eddy Visiting Nurse Association,
25 Rensselaer County, an interest was declared by Mr.

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2 Fassler, to expand their CHHA into Schenectady
3 County.

4 OHSM recommends approval with
5 conditions, and the Establishment and Project
6 Review Committee recommended approval with a
7 condition with one member abstaining. So I so
8 move.

9 DR. BERLINER: Second.

10 DR. STRECK: Moved and seconded.

11 Discussion?

12 Hearing none, those in favor "Aye."

13 (A chorus of "Ayes.")

14 DR. STRECK: Opposed?

15 Thank you.

16 MR. KRAUT: I'm now going to call
17 Category 5 Applications that are recommended by
18 disapproval by OHSM or the Establishment and
19 Project Review Committee. This is Application
20 102376 C, Albany County Nursing Home. This is to
21 construct a 200-bed replacement facility and
22 certify a 30-slot adult day health care program.
23 This project had been deferred by the Public Health
24 and Health Planning Council at the December 2011
25 and April 2012 agendas. On April 5, 2012 the

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2 Establishment and Project Review Committee
3 requested the applicant reassess the cost of this
4 project in light of the 2 percent real property tax
5 cap legislation and submit an analysis of what the
6 financial impact would be on the facility given
7 the reimbursement system transition to a managed
8 care reimbursement methodology.

9 OHSM recommended disapproval, the
10 Establishment Project Review Committee concurred
11 and recommended disapproval as well. And I so
12 move.

13 A VOICE: So moved.

14 DR. STRECK: Moved and seconded for
15 disapproval.

16 Is there a discussion on this
17 recommendation?

18 Hearing none, those in favor of the
19 motion "Aye."

20 (A chorus of "Ayes.")

21 DR. STRECK: Opposed?

22 Thank you.

23 MR. KRAUT: I'm going to hold off on a
24 discussion of the Jewish Home Life Care of
25 Manhattan until the end, we'll make that the last

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2 project, just because we move the agenda to the
3 Establishment, if other people from the public were
4 going to attend I just want to give them the
5 maximum amount of time to attend as long as the
6 Committee is meeting. So, remind me to come back
7 to this, but I doubt I'll need reminding.

8 I now am going to move to Applications
9 for Establishment and Construction. I'm going to
10 move Category 1 Applications which are recommended
11 for approval where no issues, recusals, abstentions
12 or interest were declared.

13 Application 121104 B, AMSC, LLC doing
14 business as All Surge. Application 121403 B, Union
15 Square. Application 121354 E, Hillside Polymedic
16 Diagnostics and Treatment Center. Application
17 121355 E, A Maryland Operating, LLC doing business
18 as the Mermaid Health Center. Application 122001
19 E, Beacon Christian Community Health Center. I'm
20 going to read into the record on this that the
21 submission of a photocopy of the Applicant's
22 executed Certificate of Amendment of its
23 Certificate of Incorporation acceptable to the
24 Department will be added as a condition and
25 contingency.

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2 Application 121481 E, Haym Solomon Home
3 for the Aging.

4 A Certificate of Incorporation for
5 Betty's Be Brave Foundation.

6 A Home Health Agency Licensure. 2169 L,
7 Greene County Public Health Nursing Home in Greene
8 County.

9 We're recommending approval with
10 contingencies and conditions as indicated. And for
11 the Application AMSC and Union Square, we are
12 recommending conditional contingent approval with
13 an expiration of the Operating Certificate five
14 years from the date of its issuance. And I so
15 move.

16 DR. BERLINER: Second.

17 DR. STRECK: Moved and seconded.

18 Is a further discussion on the motion?

19 Hearing none, those in favor "Aye."

20 (A chorus of "Ayes.")

21 DR. STRECK: Opposed?

22 Thank you.

23 The motion passes.

24 MR. KRAUT: Now we move Category 2
25 Applications where we've had recusals but no

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2 dissent by the Health Systems Agencies and no
3 dissent by Establishment and Project Review.

4 I have Application 122004 E, Fletcher
5 Allen Partners/Community Providers, Inc., an
6 interest declared by Mr. Booth and a conflict
7 declared by Dr. Rugge. I'm sorry. An interest
8 declared by Dr. Rugge and Mr. Booth. This is to
9 establish Fletcher Allen Partners, Inc. as the
10 active parent of Community Providers and establish
11 Fletcher Allen and Community Partners as the active
12 parent of Champlain Valley Elizabeth Medical,
13 Elizabethtown Community Hospital. Approvals
14 recommended with contingencies and I so move.

15 DR. BERLINER: Second.

16 DR. STRECK: Moved and seconded.

17 Discussion?

18 Those in favor "Aye."

19 (A chorus of "Ayes.")

20 DR. STRECK: Opposed?

21 Thank you.

22 MR. KRAUT: Application 092058 B, HBL
23 SNF, LLC doing business as the Rehabilitation and
24 Care Institute of White Plains. A conflict has
25 been declared by Mr. Fassler and Mr. Fensterman who

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2 are both leaving the room. They have left the
3 room.

4 This is to establish and construct a new
5 160-bed residential health care facility at 116-120
6 Church Street in White Plains known as the
7 Rehabilitation and Care Institute in White Plains.

8 OHSM and the Committee recommends
9 approval with conditions and contingencies, and I
10 so move.

11 DR. BERLINER: Second.

12 DR. STRECK: Moved and second.

13 Discussion?

14 Hearing none, those in favor "Aye."

15 (A chorus of "Ayes.")

16 DR. STRECK: Opposed?

17 Thank you.

18 MR. KRAUT: Could we ask Mr. Fassler to
19 return but keep Mr. Fensterman out. Mr. Fassler
20 has returned.

21 Application 121427 E, JOPAL Sayville,
22 LLC doing business as Petite Fleur Nursing
23 Facility, to establish JOPAL Sayville, LLC as the
24 new operator of Petite Fleur Nursing Facility. A
25 conflict is declared by Mr. Fensterman who has left

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2 the room.

3 OHSM and the Committee recommends

4 approval with contingencies and I so move.

5 DR. BERLINER: Second.

6 DR. STRECK: Moved and seconded.

7 Discussion?

8 Hearing none, those in favor "Aye."

9 (A chorus of "Ayes.")

10 DR. STRECK: Opposed?

11 Thank you.

12 MR. KRAUT: Application 121407 E, 150
13 Riverside OP, LLC doing business as the Riverside,
14 to establish 150 Riverside OPM LLC doing business
15 as Riverside as the new operator of Kateri
16 Resident, a conflict declared by Mr. Fensterman,
17 who is out of the room.

18 OHSM and the Council recommend approval
19 with conditions and contingencies, and I so move.

20 DR. BERLINER: Second.

21 DR. STRECK: Moved and seconded.

22 Those in favor "Aye."

23 (A chorus of "Ayes.")

24 DR. STRECK: Opposed?

25 Thank you.

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2 MR. KRAUT: Could you ask Mr. Fensterman
3 to please return.

4 I'll now call Application 121306 E,
5 Hospitals Home Health Care, Inc., and interest
6 declared by Mr. Booth.

7 OHSM and the Council recommend approval
8 with contingency.

9 DR. BERLINER: Second.

10 DR. STRECK: Moved and seconded.

11 Discussion?

12 Hearing none, those in favor "Aye."

13 (A chorus of "Ayes.")

14 DR. STRECK: Opposed?

15 Thank you.

16 MR. KRAUT: Application 121358 E,
17 Catholic Health Care System doing business as
18 Archcare in Kings County. This is to establish
19 Catholic Health Care System doing business as
20 Archcare to become the sole corporate member of
21 Empire State Home Care Service and Visiting Nurse.
22 A conflict has been declared by Dr. Bhat and Mr.
23 Fassler, who have both left the room.

24 I would like to note that a new exhibit
25 was e-mailed and a copy is provided for you at your

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2 table today.

3 OHSM and the Committee recommend
4 approval with contingencies and I so move.

5 DR. BERLINER: Second.

6 DR. STRECK: Moved and seconded.

7 Discussion?

8 Hearing none, those in favor "Aye."

9 (A chorus of "Ayes.")

10 DR. STRECK: Opposed?

11 Thank you.

12 MR. KRAUT: Could we ask Dr. Bhat to
13 return but keep Mr. Fassler out. Dr. Bhat has
14 returned.

15 I'll call Application 122120 E,
16 CenterLight Certified Home Health Agency. A
17 conflict declared by Mr. Fassler. This is to
18 establish CenterLight a not-for-profit CHHA to
19 operate in Rockland County.

20 OHSM and the Committee recommend
21 approval with a condition and a contingency and I
22 so move.

23 DR. BERLINER: Second.

24 DR. STRECK: Moved and seconded.

25 Discussion?

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2 Hearing none, those in favor "Aye."

3 (A chorus of "Ayes.")

4 DR. STRECK: Opposed?

5 Thank you.

6 MR. KRAUT: Can we ask Mr. Fassler to
7 please return.

8 I'll now call Application 121318 E,
9 Northern Lights Home Care. An interest declared by
10 Mr. Booth.

11 OHSM and the Committee recommend
12 approval with conditions and contingencies and I so
13 move.

14 DR. BERLINER: Second.

15 DR. STRECK: Moved and seconded.

16 Discussion?

17 Hearing none, those in favor "Aye."

18 (A chorus of "Ayes.")

19 DR. STRECK: Opposed?

20 Thank you.

21 MR. KRAUT: Application 122121 E, Jewish
22 Home Lifecare, Community Services. An interest
23 declared by Mr. Fassler and Ms. Regan. To
24 establish a CHHA to serve in Rockland County.

25 OHSM and the Committee recommend

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2 approval with conditions and contingencies and I so
3 move.

4 DR. BERLINER: Second.

5 DR. STRECK: Moved and seconded.

6 Discussion?

7 Hearing none, those in favor "Aye."

8 (A chorus of "Ayes.")

9 DR. STRECK: Opposed?

10 Thank you.

11 MS. REGAN: Did you say Rockland County?

12 I think it says New York County.

13 MR. KRAUT: That's interesting, it's New
14 York County but it says to establish in Rockland
15 County because this was the upstate batch.

16 MS. REGAN: Oh, okay.

17 MR. KRAUT: So they had got an approval.
18 Am I correct? Just I don't want to assert that.

19 A VOICE: Yes.

20 MR. KRAUT: I'm going to come back to
21 the one where I'm in conflict. I'll do that last
22 also.

23 I'm going to move now to Home Health
24 Agency Licensures. Number 1991 L, International
25 Home Care Services. An interest declared by

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2 Ms. Regan. 1943 L, Omega Care and Health, Inc.,
3 doing business as Right at Home, interest declared
4 by Ms. Regan. Application 2166 L, Tioga County
5 Health Department, an interest declared by Mr.
6 Booth. Application 1999 L Gotham Per Diem, Inc.,
7 interest declared by Ms. Regan.

8 OHSM and the Committee recommended
9 approval with contingencies, and I so move.

10 DR. BERLINER: Second.

11 DR. STRECK: Moved and seconded.

12 Discussion?

13 Hearing none, those in favor "Aye."

14 (A chorus of "Ayes.")

15 DR. STRECK: Opposed?

16 Thank you.

17 This is a recommendation for Certificate
18 of Amendment of the Certificate of Incorporation.
19 North Shore University Hospital Stern Family Center
20 for Extended Care and Rehabilitation. Mr.
21 Fensterman has a recusal, Mr. Kraut has a recusal.
22 The Project Review Committee recommended approval
23 of the application. I so move.

24 DR. BERLINER: Second.

25 DR. STRECK: Moved and seconded.

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2 Is there a discussion?

3 Those in favor of the motion "Aye."

4 (A chorus of "Ayes.")

5 DR. STRECK: Opposed?

6 Thank you.

7 Have Mr. Kraut return.

8 MR. KRAUT: I'm going to do Category 4.

9 This is now Applications recommended approval with
10 the following. We have recusals from the Public
11 Health and Health Planning Council Members,
12 Establishment and Project Review Committee there
13 was dissent or there was a contrary recommendation
14 by the HSA.

15 This is Application 121140 B, Endoscopy
16 center of Niagara in Niagara County. An interest
17 declared by Mr. Booth.

18 This is to establish and construct a
19 single specially ambulatory surgery center
20 specializing in gastroenterology procedures.

21 OHSM recommended conditional and
22 contingent approval with an expiration of the
23 Operating Certificate five years from the date of
24 its issue was recommend and the Establishment
25 Committee in affirming that there were two members

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2 abstaining. So, I recommend conditional contingent
3 approval, and I so move.

4 DR. BERLINER: Second.

5 DR. STRECK: Moved and seconded.

6 Is there a further discussion on this
7 motion?

8 Hearing none, those in favor of the
9 motion as presented "Aye."

10 (A chorus of "Ayes.")

11 DR. STRECK: Opposed?

12 Thank you.

13 MR. KRAUT: I'm now going to call
14 Category 6, which were Applications for Individual
15 Consideration and Discussion for Residential Health
16 Care Facilities for Construction.

17 This is Application 121075 C, Jewish
18 Home Lifecare of Manhattan, New York County, an
19 interest declared by Mr. Fassler. The Application
20 is to construct a replacement facility of 414-beds
21 on a new site on 97th Street and permanent
22 desertification of a 100 RHCF beds from the current
23 compliment of 514. The proposed facility will
24 provide a Green House Model of Care.

25 OHSM recommends approval with conditions

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2 and contingencies, the Establishment and Project
3 Review Committee concurred with approval with
4 conditions and contingencies were recommended, but
5 there was a significant lengthy discussion from the
6 public and among Committee members, and so I so
7 move approval.

8 DR. BERLINER: Second.

9 DR. STRECK: The motion is for approval
10 and it has been seconded.

11 Is there a discussion on the motion?

12 DR. PALMER: I have a question. The
13 mail that we received recently identified their
14 particular view of the issues having to do with a
15 violation of I guess federal regulations on this
16 matter, is that something that we looked at and
17 were satisfied with?

18 DR. STRECK: Mr. Cook.

19 MR. COOK: Yes. We did the review
20 letter that came in from the advocates. There is
21 no violation of either state or federal. So, we've
22 approved it, we believe it meets all necessary
23 requirements.

24 DR. STRECK: Are there additional
25 comments on the motion?

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2 Mr. Levin.

3 MR. LEVIN: One of the points that was
4 brought up in some of the correspondence was some
5 issues around the quality of the performance. I
6 wonder if the Department has a perspective on that.

7 MR. COOK: I think from the context of
8 this provider, this provider has a good record, it
9 has been a provider when there have been problems
10 they've worked with us. It is not one that we
11 would identify of having any concerns going
12 forward. That doesn't mean that there haven't been
13 problems, there are problems in the best systems,
14 but this is a credible quality provider.

15 MR. LEVIN: Thank you.

16 DR. STRECK: Is there further discussion
17 on the motion?

18 DR. BOUFFORD: I just want to raise the
19 concern that was raised, being a resident of that
20 neighborhood but not exactly there, but the street
21 that it's on and this issue of emergency evacuation
22 and availability really and the kind of space
23 involved in really servicing a 20- story building
24 with multiple residents is really of considerable
25 concern. That is the throughway to the West Side

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2 Highway coming from the east side. You go across
3 the park, you go right though 97th Street down to
4 the West Side Highway, and it is always jammed all
5 the time. So, I think something, some thought
6 needs to be made.

7 I know I saw the photographic
8 differences between the currents site on 106th
9 Street which is really a double lane road, it's
10 quite clear with lots of parking in addition
11 there's a school there. So, I think this is not
12 trivial because one of the fire safety issues that
13 maybe internally these issues can be dealt with,
14 but in the case of an evacuation of a high rise
15 nursing home that in and of itself is of concern to
16 me, but this is I wouldn't believe a serious
17 problem if you know that neighborhood well. I
18 don't know whether there's any conversation with
19 zoning or people in the city, but that street is
20 pretty much impassable at rush hour leaving the
21 City and a lot of times during the day because it's
22 a major thoroughfare from east to west.

23 DR. STRECK: Mr. Fensterman.

24 MR. FENSTERMAN: I think that this issue
25 which was argued in the arguments that were

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2 advanced and the letters that we're essentially
3 advanced to the Establishment Committee and they
4 were really repeated, and I appreciate the passion
5 of which those who are advocating in opposition
6 have taken their position. But on the issue of
7 traffic, you know, I think they made it very clear
8 that this project has passed all land use
9 requirements from the city of New York, they have
10 gone through the administrative process in the city
11 of New York. And certainly in a land use context,
12 zoning context, traffic is one of the major issues
13 that are always considered. So, I think we're
14 faced here with the problem that are we the correct
15 forum for this issue to be addressed. And it was
16 my view that if the New York City Zoning
17 Administrative Agency passed and improved it, I
18 don't know that there it was within our purview to
19 attempt to override them or disagree with them in
20 any way, and I felt that was a balance and that was
21 really the issue here.

22 DR. STRECK: Are there additional
23 comments from the members of the Council?

24 Hearing none then I would ask to vote on
25 the resolution as presented for approval of the

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2 Applicant and as seconded. So, those in favor of
3 the motion please say "Aye."

4 (A chorus of "Ayes.")

5 DR. STRECK: Opposed?

6 Dr. Palmer is noted as opposed.

7 Are there others voting in opposition?

8 So the motion carries.

9 Thank you.

10 MR. KRAUT: I have one last Application.
11 Application 121203 C, Personal Touch Home Aids of
12 New York. This is an application to expand a CHHA
13 and to provide services to Bronx, New York, Queens,
14 Richmond, Nassau and Suffolk counties. The project
15 had been referred from the last cycle so that full
16 financial statements were provided to the Public
17 Health and Health Planning Council members. Those
18 documents were sent to us and the project came
19 before the Establishment and Project Review
20 Committee.

21 OHSM recommends approval with condition
22 and a contingency and we so move, the Committee
23 concurred and we so move.

24 DR. BERLINER: Second.

25 DR. STRECK: A motion and a second for

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2 approval.

3 Discussion?

4 Hearing none, those in favor "Aye."

5 (A chorus of "Ayes.")

6 DR. STRECK: Opposed?

7 Thank you.

8 The motion passes.

9 MR. KRAUT: Just one thing.

10 Ms. Johnson, at the beginning of the meeting I just
11 thanked you and your staff for the extraordinary
12 effort in helping the Council with its activities
13 last week, two weeks ago when we had over three
14 overflow rooms. We really did appreciate all your
15 staff was so generous in helping to pitch in and
16 helping and we just wanted to thank you and the
17 staff and please let you know we appreciate it.
18 Could not have had that meeting without you.

19 MS. JOHNSON: I will relay that. Thank
20 you.

21 MR. KRAUT: That concludes the report of
22 the Establishment and Project Review Committee.

23 DR. STRECK: Thank you, Mr. Kraut.

24 As you may recall when I introduced the
25 meeting I said that we would move the second item

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2 to our Professional Committee Evaluation which is
3 the Report of the Committee on Health Personnel and
4 Interprofessional Relation, that is an Executive
5 Session of this group. So, I would ask that all
6 non-council members and staff not involved in this
7 effort to leave the room. There are, I believe,
8 three cases for consideration today.

9 For those of you who wish to return
10 there's adequate time to find coffee and get back
11 comfortably, I would think.

12 (Executive session of the Professional
13 Review Committee held under separate cover.)

14 DR. STRECK: We're ready to reconvene
15 the meeting of the Public Health and Health
16 Planning Council. We concluded an Executive
17 session of the Professional Review Committee and we
18 are now returning to the more conventional and
19 public component of our agenda. We'll begin with a
20 report by the Commissioner on the Department of
21 Health activities.

22 Commissioner Shah.

23 COMMISSIONER SHAH: Thank you, Bill.
24 Thank you all for joining us. I'll begin my report
25 today updating you on several very promising

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2 developments in the Medicaid arena.

3 First and foremost, as you know, the
4 Department officially submitted its 1115 Medicaid
5 Waiver Amendment to the CMS on August 6th and we've
6 had continuing discussions around the Waiver. We
7 made some real progress on the Mega Waiver and we
8 are currently talking to them in detail about the
9 other, the first Waiver, the DD Waiver while also
10 continuing our conversations on the Mega Waiver.

11 Our hope is that this is an opportunity
12 to really reinvest, and the keyword here is
13 reinvest, \$10 billion over the next five years to
14 continue what we started collectively with Medicaid
15 Redesign and the Governor's vision for a new health
16 care system, a true health care system in the state
17 of New York. Specifically, the savings projected
18 are \$34.3. That's a big deal. On top of that,
19 that those savings generated are not on the backs
20 of providers or patients or access or quality or
21 safety.

22 And we have some really great success
23 stories that I think -- if you haven't signed up
24 for the MRT list, distribution list, you should.
25 That is an opportunity. There is now newsletters

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2 that go out every quarter or so talking about the
3 programs and are progress on Medicaid Redesign.
4 And we've been able to share some of the success
5 stories that have already happened over the past
6 year. I'll give you an example.

7 You know that access to Medicaid has
8 improved and we have an additional 154,000 new
9 members signed up. We're over the five million
10 mark and we are going strong with the economy not
11 going as strong yet. With the exchange we will add
12 another 1.1 million people to the ensured roles of
13 New York state.

14 I'll give you a great example of
15 quality, it's also in the Medicaid newsletter that
16 I referred to earlier. The Gold Stamp Program is
17 an example where we come together with all the
18 relevant stakeholders to really push down the rates
19 of bedsores that are actually preventable. And the
20 rate of bed sores have gone down one order of
21 magnitude in the last year because of specific MRT
22 reforms that promote the Gold Stamp Program and
23 have improved outcomes for those vulnerable
24 patients going between nursing homes and hospitals
25 and ending up with bed sores. It's really a great

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2 success story, a nice little piece. I'll refer you
3 to the Medicaid Redesign team list server so that
4 you can hear the whole story and see the statistics
5 of the numbers. And there are many such success
6 stories that we can talk about.

7 Big improvements in quality of care, big
8 improvements in access and continued incredible
9 savings in all. And the way I think of it is that
10 quality and safety drive down the cost, and that's
11 been really the model we've been championing. And
12 it's not just us who believe that this, you know,
13 sometimes we're in an echo chamber in Albany, we
14 hear what we hear. The reality is it's getting
15 outside of Albany, it's getting outside of New York
16 state, it's getting to the national state what we
17 have been doing and New York state has made a
18 difference.

19 There was a recent New York Times
20 editorial on the Medicaid Waiver. If you haven't
21 seen it I encourage you to Google it. I'll read
22 you a few excerpts from that New York Times
23 editorial. "New York state has substantially
24 changed its Medicare program in the past year and a
25 half and was likely to improve the health of its

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2 poorest residents and rein in the program and its
3 enormous cost. Most important for the long-term,
4 the budget accelerates movement from uncoordinated
5 fee for service care to managed care, from high
6 price specialists to primary doctors, and from high
7 cost institutions of care in a community through
8 grants, technical support and financing for health
9 information technology. CMS should allow New York
10 to plow 10 billion of money the federal government
11 will save if New York's projections of future
12 Medicaid saving are insolvable as they look at
13 first glance. New York could serve as a model to
14 other states if it can show which reforms work,
15 which don't and what their combined effects are on
16 statewide spending."

17 So, this is a real success story and we
18 are getting national press, rightly so, for what
19 we've been doing together.

20 Bottom line, a Waiver is consistent with
21 the CMS triple A, better care, better health and
22 lower cost. And we are continuing to work with CMS
23 very closely on a positive outcome for New York
24 state on both Waivers.

25 We have been very engaged with all the

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2 stakeholders and thank you to all of you. We
3 received over 450 letters of support for the
4 Waivers, which have been sent on to CMS. And as
5 you know it's a work in progress. Keep it coming,
6 keep the pressure on, keep the conversations going.
7 My hope is that we would get something before the
8 election, some word on it before the election, but
9 at this point I'm not sure that the timing is going
10 to work out exactly that way. But overall I'm
11 still very positive on the net sum of what we
12 requested.

13 One of the things that we've talked
14 about in the Waiver which, again, I encourage all
15 of you to read the 152-page document, a roadmap to
16 the future, another blood work, is hospital
17 acquired infections, and this is an example where
18 we have a long ways to go in terms of quality
19 improvement when sepsis rates range from 10 percent
20 to 36 percent across our hospitals. That's
21 something we really need to look at, the underlying
22 sources of those variations and work hard to
23 improve those rates.

24 To that end, the Department is holding a
25 forum on sepsis on October 25th and it will be held

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2 at, I believe at the New York Academy of Medicine.
3 Thank you, Joe. This symposium will feature
4 national experts and discuss proven strategies
5 about how to affectively diagnose, treat and
6 prevent sepsis, what their real impact is on
7 families. And we will have a family recently
8 affected and profiled in the New York Times who
9 lost their 12-year-old son to sepsis as part of the
10 forum. It is a chance for dialog. We've had a lot
11 of different conversations going on around sepsis.
12 We want to really bring them all together in one
13 place and decide what we as a state, what we as
14 hospital associations, what we as providers across
15 the spectrum really need to do to focus on the
16 number one cause of preventable death in hospitals
17 today. So, October 25th. Please mark your
18 calendars. It's all day at NYAM and more
19 information will be forthcoming.

20 Another thing we talked about in the
21 Waiver is our plan to implement mandatory Medicaid
22 long-term care, and we had CMS approval of our plan
23 from the MRT back on August 31st. This is really
24 important as well. In addition to getting to care
25 management for all in other areas, what this will

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2 focus on is the dual eligible individuals over 21
3 years of age who receive more than 120 days of
4 community base long-term care services, those folks
5 will be required to enroll. And, moreover, dual
6 eligible individuals between the ages of 18 and 21
7 as well as nursing home individuals will have the
8 option to enroll in the managed long-term care
9 program. It will allow for the continuity of care
10 that has so often been lacking among dual eligibles
11 as they move between different settings of care to
12 make sure that they receive the best integration of
13 community base long-term care services with the
14 real system of care built around them that meets
15 their needs.

16 This is going on in New York city.

17 Enrollment will be going on followed by full
18 implementation across the State early next year.
19 And we're getting that approval from CMS. It's
20 proof positive that New York's efforts to develop
21 that comprehensive care management program is the
22 right thing to do.

23 We will continue to have meetings with
24 the public and stakeholders as we have in many
25 other initiatives to provide education, outreach

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2 and feedback to make this transition as seamless as
3 possible. I know there's a lot of concern out
4 there of what this will mean for patients. And our
5 goal, as is everyone's goal, is to make this work
6 for the patient, focusing on quality and safety,
7 making sure that they continue to get all the
8 services they need regardless of how it's
9 structured in terms of payment. I think this is
10 really a big deal and a really good thing.

11 Moving to the Health Benefit Exchange.

12 We are working closely with the Department of
13 Financial Services and other state agencies to make
14 sure that what we stand up to is a success. The
15 Affordable Care Act, as you know, ensures that
16 health plans offered in state exchanges offer a
17 comprehensive set of benefits and services known as
18 the essential health benefits. These have to
19 include from ten categories things like ambulatory
20 patient services, emergency services,
21 hospitalization, maternity and newborn care, mental
22 health and substance use, disorder services and so
23 on. And following through a betting process we
24 have decided in New York to select the state's
25 largest small group plan, the largest small group

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2 plan is the Oxford EPO, as the benchmark plan.

3 This plan provides the comprehensive
4 benefits to consumers while minimizing cost to both
5 individuals and small group markets. The
6 Department submitted its decision on this benchmark
7 plan to HHS last week. Our website, the Department
8 of Health's website has a lot of information on
9 what this plan offers, the bidding process, and
10 what we're thinking of how this will really help
11 New Yorkers.

12 This has been all very good news, and
13 yet we still face challenges. One of the big
14 challenges in the health care system of New York is
15 access to sufficient capital for all we need to do.

16 Last week the Department hosted a first
17 of its kind forum that brought together national
18 experts in the field of health care and finance to
19 discuss the primary challenge, how to improve
20 capital access for New York state health care
21 providers. We were very lucky that one of our own,
22 Dr. Rugge, was one of the moderators of this panel.
23 And it's common knowledge that capital needs vastly
24 outpace the current supply of capital. If we get
25 this \$10 billion Waiver, for example, that

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2 represents, you know, 1 percent of New York state's
3 health care spent over the next five years. So, 10
4 billion is a lot of money, and taken in the context
5 of what the overall plan is, it's a drop in the
6 bucket.

7 We know that there is a lot of interest
8 and there is success in other states and other
9 parts of the country accessing private capital, and
10 this forum was an opportunity to begin the
11 conversation of what makes sense for New York
12 state. Last week was the first step.

13 I encourage those who haven't had a
14 chance to -- who didn't make it to the forum to go
15 on line to our web archive of the videos and view
16 several of the forum discussions. There was a
17 great discussion on the five things New York state
18 needs to do in terms of changing its statutory
19 environment to allow baby steps in this direction
20 by Peter Millock. Navigant did a great overview of
21 the state of the states and where we are and what
22 our needs are and showing hot maps across the
23 various regions relative to hot maps in
24 Pennsylvania and other regions and what regional
25 health care delivery systems have evolved to look

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2 like relative to New York state exceptionalism.

3 We had presentations from Ascension and
4 Vanguard and the Stewart Health System in Boston on
5 what they've been able to achieve in short order
6 with access to capital in thoughtful ways that
7 allow them to preserve their mission while still
8 advancing the finances to meet that mission. A
9 good day of events and will be follow-up with other
10 activities. Laura Levebvre of the Department
11 really took the lead on that and will be following
12 up with conversations with various stakeholder
13 groups and just continue to advance the
14 conversations. What does it mean? You know, we
15 already have the for-profit system in the nursing
16 home. How does that help or hurt? We already have
17 the for-profit system in dialysis providers. How
18 has that affected the landscape? So, these are
19 conversations we need to have. What does it mean
20 to be accountable in this environment? How can the
21 broad mix of options really help us get there?

22 I want to switch to public health for a
23 minute. As you know, there is a multistate
24 outbreak of fungal meningitis. This has been big
25 news across the country. Thankfully in New York

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2 state we are working very closely with the folks
3 who may have received some of these vials of
4 steroids infected with fungus. Thankfully there
5 have been no cases in New York state. So, we are
6 working to make sure that all laws are upheld.
7 This should not have happened in New York or
8 elsewhere across the country and we're looking
9 closely with the CDC to make sure that this doesn't
10 happen again and that we do have the oversight in
11 place to make sure such a disaster can be prevented
12 in the future.

13 At the same time there's another
14 meningitis in the news that has kind of been
15 overshadowed. This meningitis does hit much closer
16 to home in New York state and has also triggered a
17 statewide response. And I'll tell you a story, you
18 know, we have a student -- well, I'll get to that
19 in a few minutes. I just want to remind everyone
20 that these public health emergencies are a big part
21 of the Department's job and because you don't hear
22 of it doesn't mean nothing is happening. We are
23 very vigilant. You will be hearing from our public
24 health director later today about some of the
25 details of what we've done in response to these

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2 outbreaks.

3 I want to remind you about the flu shot.

4 I got mine last week. It doesn't hurt. And if
5 you're under 55 you can get it intranasally now.

6 My son was very happy to hear that. Flu is a real
7 problem in New York and across the country. We
8 have two new strains this year in the flu shot. It
9 means it's more important than have to make sure
10 you're up-to-date with your flu shot. Estimate of
11 flu associated deaths in the U.S. range from a low
12 of about 3,000 to about 49,000 people depending on
13 how you count it, and thousands of New Yorkers are
14 hospitalized every year with the flu. We've had 43
15 pediatrics deaths from influenza over the last four
16 years in the state of New York. Obviously a key
17 strategy is to get everyone to get the flu shot.

18 I am also suggesting that every health
19 care delivery system in the state of New York work
20 really hard to get their numbers of their staff
21 vaccinated to over 90 percent. It's a sad state of
22 affairs when New York hospitals across the state
23 have rates of clinical staff vaccinations ranging
24 from 11 percent to 93 percent. It's not
25 acceptable. We have to work on this. It's about

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2 culture change. In Iowa, the Hawkeye state,
3 everyone there has over 90 percent. Rhode Island
4 just passed a mandate. We need to get our act
5 together when it comes to clinical staff having flu
6 shots.

7 Turning to measles for a second. It
8 doesn't mean that -- while measles is relatively
9 uncommon, it's a disease that still circulates and
10 it doesn't mean it can't be transmitted here. In
11 fact, it can be brought to New York state from
12 foreign countries by Americans who have traveled
13 abroad. Just last month in an elementary school in
14 upstate New York a student contracted measles while
15 traveling abroad brought it back. And, thankfully,
16 we were able with the work of the help of local
17 public health really isolate that case and make
18 sure that an epidemic didn't happen around folks
19 who haven't had their measles vaccine. This is a
20 concern as folks don't get their vaccinations that
21 everyone agrees should happen. There have been
22 some pushback against vaccinations. And it's
23 important now more than ever before that we get the
24 immunity, that we keep the rate of vaccinations up
25 so that all of New Yorkers are protected.

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2 In our new Office of Quality and Patient
3 Safety we are working on things like flu shots and
4 measles vaccinations. And, in fact, with nursing
5 homes in our 2013 Nursing Home Quality Pool, we are
6 going to encourage nursing homes to get their staff
7 vaccinated for the flu. Nursing homes will be
8 rewarded when they obtain the highest level of
9 performance. And I'm a firm believer in driving
10 positive change by incentivizing positive outcomes.
11 To the extent that we can do that in other sectors
12 across health care we will do that.

13 This was a big year for attracting
14 mosquito-borne diseases in New York state including
15 West Nile Virus and in turn acquired encephalitis.
16 As of October 4th there have been nearly 1,000
17 positive mosquito pools for West Nile Virus, 79
18 human cases and five deaths. For Triple E the
19 situation is more positive. There has been only
20 one positive mosquito pool and the death of two
21 horses. Fortunately, no human cases have been
22 reported. And when we get the first frost we
23 should be beyond that.

24 I want to acknowledge the tireless
25 efforts that our Office of Public Health and local

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2 health departments who work to raise local
3 awareness for the risk of mosquito-borne diseases
4 and how people could protect themselves. Our
5 efforts began in May collaboratively and really
6 worked full steam through the summer. You've seen
7 lots of reports of West Nile nationally. The CDC
8 reported last week that we've had the highest cases
9 since 2003. And luckily while triple E hasn't been
10 a problem in New York state it has been in other
11 states. So, I'm pleased with the efforts of our
12 strong state and local partnership that made this a
13 relatively okay year for New York state.

14 On the primary care front, in late
15 August the Department announced a latest round of
16 the Doctors Across New York Grant to help meet the
17 needs for underserved areas for qualified health
18 care providers. In total during this grant cycle
19 we've awarded \$5.45 million awarded to 48
20 hospitals, health care facilities, medical
21 practices and physicians for the recruitment and
22 retention of physicians under the Doctors Across
23 New York Physicians Practice Support and Physicians
24 Loan Repayment Program.

25 As you know, these loan repayments can

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2 be used to assist physicians in designated
3 communities to establish joint practices in
4 underserved areas or assist physicians practicing
5 in rural or intercity areas with loan repayments.
6 Each applicant was eligible to receive a grant of
7 up to \$100,000 for a two year period or \$150,000
8 over a five year period for loan repayment. A
9 really successful model for the Department and for
10 the State as we're looking to continue this and
11 expand it with our Medicaid Waiver.

12 I will conclude my report at this time
13 and I'm open to any questions. Thank you.

14 DR. STRECK: Mr. Fassler.

15 MR. FASSLER: Commissioner, an update in
16 terms of timeframe or reaction to it?

17 COMMISSIONER SHAH: Does anyone else
18 want to comment on this?

19 MR. COOK: Vita demonstration.

20 MR. FASSLER: Vita demonstration.

21 COMMISSIONER SHAH: I think we have a
22 report later on where we will address that.

23 DR. STRECK: Dr. Berliner.

24 DR. BERLINER: Commissioner, are you
25 suggesting a voluntary approach to the

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2 immunizations or are you suggesting that we take a
3 more regulatory approach?

4 COMMISSIONER SHAH: You know, I am open
5 to all suggestions. The reality is you can use
6 soft power and you can use hard power. If you use
7 soft power and you really engage your staff in
8 patient centered approaches and flu shot being one
9 of the primary ones, it's about patient safety,
10 it's about quality of care, we cannot give our
11 patients the flu in our facilities. That kind of
12 an approach where you really engage your staff
13 makes a much better long-term compliance, it helps
14 change culture, and it extends beyond just flu
15 shots to other areas of quality and safety. You
16 can always do mandates. It's a last resort. It
17 might be appropriate. I have no strong opinions
18 right now. I would rather the soft approach
19 because I think the benefits are much broader than
20 a hard approach.

21 DR. STRECK: Mr. Fassler.

22 MR. FASSLER: Just a comment. Maybe it
23 also would help to reach out to the Unions to get
24 them on board too. They times will find resistance
25 from employees who believe they'll get the flu from

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2 the vaccine. Again, this is something where we can
3 reach out to the major Union they can help us in
4 that.

5 COMMISSIONER SHAH: I agree. I think
6 this has to be something that the unions champion,
7 frankly. I know that in Virginia they took a hard
8 approach, they mandated it amongst their clinical
9 staff, this is Washington state, and they had some
10 issues with pushback. Ultimately prevailed.
11 Within a year they had 92 percent compliance and
12 within two years they had 98 compliance, a 100
13 percent compliance. And, frankly, if you don't
14 want to get your flu shot, you can always wear a
15 mask whenever you're in front of patients, that's
16 always an option. So, you know, there's ways
17 around it that still protect patients safety.

18 DR. STRECK: Mr. Kraut.

19 MR. KRAUT: You know, we always talk
20 about what's in the purview of the Council and
21 what's not in the purview of the Council. This is
22 the kind of thing that, you know, we have taken up
23 in the past, and when they did pass a mandate and
24 then back off from that mandate for all the reasons
25 we mentioned. You know, the real issue here is if

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2 there is a role from maybe public health or from
3 individual Council members, the provider community
4 I think is stepping up and this year a lot of
5 facilities are doing a very extensive communication
6 and get voluntary compliance up. I think it would
7 make a great statement if both the provider and the
8 laborer were to come together and to figure out how
9 to get those numbers up voluntarily. And an
10 enormous issue in advancing public health would be
11 if we were to come together and ask for a mandate.
12 Recognizing there are a small number of people for
13 a variety of reasons we all know that don't want to
14 do this and there are going to be exceptions. It's
15 very difficult to get a hundred percent of
16 anything. But the symbolic significance of a
17 mandate coming from the provider and laborer and
18 the industry would be significant to the statement
19 it would say and it would probably boost up that
20 mandatory even if it was voluntary compliance, it
21 would make an amazing thing. And maybe this is
22 some issue we could take up or others could come
23 here and advocate for.

24 COMMISSIONER SHAH: Thank you.

25 DR. PALMER: A more calmer approach, of

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2 course, is necessary when we do get into this
3 particular issue trying to get a hundred percent of
4 health care professionals vaccinated because as you
5 look at those communities where these professionals
6 work, the lower your vaccination rate is amongst
7 your staff the lower your vaccination rate is in
8 those communities. So, there's a relationship if
9 you take a close look, number one. You need a
10 multiprong approach because if we did mandate a few
11 years ago it worked very well until that mandate
12 was held up in the court.

13 The other issue is cultural issue. If
14 you go to Japan and see people who wear mask on
15 their face to protect you in the subway. Here we
16 wear mask on our face to protect ourselves. It's
17 interesting that we have cultural differences that
18 have to be addressed because we have a very diverse
19 group of citizens as well as health professionals.

20 DR. STRECK: Dr. Martin.

21 DR. MARTIN: To that end, I understand
22 maybe it's difficult to manage people getting a
23 shot, but certainly less difficulty mandating that
24 they wear a mask from December to March if they
25 don't get a shot and they work in a health care

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2 facility.

3 DR. STRECK: Just on that point, I'm
4 curious about how we know whom has gotten the shots
5 in that particular scenario? I mean, just the
6 logistics of that because this is something that is
7 being approached by some places. I mean do we have
8 stamps on the cheek for those -- I'm just really
9 curious.

10 A VOICE: It's on the ID.

11 MR. KRAUT: In our institution all of
12 our managers get a weekly report as to who has
13 received the shot or who has declined the shot.
14 The only requirement was they either accept it or
15 decline, and that's part of our program. And so,
16 we actually know who has not. So, we would -- you
17 know, certain places particularly -- and the
18 logistics are not that difficult necessarily. We
19 have 45,000 employees.

20 DR. STRECK: So, my question is really
21 about the math. You don't decline, so then you
22 have to have some identifier so that you don't have
23 to wear a mask if you use that strategy. I was
24 just curious about that.

25 MR. KRAUT: We haven't gotten to that

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2 point yet.

3 DR. BHAT: I think what's interesting I
4 think we have included this part of the last ten
5 years or so starting mandates to the patient, 90
6 percent is what we need by and large I think you're
7 right. As far as the staff is concerned I think it
8 should be 100 percent but it's not. I think
9 there's a lot of various factors of why someone
10 would not want to. Unless we are going to say
11 there's a mandate that everyone that is going to be
12 coming in contact with a patient should have it.
13 That's one of the things that we have not been able
14 to do. As far as patients are concerned, I think
15 it applies to more than 90 percent.

16 Coming to this weekend, I went to a
17 social gathering where I will be injecting 30 to 35
18 people. I have been doing it for the last 20
19 years, the month of October I've been doing it. I
20 think it's a good idea. The only thing is how we
21 can make the staff, make the staff, the nurses and
22 the patient recognition to say that they also
23 should be vaccinated.

24 COMMISSIONER SHAH: You know, yesterday
25 I offered to the entire academy that I would

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2 personally vaccinate any of them. They were very
3 excited and then I just pointed them across the
4 street to the pharmacy where they can get it
5 because I didn't actually have it on hand, but
6 that's a good point. We have to start amongst
7 ourselves on this Council getting vaccinated and
8 lead by example and just tell them that getting a
9 flu shot is not going to cause them to get sick.
10 Everyone still, you know, there's a pervasive
11 misconception out there. And I do believe that
12 this is the right kind of contradiction that this
13 body should engage in. I believe it is the purview
14 of this.

15 DR. BHAT: If I had known about it I
16 would have brought it.

17 DR. STRECK: Are there other comments or
18 questions for the Commissioner?

19 Hearing none, Commissioner, thank you
20 very much.

21 So, we'll now move to the Office of
22 Health Systems Management report. I'll turn to
23 Mr. Cook.

24 MR. COOK: Good morning. Thank you.

25 I just want to update the Committee on

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2 Certified Home Health Agencies where we are. As
3 you know, we left at where we probably have about a
4 hundred or so or more than that applications that
5 we are still have asked or given people an
6 opportunity to submit additional information and
7 are meeting with them either through conference
8 calls or through actual meetings. We really
9 encourage conference calls because you can imagine
10 trying to schedule these discussions, but those are
11 ongoing. There are going to be numerous ones that
12 will not have the opportunity to have met with the
13 Department by the 30 day deadline October 19th. So
14 we are trying to let folks know that an extension
15 is going to be granted, all they need to do is ask,
16 and that it will have no detrimental impact on our
17 evaluation of those applications. We are weaning
18 through them as best we can. Whether or not we're
19 going to be capable of bringing back the
20 applications in the November, December framework is
21 going to be very, very challenging, but we are
22 trying to do the best we can and Becky and her
23 staff have really been working very diligently to
24 do that.

25 I want to talk a little bit about the

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2 Certificate of Need and talk a little bit about the
3 work of Dr. Rugge and Karen Lipson, but put a
4 context in it and just so that we understand kind
5 of where we stand and where we are.

6 I think it's important to look back over
7 the last three years to understand the changes that
8 we've made here. And not insignificant is the
9 transition to one council. I know some of you
10 don't remember those days, but I know Colleen and
11 Lisa remember them very well, when we were trying
12 to man two councils and coordinate the applications
13 going through those councils. That was a
14 challenge, and this body or many members of this
15 body supported the mergers of the two councils.
16 That has had a significant impact on efficiency,
17 and particularly on staff efficiency.

18 Secondly, we moved to an electronic
19 base/web base IT system that allows for all
20 applications to be submitted electronically. And
21 that has had a significant change in how we track
22 applications, how we evaluate applications, how we
23 interact with the public, not the least of which we
24 save numerous trees. But that change, while it is
25 not well-known to the public, offers an

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2 unbelievable opportunity for even greater
3 efficiency downs the road as we move into the
4 second calendar event. And this Council is one
5 that has strongly supported it or previous Council.

6 We raised the dollar threshold on CON to
7 determine which ones need to go through a full
8 Certificate of Need and which ones only needed
9 administrative. As you may know now, any project
10 under \$15 million, unless it's specific to a
11 service or adding of a service, can be done
12 administratively. That has significantly reduced
13 the types of projects that go through this Council.
14 Legislation was signed that allows for normal
15 repairs, one-to-one replacement of equipment in
16 non-clinical projects not to go through CON at all,
17 and that's probably going to take out anywhere from
18 a 150 to 200 projects that would normally go
19 through Certificate of Need.

20 We've developed an MOU with the
21 Dormitory Authority that now is helping applicants
22 to evaluate and to approve architectural drawings.
23 That was one of our most significant backlogs that
24 we had in the past with our architectural. The
25 second issue that we've done is obviously began to

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2 encourage and move to allow for self-certification
3 with an audit function some protection for projects
4 that are under \$15 million.

5 But in looking at all of these changes,
6 and they have been significant both in reducing the
7 numbers that go through, but also in expediting the
8 project, we haven't really looked at the basic
9 tenant and the fundamentals of the criteria that,
10 quite frankly, we evaluate in making decisions.
11 And that's where Dr. Rugge and Karen have been
12 focused on particularly over the last few meetings
13 and the upcoming meeting relating to how should we
14 look differently at issues like character and
15 competence? How do we look differently at
16 financial feasibility, if we should? How do we
17 look differently and where should we apply need
18 methodology? We're asking really core questions
19 about the criteria that we will use to evaluate
20 projects in bringing forth to this Council. And,
21 quite frankly, they offer an opportunity just for
22 very significant and radical changes, but just as
23 importantly they offer opportunity to begin to link
24 our reviews to resources into efficiency. And the
25 work that's being done has been done already by Dr.

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2 Ruge and by Karen. I really want to encourage you
3 to spend some time looking at it. This is the
4 first time probably in 20 years that there's been a
5 fundamental review and evaluation of CON and what
6 it should or should not be.

7 Part of the Committee discussions have
8 really looked at perhaps we need to eliminate
9 certain criteria, perhaps we need to add certain
10 criteria. Like how do we include quality and
11 quality metrics in our reviews? Can we use them
12 effectively? Should we provide flexibility to
13 integrated networks so that they can move services
14 around those networks? One of the challenges there
15 is how do we define the integrated networks and how
16 do we look at those networks, and do we only look
17 at networks on a regional network or if the network
18 has upstate and downstate linkages, do we allow
19 them to move services from downstate to upstate?

20 The point I want to try and encourage
21 you is, this work right now is not necessarily
22 strategic. A lot of the issues being discussed are
23 very operational and they go to the heart of how
24 we're going to make a recommendation to this
25 Council on future projects. There is a lot of

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2 reading. If you see Karen Lipson any morning at
3 the tower you will see her hair that is less combed
4 than it is today as you often walk into Karen's
5 office and my office. But this is really an
6 opportunity for this Council to participate in a
7 significant form and put a stamp on critical
8 issues.

9 I know that Dr. Boufford is looking at
10 public health in this and community planning. How
11 should that be included in the new changes to the
12 Certificate of Need? So, we have before us a
13 tremendous opportunity to not only improve how we
14 do Certificate of Need, but maybe even more
15 importantly to bring it up and be more reflective
16 of the change in model of care that exist within
17 the community and to recognize that with
18 technology, whether it is the web basis or others,
19 that the Department itself needs to be more
20 efficient and more effective. And you, I believe,
21 I'm retiring, need to challenge us from that
22 contest.

23 I think once you get through this report
24 and as we move, it is very important that all the
25 debates and discussions that we've had relating to

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1
2 quality, the heart of quality is how do you measure
3 performance and how do you measure efficiency and
4 how do you evaluate process that gets you to go.
5 That debates need to happen once we agree on the
6 changes so that Charley and Bob Smith and Chris
7 Delker and whoever else is running the division,
8 can begin to produce, I think, a report card that
9 is presented on a monthly basis that tracks where
10 we are each of the times. And as you know having
11 been in the private industry, the first issue about
12 any kind of report card is that everyone, one, will
13 tell you the data is wrong and will tell you,
14 number two, that the cases were more complex and,
15 therefore, need more time. And we need to arrive
16 at those measurements so that, quite frankly, we
17 can show how effectively we're doing. I know
18 Charley today is prepared to kind of discuss in a
19 little bit more detail the changes that we've
20 already began to recommend as part of the first
21 round of those discussions.

22 But if I can leave you, and I would
23 expect this will be my last report, I think it's
24 incredibly important to read through all the
25 material. Do not do it in the evening, it's not

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2 possible to stay awake and do that. But we will
3 only get to being strategic now if we really dig
4 into the operations and the facts. And they are --
5 there's lots of minutia and there are a lot of
6 complex issues, but this is the work that this
7 Council, this will shape this Council in the next
8 decade. And Karen and John have really done an
9 extraordinary job, and Karen Westervelt has the
10 absolute right view of how we can partake, but we
11 really need your input. So, I'm going to leave it
12 there.

13 I wanted to thank everyone. I will be
14 at the December meeting. But this Council has
15 always given me great kindness and I appreciate
16 that very much. But more importantly I feel good
17 about leaving because while I can't reveal the
18 context, hearing Howard Fensterman talk about
19 limiting the scope of the Council's work at the
20 recent discussion gave me great pause, but
21 nonetheless. So, thank you very much.

22 DR. STRECK: Charley, I assume you're
23 going to follow with some comments here, but could
24 I jus ask if there are questions for Rick before?
25 Now, we are getting a lot of this information by

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2 e-mail. Is the last round the best material to
3 read, I guess would be more of a question to you?
4 Is that the most updated for us as we aim toward
5 closure? We're heading toward December, right, to
6 get the report?

7 MS. LIPSON: The goal is to have
8 adoption of recommendations by the end of December,
9 I can't remember the date of the December meeting,
10 early December. Before each meeting there's been a
11 distribution of materials, and the materials
12 generally relate to the particular meeting. So, I
13 can't say that the last round of materials is the
14 best one because the last round relates just to the
15 public need topic. Prior to that materials were
16 distributed that included stakeholder comments, and
17 I would encourage everyone to read the stakeholder
18 comments. We distributed a matrix with a summary
19 of all the comments and then we distributed the
20 full stakeholder comments. I think prior to the
21 regional planning meeting we distributed materials
22 about regional planning and some literature. And
23 then at each meeting there was a power point
24 presentation and I think those are all posted on
25 the web now, I'm hoping that they are. So, those

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2 might also be helpful if members have missed the
3 Planning Committee meeting.

4 DR. STRECK: Other questions or
5 comments?

6 Thank you, Rick.

7 Charley, you want to supplement Rick's
8 remarks.

9 MR. ABEL: Sure. I just wanted to bring
10 the Council up to date. Back in the June meeting
11 the PHHPC presented the Department with a set of
12 recommendations for Phase 1 of the CON reform
13 efforts focusing on streamlining activities. And
14 there were nine recommendations and 24
15 sub-recommendations that came out of that.
16 Department staff has been actively involved in
17 aggressively moving forward on each of those
18 recommendations and sub-recommendations, imposing
19 an implementation worksheet and gear toward target
20 dates both through this, remainder of this fiscal
21 year and next fiscal year for some of the
22 recommendations.

23 Many of the recommendations require
24 statutory change. Our expectation is that we'll be
25 able to advance those statutory change as part of

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2 the Article 7 budget bill and, therefore, many of
3 the substantive changes, things like eliminating
4 Certificate of Need applications for construction
5 projects regardless of cost when there's no impact
6 on capacity that has services, et cetera. You
7 know, if we are able to be successful in moving
8 that into the budget bill and clearly when the
9 2013/2014 budget we'll have statutory authority
10 approved, we'll be able to implement and develop
11 regulations to support those changes.

12 Now, some of the pieces we've already
13 begun. In fact, today marks a milestone for
14 changing the way we do limited life approval.
15 Instead of limiting the establishment approval
16 we're limiting the Operating Certificate and
17 putting an end date, and in that manner the
18 Commission and the Department has a responsibility
19 and the authority to extend the review of those
20 applications after a period of time and extend
21 those limited life period of authorization into the
22 future.

23 We've already implemented changes with
24 respect to the PHHPC exhibit in terms of
25 eliminating the architectural review but

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2 incorporating some of those important elements into
3 the project description. And we expect to be able
4 to move forward with a more limited and focus set
5 of certifications, set of services to be certified,
6 noting a significant reduction from where we are
7 today. We should be able to make that change
8 effective with the beginning of 2013 and system
9 changes to support ongoing registration efforts
10 within a year from that. So, clearly we are well
11 in advance on many of these efforts and it's our
12 goal to be able to bring these changes through as
13 efficiently as possible. Rather than going through
14 each of the nine or 24 recommendations, you know,
15 I'll take any questions if there are any.

16 DR. STRECK: Questions?

17 John.

18 DR. RUGGE: Just a few things. It only
19 seem like 37 meetings, it was actually only three,
20 although I think the trip to Rochester counts as
21 three for four all by themselves. Karen Lipson has
22 been amazing in her support, but also I would say
23 that Rick Cook has been a major distributor as well
24 as Karen Westervelt and Charley and Karen Madden
25 and Chris Delker and Bob Smith have been a huge

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2 team effort, and also. The Committee members who
3 have been sticking with this and reviewing it very
4 carefully. So, the credit goes to a very big
5 group.

6 I am a bit concerned that the first time
7 we'll have anything like a rounded report will be
8 for consideration of adoption rather than having a
9 preliminary draft unless one goes to the web or
10 perhaps we'll be able to circulate early on some
11 draft recommendations. I would opine that the
12 sequence of meetings I think have been concealing
13 around principle redesign. Which we will try to
14 elaborate and draw Committee consensus tomorrow at
15 our next full day meeting, and with that go
16 directly into consideration of public need and
17 access, which is really the heart of the matter in
18 terms of how we reconsider the application of CON
19 to changes in health care and the health care
20 system.

21 So, it may not be necessary to read
22 everything, but we will do our best to have some
23 preliminary thoughts available to the Council
24 before the December meeting.

25 Karen.

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2 MS. LIPSON: I just wanted to clarify,
3 the October 30th meeting I believe is scheduled for
4 a review of draft recommendations. So, we may not
5 have -- on October 30th, but a set of draft
6 recommendations.

7 DR. STRECK: Other comments or
8 questions?

9 Thank you.

10 We'll now move to the Office of Health
11 Information Office of Information Technology
12 Transformation. Ms. Block.

13 MS. BLOCK: Disregard the printed
14 version you have in front of you and we'll have the
15 full version up on our website and we'll provide
16 full copies to everybody. Very briefly, I wanted
17 to update the Council on a couple of things.

18 I have a made it my practice to give you
19 updates on where we are in terms of Meaningful Use
20 in New York state. At a very high level
21 nationally, and the numbers go back to August
22 because Medicare has a little bit of a lag in terms
23 of their reporting. But you can see that a very
24 significant amount of payments have now gone out
25 the door, 6.9 billion in total. Medicaid and

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2 Medicare interestingly pretty even in terms of the
3 amount of funds which is great news for the
4 Medicaid program, I think.

5 With regard to specific data on New York
6 state, we're very exciting about this. You could
7 see the Medicaid climbing toward the \$200 million
8 mark going out the door. Medicare a little bit
9 ahead of that with 215. And with the total number
10 of hospitals, and ETPs stands for eligible
11 professionals, so that's primarily physicians and a
12 couple other additional categories that were
13 included in the law. As you can see that we're at
14 at least \$415 million that's gone out the door.
15 So, this is getting to the point where I think we
16 like to say this is real money, and I think it is
17 really demonstrating a real benefit to the health
18 care systems in New York.

19 I mentioned to John Ruge I happened to
20 speak at a meeting in Plattsburgh last week to a
21 regional group of the Medical Group Management
22 Association which is typically the office managers.
23 And I asked how many of their practices had
24 attested for Meaningful Use and I would say about
25 80 percent of them raised their hand. So, I think

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2 this is very encouraging in terms of the adoption.

3 The federal government has really been
4 pushing to accelerate the progress on Meaningful
5 Use and establish a program they're calling the
6 Meaningful Use Acceleration Program and they'd like
7 to really get additional providers enrolled in the
8 system by the end of this calendar year. And so,
9 being the overachievers that we are, we initially
10 had a challenge level of about 6,000 eligible
11 professionals, and we agreed to increase that to
12 9,000. And if you go back to the slide, two slides
13 ago we're at least at about 7,200 now and the
14 numbers are really growing quite rapidly. So we're
15 quite confident that we will meet or exceed the
16 challenge level that we set, and the Office of the
17 National Coordinator has been very complimentary of
18 New York state's efforts to do this.

19 Shifting gears. I just wanted to
20 provide a couple of quick updates. I mentioned to
21 the Council before that evaluation is an important
22 component of our work, and through the HEAL program
23 we have funded a number of rounds of evaluation.
24 We have done that through a single source contract
25 with something called the Health Information

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2 Technology Evaluation Collaborative, a
3 multi-institutional academic collaborative and you
4 see the participants in that listed below.

5 This is just a quick overview of the
6 different cycles of the HEAL program that have
7 significantly targeted Health Information
8 Technology and later on patient centered medical
9 homes and care coordination efforts and 1017. This
10 just gives you an idea of the sort of progression
11 of activities of the HEAL program and the way in
12 which the valuation strategy has addressed those.

13 There are three studies that I would
14 like to quickly report on here that I think the
15 Council would be interested in. So, one of the
16 questions is have we had an impact in terms of DHR
17 adoption by physicians. And what this study
18 demonstrates is that we certainly have and we've
19 gone from lagging pretty significantly from the
20 national average to exceeding it. And if you look
21 closely at the two light blue bars and the two
22 darker blue you can also see that the rate of
23 increase is significantly greater in New York state
24 than it is at the national level. And we feel
25 confident we can attribute that to the HEAL support

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2 that we provide for HR adoption.

3 In addition, we are very interested in
4 the extent to which we're actually improving
5 quality as a result of electronic health record
6 adoption and the advancing of patient centered
7 medical homes. And a number of who are on health
8 e-mailed newsletters I noted the other day a
9 publication in the journal of General Internal
10 Medicine this is based on looking at quality among
11 primary care physicians in the Tatonic project and
12 what was clearly documented was a significant
13 increase in quality scores for those practices
14 utilizing HRs and even better news of significant
15 increase in quality for those practices who have
16 gotten to the third level of patient centered
17 medical homes. So, we're very closed with these
18 results as well.

19 And one last one. They did a look at
20 some of the data in Rochester and there are caveats
21 associated with this that you can only look at as
22 much data as you have for a particular study. But
23 in general what they found was the that there were
24 fewer patients admitted from the ED when they --
25 when ED physicians accessed information from the

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2 virtual health records which is their community
3 wide health records as compared to those which did
4 not. And so --

5 COMMISSIONER SHAH: 30 percent
6 difference.

7 MS. BLOCK: 30 percent difference, yes.
8 Thank you.

9 So, we obviously need to dive deeper
10 into what is actually behind that, but it is,
11 obviously, a very significant finding.

12 One last thing that's not in this slide
13 I'll just mention because it literally happened
14 this morning while we were on the train coming down
15 here. I think I mentioned in the past that the New
16 York E Health Collaborative sphere-headed a
17 national work group focusing on that really
18 dreadful term EHRHIE interoperability.

19 If we go back to the HEAL 5 program when
20 we first started our efforts to launch robust
21 Health Information Exchange, we were ahead of the
22 nation at that point. And what we ended up doing
23 was having to convince all of these national
24 electronic health record companies to adopt the New
25 York specific standards as it related to Health

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2 Information Exchange. And several of them were
3 willing to do that because they had a pretty big
4 market presence in New York, but a number of them
5 were pretty bulky about the cost that they were
6 undertaking to meet just one state's needs. And we
7 managed to get there in terms of the integration
8 effort, but it's fairly costly to customize the
9 interfaces that are necessary to do this.

10 So, as NYSE was really sort of tallying
11 up what the consequences of some of that were, they
12 decided to convene all of these leading national
13 vendors and the top states around the country, and
14 what they managed to do was reach consensus on
15 technical specifications that would be standardized
16 in the EHRs, and they got 30 vendors, 30 national
17 vendors to sign on the dotted line to agree to
18 include a shiny ready version of electronic health
19 records as part of their product offering. This
20 press release was announced this morning with very
21 positive comments from the Office of the National
22 Coordinator acknowledging the significance of this.
23 It also announces the fact that we have identified
24 a testing body which will actually test each of
25 these HRs to ensure that they in fact have

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2 implemented specifications that the group agreed
3 to.

4 So, this will be an enormous advance for
5 New York because it will reduce the cost of future
6 interfaces to participate in the statewide health
7 information network for New York, but even more
8 important it obviously will advance the cause of
9 more efficient and more effective health
10 information exchange nationwide, and we are very
11 proud of the efforts of the New York City Health
12 Collaborative to pull that together. That's my
13 report.

14 DR. BOUTIN-FOSTER: I was just looking
15 at the collaborators in the high tech, and where in
16 this group of five are community physicians
17 represented?

18 MS. BLOCK: Well, actually, there was
19 one slide that I left out which, and I can send it
20 to you, which reports on the variety of meetings,
21 stakeholder consultations and things that they have
22 done as a result. And there have been very active
23 outreach to all levels of different professionals
24 associations, community organizations and so forth.
25 And then as you go through the step ladder case,

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2 which is the following slide, you'll see that a
3 number of these studies focus on a provider
4 attitude. One of the studies we're going to be
5 publishing is the sort of physician satisfaction
6 with the use of EHR and Health Information Exchange
7 and a variety of community base activities, and all
8 of those involve direct involvement of the local
9 stakeholders as well as statewide associations in
10 the way that they went about doing that.

11 MR. KRAUT: I just want to congratulate
12 you and your colleagues at NYSE, that that's an
13 enormous -- I mean I don't know the technological,
14 it's kind of like breaking the sound barriers, you
15 know, technologically, because it create, as Rachel
16 said, a pathway to remove a major obstacle and cost
17 to interoperability to sharing the data and making
18 it available.

19 And echoing back to the flu mandate
20 issue. I'll bring up the issue maybe at this
21 point, appropriately, is the requirement now to
22 have participation of licensed Article 28
23 facilities in participating in interoperability
24 through the REOs, and I'm wondering, I know you
25 don't represent NYSE, but it would be useful maybe

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2 to have the industry weigh in on whether it should
3 be a mandatory at this point in time that we should
4 mandate and hopefully we'll bring that back to the
5 Council in whatever venue is deemed appropriate.

6 But I think this is the time that we -- it's
7 another step toward liberating patient information
8 for the patients' use.

9 DR. STRECK: Mandating flu shot or
10 medical records?

11 MR. KRAUT: I'll go with the information
12 of patients should be moved with patients at their
13 direction and not stay in institutional silos.

14 DR. STRECK: Dr. Grant.

15 DR. GRANT: Thank you, Rachel, for your
16 report. Can you update us on what the level of
17 electronic medical records use in the behavior
18 health field, they're usually last in the train.

19 MS. BLOCK: We don't have New York state
20 specific data on that, that will actually be added
21 to a future survey that High Tech will be doing and
22 in addition they will also be looking at long-term
23 care adoption in one of their future surveys built
24 into because HEAL 10 and particularly HEAL 17 we
25 called out for participation of behavior health and

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2 long-term care in those programs. So we'll have a
3 little bit better survey data probably within a
4 year. In addition though we do have some remaining
5 HEAL dollars that we are hoping to target
6 specifically to behavioral health and specifically
7 to target needs for those providers who are
8 participating in a Health Home Program. And to go
9 back to Jeff's comment, we did include specific
10 requirements as part of the Health Home Program to
11 adopt and certify electronic health records and to
12 participate in Health Information Exchange, but we
13 phased it in recognizing that there might be
14 resource challenges for some of those organizations
15 to be able to meet those standards right away. So
16 this is, again, a little bit of the idea of sort of
17 a phased approach so that we can make resources
18 available and we have the certified technology
19 becoming available and we can work our way toward
20 helping people to meet those requirements so that
21 it is not an onerous process for them.

22 DR. GRANT: And you're moving toward,
23 you know, implementation with the MRT, et cetera,
24 that, you know, the horse doesn't come after the
25 cart, et cetera. You know, are you parallel moving

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2 in that direction.

3 MS. BLOCK: Absolutely. And we have
4 identified additional resources in the Medicaid
5 Waiver which would significantly enhance our
6 efforts.

7 Also I should have reported we applied
8 for the CMMI Grant and we included some resources
9 in that. And that grant actually includes the
10 Office of Mental Health, the Office of TWBD and
11 OASIS and we targeted specific funding to support
12 EHR implementation in all of their programs as part
13 of that program. So, if we're successful with that
14 grant we'll be able to also address those needs
15 through that vehicle.

16 COMMISSIONER SHAH: It's funny that we
17 can forget a \$50 million grant we submitted. It
18 just tells you the pace of what we're doing in the
19 State. There are so many things going on. One of
20 them, you know, under Commissioner Hogan's
21 leadership they have been moving for their
22 inpatient facilities to move to Vista, which is a
23 really good thing, it's a big deal. So, to the
24 extent that there are many folks championing this
25 at many different levels, you know, the next maybe

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2 in our correctional facilities for electronic
3 health records there. So, we are actively thinking
4 go about this and having these discussions not in
5 our own silos but together around opportunity where
6 there's a real dollars to make a difference.

7 DR. GRANT: Great. Thank you.

8 DR. STRECK: Rachel, can you comment on
9 the variable development of the regional REOs and
10 their interconnectivity or lack of same as faced in
11 the state.

12 MS. BLOCK: Sure. So, right now we have
13 12 REOs operating across New York state, they are
14 all operational, they are all significantly
15 accelerating the pace at which they are including
16 new participants in their networks. And also
17 obviously consenting patients so that the patient
18 information can be made available when a particular
19 provider request access to that information. So,
20 all of that is on a projectory along those line and
21 it's pretty consistent across the state in terms of
22 the pace of adoption. So, in general all of that
23 is going in the right direction.

24 We are through the New York E Health
25 Collaborative advancing a new model which offers

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2 REOs the opportunity if they want to take advantage
3 of it to share the technical platform that they're
4 using for their Health Information Exchange. And
5 we now have REOs from the southern through the
6 Hudson Valley, almost all of the New York city REOs
7 and the two on Long Island have agreed to
8 participate in sharing that same technical
9 platform. That has certain advantages, obviously,
10 from a cost perspective. We believe that will be a
11 more efficient way for them to get access to those
12 services and may ultimately reduce the cost
13 associated with participating in Health Information
14 Exchange. But it also, obviously, makes it easier
15 to facilitate the sharing of information across the
16 boundaries of those REOs.

17 I think that we have an agreement in
18 principle among all of the REOs to participate in
19 statewide Health Information Exchange Across
20 boundaries. But there are some governance and
21 policy issues that we still need to sort though in
22 order to get to the point where we have a fully
23 interoperable system in New York. And our goal is
24 to work through those issues through NYSE's Policy
25 Committee and hopefully get to a consistent

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2 agreement on a policy level at a minimum and
3 hopefully extend the agreement on the use of a --
4 and technical platform as well by the end of this
5 year.

6 COMMISSIONER SHAH: And the only thing I
7 would add, is that the approach that we're taking
8 is not a least common denominator approach. So,
9 we're making sure that we're building on the
10 innovation that various REOs have. When a
11 particular REO is very advanced in identifying
12 management and providing unique identifiers for
13 every patient in the system or for every provider
14 in their region, we learn from them, we build off
15 of what they built rather than say let's start
16 something new and let's bring everyone on board.
17 It's been a real two-way conversation and it has to
18 be and will continue to be to make sure that we
19 leverage all of the great work that has gone on at
20 the local level to bring it statewide.

21 DR. STRECK: It does sound to me like if
22 you've assembled New York city, the southern tier
23 and Long Island on a technical platform, that we're
24 moving as a state in a direction that the other
25 REOs are going to have to adapt to. Is that a fair

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2 interpretation of what you said?

3 MS. BLOCK: You know, right now the way
4 that the statewide health information network of
5 New York is defined, is that each organization has
6 adopted common policies and standards to facilitate
7 interoperability. And, so interoperability can
8 occur in the current environment. I think that it
9 really boils down to a business decision that the
10 upstate REOs need to get to, as well as for the New
11 York E Health Collaborative, which is sponsoring
12 this new common technical platform, to be able to
13 show them what the performance levels, that they
14 have it up and operating. They added many, many
15 new organizations as a result of this downstate
16 consolidation. So, I think it may be prudent to
17 have a couple of phases and bring those factors.
18 And the other thing is we need to then also take
19 into account the additional time and expense of
20 converting all of the interfaces that they built to
21 the new platform, and that is something that we
22 need to work out through NYSE to ensure that they
23 have sufficient funding to be able to do that.

24 DR. STRECK: Jeff.

25 MR. KRAUT: Just to remind everybody,

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2 you know, what Rachel is talking about is removing
3 or overcoming the barriers to the technology of a
4 single platform policies, procedure to facilitate
5 the challenge for the local REOs and for all of us
6 is using this technology in an appropriate way.
7 That really is the issue. So, we may have in
8 health X 7 million unique patient records in there,
9 but we have less than -- we have a little less than
10 600,000 consents. So, you know, the issue -- and
11 then you have a smaller number of users that are
12 accessing those consent information. And that's a
13 challenge every day is telling a good story of how
14 this benefits the practice of good medicine. And I
15 think that's -- it will move away from this issue
16 because they really worked out a great model, I
17 think. And it's now up to all of us to use this
18 technology for all the reasons we discussed in all
19 the committees at the table.

20 DR. RUGGE: A fundamental question, and
21 that is, if we have a series of common policies
22 statewide, as we should, and that we are would seem
23 edging toward a common platform for other REOs, the
24 fundamental question is, what is the rationale for
25 having REOs as a separate entity rather than

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2 regional offices of a single statewide on the
3 Informational Exchange?

4 MS. BLOCK: So, if we go back to the
5 construct that we initially created there is
6 technology and there is governance. And we have
7 always described the REOs as first and foremost
8 providing governance for how the networks operate,
9 as well as providing the technical services to
10 enable that interoperable Health Information
11 Exchange to occur.

12 That governance structure is associated
13 with community leadership that is in most instances
14 committed to developing a REO not just for the
15 purpose of Health Information Exchange, but for the
16 purpose of advancing the health care
17 transformation, the public health improvement,
18 other kinds of community related goals, and which I
19 think would very nicely be able to leverage the
20 kinds of things that we're talking about in terms
21 of regional health planning, regional quality
22 improvement initiatives and so forth.

23 So, one way to answer your question is,
24 as we move down the road of the further
25 consolidation of services and common policies, what

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2 is the most effective governance structure then
3 that would support that system over time. And I
4 think that part of it is a question of scale. If
5 we have a 100,000 physicians in New York state,
6 there has to be either several or one entity that
7 enters into the participation agreement with those
8 100,000 physicians. Someone who is accountable for
9 ensuring that they can audit the access to that
10 system which is required by federal law and part of
11 our policies and procedures. So, there's a number
12 of important privacy security and other data use
13 agreements that are part of what the REOs job
14 description is today. And it could be that we
15 would determine that it would be both effective and
16 efficient to consolidate that into a new statewide
17 governance structure. But again, I don't think
18 we're quite there yet. And we've heard loud and
19 clear from some of the REOs, at least, that that
20 direct connection to their local stakeholders is a
21 very important part in their view of the
22 sustainability of the of encouraging broader
23 adoption and use of the network. That may not be a
24 uniform preference across the State, but we've
25 certainly heard it very strongly from some REOs.

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2 DR. RUGGE: If I could follow-up. It
3 would seem that much of what you described about
4 promotion public health and system transformation
5 connects directly to the regional health
6 collaborative we're talking about for the purpose
7 of planning. And careful thinking and living out,
8 what are the connections or what are the overlap
9 between what the REOs are now doing in their charge
10 and that of those new entities. And for both those
11 organizations I think there's a groping toward a
12 business case, would the source of funding support
13 these in a longer term. And one of the original
14 purposes of the agreement, I think, was region by
15 region there was a different strategy or a
16 modulated strategy depending on the event of
17 payers, the availability of major health providers
18 or others to fund, so. Both of those are very
19 dynamic processes. We're hardly about to close the
20 chapter. What will REOs eventually come do be when
21 they grow up.

22 MS. BLOCK: I'll just mention that NYSE
23 has two very important committees that have
24 recently convened, and their homework is to
25 complete by the end of the year a version 3.0, if

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2 you will, of what the SHINY is and what is our
3 strategy for implementing it, and that address
4 this question the role of the REOs, the technical
5 services, et cetera. And then there's also a
6 Sustainability Committee which is charged with
7 coming up with a sustainability plan by the end of
8 the year. And these were both deliverables that
9 were included in NYCE's contract with the State.
10 So we will have more to say about this by the end
11 of the year.

12 DR. STRECK: Dr. Martin.

13 DR. MARTIN: Yes. I just I just want to
14 remind people that -- when we think about REOs --
15 systems and hospital focus and the like, that still
16 individual practitioners are part of the people
17 using the REOs, and that Health Information
18 Exchange means different things to different
19 people. That a lot of what we, and, again, I
20 remind you that I'm involved with the interborough
21 REO, one of the -- REOs, is that a lot of our
22 practitioners look for and when you see the
23 patients also. It's not necessarily the Health
24 Information Exchange that we focus on, that's not
25 to say that it's not very important, but from a

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2 patient point of view at ability to contact their
3 doctors securely, to be able to change
4 appointments, to be able to look things up and the
5 like, on a more point-to-point sort of
6 documentation thing is what people are looking for
7 and certain physicians the ability to refer from
8 one specialist from another, to get results back
9 and to be able to begin to communicate is something
10 that's of great import and is not necessarily
11 focused on the Health Information Exchange in terms
12 of exchanging large amounts of data, be able to
13 look at in the emergency room and the like. So,
14 I'm saying there's also different usages of the
15 technical backbone. Some of them are obviously
16 important for public health, some of them are more
17 specifically for practice management and patient
18 satisfaction and the like, all of these things that
19 have overlapped. But they're not identical and
20 different people in different areas have different
21 needs. So, I think that this evolutionary approach
22 of looking for commonality and where it makes sense
23 to do it from a governance point of view may make a
24 great deal of sense, but also to realize that a lot
25 of it still is going to be somewhat locally

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2 determined and there's going to be different use
3 cases and different usages of this backbone can't
4 be forgotten as we move forward.

5 DR. STRECK: Thank you for that
6 discussion. Thank you, Rachel.

7 We'll move now to Dr. Birkhead.

8 MS. WESTERVELT: Dr. Streck, may I ask a
9 question really quick.

10 DR. STRECK: Yes.

11 MS. WESTERVELT: Just in response to Mr.
12 Fassler's question on a -- response from our OPHEC
13 colleagues. So, the anticipated start date is
14 January 1, 2013. CMS so far has been very
15 positive. However, they're largely focused on
16 implementation of managed long-term care, but so
17 far to date it's positive.

18 MR. FASSLER: Thank you.

19 DR. STRECK: Office of Public Health
20 activities, Dr. Birkhead.

21 DR. BIRKHEAD: Thank you very much. I'm
22 going to update quickly on three items that the
23 Commissioner mentioned in his remark.

24 COMMISSIONER SHAH: Gus, we can't see
25 you. Can you move into the camera.

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2 DR. BIRKHEAD: As I said, I am going to
3 update on three of the disease outbreak
4 intervention and really reiterate the point that
5 these are examples of our public health
6 infrastructure both state and local working sort of
7 overtime if you've been following this in the news.
8 The first is the fundal meningitis outbreak. This
9 is related to contaminated lots of -- for spinal
10 injections that was gave by the New England
11 Compounding Center in Massachusetts. The staff --
12 at this moment is that there are a 137 cases and
13 there have been 12 deaths in Penn State with over
14 13,000 people exposed to the three lots of
15 contaminated -- presence alone. In New York I
16 think we have been fortunate. We know that those
17 three lots were distributed only to three different
18 providers. Some of these were private physician
19 offices doing spinal pain injections. One in
20 Nassau County and one in Westchester and one in
21 Monroe County. An public health workers from the
22 State and local level have gone to work with those
23 three practices essentially to notify all those 500
24 patients who received injections from these three
25 lots in New York.

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2 And fortunately at this point we have no
3 indication of any illnesses. There have been a
4 couple patients who have had possible symptoms
5 related and have had repeat spinal taps, but we
6 have not diagnosed meningitis in any of these
7 patients.

8 This is a little unusual. Fungal
9 contamination in spinal fluids, we're not sure
10 exactly how long that may take to manifest systems,
11 what the incubation period would be. So, I think
12 we may not be out of the woods completely, so we're
13 continuing to follow.

14 In addition, this compounding pharmacy
15 has now withdrawn or recalled all lots of all
16 medications the state has put out, and that
17 involves an additional 50 or so practice or so in
18 New York. There's no indication of contamination
19 of those other medications or cases of illness
20 related to them, but I think it's an example of
21 sort of an abundance of caution in expanding this
22 outward.

23 So, we're continuing to monitor for
24 additional cases and just highlight, as Dr. Shah
25 said, the regulatory environment around these

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2 compounding pharmacies and in New York with the
3 State Board of Pharmacies, the Department of
4 Education really has a jurisdiction over the
5 compounding pharmacy world and we've been talking
6 with them and they are indeed following up to see
7 what if any state laws in New York may have been
8 broken in this case. So, more to come on that
9 front.

10 We do -- this is a tremendous amount of
11 work at our staff level. Staff basically have
12 worked through the weekends on this and there are
13 daily conference calls with DEC. It's interesting
14 when you get one of these evolving national
15 outbreaks that what you see is that on a daily
16 basis the case definition changes, what we're
17 asking to collect with clinical data changes. So,
18 it's really a moving target. But I think an
19 example of a pretty comprehensive response to what
20 was a national problem. DEC has activated their
21 emergency command center. They're running 24/7 on
22 this and we at the state level practically are. I
23 think those states that have a lot of cases are
24 even more involved than we are. But we have been
25 issuing alerts to our health care community through

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2 our Health Alert Network in New York to keep them
3 updated on this. So, that's the current status
4 there.

5 This really I think superseded the news
6 late last week about an issue with another kind of
7 meningitis, meningococcal meningitis, the
8 contagious form of meningitis. Interestingly HIV
9 positive, men who have sex with men communities in
10 New York city have -- to -- the state health
11 department really, really did it, but over the past
12 couple of years there has been a relative cost for
13 meningococcal disease cases in this population I
14 believe up to now 13 cases since August of 2010 of
15 what is in the background population fairly
16 greater.

17 I think what was particularly concerning
18 was that in the month of September in the city
19 there was one case each week. So it appears to be
20 rapidly accelerating. And when you see
21 meningococcal disease beginning to occur like this
22 in a population it's an indication that you're
23 having a high rate of carriage of the organism,
24 it's a bacterial organism in that population. And
25 with meningococcal disease fortunately there's a

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2 vaccine that can be used, these are meningococcal
3 and serum group C, so there is a vaccine available
4 and what the city health department did and the
5 state then extend to the rest of the state was a
6 recommendation that HIV positive gay men who had
7 recently engaged in sexual activity or other close
8 contact with non-partners identified through
9 websites on the internet or at parties in New York
10 city be vaccinated.

11 As I say, I think the national news sort
12 of overwhelmed the local news in hearing in New
13 York about this and I think this week we're just
14 beginning to deal with the issues. Vaccine is
15 available and reimbursable through the health care
16 system, Medicaid and our ADOP program which
17 provides pharmaceuticals for HIV positive persons
18 above Medicaid eligibility, both cover the vaccine
19 and the vaccinations. And so we at the Health
20 Department are both working with providers to get
21 them promoting this and this sort of HIV positive
22 men who have sex with men who may be at risk. So,
23 more to come on that.

24 We've extended, as I said, the
25 recommendation to the rest of the state HIV

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2 positive gay men may travel to New York city for
3 the purpose of being partners there. We have not
4 seen any cases outside New York city but are
5 surveillance is up and watching and we not, knock
6 on wood, have another case in New York city either
7 since this recommendation, but we recognize that we
8 have not really made a big impact yet with vaccine.
9 We have not had a large numbers vaccinated. And
10 this is possibly a question we'll be able to get
11 the message out and having a health care providers
12 promote it and dealing with the reimbursement
13 issues which are still a challenge even those these
14 are, quote unquote, covered by Medicaid. The
15 vaccine is fairly expensive on the order of a
16 hundred dollars a dose. But that's the second.

17 And finally, just to update on the
18 measles case that Dr. Shah mentioned. This case of
19 a school child upstate occurred as a result of
20 travel to Europe but this occurred in a school,
21 this was an unvaccinated child attending a private
22 school with a very high rate of religious exemption
23 among its students. And so, as part of our public
24 health measure to prevent further cases we actually
25 had to exclude about 80 children from this school

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2 who had not been vaccinated on religious grounds.

3 A number of those chose to get
4 vaccinated, 37 actually received vaccinations so
5 they could return to school. The remainder stayed
6 out of school for a full 21 days incubation period.
7 As Dr. Shah said, I think we were pretty fortunate
8 that we did not see another case of measles.
9 Measles have been extremely contagious and I think
10 we must have been very lucky that this child was
11 either monitored or not a full fledged contagious
12 stage when they were in school or otherwise
13 transmission was limited.

14 But this does highlight that we do even
15 though that we have relatively high rates of measles
16 coverage in the population and we have school
17 requirements for measles vaccinations and basically
18 have interrupted measles transmission in this
19 country. We do have pockets of fairly high rates
20 of exemption or lack of vaccination that are
21 concerning and that in other states have less
22 sustained measles transmission and even
23 hospitalization -- outcome.

24 So, again, this is an area where public
25 health is conducting surveillance measles and

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2 reportable and we rapidly jump on every possible
3 suspect case that comes to light, particularly so
4 that we can practice outbreak prevention and
5 control as have been in this case.

6 So, that's an update on sort of the
7 unsum work of public health going on in the
8 background all the time to protect the community.
9 And I know Dr. Boufford is going to talk about the
10 Ad Hoc Committee for the State Health Improvement
11 Plan next. That committee, Ad Hoc Committee is
12 beginning to work through to the conclusion of its
13 work. We have a big committee day on October 31st.
14 Going to spend a lot of time in trying to finalize
15 the priorities or get closer to the final set of
16 priorities through our five areas and then bring
17 those to this Council at the December meeting. So,
18 this will be another topic of discussion at the
19 December meeting, a fairly extensive look at the
20 State Health Improvement Plan and hopefully endorse
21 and advise the Council at that time. So, I'll
22 conclude there and take any questions.

23 DR. STRECK: Thank you, Gus, for that
24 discussion.

25 Dr. Gutierrez.

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2 DR. GUTIERREZ: More of a comment than a
3 question. I'm concerned about simply saying
4 Cortisone shots are associated with meningitis.
5 Cortisone shots are used for multiple things.
6 Specifically we are talking about the -- injections
7 of compounded of steroid drugs. I'm concerned that
8 private physicians are going to be getting a lot of
9 calls. I got a Cortisone shot last week. That's
10 not the issue here.

11 DR. BIRKHEAD: That's a good point. I
12 think it's sort of identical that those kinds of
13 questions will come back when something like this
14 happens. I think we try to be clear in our
15 communication. I will say that some of those
16 preparations potentially could be used for joint
17 injections and other kinds of steroid injections.
18 So, we're on the lookout for potential joint
19 infections, those would probably be less serious
20 than meningitis, but these drugs could be used in
21 other ways that may need lead to unusual or
22 unexpected types of infections. But I agree, we
23 also had the trouble of trying to explain this form
24 of fungal meningitis is not contagious unlike the
25 meningococcal that we're talking about. So, there

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2 are mixed and many communications that are trying
3 to get out here.

4 DR. STRECK: Mr. Levin.

5 MR. LEVIN: So this is probably more
6 appropriate for the Commissioner than for Gus.
7 Having been around the pharmacy compounding problem
8 for a long time, remembering that we have a very
9 unfriendly supreme court decision about commercial
10 free speech actually related to this issue, but I'm
11 still wondering, at the very least, whether the
12 purchasing community, the folks, commissions,
13 institutions that buy drugs understand the
14 unregulated nature of pharmacy compounding. Not
15 this regulation prevents bad things from happening
16 in the regulations, this is a completely
17 unregulated industry.

18 The right to compound by pharmacists was
19 intended for pharmacists for example to take a drug
20 and mold it into a different form of
21 administration. If you can't swallow it they could
22 make it into a suppository or liquid for another
23 purpose. It was never intended to provide an end
24 run around regulation of the making of
25 pharmaceutical products. That's what it turned

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2 into. The FDA and Congresses attempt to rein that
3 in was aimed at advertising, which is the life,
4 blood on the pharmacy compound, and that's what
5 resulted in a supreme court decision that said no,
6 you can't do that, this is a commercial. But at
7 least an education effort to the provider and
8 clinician community that there may be additional
9 risk if you purchase products from this sort of
10 supplier because they're totally unregulated by
11 anyone.

12 COMMISSIONER SHAH: I think you bring up
13 an important point. There are some regulations and
14 some things that should not have happened and
15 happened and probably broke the law in some ways.
16 To the extent that this has been an end run around
17 cost for many folks, it's suppose to be a local
18 compounding issue for a given hospital or a system,
19 you're allowed to do this, and that makes sense.
20 But when you get national clearance like this you
21 can see how it escalates very quickly and
22 exponentially puts people at risk in our society.
23 But the issues are real when you see cost
24 differentials on the order of magnitude, actually
25 have two orders of magnitude different for a

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2 different compound that is sold by Pharma as a
3 combined drug for a \$1,000 an injection versus
4 literally a dollar an injection, three orders of
5 magnitude different for some reason. That has to
6 bring up some other questions on what is going on
7 here. As a society we need to look at that.

8 An article just came out today on how
9 what we've done in Medicaid with our move to
10 pharmacies and increase in generic has saved the
11 state of New York over \$400 million just this year,
12 and that was just on the low hanging of fruit of
13 moving the generic prescribing rate from 79 percent
14 to 84 percent. That can save \$400 million for the
15 U.S. Medicaid program in a year. There's some
16 issues that we should talk about more openly and
17 this is one of them.

18 DR. STRECK: Are there other comments or
19 questions for Dr. Birkhead?

20 Thank you, Gus.

21 We will now move to the Health Policy
22 part of our meeting. John Rugge will talk about
23 the or the continued discussion of the activities
24 of the Committee on Health Planning.

25 DR. BOUFFORD: You skipped one. I was

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2 going to lead off merging these two councils that
3 on this -- but that used to be the Public Health
4 Council, there's no audience, get a chance to
5 present, the public health people would have to sit
6 through CON to discuss that.

7 DR. STRECK: That was, I must say --

8 DR. BOUFFORD: I recognize by reversing
9 the agenda we undermine that possibility today, but
10 we also appreciate the opportunity.

11 DR. STRECK: In my defense for my
12 egregious error here, I would point out that I was
13 a big advocate of that, to give you time. And as
14 Gus was speaking it occurred to me that often the
15 work of public health their days in the sun is
16 usually under a bright light of anxiety over the
17 crisis that they are managing, so. It's nice to
18 have this report. I had a clue about this report
19 on the train this morning. So, please proceed.

20 DR. BOUFFORD: Thank you. I'll be
21 brief.

22 Just to remind everyone, we started our
23 process about a year ago with a review of the
24 existing State Prevention Agenda and how well we
25 did. And we tried to apply the learnings from that

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2 to the design of this process over the last few
3 months which has been highly inclusive. It was
4 really kicked off with a multi-stakeholder
5 so-called Ad Hoc Committee that was appointed by
6 the Public Health Committee of this Council and
7 includes business, professional organizations,
8 regional perinatal networks, hospital associations
9 and advocacy groups and others. And this group
10 really took a look at what we accomplished over the
11 last four years or so in the Prevention Agenda, the
12 State, the State health status and then help them
13 develop a set of principles that we wanted to use
14 as well as goals for this work and identify five
15 priority areas to develop the new agenda in
16 prevention of communicable diseases, safe and
17 healthy environments, women and infants and
18 children health, prevention of substantive abuse
19 and promotion of mental health and vaccine
20 preventable diseases and HIV and STDs. So, those
21 are the five groups.

22 They were each constituted a working
23 group in June of this year. They have been working
24 over the summer with the co-chairs of health
25 department experts and private sector experts or

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2 advocacy groups who have been meeting. They have
3 all met in person at least once and virtually
4 multiple times. A group size ranges from about 30
5 to 75 or 80, and there's statewide participation.
6 It's really, really rewarding, I think, and
7 exciting for everyone.

8 There's been a Steering Committee of the
9 co-chairs of each of these working groups that's
10 been meeting by phone every other week. And added
11 to that Steering Committee are individuals, invited
12 are individuals and sometimes participating from
13 OHSM or Rachel's group, the Office of Mental Health
14 OASIS, HANYs, CHICANYs, which is the community
15 health center group, and community advocates for
16 disabilities as well as the Council on Minority
17 Health as well in the State and for general
18 advocacy. So, it's been a venue where we really
19 try to coordinate across the working groups and
20 also make sure the commitments for cost-cutting for
21 broad base engagement and attention to disability
22 and other issues, I'm sorry, to disparities and
23 disabilities has been attended to.

24 The group submitted their report on
25 October 15th. They had to identify within the

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2 frame of the problem they're tackling what
3 objectives would they select and what would their
4 goals be. This was a measure of what the major
5 problems are, what are subject interventions, which
6 is always an issue, effective interventions,
7 where's the evidence, and then how would you
8 measure that we made a difference. So, each of
9 them have come up with three, four major objectives
10 in that area. They're trying to get -- there's a
11 standard boiler template that everybody used, a
12 standard exercise of moving to the levels of
13 intervention from the basic access to health care
14 and preventative services to broader policy changes
15 in the State, including the agriculture policy,
16 transportation policy, housing policy. So, each of
17 them will try to tackle things at each of these
18 levels.

19 There was also a stakeholder map, so
20 every group has to fill out who the players are
21 that have to take action in some kind of aligned
22 way to make a difference in making this happen.
23 And then design interventions and metrics. And
24 there's been absolutely spectacular support from
25 Gus Birkhead and his team. Sylvia Pirani is like

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2 the iron woman of public health. I don't know how
3 she does it, frankly, but she is just incredible.
4 And a really terrific team of professionals
5 throughout the public health of the house working
6 on this and collaboration across the Department.
7 So, it's been very important.

8 We do have those reports will be
9 available in draft for comment in this meeting that
10 Gus eluded to on the 31st of October. The Ad Hoc
11 Committee will be meeting for about five hours in
12 multiple sites around the State just to sort of
13 review how well everyone did in relation to their
14 expectations and their comments and comments that
15 are being solicited actively. On the website we
16 try to set up models, the MRT process by having an
17 interactive website. It will be brought to the
18 Public Health Committee at a meeting we're working
19 on and taking a page from our colleagues on the
20 Planning Committee early November, separate Public
21 Health Committee meeting to kind of work through
22 this so we can present to the council on committee
23 day, and then following a formal council meeting of
24 December we'll have our work done.

25 As if that weren't enough, in parallel

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2 the public health -- the Health Department has been
3 putting out what we hope will be complimentary
4 guidance for local health departments and for
5 hospitals since they have the responsibility to do
6 that. Our local health departments need to present
7 a community health assessment and health
8 improvement plan for over this two to three year
9 period. Hospitals also have to submit their
10 community service plan. So, we've been working
11 very carefully to try to conform the guidance and
12 integrate the guidance to both entities so that
13 they will see the logic of collaborating on
14 community health needs assessment and hopefully be
15 able to use the State Health Improvement Plan at
16 least to some degree working on the five priority
17 areas in collaborative work at the local level. We
18 expect that will be going out shortly. And this
19 guidance also tries as much as possible to reflect
20 the expectations of hospitals under the Accountable
21 Care Act for community benefit planning. So, we're
22 trying to watch all the moving parts at once.

23 We've also had an initial meeting on the
24 process of roll-out at the local levels which will
25 begin in January. We've been reengaging the Robert

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2 Wood Johnson Foundation communication pro bono
3 communication staff which they provided for us and
4 other experts in community engagement. And this is
5 where we really want to take the lessons learned
6 from last time where we did not get, except in a
7 very few places around the State were we able to
8 get beyond picking an issue and planning into
9 implementation and evaluation. So, we're very
10 cognizant of that, trying to do what we can around
11 communication and information sharing.

12 But I also wanted to just put in a plug
13 as we're speaking about -- I know the potential is
14 there in terms of the Waiver, but last time I
15 believe there was some small amount of money found,
16 relatively small considering the cost of delivering
17 health care small, a large amount of money, about
18 \$7 million or so, that was made available for local
19 implementation support. At this point in the time
20 we have some residual. We're able to got a grant
21 from the Robert Wood Johnson Foundation to support
22 the staff work on these working groups. We have a
23 little bit of that left which we're hoping to use
24 as seed money in designing the implementation
25 process. But there's some plan for trying to

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2 secure other funds, but there are many
3 possibilities of thinking about a strategy for
4 local support that would provide some financial
5 incentive, even just small seed money grants to
6 local communities that really take on this
7 multi-stakeholder engagement. I think we would
8 hope that we could, you know, sort of bring that to
9 your attention to see if that is a possibility, but
10 everybody is working really hard and we also have
11 plans. And we have also been working closely with
12 John and appreciate Karen Lipson's support and
13 John's openness to having us. And I also want to
14 thank my Public Health Committee colleagues who
15 have been beautifully coming to most of the
16 Planning Committee meetings as well as their own
17 meeting. So, everybody is working on it. Thank
18 you.

19 DR. STRECK: Comments or questions for
20 Dr. Boufford?

21 COMMISSIONER SHAH: So you're wrapping
22 up your work pretty quickly. Have you thought
23 about a Phase 2?

24 DR. BOUFFORD: Well, I mean Phase 2 is
25 clearly a local roll-out, and that's the challenge

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2 because the local health departments who are doing
3 what Gus is talking about and, we all know are very
4 thin on the ground, are going to be asked to, at
5 the very least, take a convening role with
6 hospitals. We're hoping -- we've had great
7 participation from HANYs and Greater New York in
8 all of our meetings and they've really been having
9 presentations and others, I know staff have been
10 presented to them. And we're hoping that they
11 could kind of be anchor conveners for stakeholders
12 around, especially in local communities because
13 they really have to pick the issues that they think
14 are most important. They'll have a strong database
15 to help them do that and then figure out what
16 strategies that are -- where the evidence is there,
17 where they want to really coordinate their
18 collaborations to really make a difference in our
19 community and then measure that difference. And we
20 didn't get that far last time except in certain
21 selected areas. Obviously the Rochester Finger
22 Lakes area is an exception, there were a few
23 others. But we really want to move that along. So
24 that is in a sense our Phase 2 is getting ready for
25 that.

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2 And then hopefully some of -- I think
3 Rick highlighted something that's really important
4 on the operational side of looking at the synergies
5 of the MRT, the CON, the health planning and the
6 State Health Improvement plan. There's also
7 conceptual integration here, which I think is
8 equally important and is challenging. I mean, the
9 issue of community health need is more than an
10 operational question. I mean, it's really saying
11 if we have some things going on in local
12 communities or in regions that are working -- that
13 have a health agenda that's been agreed by state
14 leadership that is suppose to be implemented, how
15 does that connect to health planning, how does that
16 connect to this potential element of the CON. And
17 those are all happening in different, you know,
18 sort of not stovepipes, we're all talking to each
19 other, but under different mandates, let's say.
20 And I think one of the real challenges within the
21 group -- and within our work is that they will all
22 come together in December, January, February,
23 March, and it's a big challenge. So, it's
24 operationally and conceptual integration, so.

25 DR. STRECK: You talked about the State

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2 Health Plan and the Community Service Plan, the
3 health department, I mean the county health
4 department plan, do you see this kind of reaching
5 some shared ground, bring in IRS guidelines in
6 terms of community service in terms of reporting so
7 that there would be at the county level, a provider
8 level that we would have some format or approaches
9 to getting some of this information together?

10 DR. BOUFFORD: Well, the draft guide as
11 I've seen hasn't come out the other end of the
12 pipeline yet, but the draft guidance was done very
13 consciously to try to mirror community benefit
14 requirements of IRS and connect them as closely as
15 possible to the local health department
16 obligations. So, hopefully that will be the case.
17 I think then the challenge, I think, and, again,
18 this Council could have a role there and Karen
19 Westervelt has been participating in all these
20 conversations, but I think the link with OHSM, the
21 links with sort of the financing side gave some of
22 the MRTs and others, I mean all the questions, can
23 we bring the reporting that comes through also come
24 through by tradition at least different spickets,
25 can we bring that together to really understand at

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2 the community level how things are going. And that
3 will be important under the health planning agenda.

4 So, we're doing the best we can at the front end.

5 And then the issue will be can we really figure how
6 to conform these things in the delivery side.

7 DR. STRECK: I like the spicket metaphor
8 there.

9 Any other questions for Dr. Boufford?

10 We'll now move to the Health Policy
11 discussion with Dr. Rugge and the continuation of
12 the health planning comments from earlier.

13 DR. RUGGE: I think we've already more
14 than eluded to the fourth mark which we're trying
15 to do through CON redesign only to say that at
16 least, again, try to formulate recommendations,
17 we've tackled health planning first. Health
18 planning having been the predecessor really work of
19 CON. CON really was convened at the consequences
20 and culmination and outcome of health planning
21 going back to say how do we connect all this that
22 Joan had talked about with a reasonable approach
23 putting all these planning activities together with
24 a test case perhaps being with distribution of
25 funds through the Mega Waiver to emphasize

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2 collaboration and emphasize forward looking to
3 benefit entire communities. Having said that, we
4 meet again tomorrow and we'll be considering the
5 principles and redesign and rolling those into
6 consideration of need.

7 There is one further business for this
8 Committee, and that is on July 25th the Planning
9 Committee voted to streamline the addition of
10 ophthalmology and endoscopy for ambulatory surgical
11 centers coming from full to administrative review
12 with the establishment of a new -- there will
13 continue to be full review, but we look for this
14 Council to approve that recommendation and
15 Committee, and we so move.

16 DR. BERLINER: Second.

17 DR. STRECK: We have a motion and a
18 second.

19 Are there questions or comments about
20 the motion and the recommendation as proposed?

21 Hearing none, I would ask that those who
22 are in favor of the motion proposed to say "Aye."

23 (A chorus of "Ayes.")

24 DR. STRECK: Opposed?

25 Thank you.

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2 Other business?

3 DR. RUGGE: No.

4 DR. STRECK: Thank you.

5 We'll now move to the report of the
6 Committee on Codes, Regulations and Legislation.
7 Dr. Gutierrez.

8 DR. GUTIERREZ: This Committee is also
9 known as a hypoglycemia committee. The Codes,
10 Regulation and Legislation Committee reviewed a few
11 regulations on September 20, 2012. One regarding
12 Nursing Home Sprinkler Systems for emergency
13 adoption, and one other regulation for emergency
14 adoption prohibiting Synthetic Phenethylamines and
15 Synthetic Cannabinoids, and also the permanent
16 version for information.

17 The Nursing Home System Sprinkler System
18 regulation was the first one and was presented for
19 a third emergency adoption. It was on for
20 emergency because of a Federal Mandate that
21 specifies that on or before August 13, 2012 all
22 nursing homes must be protected by a supervised
23 automatic sprinkler system. This measure proposed
24 to help financially distressed nursing homes become
25 compliant with the federal provisions and to

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2 incentivize lenders to lend to this nursing home by
3 requiring the payments made be deposited in a
4 dedicated account that is to be used to pay solely
5 for this debt service.

6 The Committee voted unanimously to
7 recommend adoption to the full council, and I so
8 move.

9 DR. BERLINER: Second.

10 DR. STRECK: The motion has been made
11 and seconded in regard to the sprinkler systems.

12 Is there a discussion?

13 Hearing none, those in favor of the
14 motion as proposed please say "Aye."

15 (A chorus of "Ayes.")

16 DR. STRECK: Opposed?

17 Thank you.

18 MR. GUTIERREZ: The next item on the
19 agenda was a proposal on for second emergency
20 adoption that would prohibit Synthetic
21 Phenethylamines and Synthetic Cannabinoids. The
22 only significant change from the previous emergency
23 version was the numbering of the provision set
24 forth in Part 9 of 10 of the NYCRR.

25 The purpose of this measure is to

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2 prohibit the manufacture, sale and distribution of
3 Synthetic Phenethylamines, or commonly know as bath
4 salt and Synthetic Marijuana. The sale of this
5 substance is continued but now in a more
6 serendipitous manner using a password and behind
7 the counter hidden from public view. Undercover
8 state police operations have found a large number
9 and a variety of vendors located throughout the
10 State, not just head shops.

11 The regulation defines 13 specific
12 Phenethylamines along with a catchall that would
13 include any compound that has a similar chemical
14 structure allowing the Department and the law
15 enforcement to keep up with illegal activity of
16 those individuals seeking to change the structure
17 to avoid the existing drug law.

18 Twelve separate classes of Synthetic
19 Marijuana are defined as well. Possession,
20 exception to possession penalties and -- were also
21 discussed. When asked about the penalties of
22 single possession and the rationale for making it
23 part of this, making it part of this provision,
24 Mr. O'Leary responded that the purpose of including
25 simple possession is because of it being sold

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2 behind the counter not in public view. The store
3 owner can get around possession with a viable
4 defense saying that they are not selling it.

5 Mr. O'Leary said that he was not aware of a single
6 instance where someone who is not profiting from
7 the sale from the retail establishment has been a
8 target for this. It is the manufacturers,
9 distributors and sellers who are the target.

10 The Committee voted unanimous to
11 recommend adoption to the full council, and I so
12 move.

13 MR. FASSLER: Second.

14 DR. STRECK: It's been moved and
15 seconded.

16 Is there further discussion?

17 Hearing none, those in favor of the
18 motions as proposed please say "Aye."

19 (A chorus of "Ayes.")

20 DR. STRECK: Opposed?

21 Thank you.

22 MR. GUTIERREZ: The last item on the
23 agenda was a permanent version of the provision to
24 prohibit Synthetic Phenethylamines and Synthetic
25 Cannabinoids on for information, and this version

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2 is identical to the emergency version that is
3 currently moving through the regulatory process and
4 would completely be brought back to the Council for
5 adoption.

6 That, Mr. Chairman, concludes my report
7 and we can all run for food.

8 DR. STRECK: Thank you, Dr. Gutierrez.

9 In your packet for the Council members
10 there's a schedule of the next meetings. You will
11 see Planning on October 30th and November 14th, the
12 Ad Hoc Committee on Health Improvement Plan on the
13 31st, and then our Committee day on the 15th of
14 November and the full council on the 6th.

15 If there is no further business for the
16 Council, I would ask are there any comments from
17 anyone?

18 I thank you for your patience, your
19 creative discussions. So, we are now adjourned for
20 lunch.

21 (Time noted: 1:35 p.m.)
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C E R T I F I C A T I O N

I, SHERRY SPALLIERO, a Court Reporter
and Notary Public, within and for the State of New
York, do hereby certify that I reported the
proceedings in the within-entitled matter, on
October 11, 2012, and that this is an accurate
transcription of these proceedings.

IN WITNESS WHEREOF, I have hereunto set
my hand this ____ day of October 2012.

SHERRY SPALLIERO