

PPS Progress Report

November 17, 2016

PAOP Town Hall Briefing and Discussion

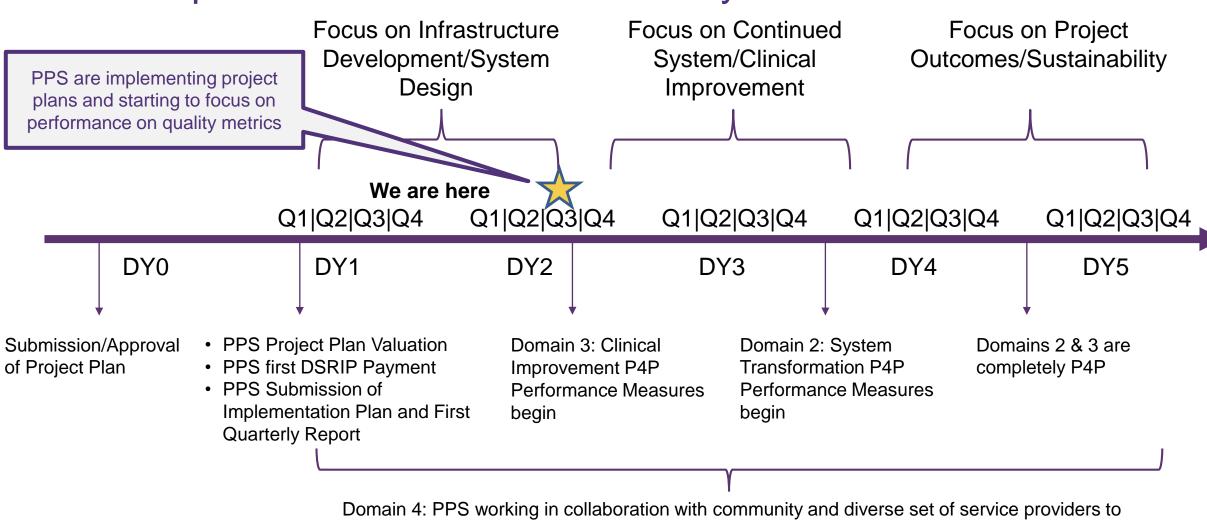
Goals of today's conversation:

- 1. Provide a brief overview of where DSRIP is in the course of the program's overall schedule
- 2. Explore any questions PAOP members have regarding the status deck which was distributed and discussed during our October meeting
- 3. Discuss the data sources which drive this reporting
- 4. Discuss additional ways PAOP can engage:
 - Directly with PPS on upcoming site visits
 - Through additional topical webinars scheduled for PAOP participation



Department of Health

DSRIP Implementation Timeline and Key Benchmarks



Domain 4: PPS working in collaboration with community and diverse set of service providers to address statewide public health priorities; system improvements and increased quality of care will positively impact health outcomes of total population.

November 2016

PAOP Site Visit Schedule

PPS	AST Site Visit	PAOP Members & DOH Attendees
Brooklyn Bridges	Thursday, October 13, 2016	John August
OneCity Health	Tuesday, October 25, 2016	Judy Wessler, Peggy Chan, Doug Fish
Bronx Partners for Healthy Communities	Wednesday, October 26, 2016	TBD
Community Care of Brooklyn	Wednesday, November 9, 2016	William Ebenstein
Adirondack Health Institute	Thursday, November 10, 2016	TBD
New York- Presbyterian PPS	Tuesday, November 15, 2016	Sherry Sutler, Stephen Berger, Lara Kassel, Chau Trinh
Mount Sinai PPS	Monday, November 21, 2016	Judy Wessler, Stephen Berger, Ann Monroe
New York-Presbyterian/Queens PPS	Monday, November 28, 2016	TBD
Finger Lakes PPS	Thursday, December 1, 2016	TBD
Nassau Queens PPS	Friday, December 2, 2016	William Toby
Community Partners of Western NY PPS	Friday, December 2, 2016	Sylvia Pirani
Millenium Care Collaborative PPS	Friday, December 2, 2016	Sylvia Pirani
Albany Medical Center	Monday, December 5, 2016	TBD
Leatherstocking Collaborative Health Partners	Tuesday, December 6, 2016	Lara Kassel
Central New York Care Collaborative	Wednesday, December 7, 2016	Dan Sheppard, Ann Monroe
Care Compass Network	Wednesday, December 7, 2016	Dan Sheppard
Adirondack Health Institute	Thursday, December 8, 2016	TBD
Alliance for Better Health Care	Monday, December 12, 2016	TBD
Suffolk Care Collaborative	Monday, December 19, 2016	William Toby
Bronx Health Access	TBD	Cesar Perales

- Note: Some PPS are not listed, as PAOP members visited during CMS site visits or will be attending PPS sponsored forums
- Duration: Two and a half hours.
- Agenda: Overview & introduction of PAOP members, PAOP member remarks, presentations by the PPS and one or more invited partners, and discussion and question and answer.
- The PPS are being prepared by AST through guidance obtained from PAOP and through previous PAOP experience
- PAOP member prepared with overview materials on each PPS, meeting agenda, and names/roles of all site visit attendees including the PPS and PPS partners.



November 2016

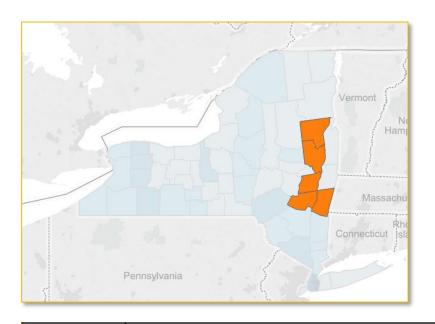
PAOP Webinar Schedule

Time	Topic	Description
11/18/16 11am-12pm	Town Hall Conference Call on PPS Progress Deck	Q and A session around PPS Progress Deck provided to PAOP ahead of October meeting; Questions requested ahead of time
12/7/16 2-3pm	Measurement Year (MY) 1 Results	Overview of MY 1 results, setting context for performance monitoring
12/14/16 2-3pm	Project 11 (Project 2.d.i)	Statewide summary of Project 11 implementation progress: § Overview of Project Requirements § Total number of PPS implementing Project 11 § Total patients engaged to date § Total providers engaged by type and total funds flow to providers by type Overview of the PAM tool and other measures included in Project 11 (e.g. C&G CAHPS for uninsured) Examples of implementation strategies, overarching themes within project narratives
01/04/17 2-3pm	County Government and Community-Based Organization (CBO) Involvement and Addressing Social Determinants of Health	Statewide summary of County/Local Government Unit (LGU) and CBO Engagement in implementation to date: § Overview of engagement requirements § Total LGUs engaged, by project, summary funds flow § Total CBOs engaged by PPS against S/S requirements, by project, summary funds flow Overview of statewide Domain 4 Project implementation progress, Supportive Housing project, and others addressing social determinants
01/11/17 2-3pm	Primary Care Integration	Overview of Primary Care Plans Required elements Overarching themes Regional themes Statewide summary of PCPs engaged, by PPS, by projects, funds flowed
01/18/17 2-3pm	Cultural Competency and Workforce Strategies	Overview of program requirements related to CC/HL and Workforce Overarching themes within CC/HL strategy and CC/HL Training plans Overarching strategies, themes within Workforce training and development reporting NEW YORK STATE OF OPPORTUNITY. Departm of Health

Projects

Selected:

Albany Medical Center PPS



- PPS Service Area: Albany, Columbia, Greene, Saratoga, Warren
- Attribution for Performance: 69,883
- Attribution for Performance 2.d.i: 69,697
- Attribution for Valuation: 107,781Total Award Dollars: \$141,430,548
 - 1. Dr. Louis Filhour, CEO
 - Dr. Kallanna Manjunath Medical Director, Center for Health Systems Transformation, DSRIP
- 3. Lauren Ayers Director of Financial Operations
- 4. Dr. Brendon Smith Director of Clinical Integration

Core Team:

- · Lead organization: Albany Medical Center Hospital, a 651-bed facility that is part of the Iroquois Healthcare Alliance
- NewCo (Better Health of Northeastern NY) has been established and is engaging in process of applying to be PPS lead

2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management

- 2.a.iii Increase certification of primary care practitioners with PCMH certification and/or Advanced Primary Care Models (as developed under the NYS Health Innovation Plan (SHIP))
- 2.a.v Create a medical village/alternative housing using existing nursing home infrastructure
- 2.b.iii ED care triage for at-risk populations
- 2.d.i Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care
- 3.a.i Integration of primary care and behavioral health services
- 3.a.ii Behavioral health community crisis stabilization services
- 3.b.i Evidence-based strategies for disease management in high risk/affected populations (adult only)
- 3.d.iii Implementation of evidence-based medicine guidelines for asthma management
- 4.b.i Promote tobacco use cessation, especially among low SES populations and those with poor mental health
- 4.b.ii Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings (Note: This project targets chronic diseases that are not included in domain 3, such as cancer)



Albany Medical Center PPS: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

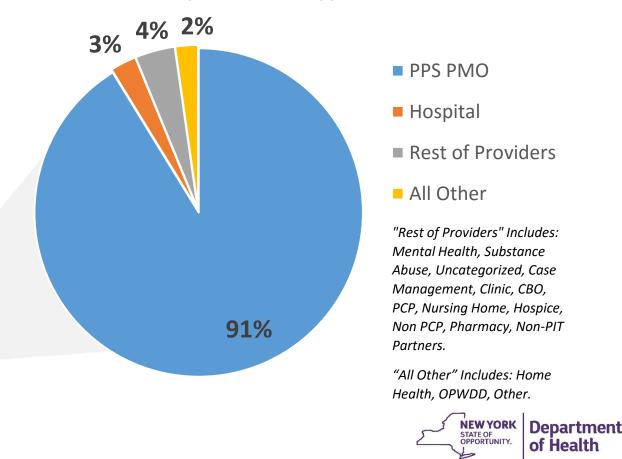
Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$21,538,669	\$21,215,367	98.5%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$21,215,3	367
Flowed	\$4,870,065	23%

Funds Flow by Provider Type



Albany Medical Center PPS: DY1Q4 Scorecard

	Achieve	ement Value (AV) Scorecard	Summary				
		AV [Data			Payme	nt Data	
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizati	-	e embedded w payment	ithin each
2.a.i	19.00	19.00	0.00	19.00	\$ 615,733.22	\$ 615,733.22	\$ -	\$ 615,733.22
2.a.iii	20.00	19.00	0.00	19.00	\$ 487,270.16	\$ 446,664.31	\$ -	\$ 446,664.31
2.a.v	20.00	19.00	0.00	19.00	\$ 465,880.34	\$ 427,056.98	\$ -	\$ 427,056.98
2.b.iii	20.00	20.00	0.00	20.00	\$ 439,340.22	\$ 439,340.22	\$ -	\$ 439,340.22
2.d.i	8.00	7.00	0.00	7.00	\$ 402,661.77	\$ 369,106.62	\$ -	\$ 369,106.62
3.a.i	16.00	16.00	0.00	16.00	\$ 397,035.01	\$ 397,035.01	\$ -	\$ 397,035.01
3.a.ii	16.00	16.00	0.00	16.00	\$ 377,191.51	\$ 377,191.51	\$ -	\$ 377,191.51
3.b.i	13.00	12.00	0.00	12.00	\$ 308,786.87	\$ 283,054.63	\$ -	\$ 283,054.63
3.d.iii	10.00	9.00	0.00	9.00	\$ 319,554.51	\$ 292,924.96	\$ -	\$ 292,924.96
4.b.i	14.00	14.00	0.00	14.00	\$ 240,885.74	\$ 240,885.74	\$ -	\$ 240,885.74
4.b.ii	21.00	21.00	0.00	21.00	\$ 188,557.05	\$ 188,557.05	\$ -	\$ 188,557.05
AV Adjustments (Column F)								
Total	177.00	172.00	0.00	172.00	\$4,242,896	\$4,077,550	\$ -	\$4,077,550

Description of DY1Q4 Scorecard Missed AVs:

Patient Engagement

DY2Q1 AV Progress Report:

The PPS has earned all available AVs.



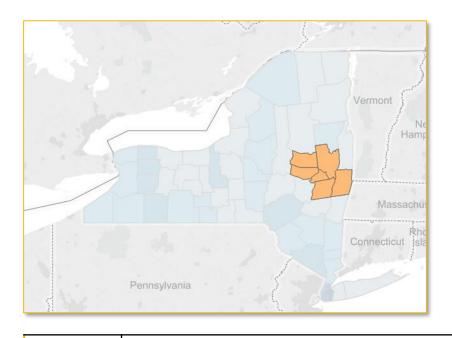
<u>Law Enforcement Assisted Diversion (LEAD)</u>

- PPS and Albany City Police initiative divert individuals with mental illness, drug dependence, homelessness
- Reduce low level arrests and recidivism
- Officers given discretion to refer individuals to a case manager rather than jail; Case managers assist accessing network of needed services
- Anticipated healthcare costs will be reduced and/ or patient engagement will be increased
- Pilot program underway through the Katal Center for Health, Equity, and Justice, with case management provided by Catholic Charities



Projects Selected:

Alliance for Better Health Care



- PPS Service Area: Albany, Fulton, Montgomery, Rensselaer, Schenectady, Saratoga
- · Attribution for Performance: 123, 484
- Attribution for Performance 2.d.i: 94,000
- Attribution for Valuation: 193,150Total Award Dollars: \$250,232,844
 - 1. Bethany Gilboard Chief Executive Officer
 - 2. Meg Wallingford Senior Vice President for Transformation
 - 3. Thomas McCarroll Vice President, Performance Operations
- 4. Dave Smingler Director of Government Affairs at Ellis Medicine
- 5. Melissa Russom Director of Communications and Stakeholder Management
- Led by Ellis Hospital (Schenectady). St Peter's Health Partners is the other major player. Ellis and St Peter's have formed an ACO in the region, IHANY.
- NewCo LLC, Alliance for Better Healthcare, is made up of 5 Members (Ellis, St Peter's, St Mary's, Hometown Health and Whitney M Young)
- 2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management

Core Team:

- · 2.b.iii ED care triage for at-risk populations
- 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions
- 2.b.viii Hospital-Home Care Collaboration Solutions
- 2.d.i Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care
- 3.a.i Integration of primary care and behavioral health services
- 3.a.iv Development of Withdrawal Management (e.g., ambulatory detoxification, ancillary withdrawal services) capabilities and appropriate enhanced abstinence services within community-based addiction treatment programs
- 3.d.ii Expansion of asthma home-based self-management program
- 3.g.i Integration of palliative care into the PCMH Model
- 4.a.iii Strengthen Mental Health and Substance Abuse Infrastructure across Systems
- · 4.b.i Promote tobacco use cessation, especially among low SES populations and those with poor mental health

Alliance for Better Health Care: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

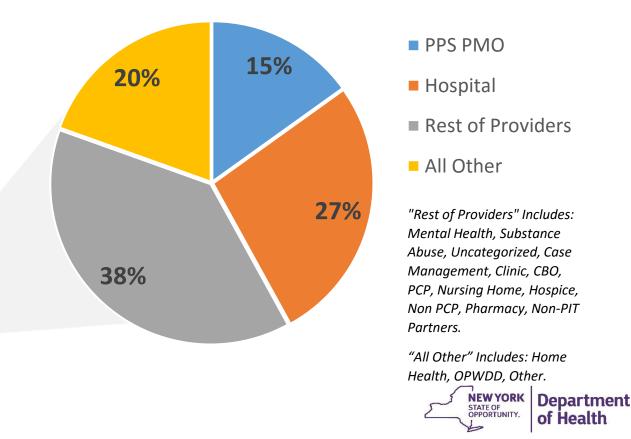
Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$38,163,596	\$37,539,017	98.4%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$37,539,0)17
Flowed	\$22,312,114	59%

Funds Flow by Provider Type



Alliance for Better Health Care: DY1Q4 Scorecard

	Achiev	ement Value	(AV) Scorecard	Summary				
		AV	Data		Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds are	e embedded w	ithin each
Domain - Organizational (All Frojects)	5.00	3.00	0.00	J.00		project's	payment	1
2.a.i	19.00	19.00	0.00	19.00	\$ 1,081,641.02	\$ 1,081,641.02	\$ -	\$ 1,081,641.02
2.b.iii	20.00	19.00	0.00	19.00	\$ 824,411.46	\$ 755,710.50	\$ -	\$ 755,710.50
2.b.iv	20.00	19.00	0.00	19.00	\$ 822,155.66	\$ 753,642.69	\$ -	\$ 753,642.69
2.b.viii	20.00	19.00	0.00	19.00	\$ 839,617.64	\$ 769,649.50	\$ -	\$ 769,649.50
2.d.i	8.00	8.00	0.00	8.00	\$ 683,674.10	\$ 683,674.10	\$ -	\$ 683,674.10
3.a.i	16.00	16.00	0.00	16.00	\$ 699,834.49	\$ 699,834.49	\$ -	\$ 699,834.49
3.a.iv	16.00	16.00	0.00	16.00	\$ 705,932.38	\$ 705,932.38	\$ -	\$ 705,932.38
3.d.ii	10.00	9.00	0.00	9.00	\$ 566,484.10	\$ 519,277.09	\$ -	\$ 519,277.09
3.g.i	7.00	7.00	0.00	7.00	\$ 428,974.60	\$ 428,974.60	\$ -	\$ 428,974.60
4.a.iii	16.00	16.00	0.00	16.00	\$ 397,564.93	\$ 397,564.93	\$ -	\$ 397,564.93
4.b.i	14.00	14.00	0.00	14.00	\$ 457,199.67	\$ 457,199.67	\$ -	\$ 457,199.67
AV Adjustments (Column F)								
Total	166.00	162.00	0.00	162.00	\$ 7,507,490	\$ 7,253,101	\$ -	\$ 7,253,101

Description of DY1Q4 Scorecard Missed AVs:

Patient Engagement

DY2Q1 AV Progress Report:

The PPS has earned all available AVs



Training and transforming the workforce

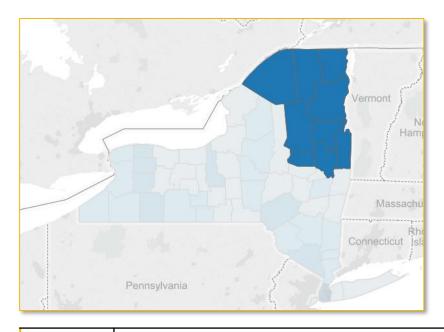
- To address workforce gaps for the delivery of home-based services, has contracted with Kettering National Seminars to offer Asthma Educator Examination Prep Courses
- A total of 33 licensed professionals representing partners, aligned CBO's and adjoining PPS recently completed course



Projects

Selected:

Adirondack Health Institute



- PPS Service Area: Saratoga, Hamilton, Franklin, Clinton, St. Lawrence, Fulton, Essex, Warren, Washington
- Attribution for Performance: 81,090
- Attribution for Valuation: 143,640
- Total Award Dollars: \$186,715,496

Core Team:

- 1. Margaret Vosburgh Interim CEO
- 2. Bob Cawley Medical Home Initiatives
 Director
- 3. Eric Burton CFO

4. Lottie Jameson – Regional Health Planning and Development

- The Adirondack Health Institute is a four Member Organization established in 2011 (Adirondack Health, Glens Falls Hospital, Hudson Headwaters Health Network, UVM Health Network CVPH) and is the PPS Lead entity
- AHI is a state designated Health Home and is enrolled in Medicaid
- 2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management
- 2.a.ii Increase certification of primary care practitioners with PCMH certification and/or Advanced Primary Care Models (as developed under the NYS Health Innovation Plan (SHIP))
- 2.a.iv Create a medical village using existing hospital infrastructure
- 2.b.viii Hospital-Home Care Collaboration Solutions
- 2.d.i Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care
- 3.a.i Integration of primary care and behavioral health services
- · 3.a.ii Behavioral health community crisis stabilization services
- 3.a.iv Development of Withdrawal Management (e.g., ambulatory detoxification, ancillary withdrawal services) capabilities and appropriate enhanced abstinence services within community-based addiction treatment programs
- 3.g.i Integration of palliative care into the PCMH Model
- 4.a.iii Strengthen Mental Health and Substance Abuse Infrastructure across Systems
- 4.b.ii Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings (Note: This project targets chronic diseases that are not included in domain 3, such as cancer

Adirondack Health Institute: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

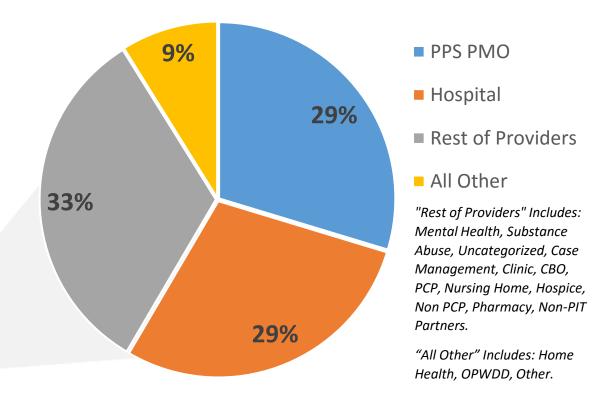
Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$28,288,785	\$28,197,054	99.7%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$28,197,0)54
Flowed	\$ 10,589,233	38%

Funds Flow by Provider Type





Adirondack Health Institute: DY1Q4 Scorecard

	Achiev	ement Value	(AV) Scorecard	Summary				
		AV	Data		Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds are	e embedded w	ithin each
Domain 1 - Organizational (All 110 Jects)	5.00	3.00	0.00	3.00		project's	payment	1
2.a.i	19.00	19.00	0.00	19.00	\$ 811,447.01	\$ 811,447.01	\$ -	\$ 811,447.01
2.a.ii	20.00	19.00	0.00	19.00	\$ 546,966.89	\$ 501,386.32	\$ -	\$ 501,386.32
2.a.iv	19.00	19.00	0.00	19.00	\$ 765,845.88	\$ 765,845.88	\$ -	\$ 765,845.88
2.b.viii	19.00	19.00	0.00	19.00	\$ 614,288.18	\$ 614,288.18	\$ -	\$ 614,288.18
2.d.i	8.00	7.00	0.00	7.00	\$ 553,814.54	\$ 507,663.33	\$ -	\$ 507,663.33
3.a.i	15.00	15.00	0.00	15.00	\$ 529,801.12	\$ 529,801.12	\$ -	\$ 529,801.12
3.a.ii	15.00	15.00	0.00	15.00	\$ 497,360.44	\$ 497,360.44	\$ -	\$ 497,360.44
3.a.iv	15.00	15.00	0.00	15.00	\$ 480,445.95	\$ 480,445.95	\$ -	\$ 480,445.95
3.g.i	6.00	6.00	0.00	6.00	\$ 295,771.12	\$ 295,771.12	\$ -	\$ 295,771.12
4.a.iii	16.00	16.00	0.00	16.00	\$ 292,125.15	\$ 292,125.15	\$ -	\$ 292,125.15
4.b.ii	21.00	21.00	0.00	21.00	\$ 251,309.11	\$ 251,309.11	\$ -	\$ 251,309.11
AV Adjustments (Column F)	nts (Column F)							
Total	173.00	171.00	0.00	171.00	\$ 5,639,175	\$ 5,547,444	\$ -	\$ 5,547,444

Description of DY1Q4 Scorecard Missed AVs:

Patient Engagement

DY2Q1 AV Progress Report:

The PPS has earned all available AVs

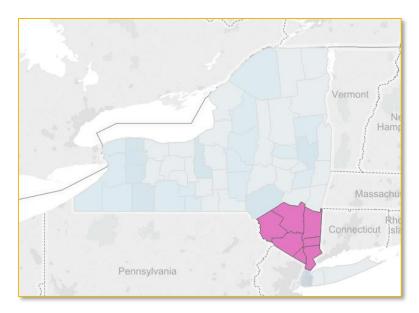


Primary Care Transformation

- All PCPs are utilizing certified EHR technology, are connected with local health information exchange and actively sharing health information among clinical partners
- 24% of practices will be submitting PCMH 2014 applications to NCQA by the end of DY2 Q2 and technical assistance is deployed to assist remaining practices achieve PCMH 2014 Level 3 by the end of DY3



Montefiore Hudson Valley Collaborative PPS



- PPS Service Areas: Dutchess, Orange, Putnam, Rockland, Sullivan, Ulster, Westchester
- · Attribution for Performance: 229,654
- Attribution for Valuation: 105,752
- Total Award Dollars: \$249,071,149

Core Team:

- Allison McGuire Hudson Valley Collaborative, DSRIP ED
- Marlene Ripa Hudson Valley Collaborative, DSRIP Coordinator
- 3. Damara Gutnick Hudson Valley Collaborative, CMO

 Bayard King – Hudson Valley Collaborative, CFO

- Largest national Medicaid provider.
- Extensive collaboration with other Hudson Valley PPS (Westchester and Refuah)

Projects Selected:

- 2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management
- 2.a.iii Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services
- 2.a.iv Create a medical village using existing hospital infrastructure
- 2.b.iii ED care triage for at-risk populations
- 3.a.i Integration of primary care and behavioral health services
- 3.a.ii Behavioral health community crisis stabilization services
- 3.b.i Evidence-based strategies for disease management in high risk/affected populations (adult only)
- 3.d.iii Implementation of evidence-based medicine guidelines for asthma management
- 4.b.i Promote tobacco use cessation, especially among low SES populations and those with poor mental health
- 4.b.ii Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings (Note: This project targets chronic diseases that are not included in domain 3, such as cancer)

Montefiore Hudson Valley Collaborative PPS: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

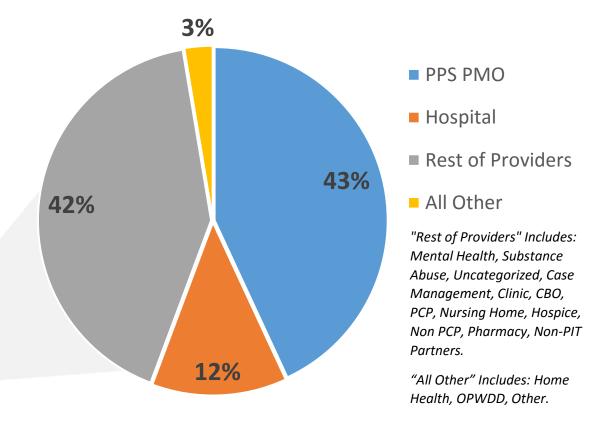
Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$19,665,778	\$19,493,212	99.1%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$19,493,212				
Flowed	\$12,899,221	66%			

Funds Flow by Provider Type





Montefiore Hudson Valley Collaborative PPS: DY1Q4 Scorecard

	Achiev	ement Value (AV) Scorecard S	Summary				
		AV Data			Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds ard project's		ithin each
2.a.i	19.00	19.00	0.00	19.00	\$ 577,578.62	\$ 577,578.62		\$ 577,578.62
2.a.iii	20.00	19.00	0.00	19.00	\$ 493,135.98	\$ 452,041.31	\$ -	\$ 452,041.31
2.a.iv	20.00	20.00	0.00	20.00	\$ 578,094.24	\$ 578,094.24	\$ -	\$ 578,094.24
2.b.iii	20.00	20.00	0.00	20.00	\$ 418,187.70	\$ 418,187.70	\$ -	\$ 418,187.70
3.a.i	16.00	16.00	0.00	16.00	\$ 405,328.60	\$ 405,328.60	\$ -	\$ 405,328.60
3.a.ii	16.00	16.00	0.00	16.00	\$ 389,934.95	\$ 389,934.95	\$ -	\$ 389,934.95
3.b.i	13.00	13.00	0.00	13.00	\$ 291,542.32	\$ 291,542.32	\$ -	\$ 291,542.32
3.d.iii	10.00	10.00	0.00	10.00	\$ 312,396.82	\$ 312,396.82	\$ -	\$ 312,396.82
4.b.i	14.00	14.00	0.00	14.00	\$ 247,733.87	\$ 247,733.87	\$ -	\$ 247,733.87
4.b.ii	21.00	21.00	0.00	21.00	\$ 184,546.70	\$ 184,546.70	\$ -	\$ 184,546.70
AV Adjustments (Column F)								
Total	169.00	168.00	0.00	168.00	\$ 3,898,480	\$ 3,857,385	\$ -	\$ 3,857,385

Description of DY1Q4 Scorecard Missed AVs:

Patient Engagement

DY2Q1 AV Progress Report:

The PPS has earned all available AVs

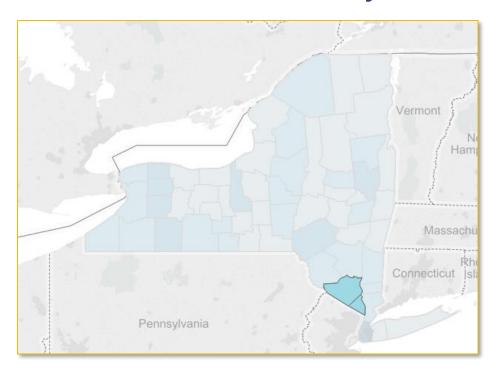


Addressing Community Needs

- St. Luke's Cornwall Hospital identified that food insecurity is a pressing issue faced by large number of their high utilizer patient population.
- As a result of the MAX program, the Action Team has began collaborating with a local food agency to install a food pantry in the hospital.
- Now providing healthy food to food insecure patients and reducing unnecessary utilization of the emergency department.



Refuah Community Health Collaborative



- PPS Service Area: Orange and Rockland
- Attribution for Performance: 42,153
- Attribution for Valuation: 26,804
- Total Award Dollars: \$45,634,589

1.	Chanie Sternberg – Refuah Health
	Center, President and CEO
2.	Corinna Manini - Refuah Health Center,

5. Shaindy Landerer – Director of Finance

- Medical Director
- 3. Rachel Merk CTO, Refuah Health Center
- 4. Alexandra Khorover Legal Council
- Core Team:

- Medical center and FQHC led PPS
- · Contracting Collaborative model

Projects Selected:

- 2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management
- 2.a.ii Increase certification of primary care practitioners with PCMH certification and/or Advanced Primary Care Models (as developed under the NYS Health Innovation Plan (SHIP))
- 2.c.i Development of community-based health navigation services
- 3.a.i Integration of primary care and behavioral health services
- 3.a.ii Behavioral health community crisis stabilization services
- 3.a.iii Implementation of evidence-based medication adherence programs (MAP) in community based sites for behavioral health medication compliance
- 4.b.i Promote tobacco use cessation, especially among low SES populations and those with poor mental health

Refuah Community Health Collaborative: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

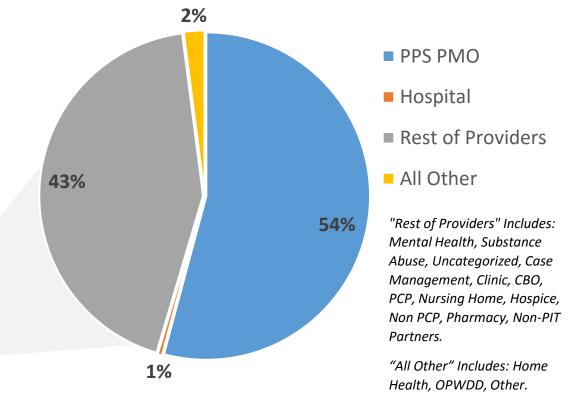
Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$3,402,288	\$3,402,288	100%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$3,402,288				
Flowed	\$1,766,483	52%			

Funds Flow by Provider Type





Refuah Community Health Collaborative: DY1Q4 Scorecard

Achievement Value (AV) Scorecard Summary									
		AV	Data			Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned	
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds ard project's	e embedded w payment	ithin each	
2.a.i	19.00	19.00	0.00	19.00	\$ 149,310.94	\$ 149,310.94	\$ -	\$ 149,310.94	
2.a.ii	20.00	20.00	0.00	20.00	\$ 97,922.03	\$ 97,922.03	\$ -	\$ 97,922.03	
2.c.i	20.00	20.00	0.00	20.00	\$ 98,116.54	\$ 98,116.54	\$ -	\$ 98,116.54	
3.a.i	16.00	16.00	0.00	16.00	\$ 97,511.03	\$ 97,511.03	\$ -	\$ 97,511.03	
3.a.ii	16.00	16.00	0.00	16.00	\$ 92,228.01	\$ 92,228.01	\$ -	\$ 92,228.01	
3.a.iii	16.00	16.00	0.00	16.00	\$ 79,911.01	\$ 79,911.01	\$ -	\$ 79,911.01	
4.b.i	14.00	14.00	0.00	14.00	\$ 65,429.74	\$ 65,429.74	\$ -	\$ 65,429.74	
AV Adjustments (Column F)									
Total	121.00	121.00	0.00	121.00	\$ 680,429	\$ 680,429	\$ -	\$ 680,429	

Description of DY1Q4 Scorecard Missed AVs:

• N/A

DY2Q1 AV Progress Report:

The PPS has earned all available AVs



Integration of mental and physical health care

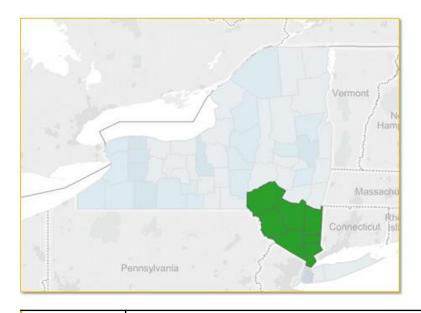
- The child psychiatry waiting list at Refuah Health Center has plummeted: from 66 patients to 15 patients, from 8 months for a new evaluation to 4 weeks for a new evaluation
- PCPs trained and empowered to treat and manage mental health conditions
- Social Workers offer immediate mental health evaluations and streamlined crisis management



Projects

Selected:

WMCHealth PPS



- · PPS Service Area: Delaware County, Dutchess County, Orange County, Putnam County, Rockland County, Sullivan County, Ulster County, Westchester County
- Attribution for Performance: 144,456
- Attribution for Performance 2.d.i: 453,409
- Attribution for Valuation: 573,393
- Total Award Dollars: \$273,923,615
 - 1. June Keenan, MS, MPH PPS DSRIP lead; Senior Vice President, Delivery System Transformation Executive Director, Center for Regional Healthcare Innovation Westchester Medical Center
 - 2. Deborah Viola, MBA, PhD Vice President, Director, Health Services Research and Data Analytics, Center for Regional Healthcare Innovation Westchester Medical Center
 - 3. Janet (Jessie) Sullivan, MD Vice President, Medical Director, Center for Regional Healthcare Innovation, Westchester Medical Center
 - 4. Peg Moran, LSCW Vice President, Operations, Center for Regional Healthcare Innovation, Westchester Medical Center
 - Maureen Doran, MBA, MS Vice President, Integrated Care Network, Center for Regional Healthcare Innovation, Westchester Medical Center

Core Team:

- WMC is a large public hospital-led PPS services areas in 8 counties of the lower Hudson Valley
- Center for Regional Healthcare Innovation is Westchester Medical Center's central services organization

• 2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management

- 2.a.iii Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services
- · 2.a.iv Create a medical village using existing hospital infrastructure
- 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions
- 2.d.i Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care
- 3.a.i Integration of primary care and behavioral health services
- 3.a.ii Behavioral health community crisis stabilization services
- 3.c.i Evidence-based strategies for disease management in high risk/affected populations (adults only)
- 3.d.iii Implementation of evidence-based medicine guidelines for asthma management
- 4.b.i Promote tobacco use cessation, especially among low SES populations and those with poor mental health
- 4.b.ii Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings (Note: This project targets chronic diseases that are not included in domain 3, such as cancer

WMCHealth PPS: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

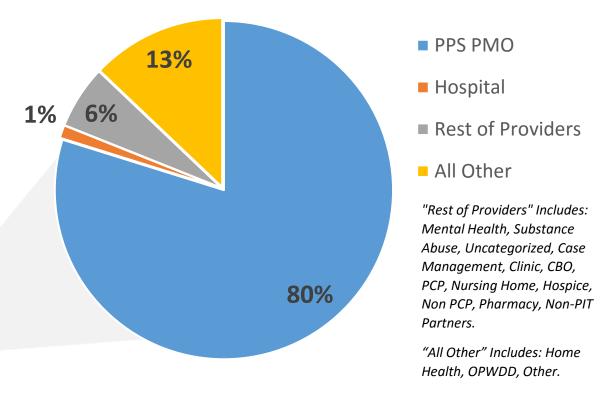
Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$41,997,805	\$41,834,599	99.6%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$41,834,599				
Flowed	\$31,563,724	75%			

Funds Flow by Provider Type





WMCHealth PPS: DY1Q4 Scorecard

	Achiev	ement Value ((AV) Scorecard	Summary				
		AV Data			Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds are	e embedded w	ithin each
Domain i - Organizational (Ali Projects)	3.00	3.00	0.00	5.00		project's	payment	
2.a.i	19.00	19.00	0.00	19.00	\$ 1,101,546.82	\$ 1,101,546.82	\$ -	\$ 1,101,546.82
2.a.iii	20.00	20.00	0.00	20.00	\$ 904,842.03	\$ 904,842.03	\$ -	\$ 904,842.03
2.a.iv	20.00	20.00	0.00	20.00	\$ 1,062,205.86	\$ 1,062,205.86	\$ -	\$ 1,062,205.86
2.b.iv	20.00	20.00	0.00	20.00	\$ 845,830.59	\$ 845,830.59	\$ -	\$ 845,830.59
2.d.i	8.00	7.00	0.00	7.00	\$ 979,235.98	\$ 897,632.98	\$ -	\$ 897,632.98
3.a.i	16.00	16.00	0.00	16.00	\$ 758,383.35	\$ 758,383.35	\$ -	\$ 758,383.35
3.a.ii	16.00	16.00	0.00	16.00	\$ 727,807.72	\$ 727,807.72	\$ -	\$ 727,807.72
3.c.i	12.00	12.00	0.00	12.00	\$ 590,114.37	\$ 590,114.37	\$ -	\$ 590,114.37
3.d.iii	10.00	10.00	0.00	10.00	\$ 609,784.85	\$ 609,784.85	\$ -	\$ 609,784.85
4.b.i	14.00	14.00	0.00	14.00	\$ 452,421.01	\$ 452,421.01	\$ -	\$ 452,421.01
4.b.ii	21.00	21.00	0.00	21.00	\$ 334,398.14	\$ 334,398.14	\$ -	\$ 334,398.14
AV Adjustments (Column F)								
Total	176.00	175.00	0.00	175.00	\$8,366,571	\$ 8,284,968	\$ -	\$8,284,968

Description of DY1Q4 Scorecard Missed AVs:

Patient Engagement

DY2Q1 AV Progress Report:

The PPS has earned all available AVs



Regional Population Health Promotion Through the Hudson River DSRIP Public Health Council, in collaboration with MHVC PPS and RCHC PPS:

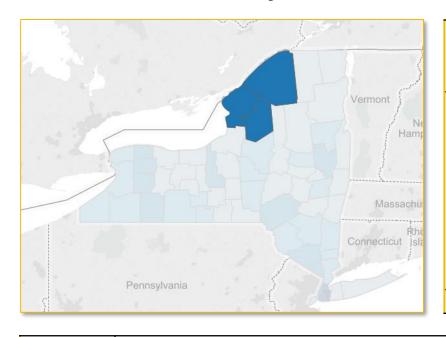
- Collaborating with 45+ government agencies and CBOs on Tobacco Cessation(4.b.i) and Cancer Screening (4.b.ii) public health projects.
- Adopted NYS Prevention Agenda's cancer screen rates as benchmark
- Launched timely anti-vaping campaign aimed at high school students—way ahead of new FDA ban (8/8/2016) on e-cigarette and vaping sales to those under 18.
- Distributed over 5,000 posters in high schools throughout the Hudson Valley.



Projects

Selected:

North Country Initiative PPS



- PPS Service Area (3 counties): Jefferson, Lewis, St. Lawrence
- Attribution for Performance: 39,755
- Attribution for Valuation: 61,994
- Total Award Dollars: \$78,062,821

Denise Young – Executive Director, Fort Drum Regional Health Planning Organization Brian Marcolini – Director, Fort Drum

- Regional Health Planning Organization
- Thomas Carman CEO, Samaritan Medical Center
- 4. Erika Flint DSRIP Director, Fort Drum Regional Health Planning Organization
- 5. Tracy Leonard Deputy Director, Fort Drum Regional Health Planning Organization

- Ian Grant Population Health Program
 Manager, Fort Drum Regional Health Planning
 Organization
- 7. Corey Zeigler CIO, Fort Drum Regional Health Planning Organization (Note: Corey is also the CIO Steering Committee Co-Chair)
- 8. Lindsay Knowlton DSRIP Finance Director

- · North Country Initiative is the lead entity
- 2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management
- 2.a.ii Increase certification of primary care practitioners with PCMH certification and/or Advanced Primary Care Models (as developed under the NYS Health Innovation Plan (SHIP))
- · 2.a.iv Create a medical village using existing hospital infrastructure
- 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions
- 2.d.i Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care
- 3.a.i Integration of primary care and behavioral health services
- 3.b.i Cardio Disease Management Evidence-based strategies for disease management in high risk/affected populations (adult only)

Core Team:

- 3.c.i Diabetes Disease Management Evidence-based strategies for disease management in high risk/affected populations (adults only)
- 3.c.ii Implementation of evidence-based strategies to address chronic disease primary and secondary prevention projects (adults only)
- 4.a.iii Strengthen Mental Health and Substance Abuse Infrastructure across Systems
- 4.b.ii Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings (Note: This project targets chronic diseases that are not included in domain 3, such as cancer)

North Country Initiative PPS: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

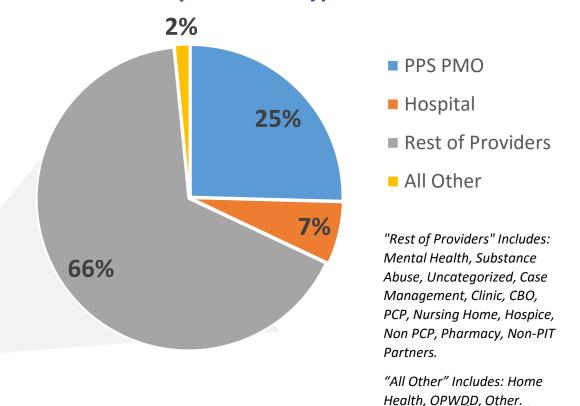
Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$11,689,449	\$11,689,449	100%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$11,689,449					
Flowed	\$5,990,812	51%				

Funds Flow by Provider Type



Department of Health

North Country Initiative PPS: DY1Q4 Scorecard

	Achiev	ement Value	(AV) Scorecard	Summary					
		AV Data				Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned	
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds ard project's		ithin each	
2.a.i	19.00	19.00	0.00	19.00	\$ 333,848.98	\$ 333,848.98		\$ 333,848.98	
2.a.ii	20.00	20.00	0.00	20.00	\$ 226,719.32	\$ 226,719.32	\$ -	\$ 226,719.32	
2.a.iv	19.00	19.00	0.00	19.00	\$ 344,530.82	\$ 344,530.82	\$ -	\$ 344,530.82	
2.b.iv	20.00	20.00	0.00	20.00	\$ 253,039.50	\$ 253,039.50	\$ -	\$ 253,039.50	
2.d.i	8.00	8.00	0.00	8.00	\$ 219,230.60	\$ 219,230.60	\$ -	\$ 219,230.60	
3.a.i	16.00	16.00	0.00	16.00	\$ 225,156.12	\$ 225,156.12	\$ -	\$ 225,156.12	
3.b.i	13.00	13.00	0.00	13.00	\$ 166,029.82	\$ 166,029.82	\$ -	\$ 166,029.82	
3.c.i	12.00	12.00	0.00	12.00	\$ 167,284.41	\$ 167,284.41	\$ -	\$ 167,284.41	
3.c.ii	12.00	12.00	0.00	12.00	\$ 165,885.21	\$ 165,885.21	\$ -	\$ 165,885.21	
4.a.iii	16.00	16.00	0.00	16.00	\$ 127,604.01	\$ 127,604.01	\$ -	\$ 127,604.01	
4.b.ii	21.00	21.00	0.00	21.00	\$ 108,463.41	\$ 108,463.41	\$ -	\$ 108,463.41	
AV Adjustments (Column F)									
Total	176.00	176.00	0.00	176.00	\$ 2,337,792	\$ 2,337,792	\$ -	\$ 2,337,792	

Description of DY1Q4 Scorecard Missed AVs:

• N/A

DY2Q1 AV Progress Report:

The PPS has earned all available AVs

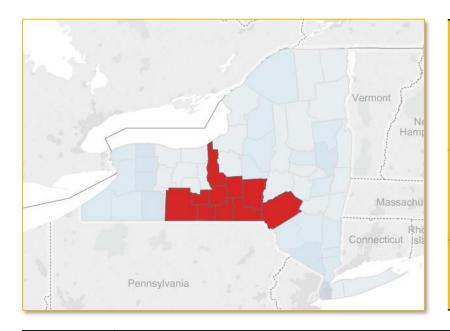


Collaborating with Higher Education

- Provider Incentive Programs
 - Approximately \$3 million for recruitment of 11 PCPs, 3 Nurse
 Practitioners, 2 Physician Assistants, 2 Psychologists, 2 Psychiatrists and 2 Dentists; Licensed Clinical Social Worker & Certified Diabetes Educator
- Regional Expansion of Graduate Medical Education providing financial support of residency spots at local GME Program, rotations at regional sites, minimum 3 year commitment to work in region



Care Compass Network



- PPS Service Area: Broome, Chemung, Chenango, Cortland, Delaware, Schuyler, Steuben, Tioga, Tompkins
- Attribution for Performance: 102.386
- Attribution for Performance 2.d.i: 97.548
- Attribution for Valuation: 186,101
- Total Award Dollars: \$224,540,275

Core Team:

- Mark Ropiecki DSRIP Executive Director
- Robert Carangelo Finance Officer
- Dawn Sculley DSRIP Director

- 4. Julie Rumage Project Lead
- Rebecca Kennis Analyst
- 6. Robin Kinslow-Evans Strategic Advisor
- New-Co co-led by United Health Services and Cortland Regional Medical Center
- Collaboration efforts are underway with Finger Lakes PPS, Bassett Medical Centre and Central New York Care Collaborative

Projects

Selected:

- 2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management
- 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions
- 2.b.vii Implementing the INTERACT project (inpatient transfer avoidance program for SNF)
- 2.c.i Development of community-based health navigation services
- 2.d.i Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care
- 3.a.i Integration of primary care and behavioral health services
- 3.a.ii Behavioral health community crisis stabilization services
- 3.b.i Evidence-based strategies for disease management in high risk/affected populations (adult only)
- 3.g.i Integration of palliative care into the PCMH Model
- · 4.a.iii Strengthen Mental Health and Substance Abuse Infrastructure across Systems
- 4.b.ii Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings (Note: This project targets chronic diseases that are not included in domain 3, such as cancer

Care Compass Network: Payments and Funds Flow

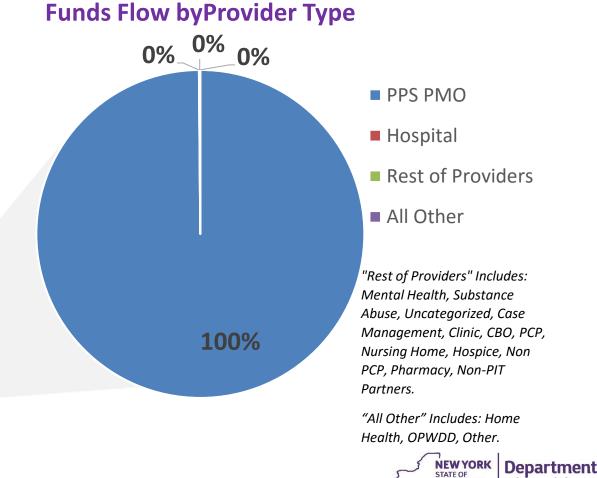
The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned		
\$34,394,958	\$33,827,204	98.3%		

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$33,827,204			
Flowed	\$1,521,197	4%		



Care Compass Network: DY1Q4 Scorecard

Achievement Value (AV) Scorecard Summary										
Project Link (click on the purple link below to access each individual project report)	AV Data			Payment Data						
	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned		
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizational funds are embedded within each project's payment					
2.a.i	19.00	19.00	0.00	19.00	\$ 1,040,200.54	\$ 1,040,200.54	\$ -	\$ 1,040,200.54		
2.b.iv	20.00	19.00	0.00	19.00	\$ 770,109.74	\$ 705,933.93	\$ -	\$ 705,933.93		
2.b.vii	20.00	20.00	0.00	20.00	\$ 693,055.56	\$ 693,055.56	\$ -	\$ 693,055.56		
2.c.i	20.00	19.00	0.00	19.00	\$ 686,349.88	\$ 629,154.06	\$ -	\$ 629,154.06		
2.d.i	8.00	7.00	0.00	7.00	\$ 683,111.68	\$ 626,185.70	\$ -	\$ 626,185.70		
3.a.i	16.00	15.00	0.00	15.00	\$ 675,604.78	\$ 619,304.38	\$ -	\$ 619,304.38		
3.a.ii	16.00	15.00	0.00	15.00	\$ 639,889.50	\$ 586,565.37	\$ -	\$ 586,565.37		
3.b.i	13.00	12.00	0.00	12.00	\$ 494,323.69	\$ 453,130.05	\$ -	\$ 453,130.05		
3.g.i	7.00	6.00	0.00	6.00	\$ 380,308.50	\$ 348,616.12	\$ -	\$ 348,616.12		
4.a.iii	16.00	16.00	0.00	16.00	\$ 383,055.98	\$ 383,055.98	\$ -	\$ 383,055.98		
4.b.ii	21.00	21.00	0.00	21.00	\$ 319,148.58	\$ 319,148.58	\$ -	\$ 319,148.58		
AV Adjustments (Column F)										
Total	176.00	169.00	0.00	169.00	\$ 6,765,158	\$ 6,404,350	\$ -	\$ 6,404,350		

Description of DY1Q4 Scorecard Missed AVs:

Patient Engagement

DY2Q1 AV Progress Report:

The PPS has earned all available AVs





Integration of Primary and Behavioral Health

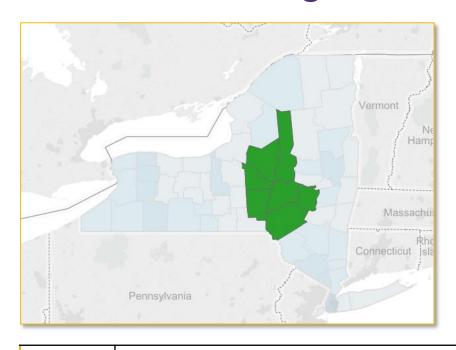
- 899/1019 PHQ-9 screenings completed of 1019 offered over 5 months (88%)
- 67 of 134 PHQ-9 screens scoring >15 referred to on-site BHC (50%)
- 78 patients with a PHQ-9 score of 15 higher received follow-up with BHC on-site
- Expanding program to include SBIRT in July 2016.



Projects

Selected:

Leatherstocking Collaborative Health Partners



- PPS Service Area: Delaware, Herkimer, Madison, Otsego, Schoharie
- Attribution for Performance: 41,716
- Attribution for Valuation: 62,043
- Total Award Dollars: \$71,839,378

Core Team:

Sue van der Sommen – DSRIP Executive Director

- 2. Tom Manion –Director of Operations & Strategic Planning
- 3. Amy Van Kampen Director of Performance Metrics
- 4. Swathi Gurjala DSRIP Program Manager

- 5. Wendy Kiuber Network Operations Coordinator
- 6. Dr. Steven Heneghan Chief Medical Officer
- 7. Mallory Mattson Network Operations Manager
- 8. Kara Travis Senior Director, Patient Services

- Lead Organization: Bassett Medical Center; developed a NewCo to separate Bassett Medical Center as lead from the PPS. NewCo is an LLC, with d/b/a Leatherstocking Collaborative Health Partners.
- 90+ collaborating agencies within their system.
- Well connected with regional partners

• 2.a.ii Increase certification of primary care practitioners with PCMH certification and/or Advanced Primary Care Models (as developed under the NYS Health Innovation Plan (SHIP))

- 2.b.vii Implementing the INTERACT project (inpatient transfer avoidance program for SNF)
- 2.b.viii Hospital-Home Care Collaboration Solutions
- 2.c.i Development of community-based health navigation services
- 2.d.i Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care
- 3.a.i Integration of primary care and behavioral health services

• 3.a.iv Development of Withdrawal Management (e.g., ambulatory detoxification, ancillary withdrawal services) capabilities and appropriate enhanced abstinence services within community-based addiction treatment programs

- · 3.d.iii Implementation of evidence-based medicine guidelines for asthma management
- 3.g.i Integration of palliative care into the PCMH Model
- · 4.a.iii Strengthen Mental Health and Substance Abuse Infrastructure across Systems
- · 4.b.i Promote tobacco use cessation, especially among low SES populations and those with poor mental health

Leatherstocking Collaborative Health Partners: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

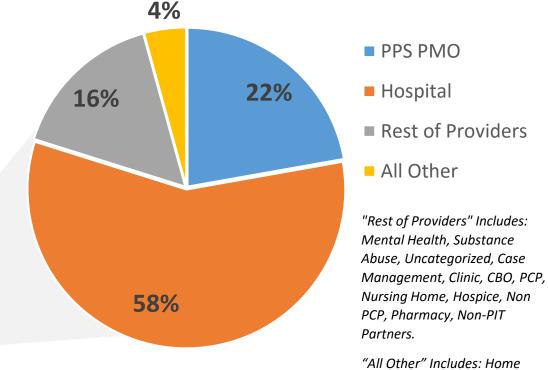
Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$10,951,503	\$10,671,239	97.4%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$10,671,239			
Flowed	\$8,321,143	78%		

Funds Flow by Provider Type



Health, OPWDD, Other.



Leatherstocking Collaborative Health Partners: DY1Q4 Scorecard

	Achiev	ement Value	(AV) Scorecard	Summary				
		AV	Data		Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	(1.00)	4.00	Organizat	ional funds are	e embedded w	ithin each
Domain - Organizational (Air Fojects)	3.00	3.00	(1.00)	4.00		project's	payment	I
2.a.ii	20.00	20.00	(1.00)	19.00	\$ 215,737.47	\$ 197,759.35	\$ -	\$ 197,759.35
2.b.vii	20.00	20.00	(1.00)	19.00	\$ 238,110.99	\$ 218,268.41	\$ -	\$ 218,268.41
2.b.viii	20.00	20.00	(1.00)	19.00	\$ 245,369.79	\$ 224,922.31	\$ -	\$ 224,922.31
2.c.i	20.00	20.00	(1.00)	19.00	\$ 223,488.12	\$ 204,864.11	\$ -	\$ 204,864.11
2.d.i	8.00	7.00	(1.00)	6.00	\$ 210,109.00	\$ 175,090.83	\$ -	\$ 175,090.83
3.a.i	16.00	16.00	(1.00)	15.00	\$ 217,789.38	\$ 199,640.26	\$ -	\$ 199,640.26
3.a.iv	16.00	16.00	(1.00)	15.00	\$ 216,694.46	\$ 198,636.58	\$ -	\$ 198,636.58
3.d.iii	10.00	10.00	(1.00)	9.00	\$ 164,427.58	\$ 150,725.28	\$ -	\$ 150,725.28
3.g.i	7.00	6.00	(1.00)	5.00	\$ 127,866.98	\$ 106,555.81	\$ -	\$ 106,555.81
4.a.iii	16.00	16.00	(1.00)	15.00	\$ 127,704.60	\$ 114,934.14	\$ -	\$ 114,934.14
4.b.i	14.00	14.00	(1.00)	13.00	\$ 146,860.30	\$ 132,174.27	\$ -	\$ 132,174.27
AV Adjustments (Column F)								
Total	167.00	165.00	(11.00)	154.00	\$ 2,134,159	\$ 1,923,571	\$ -	\$ 1,923,571

Description of DY1Q4 Scorecard Missed AVs:

- Financial Sustainability
- Patient Engagement

DY2Q1 AV Progress Report:



Accomplishments:

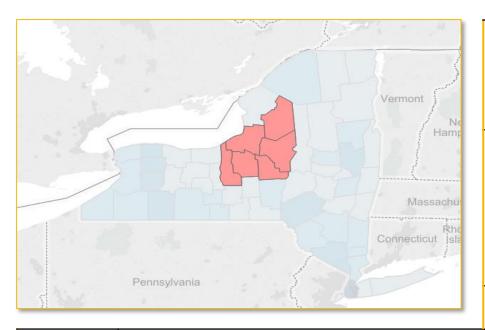
- Assigned metric "ownership" to individual leaders.
- Educated partners on P4P impacts and the potential to lose AVs if performance goals are missed
- Development of multiple P4P summaries and education tools
- Business Intelligence dashboard development based on EMR data for real-time performance.

Payment Categories





Central New York Care Collaborative



- PPS Service Area: Cayuga, Lewis, Madison, Oneida, Onondaga, Oswego
- Attribution for Performance: 186.744
- Attribution for Valuation: 262,144
- Total Award Dollars: \$323,029,955

Virginia Opipare - Executive Director Lauren Wetterhahn – DSRIP Program Coordinator

- Joe Reilly Interim DSRIP CIO
- BJ Adigun Director of Communications
- Elizabeth Fowler Operations Coordinator
- Michele Treinin Data & Performance Lead

- 7. Kelly Lane Behavioral Health Lead
- 8. Kate Weidman Care Management & ED Care Triage Lead
- 9. Kelsie Montague Premature births & Patient Activation Lead
- 10. Karen Joncas PCMH and Cardiovascular disease Lead
- 11. Tammy VanEpps Care Transitions and Palliative Care Lead
- NewCo co-led by SUNY Upstate, St. Joseph's, Faxton St. Luke's and Auburn

2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management

Core Team:

- 2.a.iii Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services
- 2.b.iii ED care triage for at-risk populations
- 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions

2.d.i Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care **Projects** 3.a.i Integration of primary care and behavioral health services Selected:

- · 3.a.ii Behavioral health community crisis stabilization services
- 3.b.i Evidence-based strategies for disease management in high risk/affected populations (adult only)
- 3.g.i Integration of palliative care into the PCMH Model
- 4.a.iii Strengthen Mental Health and Substance Abuse Infrastructure across Systems
- 4.d.i Reduce premature births

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Central New York Care Collaborative: Payments and Funds Flow

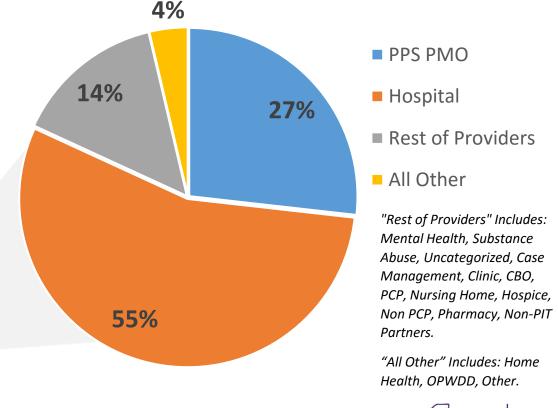
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Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$25,535,174	\$25,083,509	98.2%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$25,083,509			
Flowed	\$8,264,371	33%		





Central New York Care Collaborative: DY1Q4 Scorecard

	Achiev	ement Value	(AV) Scorecard	Summary				
		AV	Data		Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	(1.00)	4.00	Organizat	ional funds are	e embedded w	ithin each
Domain - Organizational (All Projects)	3.00	3.00	(1.00)	4.00		project's	payment	1
2.a.i	19.00	19.00	(1.00)	18.00	\$ 709,727.47	\$ 638,754.72	\$ -	\$ 638,754.72
2.a.iii	20.00	20.00	(1.00)	19.00	\$ 582,990.42	\$ 534,407.88	\$ -	\$ 534,407.88
2.b.iii	20.00	20.00	(1.00)	19.00	\$ 544,969.30	\$ 499,555.20	\$ -	\$ 499,555.20
2.b.iv	20.00	20.00	(1.00)	19.00	\$ 544,558.13	\$ 499,178.29	\$ -	\$ 499,178.29
2.d.i	7.00	7.00	(1.00)	6.00	\$ 471,220.67	\$ 424,098.60	\$ -	\$ 424,098.60
3.a.i	16.00	16.00	(1.00)	15.00	\$ 494,274.49	\$ 453,084.94	\$ -	\$ 453,084.94
3.a.ii	16.00	16.00	(1.00)	15.00	\$ 468,927.08	\$ 429,849.82	\$ -	\$ 429,849.82
3.b.i	13.00	13.00	(1.00)	12.00	\$ 363,360.48	\$ 333,080.44	\$ -	\$ 333,080.44
3.g.i	6.00	6.00	(1.00)	5.00	\$ 278,821.50	\$ 250,939.35	\$ -	\$ 250,939.35
4.a.iii	16.00	16.00	(1.00)	15.00	\$ 253,474.10	\$ 228,126.69	\$ -	\$ 228,126.69
4.d.i	32.00	32.00	(1.00)	31.00	\$ 304,168.91	\$ 273,752.02	\$ -	\$ 273,752.02
AV Adjustments (Column F)								
Total	185.00	185.00	(11.00)	174.00	\$ 5,016,493	\$ 4,564,828	\$ -	\$ 4,564,828

Description of DY1Q4 Scorecard Missed AVs:

Workforce

DY2Q1 AV Progress Report:





Integrating Behavioral Health Services into Primary Care Setting

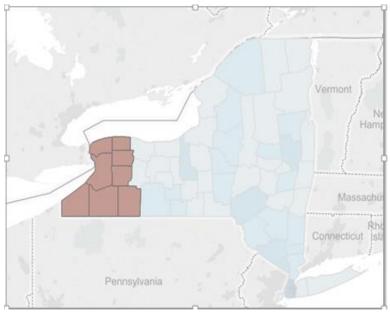
- Over 40 contracted partner organizations participating in project
- Development of framework for workflows
- Relationship facilitation between PCPs and BH providers
- Development of Standards of Care protocol
 - Screenings for Substance Abuse and Depression
 - Focus on obesity, diabetes, cardiovascular disease
- Approximately 14,000 actively engaged patients to-date



Projects

Selected:

Millennium Care Collaborative



- PPS Service Areas: Allegany, Cattaraugus, Chautauqua, Erie, Genesee, Niagara, Orleans, Wyoming
- Attribution for Performance: 252,737
- Attribution for Valuation: 309.457
- Total Award Dollars: \$243.019.729

1. Al Hammonds – Executive Director

- 2. Michelle Mercer Chief Clinical Integration Officer
- 3. Liz Thelen Project Administrator
- 4. Juan Santiago Administrative Director
- 5. Tammy Fox Director of PMO

PPS Lead: Erie County Medical Center

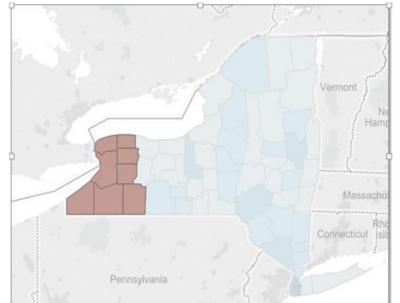
Niagara Falls Memorial Medical Centre (NFMMC) PPS joined with ECMC PPS to form MCC. ECMC serves as the Lead in this PPS

2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management

Core Team:

- 2.b.iii ED care triage for at-risk populations
- 2.b.vii Implementing the INTERACT project (inpatient transfer avoidance program for SNF)
- 2.b.viii Hospital-Home Care Collaboration Solutions
- 2.d.i Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care
- 3.a.i Integration of primary care and behavioral health services
- 3.a.ii Behavioral health community crisis stabilization services
- 3.b.i Evidence-based strategies for disease management in high risk/affected populations (adult only)
- 3.f.i Increase support programs for maternal & child health (including high risk pregnancies) (Example: NurseFamily Partnership)
- 4.a.i Promote mental, emotional and behavioral (MEB) well-being in communities
- 4.d.i Reduce premature births





Millennium Care Collaborative: Payments and Funds Flow

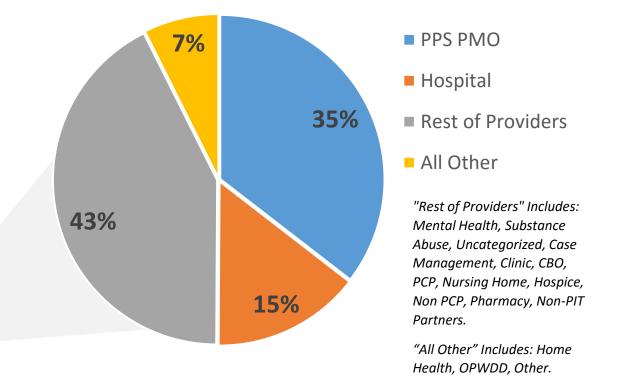
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Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$30,885,435	\$30,318,631	98.2%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$30,318,631			
Flowed	\$13,996,972	46%		





Millennium Collaborative Care: DY1Q4 Scorecard

	Achiev	ement Value	(AV) Scorecard	Summary				
		AV	Data		Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	(1.00)	4.00	Organizat	ional funds are		ithin each
			` '			project's	payment	
2.a.i	19.00	19.00	(1.00)	18.00	\$ 835,656.62	\$ 752,090.96	\$ -	\$ 752,090.96
2.b.iii	20.00	20.00	(1.00)	19.00	\$ 626,917.70	\$ 574,674.56	\$ -	\$ 574,674.56
2.b.vii	20.00	20.00	(1.00)	19.00	\$ 611,820.03	\$ 560,835.02	\$ -	\$ 560,835.02
2.b.viii	20.00	20.00	(1.00)	19.00	\$ 671,509.79	\$ 615,550.64	\$ -	\$ 615,550.64
2.d.i	8.00	8.00	(1.00)	7.00	\$ 614,076.66	\$ 562,903.60	\$ -	\$ 562,903.60
3.a.i	16.00	16.00	(1.00)	15.00	\$ 577,523.52	\$ 529,396.56	\$ -	\$ 529,396.56
3.a.ii	16.00	16.00	(1.00)	15.00	\$ 552,130.27	\$ 506,119.41	\$ -	\$ 506,119.41
3.b.i	13.00	13.00	(1.00)	12.00	\$ 439,733.15	\$ 403,088.72	\$ -	\$ 403,088.72
3.f.i	13.00	13.00	(1.00)	12.00	\$ 477,518.07	\$ 437,724.90	\$ -	\$ 437,724.90
4.a.i	16.00	16.00	(1.00)	15.00	\$ 298,448.79	\$ 268,603.91	\$ -	\$ 268,603.91
4.d.i	32.00	32.00	(1.00)	31.00	\$ 358,138.55	\$ 322,324.70	\$ -	\$ 322,324.70
AV Adjustments (Column F)								
Total	193.00	193.00	(11.00)	182.00	\$ 6,063,473	\$ 5,533,313	\$ -	\$ 5,533,313

Description of DY1Q4 Scorecard Missed AVs:

 Cultural Competency & Health Literacy

DY2Q1 AV Progress Report:





Maternal and Child Health

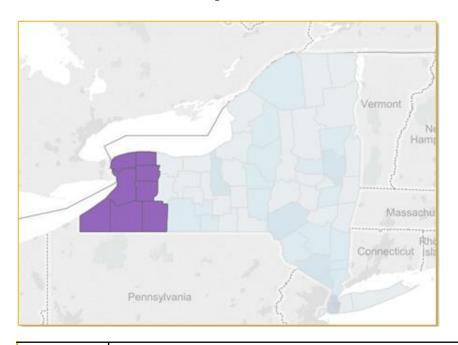
- Community Health Workers outreaching to, knocking on doors, and connecting with our community around health screening and preventive care
- Paraprofessional within the healthcare team with standardized screening tools and the ability to assist in the community addressing social determinants of health.
- More than 600 mothers and mothers to be engaged and being following through pregnancy and the first 2 years of child's life



Projects

Selected:

Community Partners of Western New York



- · PPS Service Areas: Chautauqua, Erie, Niagara
- Attribution for Performance: 85,278
- Attribution for Valuation: 43,375
- Total Award Dollars: \$92,253,402
 - 1. Amy White-Storfer DSRIP Director
 - 2. Rachael Nees System Director of Grants
 - 3. Cara Petrucci Project Coordinator
 - 4. Dr. Dapeng Cao Manager of Healthcare Analytics
 - 5. Dr. Carlos Santos CMO

- Patricia Podkulski Director of Medical Policy & Accreditation
- 7. Sarah Cotter Director of Clinical Transformation
- 8. Thomas Schifferli Project Coordinator
- 9. Julie Lulek Project Coordinator
- 10. Betsy Bittar Manager, Internal Control and Tax

PPS Lead: Sisters of Charity Hospital/Community Partners of Western New York - IPA

- 2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management
- 2.b.iii ED care triage for at-risk populations
- 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions
- 2.c.ii Expand usage of telemedicine in underserved areas to provide access to otherwise scarce services
- 3.a.i Integration of primary care and behavioral health services
- 3.b.i Evidence-based strategies for disease management in high risk/affected populations (adult only)
- 3.f.i Increase support programs for maternal & child health (including high risk pregnancies) (Example: NurseFamily Partnership)

Core Team:

- 3.g.i Integration of palliative care into the PCMH Model
- 4.a.i Promote mental, emotional and behavioral (MEB) well-being in communities
- 4.b.i Promote tobacco use cessation, especially among low SES populations and those with poor mental health

Community Partners of Western New York: Payments and Funds Flow

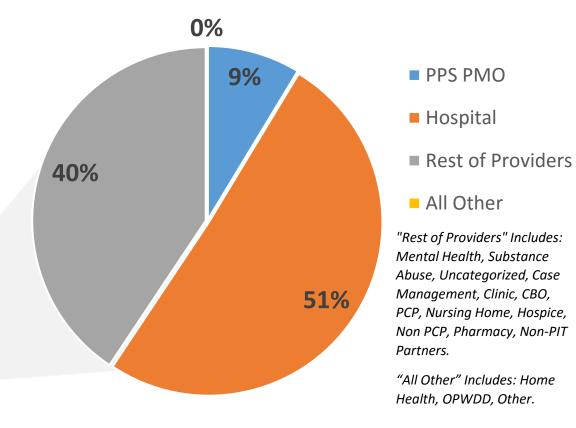
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Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$6,959,171	\$6,871,607	98.7%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$6,871,607			
Flowed	\$5,768,980	84%		





Community Partners of Western New York: DY1Q4 Scorecard

	Achiev	ement Value ((AV) Scorecard	Summary					
		AV	Data		Payment Data				
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned	
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds are project's		ithin each	
2.a.i	19.00	19.00	0.00	19.00	\$ 221,579.12	\$ 221,579.12		\$ 221,579.12	
2.b.iii	20.00	19.00	0.00	19.00	\$ 176,860.92	\$ 162,122.51	\$ -	\$ 162,122.53	
2.b.iv	20.00	20.00	0.00	20.00	\$ 169,791.37	\$ 169,791.37	\$ -	\$ 169,791.37	
2.c.ii	20.00	19.00	0.00	19.00	\$ 138,346.66	\$ 126,817.77	\$ -	\$ 126,817.7	
3.a.i	16.00	15.00	0.00	15.00	\$ 157,102.84	\$ 144,010.94	\$ -	\$ 144,010.9	
3.b.i	13.00	13.00	0.00	13.00	\$ 113,246.90	\$ 113,246.90	\$ -	\$ 113,246.9	
3.f.i	13.00	13.00	0.00	13.00	\$ 124,382.67	\$ 124,382.67	\$ -	\$ 124,382.6	
3.g.i	7.00	6.00	0.00	6.00	\$ 84,872.65	\$ 77,799.93	\$ -	\$ 77,799.93	
4.a.i	16.00	16.00	0.00	16.00	\$ 85,436.71	\$ 85,436.71	\$ -	\$ 85,436.71	
4.b.i	14.00	14.00	0.00	14.00	\$ 102,644.29	\$ 102,644.29	\$ -	\$ 102,644.29	
AV Adjustments (Column F)									
Total	158.00	154.00	0.00	154.00	\$ 1,374,264	\$ 1,327,832	\$ -	\$ 1,327,832	

Description of DY1Q4 Scorecard Missed AVs:

Patient Engagement

DY2Q1 AV Progress Report:



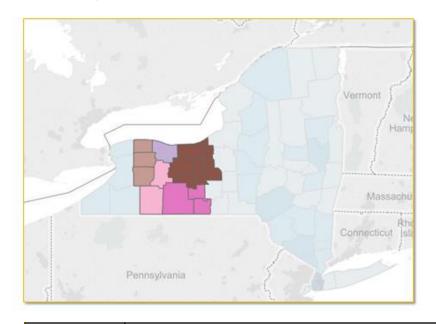
Telemedicine Expansion

- Expand usage of telemedicine in underserved areas to provide access to otherwise scarce services
- Partnering with Women and Children Hospital to contract with a third party vendor Specialist on Call (SOC).
- Clinical areas of focus have been inpatient neurology, outpatient neurology, and acute critical care.
- Additional pilot programs under development for additional use of telemedicine component.

Projects

Selected:

Finger Lakes PPS



- PPS Service Areas: Allegany, Cayuga, Chemung, Genesee, Livingston, Monroe, Ontario, Orleans, Seneca, Steuben, Wayne, Wyoming, Yates
- Attribution for Performance: 296,058
- Attribution for Valuation: 413,289
- Total Award Dollars: \$565,448,177

1. Carol Tegas - Executive Director

- 2. Janet King Director, Project Management Office
- 3. John Pennell Director of Finance
- 4. Collene Burns Human Resources and Workforce Project Manager
- 5. Jose Rosario -IT Director
- 6. Sahar Elezabi Chief Medical Officer
- NewCo with two co-leads: Rochester General Hospital and University of Rochester Medical Center (URMC)

2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management

Core Team:

- 2.b.iii ED care triage for at-risk populations
- 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions
- 2.b.vi Transitional supportive housing services
- 2.d.i Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care
- 3.a.i Integration of primary care and behavioral health services
- 3.a.ii Behavioral health community crisis stabilization services
- 3.a.v Behavioral Interventions Paradigm (BIP) in Nursing Homes
- 3.f.i Increase support programs for maternal & child health (including high risk pregnancies) (Example: NurseFamily Partnership)
- 4.a.iii Strengthen Mental Health and Substance Abuse Infrastructure across Systems
- 4.b.ii Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings (Note: This project targets chronic diseases that are not included in domain 3, such as cancer

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Finger Lakes PPS: Payments and Funds Flow

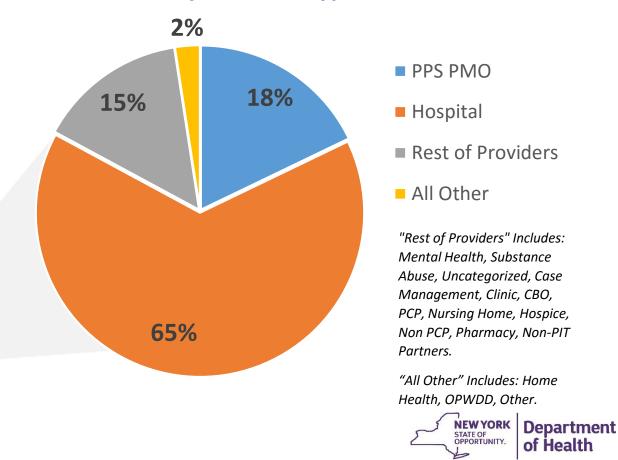
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Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$84,539,692	\$84,539,692	100%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$84,539,692			
Flowed	\$30,086,875	36%		



Finger Lakes PPS: DY1Q4 Scorecard

	Achiev	ement Value ((AV) Scorecard	Summary				
		AV	Data	· ·	Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds are	e embedded w	ithin each
Domain - Organizational (All Projects)	3.00	3.00	0.00	3.00		project's	payment	
2.a.i	19.00	19.00	0.00	19.00	\$ 2,381,909.53	\$ 2,381,909.53	\$ -	\$ 2,381,909.53
2.b.iii	20.00	20.00	0.00	20.00	\$ 1,749,923.34	\$ 1,749,923.34	\$ -	\$ 1,749,923.34
2.b.iv	20.00	20.00	0.00	20.00	\$ 1,663,718.87	\$ 1,663,718.87	\$ -	\$ 1,663,718.87
2.b.vi	20.00	20.00	0.00	20.00	\$ 1,999,102.64	\$ 1,999,102.64	\$ -	\$ 1,999,102.64
2.d.i	8.00	8.00	0.00	8.00	\$ 1,466,921.05	\$ 1,466,921.05	\$ -	\$ 1,466,921.05
3.a.i	16.00	16.00	0.00	16.00	\$ 1,550,023.83	\$ 1,550,023.83	\$ -	\$ 1,550,023.83
3.a.ii	16.00	16.00	0.00	16.00	\$ 1,459,416.95	\$ 1,459,416.95	\$ -	\$ 1,459,416.95
3.a.v	8.00	8.00	0.00	8.00	\$ 1,701,363.95	\$ 1,701,363.95	\$ -	\$ 1,701,363.95
3.f.i	13.00	13.00	0.00	13.00	\$ 1,361,091.16	\$ 1,361,091.16	\$ -	\$ 1,361,091.16
4.a.iii	16.00	16.00	0.00	16.00	\$ 850,681.98	\$ 850,681.98	\$ -	\$ 850,681.98
4.b.ii	21.00	21.00	0.00	21.00	\$ 723,079.68	\$ 723,079.68	\$ -	\$ 723,079.68
AV Adjustments (Column F)								
Total	177.00	177.00	0.00	177.00	\$ 16,907,233	\$ 16,907,233	\$ -	\$ 16,907,233

Description of DY1Q4 Scorecard Missed AVs:

• N/A

DY2Q1 AV Progress Report:



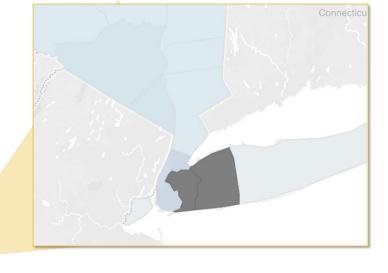


Transitional Housing Support

- Implementing an innovative partnership to address social determinants of health by providing a transitional housing solution.
- DePaul Community Services (CBO) dedicates psychiatric and medical step-down beds for
 - Rochester Regional Health and UR Medicine.
 - 80% Psychiatric Patients Transition to Permanent Housing
 - 61% Medical Patients Transition to Permanent Housing
 - 30x Cost Savings to Medicaid
- Improved Quality of Life and Health Outcomes



Nassau Queens PPS



- PPS Service Area: Nassau. Queens
- Attribution for Performance: 417.162
- Attribution for Valuation: 1,030,400 (2.d.i: 281,301)
- Total Award Dollars: \$535,396,603

Core Team:

- 1. David Nemiroff Executive Director 5.
- 2. Megan Ryan Compliance (NUMC)
- 3. Dr. Gilberto Burgos Medical Director
- 4. Thomas Poccia Finance Director
- 5. Karen Czizk Workforce Director
- 6. Thomas Melilo Communications Director
- 7. Farooq Ajmal Interim IT Director
- 8. Ha Nguyen Director of Project Operations

- NUMC serves as PPS lead
- Nassau Queens PPS comprises Long Island Jewish Medical Center (LIJ), Nassau University Medical Center (NUMC), Catholic Health Services of Long Island (CHS)
- Three entities operating as a "hub" model
- Delegated Model with executive committee: 21 voting seats (NUMC 11 members; LIJ 5 members; CHS – 5 members)

Projects Selected:

- 2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management
- 2.b.ii Development of co-located primary care services in the emergency department (ED)
- 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions
- 2.b.vii Implementing the INTERACT project (inpatient transfer avoidance program for SNF)
- 2.d.i Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care
- 3.a.i Integration of primary care and behavioral health services
- 3.a.ii Behavioral health community crisis stabilization services
- 3.b.i Evidence-based strategies for disease management in high risk/affected populations (adult only)
- 3.c.i Evidence-based strategies for disease management in high risk/affected populations (adults only)
- 4.a.iii Strengthen Mental Health and Substance Abuse Infrastructure across Systems
- 4.b.i Promote tobacco use cessation, especially among low SES populations and those with poor mental health

Nassau Queens PPS: Payments and Funds Flow

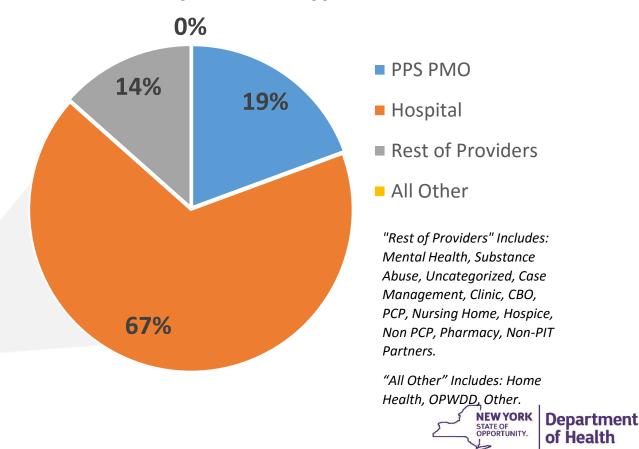
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Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$72,339,172	\$70,830,459	97.9%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$70,830,459			
Flowed	\$14,884,585	21%		



Nassau Queens PPS: DY1Q4 Scorecard

	Achiev	ement Value ((AV) Scorecard	Summary				
			Data		Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds are project's		ithin each
2.a.i	19.00	19.00	0.00	19.00	\$ 1,979,504.37	\$ 1,979,504.37	\$ -	\$ 1,979,504.37
2.b.ii	20.00	20.00	0.00	20.00	\$ 1,413,931.70	\$ 1,413,931.70	\$ -	\$ 1,413,931.70
2.b.iv	20.00	20.00	0.00	20.00	\$ 1,519,976.57	\$ 1,519,976.57	\$ -	\$ 1,519,976.57
2.b.vii	20.00	19.00	0.00	19.00	\$ 1,449,279.99	\$ 1,328,506.66	\$ -	\$ 1,328,506.66
2.d.i	8.00	7.00	0.00	7.00	\$ 1,516,874.07	\$ 1,390,467.89	\$ -	\$ 1,390,467.89
3.a.i	16.00	16.00	0.00	16.00	\$ 1,366,333.29	\$ 1,366,333.29	\$ -	\$ 1,366,333.29
3.a.ii	16.00	15.00	0.00	15.00	\$ 1,307,886.82	\$ 1,198,896.25	\$ -	\$ 1,198,896.25
3.b.i	13.00	12.00	0.00	12.00	\$ 1,031,288.64	\$ 945,347.92	\$ -	\$ 945,347.92
3.c.i	12.00	12.00	0.00	12.00	\$ 1,060,448.77	\$ 1,060,448.77	\$ -	\$ 1,060,448.77
4.a.iii	16.00	16.00	0.00	16.00	\$ 706,965.85	\$ 706,965.85	\$ -	\$ 706,965.85
4.b.i	14.00	14.00	0.00	14.00	\$ 813,010.72	\$ 813,010.72	\$ -	\$ 813,010.72
AV Adjustments (Column F)	AV Adjustments (Column F)							
Total	174.00	170.00	0.00	170.00	\$ 14,165,501	\$ 13,723,390	\$ -	\$ 13,723,390

Description of DY1Q4 Scorecard Missed AVs:

Patient Engagement

DY2Q1 AV Progress Report:





Patient Activation

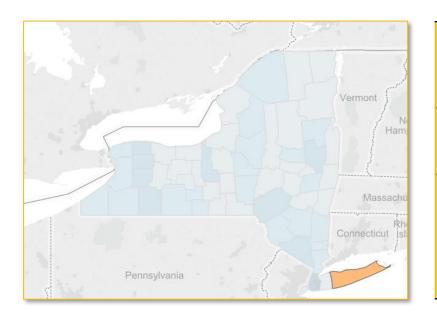
- •Successful outreach to more than 2,000 uninsured individuals with the PAM® survey
- Health systems partnered with CBOs to conduct outreach, surveys, and coaching
- Surveys were collected in Emergency Departments and Hospitalbased clinics



Projects

Selected:

Suffolk Care Collaborative



- PPS Service Counties: Suffolk County
- Attribution for Performance: 212,287
- Attribution for Valuation: 437,896 (2.d.i: 305,957)
- Total Award Dollars: \$298,562,084

Core Team:

- Joe Lamantia Chief of Operations, Population Health
- 2. Dr. Linda Efferen, Medical Director

- Alyssa Scully Director, Project Management Office
- Stony Book University Hospital is PPS lead, sole PPS in county
- The PPS consists of three hubs headed by three main organizations: Stony Brook University Hospital, North Shore Long Island Jewish (NSLIJ), and Catholic Health Services of Long Island (CHS). Hubs are financially distinct.
- Governance includes a Board of Directors, seven subcommittees, eleven project committees, and a PAC

2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions

- 2.b.vii Implementing the INTERACT project (inpatient transfer avoidance program for SNF)
- 2.b.ix Implementation of observational programs in hospitals
- 2.d.i Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care
- 3.a.i Integration of primary care and behavioral health services
- 3.b.i Evidence-based strategies for disease management in high risk/affected populations (adult only)
- 3.c.i Evidence-based strategies for disease management in high risk/affected populations (adults only)
- 3.d.ii Expansion of asthma home-based self-management program
- 4.a.ii Prevent Substance Abuse and other Mental Emotional Behavioral Disorders
- 4.b.ii Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings (Note: This project targets chronic diseases that are not included in domain 3, such as cancer



Suffolk Care Collaborative: Payments and Funds Flow

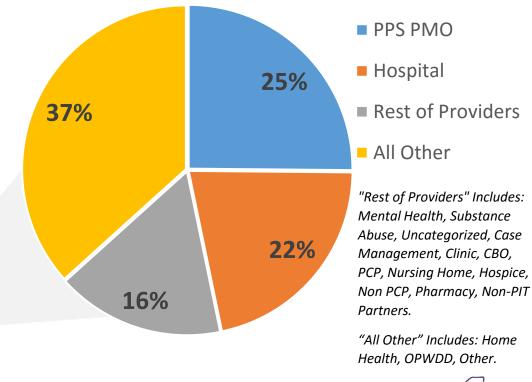
The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$28,680,211	\$28,680,211	100%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$28,680,211			
Flowed	\$9,372,253	33%		





Suffolk Care Collaborative: DY1Q4 Scorecard

	Achiev	ement Value ((AV) Scorecard	Summary				
		AV	Data		Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds are	e embedded w	ithin each
Domain - Organizational (All Frojects)	3.00	3.00	0.00	3.00		project's	payment	T
2.a.i	19.00	19.00	0.00	19.00	\$ 841,243.12	\$ 841,243.12	\$ -	\$ 841,243.12
2.b.iv	20.00	20.00	0.00	20.00	\$ 645,954.53	\$ 645,954.53	\$ -	\$ 645,954.53
2.b.vii	20.00	20.00	0.00	20.00	\$ 615,910.14	\$ 615,910.14	\$ -	\$ 615,910.14
2.b.ix	20.00	20.00	0.00	20.00	\$ 540,799.15	\$ 540,799.15	\$ -	\$ 540,799.15
2.d.i	8.00	8.00	0.00	8.00	\$ 587,774.77	\$ 587,774.77	\$ -	\$ 587,774.77
3.a.i	16.00	16.00	0.00	16.00	\$ 585,865.74	\$ 585,865.74	\$ -	\$ 585,865.74
3.b.i	13.00	13.00	0.00	13.00	\$ 446,079.88	\$ 446,079.88	\$ -	\$ 446,079.88
3.c.i	12.00	12.00	0.00	12.00	\$ 450,665.95	\$ 450,665.95	\$ -	\$ 450,665.95
3.d.ii	10.00	10.00	0.00	10.00	\$ 465,688.15	\$ 465,688.15	\$ -	\$ 465,688.15
4.a.ii	16.00	16.00	0.00	16.00	\$ 300,443.97	\$ 300,443.97	\$ -	\$ 300,443.97
4.b.ii	21.00	21.00	0.00	21.00	\$ 255,377.37	\$ 255,377.37	\$ -	\$ 255,377.37
AV Adjustments (Column F)								
Total	175.00	175.00	0.00	175.00	\$ 5,735,803	\$ 5,735,803	\$ -	\$ 5,735,803

Description of DY1Q4 Scorecard Missed AVs:

• N/A

DY2Q1 AV Progress Report:





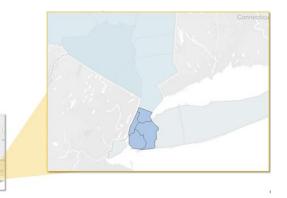
SCC Care Management Organization is operational

- Embedded in 4 PCP practices with plans to support 40 within 6 months
- Providing TOC services to 1 hospital with plans to support 5 within 6 months
- Goal to enhance patient self-care abilities, improve access to community resources and cut avoidable admissions through population health management



Projects Selected:

Advocate Community Providers



- PPS Service Area: Bronx, Brooklyn, Queens, Manhattan
- Attribution for Performance: 644,916
- Attribution for Valuation: 312.623
- Total Award Dollars: \$700.038.844

Dr. Ramon Tallaj - Chairman of the Board 13. Dr. Richard Bernstein - Consultant Medical Mario Paredes - Chief Executive Officer Director Mary Ellen Connington- Chief Operating Officer 14. Gloria Wong – VP, Operations Downtown Alexandro Damiron - Chief of Staff 15. Moises Perez-Martinez - VP. Workforce.

- Soraya Sussman Quality Director
- Tom Hoering VP, Legal Affairs
- Tonguc Yaman Chief Information Officer Corey Maher - Chief Technology Officer
- John Dionisio Director of Data Analytics
- 10. Lidia Virgil VP, Healthcare Innovation
- 11. Tom Gimler Compliance Officer
- 12. Dr. Diego Poneiman Chief Medical Officer

- Community & Government Relations
- 16. Thomas Milligan VP, Communications
- 17. Denisse Oller Director of Integrated Outreach
- 18. Angela Lee Director of Multicultural Diversity Programs and Development
- Advocate Community Providers LLC (ACP) is a membership non-for-profit comprised of three members: AW Medical, NYCPP, Northwell (previously NSLIJ)
- Delegated partnership model
- Board Membership: 8 voting members (DY1: 25% AW, 50% NYCPP, 25% Northwell; March 31, 2016- DY5 12 voting members: 25% AW, 25% NYCPP, 50%
- NSLIJ serving as PPS fiduciary under Administrative Services Agreement

2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management

Core Team:

- 2.a.iii Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services
- 2.b.iii ED care triage for at-risk populations
- 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions
- 3.a.i Integration of primary care and behavioral health services
- 3.b.i Evidence-based strategies for disease management in high risk/affected populations (adult only)
- 3.c.i Evidence-based strategies for disease management in high risk/affected populations (adults only)
- 3.d.iii Implementation of evidence-based medicine guidelines for asthma management
- 4.b.i Promote tobacco use cessation, especially among low SES populations and those with poor mental health
- 4.b.ii Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings (Note: This project targets chronic diseases that are not included in domain 3, such as cancer



Advocate Community Providers: Payments and Funds Flow

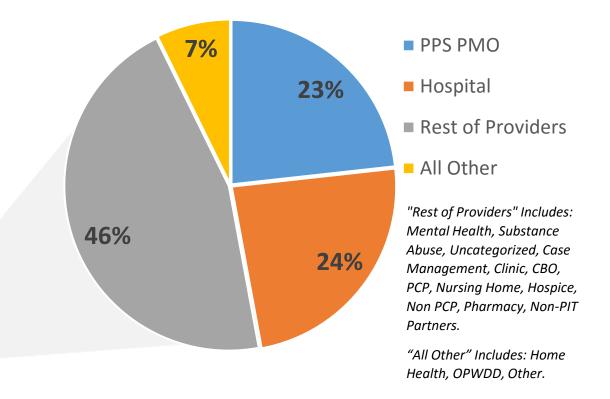
The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$54,849,170	\$53,823,271	98.1%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$53,823,271			
Flowed	\$14,400,921	27%		





Advocate Community Providers: DY1Q4 Scorecard

	Achiev	ement Value ((AV) Scorecard	Summary				
		AV	Data		Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	(1.00)	4.00	Organizat	ional funds are project's		ithin each
2.a.i	19.00	19.00	(1.00)	18.00	\$ 1,688,926.38	\$ 1,520,033.75	\$ -	\$ 1,520,033.75
2.a.iii	20.00	20.00	(1.00)	19.00	\$ 1,370,657.30	\$ 1,256,435.86	\$ -	\$ 1,256,435.86
2.b.iii	20.00	20.00	(1.00)	19.00	\$ 1,195,369.38	\$ 1,095,755.27	\$ -	\$ 1,095,755.27
2.b.iv	20.00	20.00	(1.00)	19.00	\$ 1,284,855.41	\$ 1,177,784.12	\$ -	\$ 1,177,784.12
3.a.i	16.00	16.00	(1.00)	15.00	\$ 1,153,373.94	\$ 1,057,259.44	\$ -	\$ 1,057,259.44
3.b.i	13.00	13.00	(1.00)	12.00	\$ 901,709.08	\$ 826,566.65	\$ -	\$ 826,566.65
3.c.i	12.00	12.00	(1.00)	11.00	\$ 930,949.20	\$ 853,370.10	\$ -	\$ 853,370.10
3.d.iii	10.00	9.00	(1.00)	8.00	\$ 951,404.04	\$ 792,836.70	\$ -	\$ 792,836.70
4.b.i	14.00	14.00	(1.00)	13.00	\$ 740,002.15	\$ 666,001.94	\$ -	\$ 666,001.94
4.b.ii	21.00	21.00	(1.00)	20.00	\$ 546,958.11	\$ 492,262.30	\$ -	\$ 492,262.30
AV Adjustments (Column F)								
Total	165.00	164.00	(10.00)	154.00	\$ 10,764,205	\$ 9,738,306	\$ -	\$ 9,738,306

Description of DY1Q4 Scorecard Missed AVs:

- Cultural Competency & Health Literacy
- Patient Engagement

DY2Q1 AV Progress Report:



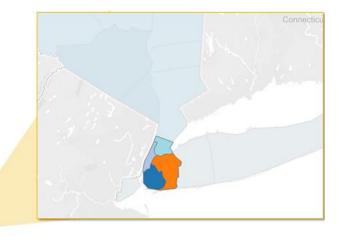
Engaging community partners

- Trained and deployed 21 Community Health Workers (CHWs) and 2
 CHW Supervisors across Bronx, Brooklyn, Manhattan, Queens
- Executed contracts with CBOs for a total of \$250,000
- Conducted 12 community events with ~1,000 participants in Morrisania in the Bronx, the state's "sickest" community district
- Completed partnership agreements with 9 schools



Projects Selected:

OneCity Health ~ NYC Health + Hospitals



- PPS Service Area: Manhattan, Brooklyn, Bronx, Queens
- Attribution for Performance: 657,070
- Attribution for Valuation: 2,760,602
- Attribution for 2.d.i: 2.097.260

Core Team:

- Total Award Dollars: \$1,215,165,724
 - 1. Christina Jenkins PPS Lead/ CEO
 - 2. Inez Sieben COO
 - 3. Wilbur Yen Chief of Staff
 - 3. Anna Flattau CMO
 - 4. Nicole Jordan-Martin Executive Manager
- Originally 7 PPS that came together to form one HHC-led PPS
- OneCity PPS has created a structure that allows for flexibility through one PPS with four "Hubs" (Brooklyn, Bronx, Queens, and Manhattan)
- To ensure consistency between the "Hubs", the HHC PPS will also have a strong central PPS governance structure
- Cross PPS collaboration with Maimonides PPS on all projects
- Network partners: ~11,000 (~1300 PCP, ~5000 non-PCP practitioners, 17 hospitals)

2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management

- 2.a.iii Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services
- 2.b.iii ED care triage for at-risk populations
- 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions
- 2.d.i Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care
- 3.a.i Integration of primary care and behavioral health services
- 3.b.i Evidence-based strategies for disease management in high risk/affected populations (adult only)
- 3.d.ii Expansion of asthma home-based self-management program
- 3.g.i Integration of palliative care into the PCMH Model
- 4.a.iii Strengthen Mental Health and Substance Abuse Infrastructure across Systems
- 4.c.ii Increase early access to, and retention in, HIV care

OneCity Health: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream

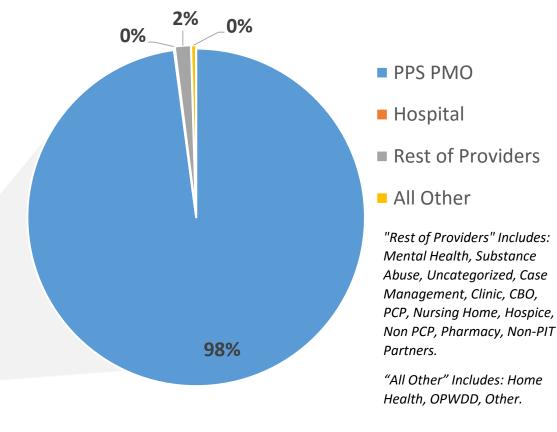
providers and partners through June 2016.

Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$185,457,148	\$185,225,124	99.9%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$185,225,124		
Flowed	\$12,988,342	7%	





OneCity Health: DY1Q4 Scorecard

Achievement Value (AV) Scorecard Summary										
Project Link (click on the purple link below to access each individual project report)	AV Data			Payment Data						
	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned		
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizational funds are embedded within each					
Domain - Organizational (All Frojects)	3.00	3.00	0.00	3.00	project's payment					
2.a.i	19.00	19.00	0.00	19.00	\$ 5,303,399.73	\$ 5,303,399.73	\$ -	\$ 5,303,399.73		
2.a.iii	19.00	19.00	0.00	19.00	\$ 4,250,907.19	\$ 4,250,907.19	\$ -	\$ 4,250,907.19		
2.b.iii	19.00	19.00	0.00	19.00	\$ 4,002,194.46	\$ 4,002,194.46	\$ -	\$ 4,002,194.46		
2.b.iv	19.00	19.00	0.00	19.00	\$ 3,958,944.24	\$ 3,958,944.24	\$ -	\$ 3,958,944.24		
2.d.i	8.00	8.00	0.00	8.00	\$ 4,753,315.07	\$ 4,753,315.07	\$ -	\$ 4,753,315.07		
3.a.i	16.00	16.00	0.00	16.00	\$ 3,554,585.82	\$ 3,554,585.82	\$ -	\$ 3,554,585.82		
3.b.i	12.00	12.00	0.00	12.00	\$ 2,701,915.82	\$ 2,701,915.82	\$ -	\$ 2,701,915.82		
3.d.ii	10.00	9.00	0.00	9.00	\$ 2,784,287.08	\$ 2,552,263.15	\$ -	\$ 2,552,263.15		
3.g.i	7.00	7.00	0.00	7.00	\$ 2,040,490.57	\$ 2,040,490.57	\$ -	\$ 2,040,490.57		
4.a.iii	16.00	16.00	0.00	16.00	\$ 1,894,071.33	\$ 1,894,071.33	\$ -	\$ 1,894,071.33		
4.c.ii	16.00	16.00	0.00	16.00	\$ 1,799,367.77	\$ 1,799,367.77	\$ -	\$ 1,799,367.77		
AV Adjustments (Column F)										
Total	161.00	160.00	0.00	160.00	\$ 37,043,479	\$ 36,811,455	\$ -	\$ 36,811,455		

Description of DY1Q4 Scorecard Missed AVs:

Patient Engagement

DY2Q1 AV Progress Report:



Patient Activation

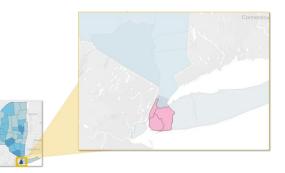
- 35 community partners contracted
- 17 facilities* engaged
- 716 partner trainings in PAM® survey administration
- 44,608 PAM® surveys administered
- 471 connected to Primary Care
- 359 connected to insurance



Projects

Selected:

Mount Sinai PPS



- PPS Service Area: Manhattan, Queens, Brooklyn
- Attribution for Performance: 364,804
- Attribution for Valuation: 136,370
- Total Award Dollars: \$389,900,648

Core Team:

Art Gianelli — President, MSPPS Jill Huck – Executive Director of PMO, MSPPS

- Edwidge Thomas DNP, ANP-BC, Medical Director, MSPPS
- 4. Patti Cuartas, Senior Director of IT, MSPPS
- Donny Patel IT Director, Interoperability, Mount Sinai Health System
- 6. Stefani Rodiguez Associate Director of Projects, MSPPS

- 7. Brian Wong, MD, MBA Medical Director, Behavioral Health
- 8. Natalie Kil Project Manager, Behavioral Health
- Robert Benroth Senior Manager. Data and Performance Improvement
- 10. Daniel Liss Human Resources Project Manager
- Tom Fitzsimmons Actively Engaged Project Manager
- One of the nation's largest health systems with teaching hospitals in seven locations and many outpatient locations. Mount Sinai is a network of over 6,600 physicians and a large ambulatory footprint, including 12 ambulatory surgery centers. The Mount Sinai Health System and Icahn School of Medicine have a \$7B operating budget, with 35,000+ staff.
- The Mount Sinai system serves 1.4 million unique patients. Of these, 450,000 are Medicaid or uninsured and an additional 100,000 patients are dual eligible
- Mount Sinai is evolving to an LLC operating under a Delegated Governance structure. A PMO is established to provide operational and project management support. A Management Services Organization (MSO) will provide clinical integration and population management support
- · Mount Sinai is the financial backer for Bronx Lebanon PPS and also contracted by BL to provide a DSRIP site director for that PPS
- 2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management
- 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions
 2.b.viii Hospital-Home Care Collaboration Solutions
- 2.c.i Development of community-based health navigation services
- 3.a.i Integration of primary care and behavioral health services
- 3.a.iii Implementation of evidence-based medication adherence programs (MAP) in community based sites for behavioral health medication compliance
- 3.b.i Evidence-based strategies for disease management in high risk/affected populations (adult only)
- 3.c.i Evidence-based strategies for disease management in high risk/affected populations (adults only)
- 4.b.ii Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings (Note: This project targets chronic diseases that are not included in domain 3, such as cancer
- 4.c.ii Increase early access to, and retention in, HIV care



Mount Sinai PPS: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

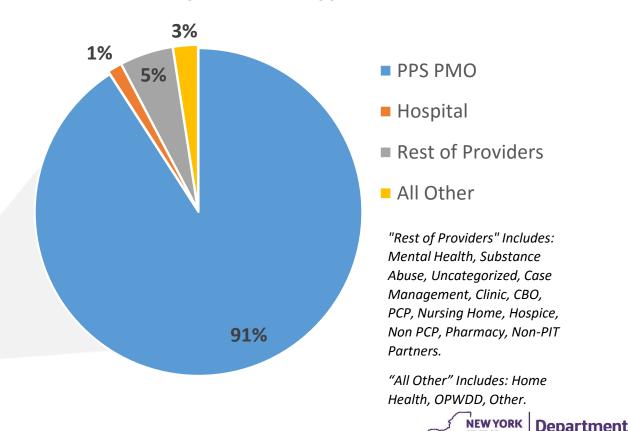
Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$22,364,524	\$21,977,753	98.3%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$21,977,753				
Flowed	\$9,557,542	43%			

Funds Flow by Provider Type



Mount Sinai PPS: DY1Q4 Scorecard

	Achiev	ement Value ((AV) Scorecard	Summary					
		AV	Data		Payment Data				
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Paymen Earned	
Domain I - Organizational (All Projects)	5.00	5.00	(1.00)	4.00	Organizat	ional funds are project's		ithin each	
2.a.i	19.00	19.00	(1.00)	18.00	\$ 733,345.34	\$ 660,010.81		\$ 660,010.83	
2.b.iv	20.00	20.00	(1.00)	19.00	\$ 526,365.19	\$ 482,501.42	\$ -	\$ 482,501.42	
2.b.viii	20.00	20.00	(1.00)	19.00	\$ 570,579.51	\$ 523,031.22	\$ -	\$ 523,031.22	
2.c.i	20.00	20.00	(1.00)	19.00	\$ 480,962.01	\$ 440,881.84	\$ -	\$ 440,881.8	
3.a.i	16.00	16.00	(1.00)	15.00	\$ 469,651.75	\$ 430,514.11	\$ -	\$ 430,514.1	
3.a.iii	16.00	16.00	(1.00)	15.00	\$ 392,735.60	\$ 360,007.64	\$ -	\$ 360,007.6	
3.b.i	13.00	13.00	(1.00)	12.00	\$ 355,801.90	\$ 326,151.74	\$ -	\$ 326,151.7	
3.c.i	12.00	12.00	(1.00)	11.00	\$ 369,816.44	\$ 338,998.40	\$ -	\$ 338,998.4	
4.b.ii	21.00	21.00	(1.00)	20.00	\$ 235,057.40	\$ 211,551.66	\$ -	\$ 211,551.60	
4.c.ii	16.00	16.00	(1.00)	15.00	\$ 261,052.00	\$ 234,946.80	\$ -	\$ 234,946.8	
AV Adjustments (Column F)									
Total	173.00	173.00	(10.00)	163.00	\$ 4,395,367	\$ 4,008,596	\$ -	\$ 4,008,596	

Description of DY1Q4 Scorecard Missed AVs:

Workforce

DY2Q1 AV Progress Report:



Defining value among CBO partners

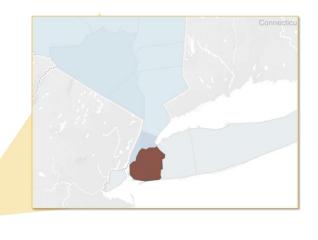
- Developed a clinical values scorecard to identify potential contributions of CBOs using industry benchmarks for their provider type.
- Using the results to:
 - Define pilot project participants
 - Identify effective ways to contract with CBOs
 - Drive integration of CBOs into value based payment arrangements



Projects

Selected:

Community Care of Brooklyn



- · PPS Service Area: Brooklyn and parts of Queens
- · Attribution for Performance: 448,420
- Attribution for Valuation: 212,586

Core Team:

Total Award Dollars: \$489,039,450

1. David Cohen – PPS Lead, CEO of DSRIP Central 5. Rob Cimino - Project Lead Information Services Organization, MMC Technology, MMC 2. Shari Suchoff - VP, Population Health Policy and 6. Christina Pickett - Director, Regional Strategy, MMC Implementation, MMC 3. Karen Nelson - CMO of DSRIP Central Services 7. Hannah Godlove - Director, Analytics and Organization, MMC Reporting, MMC 4. Caroline Greene – Chief Administration and Financial Colette Barrow - Administrative/Executive Officer, CSO, MMC Assistant

- · Selected the Collaborative Contracting Model and is designed to maximize participant buy-in
- · Governed centrally by an Executive and Sub-Committee
- CSO is responsible for clinical supervision to service providers, call center support, IT services, staffing for PPS operations, training for participant staff of goal achievements, data analytics, and administrative services
- · Maimonides Medical Center is the fiduciary and will be responsible for fulfilling the terms of the State DSRIP contract
- · Formally collaborating with HHC PPS on all projects

2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management

- 2.a.iii Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services
- 2.b.iii ED care triage for at-risk populations
- · 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions
- 3.a.i Integration of primary care and behavioral health services
- 3.b.i Evidence-based strategies for disease management in high risk/affected populations (adult only)
- 3.d.ii Expansion of asthma home-based self-management program
- 3.g.i Integration of palliative care into the PCMH Mode
- 4.a.iii Strengthen Mental Health and Substance Abuse Infrastructure across Systems
- 4.c.ii Increase early access to, and retention in, HIV care

Community Care of Brooklyn: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

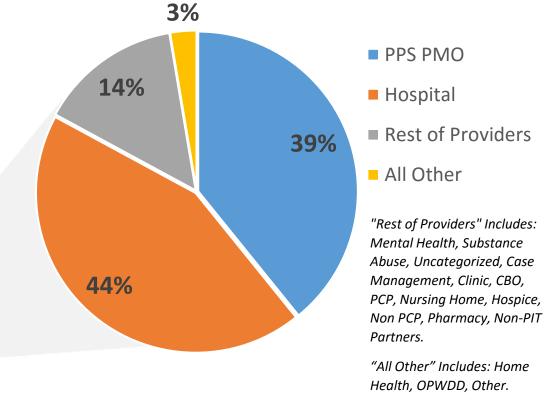
Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$34,713,348	\$34,713,348	100%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$34,713,348			
Flowed	\$17,476,315	50%		

Funds Flow by Provider Type





Community Care of Brooklyn: DY1Q4 Scorecard

	Achiev	ement Value ((AV) Scorecard	Summary					
		AV	Data		Payment Data				
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned	
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds are project's		ithin each	
2.a.i	19.00	19.00	0.00	19.00	\$ 1,166,108.62			\$ 1,166,108.62	
2.a.iii	20.00	20.00	0.00	20.00	\$ 914,048.79	\$ 914,048.79	\$ -	\$ 914,048.79	
2.b.iii	19.00	19.00	0.00	19.00	\$ 831,364.65	\$ 831,364.65	\$ -	\$ 831,364.65	
2.b.iv	20.00	20.00	0.00	20.00	\$ 824,338.16	\$ 824,338.16	\$ -	\$ 824,338.16	
3.a.i	16.00	16.00	0.00	16.00	\$ 756,794.47	\$ 756,794.47	\$ -	\$ 756,794.47	
3.b.i	13.00	13.00	0.00	13.00	\$ 561,690.12	\$ 561,690.12	\$ -	\$ 561,690.12	
3.d.ii	9.00	9.00	0.00	9.00	\$ 608,475.17	\$ 608,475.17	\$ -	\$ 608,475.17	
3.g.i	6.00	6.00	0.00	6.00	\$ 432,355.92	\$ 432,355.92	\$ -	\$ 432,355.92	
4.a.iii	16.00	16.00	0.00	16.00	\$ 431,511.15	\$ 431,511.15	\$ -	\$ 431,511.15	
4.c.ii	16.00	16.00	0.00	16.00	\$ 415,692.78	\$ 415,692.78	\$ -	\$ 415,692.78	
AV Adjustments (Column F)									
Total	154.00	154.00	0.00	154.00	\$ 6,942,380	\$ 6,942,380	\$ -	\$ 6,942,380	

Description of DY1Q4 Scorecard Missed AVs:

• N/A

DY2Q1 AV Progress Report:



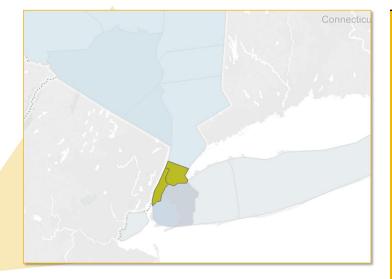


Engagement of HH and CMAs

- Brooklyn Health Home and CBC Health Home active participants in CCB governance committees and key workgroups
- Agreements with 5 Care Management Agencies providing on-site support at network hospitals
- Expanded use of Health Home care management / care coordination systems and processes to support care transitions, Health Home at Risk and PCMH+ initiatives



New York - Presbyterian PPS



- PPS Service Area: Manhattan Bronx and Manhattan
- Attribution for Performance: 88,886
- Attribution for Valuation: 47,293

Core Team:

Total Award Dollars: \$97,712,825

1. David Alge – PPS Lead/CEO

- Isaac Kastenbaum Director, Strategy
- 3. Rachel Naiukow Program Coordinator
- 4. Phyllis Lantos CFO
- 5. Aurelia G. Boyer- CIO

- 5. Lauren Alexander -- Senior Healthcare Analyst
- 6. Tiffany Sturdivant Morrison Manager of Operations
- Hospital-led PPS, academic institution affiliated with Columbia
- NYP is a relatively small PPS, not typically a large service provider of Medicaid patients, but do service a higher proportion of Medicaid patients in upper (close to Bronx) and lower Manhattan locations
- Network is mainly comprised of providers in upper and lower Manhattan.

2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management

- 2.b.i Ambulatory Intensive Care Units (ICUs)
- 2.b.iii ED care triage for at-risk populations
- 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions

Projects Selected:

- 3.a.i Integration of primary care and behavioral health services
- 3.a.ii Behavioral health community crisis stabilization services
- 3.e.i Comprehensive Strategy to decrease HIV/AIDS transmission to reduce avoidable hospitalizations development of a Center of Excellence for Management of HIV/AIDS
- · 3.g.i Integration of palliative care into the PCMH Model
- 4.b.i Promote tobacco use cessation, especially among low SES populations and those with poor mental health
- 4.c.i Decrease HIV morbidity



New York - Presbyterian PPS: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

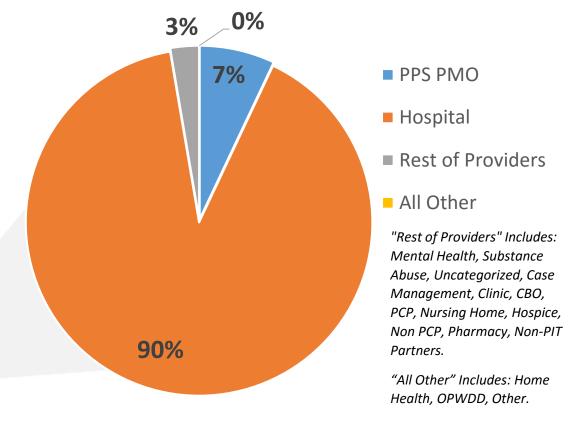
Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$7,740,365	\$7,720,977	99.7%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$7,720,977			
Flowed	\$5,727,575	74%		

Funds Flow by Provider Type





New York - Presbyterian PPS: DY1Q4 Scorecard

	Achiev	ement Value	(AV) Scorecard	Summary					
		AV	Data		Payment Data				
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned	
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds are project's		ithin each	
2.a.i	19.00	19.00	0.00	19.00	\$ 249,803.27	\$ 249,803.27	\$ -	\$ 249,803.27	
2.b.i	20.00	20.00	0.00	20.00	\$ 175,219.96	\$ 175,219.96	\$ -	\$ 175,219.96	
2.b.iii	20.00	20.00	0.00	20.00	\$ 192,890.38	\$ 192,890.38	\$ -	\$ 192,890.38	
2.b.iv	20.00	20.00	0.00	20.00	\$ 178,979.46	\$ 178,979.46	\$ -	\$ 178,979.46	
3.a.i	16.00	16.00	0.00	16.00	\$ 156,266.83	\$ 156,266.83	\$ -	\$ 156,266.83	
3.a.ii	16.00	16.00	0.00	16.00	\$ 155,098.23	\$ 155,098.23	\$ -	\$ 155,098.23	
3.e.i	13.00	12.00	0.00	12.00	\$ 136,282.19	\$ 124,925.34	\$ -	\$ 124,925.34	
3.g.i	7.00	6.00	0.00	6.00	\$ 96,376.88	\$ 88,345.47	\$ -	\$ 88,345.47	
4.b.i	14.00	14.00	0.00	14.00	\$ 110,736.53	\$ 110,736.53	\$ -	\$ 110,736.53	
4.c.i	16.00	16.00	0.00	16.00	\$ 92,477.20	\$ 92,477.20	\$ -	\$ 92,477.20	
AV Adjustments (Column F)									
Total	161.00	159.00	0.00	159.00	\$ 1,544,131	\$ 1,524,743	\$ -	\$ 1,524,743	

Description of DY1Q4 Scorecard Missed AVs:

Patient Engagement

DY2Q1 AV Progress Report:

Upon initial assessment,
 Missed 1 AV – Workforce,
 remains open for appeal as of today.

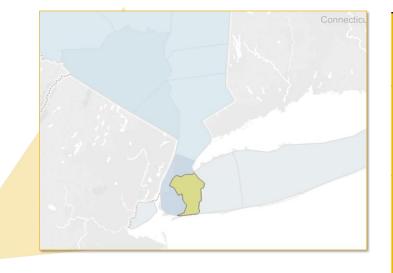
NewYork-Presbyterian Performing Provider System

Care transitions intervention model to reduce 30-day readmissions for chronic health conditions

- Hired 8 RN Transitional Care Managers, developed evidenced based protocol to standardize the level of care for over 500 patients engaged
- Established contracts with 3 CBOs, on-boarded 6 CHWs for home and follow-up appointment visit accompaniment



New York - Presbyterian/Queens PPS



- PPS Service Area: Queens
- Attribution for Performance: 29,627
- Attribution for Valuation: 12,962
- Total Award Dollars: \$31,776,993

Core Team:

- Maureen Buglino Vice President for Community Medicine and Emergency
 Sadia Choudhury – Executive Director
- 2. Maria D'Urso Administrative Director,
 - Community Medicine

Medicine

- NYP/Q is a single hospital-led PPS
- NewYork-Presbyterian and New York Hospital of Queens affiliated in summer 2015
- NYP/Q and Presbyterian do not have overlapping projects or service areas but are looking for collaboration opportunities such as legal advice
- Collaboration efforts are underway with Advocate Community Partners, Mount Sinai and Health and Hospitals Corporation

Projects Selected:

- 2.a.ii Increase certification of primary care practitioners with PCMH certification and/or Advanced Primary Care Models (as developed under the NYS Health Innovation Plan (SHIP))
- 2.b.v Care transitions intervention for skilled nursing facility (SNF) residents
- 2.b.vii Implementing the INTERACT project (inpatient transfer avoidance program for SNF)
- 2.b.viii Hospital-Home Care Collaboration Solutions
- · 3.a.i Integration of primary care and behavioral health services
- 3.b.i Evidence-based strategies for disease management in high risk/affected populations (adult only)
- 3.d.iii Implementation of evidence-based medicine guidelines for asthma management
- 3.g.ii Integration of palliative care into nursing homes
- 4.c.ii Increase early access to, and retention in, HIV care



New York - Presbyterian/Queens PPS: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

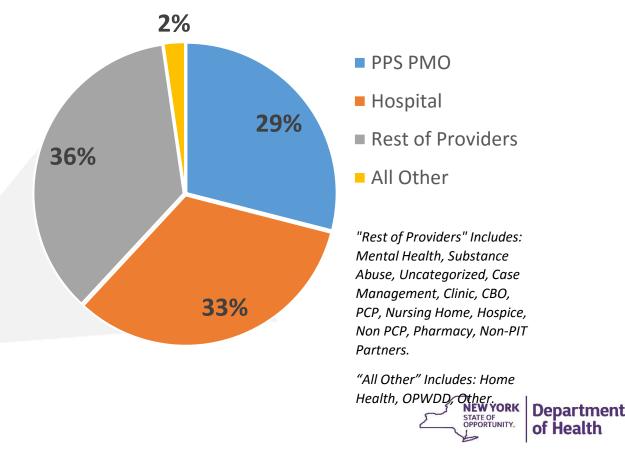
Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$1,837,562	\$1,837,562	100%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$1,837,562				
Flowed	\$647,673	35%			

Funds Flow by Provider Type



New York - Presbyterian/Queens PPS: DY1Q4 Scorecard

Achievement Value (AV) Scorecard Summary										
		AV Data				Payment Data				
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned		
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds ard project's	e embedded w payment	ithin each		
2.a.ii	20.00	20.00	0.00	20.00	\$ 43,903.72	\$ 43,903.72	\$ -	\$ 43,903.72		
2.b.v	20.00	20.00	0.00	20.00	\$ 54,694.11	\$ 54,694.11	\$ -	\$ 54,694.11		
2.b.vii	20.00	20.00	0.00	20.00	\$ 49,176.14	\$ 49,176.14	\$ -	\$ 49,176.14		
2.b.viii	20.00	20.00	0.00	20.00	\$ 51,250.88	\$51,250.88	\$ -	\$ 51,250.88		
3.a.i	16.00	16.00	0.00	16.00	\$ 44,256.16	\$ 44,256.16	\$ -	\$ 44,256.16		
3.b.i	13.00	13.00	0.00	13.00	\$ 33,082.18	\$ 33,082.18	\$ -	\$ 33,082.18		
3.d.ii	10.00	10.00	0.00	10.00	\$ 35,739.23	\$ 35,739.23	\$ -	\$ 35,739.23		
3.g.ii	7.00	7.00	0.00	7.00	\$ 31,410.35	\$ 31,410.35	\$ -	\$ 31,410.35		
4.c.ii	16.00	16.00	0.00	16.00	\$ 23,984.33	\$ 23,984.33	\$ -	\$ 23,984.33		
AV Adjustments (Column F)										
Total	142.00	142.00	0.00	142.00	\$ 367,497	\$ 367,497	\$ -	\$ 367,497		

Description of DY1Q4 Scorecard Missed AVs:

• N/A

DY2Q1 AV Progress Report:

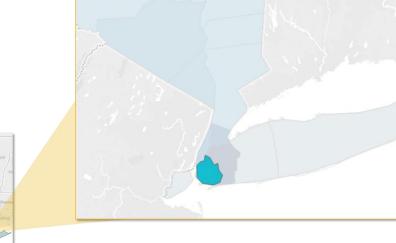


Connecting Providers

- Brightpoint Health serves a predominately homeless patient population with almost half of their patients presenting from nearby shelters.
- Through the MAX Program, Brightpoint Health has created an integrated care team including Health Homes as an active member to better connect and engage with their patient population directly in the shelter.



Brooklyn Bridges PPS



- PPS Service Area: Brooklyn (partners are also located in Manhattan and Queens)
- Attribution for Performance: 116.211
- Attribution for Valuation: 74.326
- Total Award Dollars: \$127,740,537

Medical Center

- Alessandra Taverna-Trani Executive Director
- 4. Greg Kerr Senior Vice President of **Clinical Operation**
- 1. Wendy Goldstein CEO NYU Lutheran 5. Lisa Vancheri Director, Long Range Financial Planning, NYU Langone
 - Larry McReynolds Executive Sponsor 6. Kris Batchoo Project Manager, DSRIP
 - Dina Budman Project Manager, DSRIP
 - 8. Darren Kaw Project Manager, DSRIP

Core Team:

- Financially backed by NYU (NYU acquired Lutheran Medical Center and is now called NYU Lutheran)
- NYU Lutheran has previously collaborated with HHC and Maimonides on almost all projects, loking to collaborate more with New York Presbyterian and ACP
- Lowest attribution compared to other PPS in their service area (i.e. HHC and Maimonides)

Projects Selected:

- 2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management
- 2.b.iii ED care triage for at-risk populations
- 2.b.ix Implementation of observational programs in hospitals
- 2.c.i Development of community-based health navigation services
- 3.a.i Integration of primary care and behavioral health services
- 3.c.i Evidence-based strategies for disease management in high risk/affected populations (adults only)
- 3.d.ii Expansion of asthma home-based self-management program
- 4.b.i Promote tobacco use cessation, especially among low SES populations and those with poor mental health
- 4.c.ii Increase early access to, and retention in, HIV care



Brooklyn Bridges PPS: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

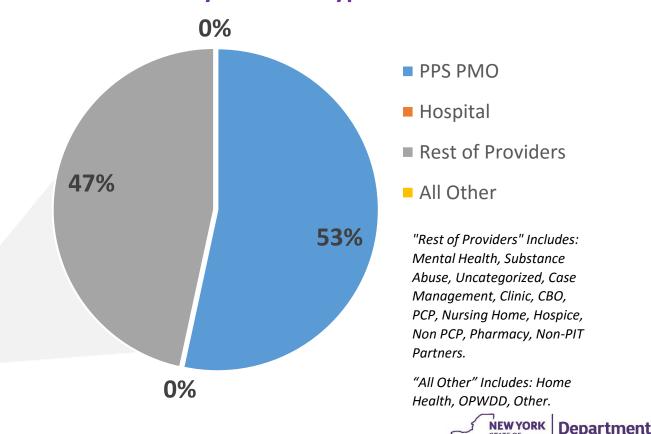
Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$10,965,866	\$10,948,848	99.8%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$10,948,848				
Flowed	\$643,617	6%			

Funds Flow by Provider Type



Brooklyn Bridges PPS: DY1Q4 Scorecard

Achievement Value (AV) Scorecard Summary								
		AV	Data	-	Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds are project's		ithin each
2.a.i	19.00	19.00	0.00	19.00	\$ 397,926.59	\$ 397,926.59	\$ -	\$ 397,926.59
2.b.iii	20.00	20.00	0.00	20.00	\$ 283,971.21	\$ 283,971.21	\$ -	\$ 283,971.21
2.b.ix	20.00	20.00	0.00	20.00	\$ 255,209.03	\$ 255,209.03	\$ -	\$ 255,209.03
2.c.i	20.00	20.00	0.00	20.00	\$ 267,352.09	\$ 267,352.09	\$ -	\$ 267,352.09
3.a.i	16.00	16.00	0.00	16.00	\$ 262,502.51	\$ 262,502.51	\$ -	\$ 262,502.51
3.c.i	12.00	12.00	0.00	12.00	\$ 197,266.11	\$ 197,266.11	\$ -	\$ 197,266.11
3.d.ii	10.00	9.00	0.00	9.00	\$ 204,227.56	\$ 187,208.60	\$ -	\$ 187,208.60
4.b.i	14.00	14.00	0.00	14.00	\$ 175,885.08	\$ 175,885.08	\$ -	\$ 175,885.08
4.c.ii	16.00	16.00	0.00	16.00	\$ 145,337.95	\$ 145,337.95	\$ -	\$ 145,337.95
AV Adjustments (Column F)								
Total	147.00	146.00	0.00	146.00	\$ 2,189,678	\$ 2,172,659	\$ -	\$ 2,172,659

Description of DY1Q4 Scorecard Missed AVs:

Patient Engagement

DY2Q1 AV Progress Report:

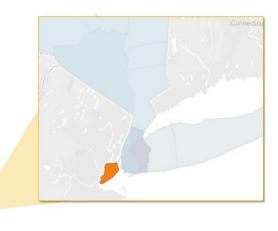


Integrating Behavioral Health and Primary Care for patients with diabetes

- PHQ 2 screening increased from 28% to 89% among 230 patients
- Improved warm handoff from ED to health center services
- Implemented a "Prescription for Health" personalized diet and exercise plan into the HER
- Pilot will be expanded to other sites



Staten Island PPS



- PPS Service Area: Staten Island (only PPS in SI)
- Attribution for Performance: 76,295
- Attribution for Valuation: 180,268
- Attribution for 2.d.i: 96.782
- Total Award Dollars: \$217,087,986
 - 1. Joe Conte (RUMC) Executive Director, DSRIP
 - 2. Salvatore Volpe CMO, DSRIP
 - 3. William Myhre Sr. Director of Workforce, DSRIP
 - I. Anvi Chen IT. DSRIP

Core Team:

- 5. Victoria Njoku-Anokam Director of Behavioral Health
- 6. Jessica Steinhart Director of Ambulatory Initiatives
- 7. Mary Han Project Lead, INTERACT and Palliative Care
- 8. Lashana Lewis Finance Lead
- 9. Celina Ramsey Dr. Health Literacy, Diversity and Outreach, DSRIP
- Staten Island PPS is a comparably smaller market for healthcare services in the NYC metropolitan area this is especially true relative to the amount of providers on the island
- The two major hospitals on SI are Richmond University Medical Center (RUMC) and Staten Island University Hospital (SIUH), which combined have 86% of all Medicaid discharges, and 90% of self-pay discharges
- To implement and manage the SI PPS, a NewCo governance and management structure was formed
- North Shore LIJ is involved in all governance and financial discussions/decisions
- Staten Island PPS is the only PPS in this service area (Staten Island) and will receive all the Medicaid lives

Projects

Selected:

- 2.a.iii Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services
- 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions
- 2.b.vii Implementing the INTERACT project (inpatient transfer avoidance program for SNF)
- 2.d.i Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care
- · 3.a.i Integration of primary care and behavioral health services
- 3.a.iv Development of Withdrawal Management (e.g., ambulatory detoxification, ancillary withdrawal services) capabilities and appropriate enhanced abstinence services within community-based addiction treatment programs
- 3.c.i Evidence-based strategies for disease management in high risk/affected populations (adults only)
- 3.g.ii Integration of palliative care into nursing homes
- 4.a.iii Strengthen Mental Health and Substance Abuse Infrastructure across Systems
- 4.b.ii Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings (Note: This project targets chronic diseases that are not included in domain 3, such as cancer



Staten Island PPS: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

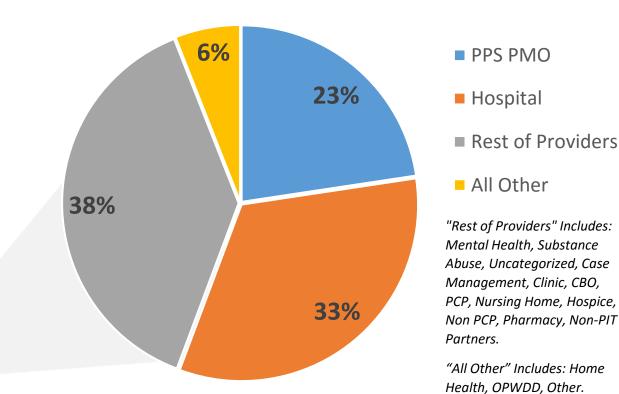
Funds Flow by Provider Type

Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$33,153,807	\$33,088,559	99.8%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$33,088,559				
Flowed	\$13,044,470	39%			





Staten Island PPS: DY1Q4 Scorecard

	Achiev	ement Value (AV) Scorecard	Summary					
		AV Data				Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned	
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds are	e embedded w	ithin each	
Domain Organizational (All Pojects)	3.00	3.00	0.00	3.00		project's	payment		
2.a.iii	20.00	20.00	0.00	20.00	\$ 782,984.28	\$ 782,984.28	\$ -	\$ 782,984.28	
2.b.iv	20.00	20.00	0.00	20.00	\$ 745,320.57	\$ 745,320.57	\$ -	\$ 745,320.57	
2.b.vii	20.00	20.00	0.00	20.00	\$ 693,509.13	\$ 693,509.13	\$ -	\$ 693,509.13	
2.b.viii	20.00	20.00	0.00	20.00	\$ 772,526.24	\$ 772,526.24	\$ -	\$ 772,526.24	
2.d.i	8.00	8.00	0.00	8.00	\$ 662,581.96	\$ 662,581.96	\$ -	\$ 662,581.96	
3.a.i	16.00	16.00	0.00	16.00	\$ 662,319.34	\$ 662,319.34	\$ -	\$ 662,319.34	
3.a.iv	16.00	16.00	0.00	16.00	\$ 633,931.07	\$ 633,931.07	\$ -	\$ 633,931.07	
3.c.i	12.00	12.00	0.00	12.00	\$ 523,325.83	\$ 523,325.83	\$ -	\$ 523,325.83	
3.g.ii	7.00	7.00	0.00	7.00	\$ 454,494.72	\$ 454,494.72	\$ -	\$ 454,494.72	
4.a.iii	16.00	16.00	0.00	16.00	\$ 371,049.98	\$ 371,049.98	\$ -	\$ 371,049.98	
4.b.ii	21.00	21.00	0.00	21.00	\$ 315,392.48	\$ 315,392.48	\$ -	\$ 315,392.48	
AV Adjustments (Column F)									
Total	176.00	176.00	0.00	176.00	\$ 6,617,436	\$ 6,617,436	\$ -	\$ 6,617,436	

Description of DY1Q4 Scorecard Missed AVs:

• N/A

DY2Q1 AV Progress Report:



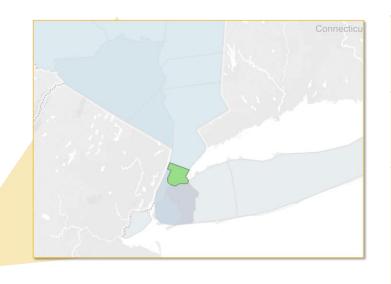


Telemedicine Expansion

- Focused on nursing home, disability and aging-in-place populations
- Perform medical evaluations via videoconferencing for patients, providing Weekend Coverage
- 65% improvement in Patient Transfer Rate in 2nd month of pilot
- Transfer rate per 1000 decreased from 2.53 to 1.53 and continued to 1.41 in the 3rd month



Bronx Health Access (Bronx Lebanon Hospital Center PPS)



- PPS Service Area: Bronx
- Attribution for Performance: 142,054
- Attribution for Valuation: 70,861
- Total Award Dollars: \$153,930,779

Core Team:

- Dennis Maquiling Executive Director, Bronx Lebanon
- 2. Doris Saintil Site Director
- 3. Steven Maggio Senior Project Manager
- Bronx Lebanon Hospital Center (BLHC) is a 972 bed teaching hospital with a psychiatric facility, two
 long-term care facilities, a network of outpatient practices and the Bronx Health Home
- Provides over 1 million outpatient visits annually and an ER volume of 141,000 visits in 2013. 80% of patient visits are from the Medicaid or uninsured population
- BLHC is an investor and part of the governance structure of the HealthFirst MCO
- Bronx Health Access is evolving from an interim governance structure and collaborative contracting model to an LLC under the Delegated Authority model
- · The PPS is backed financially by Mount Sinai PPS and is contracting with them for site director PMO
- Collaborating on implementation with other Bronx PPS (e.g. St. Barnabas, HHC, ACP)

- 2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management
- 2.a.iii Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services
- 2.b.i Ambulatory Intensive Care Units (ICUs)

Projects Selected:

- · 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions
- · 3.a.i Integration of primary care and behavioral health services
- 3.c.i Evidence-based strategies for disease management in high risk/affected populations (adults only)
- 3.d.ii Expansion of asthma home-based self-management program
- 3.f.i Increase support programs for maternal & child health (including high risk pregnancies) (Example: NurseFamily Partnership)
- 4.a.iii Strengthen Mental Health and Substance Abuse Infrastructure across Systems
- 4.c.ii Increase early access to, and retention in, HIV care



Bronx Health Access: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

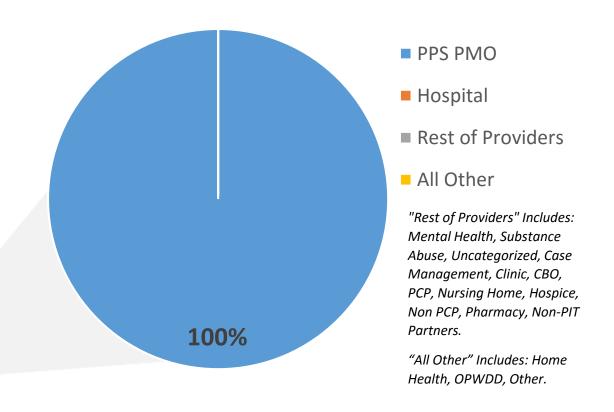
Funds Flow by Provider Type

Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$11,714,525	\$11,511,609	98.3%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$11,511,609				
Flowed	\$1,404,796	12%			





Bronx Health Access: DY1Q4 Scorecard

	Achiev	ement Value	(AV) Scorecard	Summary				
		AV	Data		Payment Data			
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds are project's		ithin each
2.a.i	19.00	19.00	0.00	19.00	\$ 379,548.03	\$ 379,548.03	\$ -	\$ 379,548.03
2.a.iii	20.00	20.00	0.00	20.00	\$ 283,525.28	\$ 283,525.28	\$ -	\$ 283,525.28
2.b.i	20.00	20.00	0.00	20.00	\$ 232,844.50	\$ 232,844.50	\$ -	\$ 232,844.50
2.b.iv	20.00	20.00	0.00	20.00	\$ 278,332.71	\$ 278,332.71	\$ -	\$ 278,332.71
3.a.i	16.00	16.00	0.00	16.00	\$ 239,833.07	\$ 239,833.07	\$ -	\$ 239,833.07
3.c.i	12.00	12.00	0.00	12.00	\$ 190,231.02	\$ 190,231.02	\$ -	\$ 190,231.02
3.d.ii	10.00	10.00	0.00	10.00	\$ 203,601.75	\$ 203,601.75	\$ -	\$ 203,601.75
3.f.i	13.00	13.00	0.00	13.00	\$ 209,961.00	\$ 209,961.00	\$ -	\$ 209,961.00
4.a.iii	16.00	16.00	0.00	16.00	\$ 145,855.06	\$ 145,855.06	\$ -	\$ 145,855.06
4.c.ii	16.00	16.00	0.00	16.00	\$ 138,493.22	\$ 138,493.22	\$ -	\$ 138,493.22
AV Adjustments (Column F)								
Total	162.00	162.00	0.00	162.00	\$ 2,302,226	\$ 2,302,226	\$ -	\$ 2,302,226

Description of DY1Q4 Scorecard Missed AVs:

• N/A

DY2Q1 AV Progress Report:





Connecting Providers

65% of key network partners are linked to RHIO

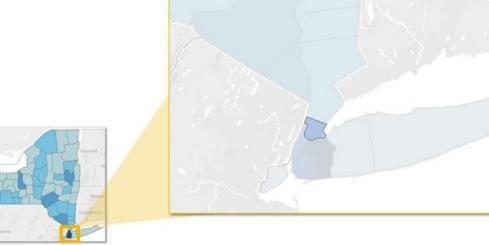
Resources are allocated to develop system-wide reports to identify and link eligible patients with Health Homes and improve communication with PCPs around ED/IP admissions and missing services



Projects

Selected:

Bronx Partners for Healthy Communities (St. Barnabas Hospital dba SBH Health System PPS)



- PPS Service Area: Bronx
- Attribution for Performance: 356,863
- Attribution for Valuation: 159,201
- Total Award Dollars: \$384,271,362

Core Team:

- 1. Leonard Walsh Chief Operations 3. Officer
- 2. Irene Kaufmann Executive Director, DSRIP
- J. Robin Moon Senior Director, **DSRIP Care Delivery & Practice Innovations**
- 4. Amanda Ascher Medical Director

- Collaborative Contracting Model
- Representative consensus based governance (Executive Committee and 4 Committees) with CSO
- Montefiore noted as fiduciary in event SBH cannot meet lead responsibilities
- Network partners: 6,601 (~930 PCP, ~3300 non-PCP practitioners, 12 hospitals)
- 2.a.i Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management
- 2.a.iii Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services
- 2.b.iii ED care triage for at-risk populations
- 2.b.iv Care transitions intervention model to reduce 30 day readmissions for chronic health conditions
- 3.a.i Integration of primary care and behavioral health services
- 3.b.i Evidence-based strategies for disease management in high risk/affected populations (adult only)
- 3.c.i Evidence-based strategies for disease management in high risk/affected populations (adults only)
- 3.d.ii Expansion of asthma home-based self-management program
- 4.a.iii Strengthen Mental Health and Substance Abuse Infrastructure across Systems
- 4.c.ii Increase early access to, and retention in, HIV care



Bronx Partners for Healthy Communities: Payments and Funds Flow

The tables show the total dollars distributed to the PPS, over the course of three payments, that were earned based on reporting during DSRIP Year 1 (April 2015 - March of 2016). The pie chart provides self-reported detail on the PPS' total funds flowed to downstream providers and partners through June 2016.

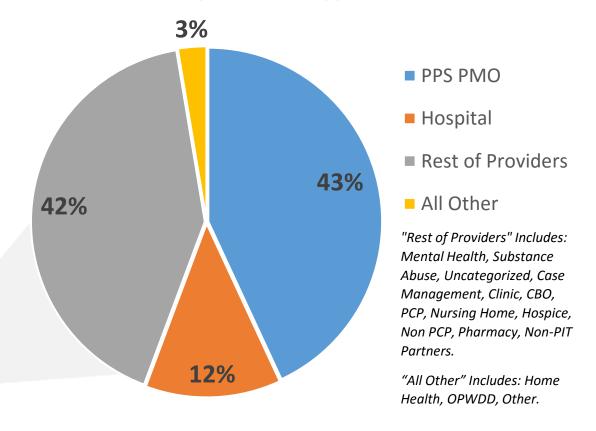
Total Distributed to PPS; Earned during DY1

Available	Earned	% Earned
\$26,988,716	\$26,930,696	99.8%

Total Funds Flowed by the PPS through DY2Q1 (6.30.16)

Earned	\$26,930,696			
Flowed	\$18,532,650	66%		

Funds Flow byProvider Type





Bronx Partners for Healthy Communities: DY1Q4 Scorecard

	Achiev	ement Value ((AV) Scorecard	Summary					
		AV	Data		Payment Data				
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned	
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	ional funds are project's		ithin each	
2.a.i	19.00	19.00	0.00	19.00	\$ 864,652.92	\$ 864,652.92		\$ 864,652.92	
2.a.iii	20.00	19.00	0.00	19.00	\$ 696,245.27	\$ 638,224.83	\$ -	\$ 638,224.83	
2.b.iii	20.00	20.00	0.00	20.00	\$ 627,976.34	\$ 627,976.34	\$ -	\$ 627,976.34	
2.b.iv	19.00	19.00	0.00	19.00	\$ 636,235.68	\$ 636,235.68	\$ -	\$ 636,235.68	
3.a.i	16.00	16.00	0.00	16.00	\$ 572,905.93	\$ 572,905.93	\$ -	\$ 572,905.93	
3.b.i	13.00	13.00	0.00	13.00	\$ 431,514.01	\$ 431,514.01	\$ -	\$ 431,514.0	
3.c.i	12.00	12.00	0.00	12.00	\$ 453,807.04	\$ 453,807.04	\$ -	\$ 453,807.04	
3.d.ii	9.00	9.00	0.00	9.00	\$ 463,586.43	\$ 463,586.43	\$ -	\$ 463,586.43	
4.a.iii	16.00	16.00	0.00	16.00	\$ 327,687.60	\$ 327,687.60	\$ -	\$ 327,687.60	
4.c.ii	16.00	16.00	0.00	16.00	\$ 311,303.22	\$ 311,303.22	\$ -	\$ 311,303.22	
AV Adjustments (Column F)									
Total	160.00	159.00	0.00	159.00	\$ 5,385,914	\$ 5,327,894	\$ -	\$ 5,327,894	

Description of DY1Q4 Scorecard Missed AVs:

Patient Engagement

DY2Q1 AV Progress Report:







Implementing Community Health Programs

- Recognizing they know the community, speak the language, and have a strong track record of service delivery, BPHC has contracted with a.i.r. Bronx for the delivery of home-base asthma services
- Resourcing Health People Community Preventative Health Institute to deliver a Diabetes Self-Management Program, offering classes for 600-800 students from community hot spots delivered by coaches recruited from the community