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New York State Department of Health  
Office of Quality and Patient Safety

**2017**

**Health and Recovery Plans  
and Special Needs  
Populations  
Care Management Report**



**Department  
of Health**

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## Introduction

### *Health and Recovery Plan*

The Health and Recovery Plan (HARP) is an amendment to the 1115 waiver that enables qualified Managed Care Organizations (MCO) throughout New York State (NYS) to comprehensively meet the needs of individuals with behavioral health needs. To be eligible for a HARP, adults must: 1) be 21+ years of age, 2) insured by only Medicaid (no dual-eligibles), 3) have serious mental illness and substance use disorder diagnoses, and 4) have serious behavioral health issues. The State identifies individuals who are eligible for HARPs.

Care management is an important part of being in a HARP. Individuals identified as HARP-eligible must be offered care management through a health home designated by NYS. A person-centered care plan is developed and care management provided for all services within the care plan, including the home and community based services (HCBS). HARP HCBS services are also available to eligible SNP enrollees.

The goal of HARPs is to manage the Medicaid services for people who need them, manage an enhanced benefit package of HCBS, and provide enhanced care management for members to help them coordinate all their physical health, behavioral health, and non-Medicaid support needs.

Behavioral health HCBS benefits for the member:

- Psychosocial Rehabilitation
- Community Support and Treatment
- Habilitation Services
- Family Support and Training
- Short-Term Crisis Respite
- Intensive Crisis Respite
- Education Support Services
- Peer Support Services
- Non-medical Transportation
- Pre-vocational Services
- Transitional Employment
- Intensive Supported Employment
- On-going Supported Employment
- Self-directed Care

HARPs are responsible to coordinate and provide physical and behavioral health care services to members. Health homes are utilized to coordinate these services. HARP members are encouraged, but not required, to join a health home.

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## ***Special Needs Plan***

The HIV Special Needs Plan (SNP) is a health plan for Medicaid recipients who are living with HIV/AIDS, and their Medicaid eligible children, regardless of the child's HIV/AIDS status. In addition, SNPs serve homeless persons, regardless of HIV status. When a HIV positive member joins a HIV SNP, that person is assessed for care management. Care management, also referred to as case management, is a multi-step process to ensure timely access to and coordination of medical and psycho-social services for a person living with HIV/AIDS and his or her family or close support system. In addition, SNPs serve homeless and transgender persons, regardless of HIV status.

Care management activities are diverse. In addition to assisting clients to access and maintain specific services, care management activities may include negotiation and advocacy for services, consultation with providers, navigation through the service system, psychosocial support, supportive counseling, and general client education. SNPs provide the same services that are provided by other Medicaid managed care plans, and cover additional specialty services important to people living with HIV/AIDS. In addition, HARP HCBS services are available to eligible SNP enrollees.

The goal of care management is to promote and support independence and self-sufficiency. As such, the care management process requires the consent and active participation of the client in decision-making, and supports a client's right to privacy, confidentiality, self-determination, dignity, respect, nondiscrimination, compassionate non-judgmental care, a culturally competent provider, and quality case management services.

The intended care management outcomes for persons living with HIV/AIDS include:

- Early access to and maintenance of comprehensive health care and social services
- Improved integration of services provided across a variety of settings
- Enhanced continuity of care
- Prevention of disease transmission and delay of HIV progression
- Increased knowledge of HIV disease
- Greater participation in and optimal use of the health and social service system
- Reinforcement of positive health behaviors
- Personal empowerment
- An improved quality of life

SNPs are responsible for helping to coordinate:

- All medical services
- Services not covered by regular Medicaid, but which support wellness (i.e., psychosocial case management, housing, counseling, peer support, legal assistance, etc.)
- Special programs for people experiencing substance use disorders, homelessness, and families affected by HIV/AIDS
- Services that are "carved out" or paid for through fee-for-service Medicaid

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SNP providers (doctors, nurses, and other care providers who participate in SNPs) understand members may need help with:

- Taking medications
- Behavioral health issues including mental health and substance use disorders
- Talking to loved ones about HIV

HIV SNPs were created because studies show that when people living with HIV/AIDS receive care from providers experienced in HIV health care, they live longer, healthier lives. All HIV SNPs are required to meet the New York State Department of Health (DOH) AIDS Institute quality standards for HIV/AIDS care.

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## Data/Methodology

This report is principally based on two data sources, the Health Plan Care Management Assessment Reporting Tool (CMART) and the New York State Medicaid Data. These data provide information regarding which members received care management services; the scope and nature of those services; and claims, encounters, and demographic details. HARP and SNP members are continually enrolled in care management. Members may require routine monitoring or may have episodes with acute needs during the year. The Clinical DataMart is utilized to generate quality measures to better understand outcomes of members receiving HARP- or SNP-led care management.

The Health Plan CMART is submitted annually to DOH for HARP and SNP plans. This information documents the process of HARP- and SNP-led care management services which include:

- Acute/active episodes requiring care management
- Date acute/active episodes begin to receive care management
- For members with acute/active episodes in HARP-led or SNP-led care management, CMART includes:
  - Start and end date of care management
  - Type of care management service received
  - Number of interventions
  - Type of interventions: letter, phone, in-person intervention

No health home services are included.

The Medicaid Data contains all claims and encounters data as well as demographics, diagnoses, etc. regarding HARP and SNP members.

The Clinical DataMart is utilized to calculate quality measures consistent with Healthcare Effectiveness Data and Information Set (HEDIS<sup>®</sup>) quality measures from the National Committee for Quality Assurance, and Prevention Quality Indicators (PQIs) from the Agency for Healthcare Research and Quality. PQIs can be used to identify potential problem areas in health care quality. These quality measures and quality indicators are used to better understand the quality of care provided by HARP and SNP care management.

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## Limitations

The tables provided in this report are for comparison to the total (All HARP or All SNP) rates/numbers only. These comparisons tell us many characteristics about the care management recipients, however, the data does not tell us the reason(s) why the recipients are engaged in the care management program. Program variation between HARP and between SNP programs limits the ability to compare one HARP to another or one SNP to another. Each HARP and each SNP differ in how care management services are carried out. Trends over time for a single HARP or SNP may be useful, but because HARPs and SNPs can change their internal policies, discontinuities in the data may or may not reflect changes in practice. The variation in HARP- and SNP-led care management programs may create differences in results that would not be apparent.

This report details care management services provided by HARP and SNP plans only. Members may be involved in Health Home or other care management programs that are not administered by the HARP or SNP. In 2017, approximately 35% of the members of the HARPs and 34% of the members of the SNPs were enrolled in Health Homes.

Variation and/or extreme values in results are difficult to interpret where numbers are small. Therefore, results with fewer than 30 eligible individuals are reported in the tables as SS (small sample).

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## Measures

This report represents the HARP and SNP populations during 2017 and contains the following three sections:

- **Outreach:** Descriptive statistics and process measures for members contacted for acute/active care management services.
- **Engagement:** Descriptive statistics and process measures for members engaged in acute/active care management services.
- **Quality Measures:** Quality measures for members engaged in care management services at any point in the calendar year.

Data presented in Table 2 in this report are stratified by Clinical Risk Group (CRG). CRGs are a categorical clinical model (developed by 3M<sup>®</sup>) which assigns each member of a population to a single mutually exclusive risk category. The CRGs provide a way to consider illness and resource utilization of a full range of patient types, including low income, elderly, commercial beneficiaries and those with disabilities. CRGs use standard claims data and, when available, additional data such as pharmaceutical data and functional health status which is collected longitudinally. Each CRG is clinically meaningful and correlates with health care utilization and cost. The Standard Model set of CRGs was used, which removes the effects of pregnancy/delivery during the calendar year.

We have combined the Standard Model CRGs as shown below. Each CRG group is defined and includes examples of conditions which could qualify a member for that CRG group.

- **Healthy:** Non-User and CRG number 1 (Healthy)
  - Non-User:** No medical care encounters
  - CRG #1:** Uncomplicated upper respiratory infection
- **Stable:** CRG numbers 2 (Significant acute disease) and 3 (Single minor chronic disease)
  - CRG #2:** Pneumonia
  - CRG #3:** Migraine Headache
- **Simple Chronic:** CRG numbers 4 (Minor chronic disease in multiple organ systems) and 5 (Single dominant or moderate chronic disease)
  - CRG #4:** Migraine Headache and Hyperlipidemia
  - CRG #5:** Diabetes
- **Complex Chronic:** CRG numbers 6 (Pairs – significant chronic disease in multiple organ systems) and 7 (Triples – dominant chronic disease in three or more organ systems)
  - CRG #6:** Diabetes and Congestive Heart Failure (CHF)
  - CRG #7:** Diabetes and CHF and Chronic Obstructive Pulmonary Disorder
- **Critical/HIV:** CRG numbers 8 (Malignancies – dominant, metastatic, and complicated) and 9 (Catastrophic conditions, HIV)



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**CRG #8:** Metastatic Colon Malignancy, under active treatment  
**CRG #9:** History of Major Organ Transplant

## Outreach

HARP and SNP members are automatically enrolled in care management. Care managers typically monitor member health and needs via the telephone each month. When the care manager determines there are specific needs for the member, an acute/active episode is started. An episode is a distinct unit of acute/active care management with a begin date and an end date. A member may have more than one acute/active episode during a measurement year. The acute/active episodes that have a need for interventions are submitted on the CMART to DOH.

Table 1 shows the population of the HARP and SNP plans as of December 31, 2017, and the total number of care management acute/active episodes for the entire year of 2017.

**Table 1: Plan enrollment and potential acute/active episodes for each HARP and SNP**

<b>HARP</b>	<b>Enrollment</b>	<b>Potential Acute/ Active Episodes</b>
Affinity-Enriched Health	3,851	736
CDPHP	2,725	457
Empire BlueCross BlueShield HealthPlus	5,800	1,878
Excellus Health Plan, Inc.	6,916	1,805
Fidelis-NYS Catholic-HealthierLife	26,653	32,896
Healthfirst Personal Wellness Plan	22,250	9,517
HIP-EmblemHealth Enhanced Care Plus	4,715	761
Independent Health's MediSource Connect	1,797	423
MetroPlus Enhanced	10,607	99
Molina Healthcare	1,523	1,047
MVP Harmonious Health Care Plan	4,573	794
UnitedHealthcare Community Plan-Wellness4ME	6,603	1,069
Your Care Option Plus	1,674	424
<b>All HARPs</b>	<b>99,687</b>	<b>51,906</b>
<b>SNP</b>		
Amida Care	6,803	22
MetroPlus Health Plan	2,680	3,304
VNSNY CHOICE Select Health	6,712	4,065
<b>All SNPs</b>	<b>16,195</b>	<b>7,391</b>

Table 2 shows the number of care management acute/active episodes, stratified by CRG.

**Table 2: Acute/active potential episodes by CRG for each HARP and SNP**

HARP	Healthy		Stable		Simple Chronic		Complex Chronic		Critical/HIV	
	N	%	N	%	N	%	N	%	N	%
Affinity-Enriched Health	54	7	25	3	115	16	469	64	73	10
CDPHP	8	2	8	2	37	8	351	77	53	12
Empire BlueCross BlueShield HealthPlus	117	6	34	2	328	17	1,212	65	187	10
Excellus Health Plan, Inc.	27	1	19	1	211	12	1,342	74	206	11
Fidelis-NYS Catholic-HealthierLife	2,102	6	1,018	3	6,500	20	21,471	65	1,805	5
Healthfirst Personal Wellness Plan	557	6	229	2	1,716	18	6,206	65	809	9
HIP-EmblemHealth Enhanced Care Plus	8	1	1	0	53	7	651	86	48	6
Independent Health's MediSource Connect	4	1	2	0	34	8	316	75	67	16
MetroPlus Enhanced	5	5	0	0	13	13	77	78	4	4
Molina Healthcare	77	7	44	4	202	19	666	64	58	6
MVP Harmonious Health Care Plan	9	1	8	1	54	7	612	77	111	14
UnitedHealthcare Community Plan-Wellness4ME	9	1	6	1	134	13	838	78	82	8
Your Care Option Plus	10	2	6	1	74	17	296	70	38	9
All HARPs	2,987	6	1,400	3	9,471	18	34,507	66	3,541	7
<b>SNP</b>										
Amida Care	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS
MetroPlus Health Plan	143	4	36	1	59	2	46	1	3,020	91
VNSNY CHOICE Select Health	177	4	32	1	59	1	33	1	3,764	93
All SNPs	320	4	68	1	118	2	79	1	6,806	92

Note: CRG % by plan may not sum to 100% because of missing data

SS: Small Sample Size

HARP members in the Complex Chronic CRG, significant chronic disease in multiple organ systems and dominant chronic disease in three or more organ systems, account for approximately 66 percent of All HARPs acute/active episodes.

SNP members in the Critical/HIV CRG, which includes malignancies, catastrophic conditions, and HIV explain 92 percent of All SNPs acute/active episodes.

Once the care managers are aware that a member of a HARP or a SNP has a need for an acute/active episode, the care manager contacts the member to verify the services needed. This is the outreach phase. Outreach is primarily conducted by phone, but is occasionally conducted in-person.

Table 3 shows the percentage of potential HARP and SNP care management acute/active episodes for which members were contacted. The percentage contacted is the number of members successfully contacted by the HARP or SNP plan divided by the number of potential HARP or SNP care management acute/active episodes during the calendar year. The percentage contacted same day, contacted 1-30 days, and contacted 31+ days is the number of members successfully contacted by the HARP or SNP plan in each time frame divided by the total number contacted.

**Table 3: Acute/Active members contacted and the contact timing for each HARP and SNP**

HARP	Potential Acute/Active Episodes	Contacted Total		Contacted Same Day		Contacted 1-30 Days		Contacted 31+ Days	
		N	%	N	%	N	%	N	%
Affinity-Enriched Health	736	82	11	23	28	52	63	7	9
CDPHP	457	457	100	255	56	149	33	53	12
Empire BlueCross BlueShield HealthPlus	1,878	785	42	89	11	269	34	427	54
Excellus Health Plan, Inc.	1,805	1,071	59	440	41	479	45	152	14
Fidelis-NYS Catholic-HealthierLife	32,896	32,347	98	271	1	15,440	48	16,636	51
Healthfirst Personal Wellness Plan	9,517	1,318	14	32	2	422	32	864	66
HIP-EmblemHealth Enhanced Care Plus	761	639	84	373	58	206	32	60	9
Independent Health's MediSource Connect	423	181	43	124	69	30	17	27	15
MetroPlus Enhanced	99	17	17	SS	SS	SS	SS	SS	SS
Molina Healthcare	1,047	395	38	82	21	174	44	139	35
MVP Harmonious Health Care Plan	794	361	45	258	71	88	24	15	4
UnitedHealthcare Community Plan-Wellness4ME	1,069	525	49	30	6	222	42	273	52
Your Care Option Plus	424	216	51	76	35	113	52	27	13
All HARPs	51,906	38,394	74	2,057	5	17,649	46	18,688	49
<b>SNP</b>									
Amida Care	SS	SS	SS	SS	SS	SS	SS	SS	SS
MetroPlus Health Plan	3,304	3,169	96	39	1	1,295	41	1,835	58
VNSNY CHOICE Select Health	4,065	2,360	58	2,340	99	8	0	12	1
All SNPs	7,391	5,543	75	2,380	43	1,308	24	1,855	33

Note: MetroPlus Enhanced episodes were considered monitoring, therefore, little contact and no engagement data was submitted

SS: Small Sample Size

All HARPs demonstrate about 74 percent successful contact from the outreach efforts. The majority of contacts are within the first month after becoming eligible for an acute/active episode.

Across All SNPs, 75 percent of outreach efforts end in a successful contact. The two SNPs with reportable numbers vary in length of time to contact from same day contact to more than one month.

Once the HARP or the SNP contacts the member, the member may choose to engage in an acute/active care management episode or decline the offer. Table 4 shows the percentage of contacted members who engage in HARP- or SNP-led care management services. The percentage engaged is the number of members engaged by the HARP or SNP divided by the number successfully contacted during the calendar year. The percentage engaged same day, engaged 1-30 days, and engaged 31+ days is the number of members engaged by the HARP or SNP in each time frame divided by the total number successfully contacted.

**Table 4: Member engagement and timing for each HARP and SNP**

HARP	Contacted	Engaged Total		Engaged Same Day		Engaged 1-30 Days		Engaged 31+ Days	
		N	%	N	%	N	%	N	%
Affinity-Enriched Health	82	77	94	10	13	49	64	18	23
CDPHP	457	457	100	257	56	147	32	53	12
Empire BlueCross BlueShield HealthPlus	785	267	34	15	6	45	17	207	78
Excellus Health Plan, Inc.	1,071	804	75	250	31	348	43	206	26
Fidelis-NYS Catholic-HealthierLife	32,347	32,894	102	32,894	100	0	0	0	0
Healthfirst Personal Wellness Plan	1,318	1,316	100	32	2	422	32	862	66
HIP-EmblemHealth Enhanced Care Plus	639	123	19	17	14	63	51	43	35
Independent Health's MediSource Connect	181	170	94	124	73	30	18	16	9
MetroPlus Enhanced	SS	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Molina Healthcare	395	271	69	79	29	101	37	91	34
MVP Harmonious Health Care Plan	361	258	71	250	97	6	2	2	1
UnitedHealthcare Community Plan-Wellness4ME	525	436	83	106	24	69	16	261	60
Your Care Option Plus	216	104	48	48	46	39	38	17	16
All HARPs	38,394	37,177	97	34,082	92	1,319	4	1,776	5
<b>SNP</b>									
Amida Care	SS	SS	SS	SS	SS	SS	SS	SS	SS
MetroPlus Health Plan	3,169	3,162	100	23	1	721	23	2,418	76
VNSNY CHOICE Select Health	2,360	2,346	99	2,339	100	2	0	5	0
All SNPs	5,543	5,519	100	2,362	43	726	13	2,431	44

N/A: No members of the plan closed episodes in the measurement year

Note: MetroPlus Enhanced episodes were considered monitoring, therefore, little contact and no engagement data was submitted

SS: Small Sample Size

Across All HARPs, most of the contacted members engaged in HARP-led care management. A little more than 90 percent of the engaged members did so on the same day they were contacted.

The two SNPs with reportable numbers had 100 percent of the members contacted decided to participate in SNP-led care management. This decision was usually made the same day or more than one month after the acute/active episode start date.

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## **Engagement**

Members who are engaged in acute/active care management receive interventions. Services and referrals made to the member engaged in acute/active care management are based on an individualized plan of care.

A member may engage in acute/active care management more than one time during the measurement year, or engage for a period longer than a year. Therefore, the annual files may capture multiple acute episodes or an episode that exceeds the measurement year for a member.

Services offered to members within the care management programs will differ by HARP, SNP, and member needs. These differences impact the duration of engagement and the number of interventions provided to engaged members.

Table 5 shows the number of engaged acute/active episodes that closed in the measurement year per HARP and SNP, median number of days engaged in each acute/active care management episode, and mean number of interventions per closed acute/active episode.

**Table 5: Median number of days and mean interventions for all closed episodes for each HARP and SNP**

HARP	Total Duration		
	# Engaged Episodes	Median Days	Mean Interventions
Affinity-Enriched Health	51	52	8.8
CDPHP	197	76	10.4
Empire BlueCross BlueShield HealthPlus	209	106	8.5
Excelsius Health Plan, Inc.	428	95	7.9
Fidelis-NYS Catholic-HealthierLife	4,673	286	6.9
Healthfirst Personal Wellness Plan	825	48	10.4
HIP-EmblemHealth Enhanced Care Plus	48	71	6.8
Independent Health's MediSource Connect	49	64	4.1
MetroPlus Enhanced	N/A	N/A	N/A
Molina Healthcare	123	105	12.1
MVP Harmonious Health Care Plan	239	26	8.3
UnitedHealthcare Community Plan-Wellness4ME	170	72	4.0
Your Care Option Plus	51	54	8.1
All HARPs	7,063	174	7.6
<b>SNP</b>			
Amida Care	SS	SS	SS
MetroPlus Health Plan	483	1,017	1.8
VNSNY CHOICE Select Health	1,353	137	11.2
All SNPs	1,840	179	8.7

N/A: No members of the plan closed episodes in the measurement year

Note: MetroPlus Enhanced episodes were considered monitoring, therefore, little contact and no engagement data was submitted

Note: Only episodes that closed in the calendar year are included; episodes with the same enrolled and closed date are excluded from this table

SS: Small Sample

The HARPs and the SNPs vary in both the mean number of interventions and the median number of days engaged in acute/active care management episodes. The variation in successfully meeting care plan goals is largely driven by differences in members' needs. One method used to determine the success of care management is to look at the reason the episode closed.

Table 6 shows the number and percentage of closed episodes by reason for closure, the median number of days, and the mean number of interventions for each reason for closure for the HARPs and the SNPs.

**Table 6: Reasons for closure**

<b>HARP</b>	<b>N</b>	<b>%</b>	<b>Median # days</b>	<b>Mean Interventions</b>
Disenrolled from plan	4,692	66	274.0	7.1
Met program goals	1,702	24	64.0	9.9
Lost to follow up	449	6	85.0	6.5
Refused to continue	179	3	102.0	4.8
Missing	41	1	74.0	6.6
<b>SNP</b>	<b>N</b>	<b>%</b>	<b>Median # days</b>	<b>Mean Interventions</b>
Met program goals	1,228	67	151.5	11.1
Disenrolled from plan	438	24	224.5	5.7
Refused to continue	167	9	906.0	1.8
Lost to follow up	7	0	95.0	6.0

Note: Only episodes that closed in the calendar year are included; episodes with the same enrolled and closed date are excluded from this table



An episode that met program goals is considered a success. Table 7 shows the number of acute/active episodes that closed with program goals met. The total percentage of closure is the number of episodes that met program goals divided by the total number of episodes that closed.

**Table 7: Episodes closed for met program goals for each HARP and SNP**

<b>HARP</b>	<b>Met Program Goals</b>	<b>Total % of Closure</b>
Affinity-Enriched Health	19	37
CDPHP	81	41
Empire BlueCross BlueShield HealthPlus	113	54
Excellus Health Plan, Inc.	174	41
Fidelis-NYS Catholic-HealthierLife	97	2
Healthfirst Personal Wellness Plan	822	100
HIP-EmblemHealth Enhanced Care Plus	22	46
Independent Health's MediSource Connect	10	20
MetroPlus Enhanced	N/A	N/A
Molina Healthcare	75	61
MVP Harmonious Health Care Plan	225	94
UnitedHealthcare Community Plan-Wellness4ME	40	24
Your Care Option Plus	24	47
All HARPs	1,702	24
<b>SNP</b>		
Amida Care	SS	SS
MetroPlus Health Plan	50	10
VNSNY CHOICE Select Health	1,175	87
All SNPs	1,228	67

N/A: No members of the plan closed episodes in 2017

Note: All episodes with the same enrolled and closed date are excluded from this table

Note: MetroPlus Enhanced episodes were considered monitoring, therefore, little contact and no engagement data was submitted

SS: Small Sample Size

The HARPs and SNPs vary in the percentage of the closed episodes that met program goals. Please note, this does not include episodes that are not closed within the measurement year. There may be episodes which successfully meet goals and close in the subsequent year.

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## Quality Measures

Quality measures and PQIs, used to measure performance across HARPs and SNPs, can also be used to identify problems, opportunities for improvement, and obtain a baseline assessment of current practices. They are used as a first step to establishing performance benchmarks for the care management group. Table 8 shows the performance for each quality measure among engaged care management members. These measures are expressed as the percentage of members meeting the quality measure criteria.

**Table 8: Percent of members meeting quality measures**

<b>HARP</b>	<b>Percent</b>
Adult BMI Assessment (ABA)	89
Breast Cancer Screening (BCS)	62
Cervical Cancer Screening (CCS)	65
Chlamydia Screening (CHL)	70
Colorectal Cancer Screening (COL)	53
Comprehensive Diabetes Care - HbA1c Test (CDC)	84
HIV/AIDS Comprehensive Care - Syphilis Screening	68
HIV/AIDS Comprehensive Care - Viral Load Monitoring	59
HIV/AIDS Comprehensive Care - Engaged in Care	94
Medication Management for People with Asthma - 50% Days covered (MMA)	71
Medication Management for People with Asthma - 75% Days covered (MMA)	45
Antidepressant Medication Management - Acute Phase (84 days) (AMM)	52
Antidepressant Medication Management - Continuation Phase (180 days) (AMM)	39
Follow Up After Hospitalization for Mental Illness - 7 days (FUH)	50
Follow Up After Hospitalization for Mental Illness - 30 days (FUH)	73
Initiation of Alcohol and Other Drug Dependence Treatment (IET)	48
Engagement of Alcohol and Other Drug Dependence Treatment (IET)	18
Follow Up After ED Visit for Alcohol Use - 7 days (FUA)	28
Follow Up After ED Visit for Alcohol Use - 30 days (FUA)	37
Follow Up After ED Visit for Mental Illness - 7 days (FUM)	64
Follow Up After ED Visit for Mental Illness - 30 days (FUM)	80
<b>SNP</b>	
Adult BMI Assessment (ABA)	81
Breast Cancer Screening (BCS)	63
Cervical Cancer Screening (CCS)	78
Chlamydia Screening (CHL)	75
Colorectal Cancer Screening (COL)	58
Comprehensive Diabetes Care - HbA1c Test (CDC)	90
HIV/AIDS Comprehensive Care - Syphilis Screening	76
HIV/AIDS Comprehensive Care - Viral Load Monitoring	71
HIV/AIDS Comprehensive Care - Engaged in Care	95
Medication Management for People with Asthma - 50% Days covered (MMA)	80
Medication Management for People with Asthma - 75% Days covered (MMA)	55
Antidepressant Medication Management - Acute Phase (84 days) (AMM)	59
Antidepressant Medication Management - Continuation Phase (180 days) (AMM)	39
Follow Up After Hospitalization for Mental Illness - 7 days (FUH)	29
Follow Up After Hospitalization for Mental Illness - 30 days (FUH)	49
Initiation of Alcohol and Other Drug Dependence Treatment (IET)	43
Engagement of Alcohol and Other Drug Dependence Treatment (IET)	11
Follow Up After ED Visit for Alcohol Use - 7 days (FUA)	45
Follow Up After ED Visit for Alcohol Use - 30 days (FUA)	50
Follow Up After ED Visit for Mental Illness - 7 days (FUM)	49
Follow Up After ED Visit for Mental Illness - 30 days (FUM)	62

The measures in Table 9 are rates of potentially preventable hospitalizations for specific chronic conditions. These chronic conditions are prevalent for many of the members engaged in care management. The measures are expressed as the rate of events per 100,000 members.

**Table 9: Prevention Quality Indicator rates per 100,000 engaged members**

<b>HARP</b>	<b>Rate</b>
Diabetes Short-Term Complications Admission Rate (PQI #1)	486
Diabetes Long-Term Complications Admission Rate (PQI #3)	800
COPD or Asthma in Older Adults Admission Rate (PQI #5)	4,301
Hypertension Admission Rate (PQI #7)	328
Heart Failure Admission Rate (PQI #8)	1,252
Dehydration Admission Rate (PQI #10)	452
Bacterial Pneumonia Admission Rate (PQI #11)	564
Urinary Tract Infection Admission Rate (PQI #12)	299
Uncontrolled Diabetes Admission Rate (PQI #14)	383
Asthma in Younger Adults Admission Rate (PQI #15)	503
Lower-Extremity Amputation among Patients with Diabetes Rate (PQI #16)	141
<b>SNP</b>	
Diabetes Short-Term Complications Admission Rate (PQI #1)	75
Diabetes Long-Term Complications Admission Rate (PQI #3)	338
COPD or Asthma in Older Adults Admission Rate (PQI #5)	2,949
Hypertension Admission Rate (PQI #7)	169
Heart Failure Admission Rate (PQI #8)	977
Dehydration Admission Rate (PQI #10)	395
Bacterial Pneumonia Admission Rate (PQI #11)	489
Urinary Tract Infection Admission Rate (PQI #12)	150
Uncontrolled Diabetes Admission Rate (PQI #14)	132
Asthma in Younger Adults Admission Rate (PQI #15)	954
Lower-Extremity Amputation among Patients with Diabetes Rate (PQI #16)	19

## Utilization

Utilization of medical services is a major component of the total cost of health care. One of the goals of care management is to lower utilization cost by decreasing emergency department (ED) and inpatient use, while simultaneously increasing outpatient use. The utilization shift is expected to cost less and improve member outcomes. Tables 10 through 12 show the utilization rates of emergency department, inpatient care, and outpatient care among engaged care management members for anytime during the calendar year that the acute/active episode occurred.

Emergency department utilization is defined as visits to the ED that do not transfer to an inpatient stay. Inpatient utilization is defined as hospitalizations in a calendar year. Outpatient utilization is defined as ambulatory visits to providers.

**Table 10: Emergency Department rates per 1,000 member years for each HARP and SNP**

HARP	Rate
Affinity-Enriched Health	2,056
CDPHP	3,259
Empire BlueCross BlueShield HealthPlus	2,665
Excellus Health Plan, Inc.	3,538
Fidelis-NYS Catholic-HealthierLife	1,620
Healthfirst Personal Wellness Plan	2,612
HIP-EmblemHealth Enhanced Care Plus	1,671
Independent Health's MediSource Connect	3,274
MetroPlus Enhanced	N/A
Molina Healthcare	1,855
MVP Harmonious Health Care Plan	4,537
UnitedHealthcare Community Plan-Wellness4ME	2,680
Your Care Option Plus	3,906
All HARPs	1,775
SNP	
Amida Care	SS
MetroPlus Health Plan	945
VNSNY CHOICE Select Health	875
All SNPs	916

N/A: No members of the HARP or SNP closed episodes in the measurement year

Note: MetroPlus Enhanced episodes were considered monitoring, therefore, little contact and no engagement data was submitted

SS: Small Sample

**Table 11: Inpatient Rates per 1,000 member years for each HARP and SNP**

<b>HARP</b>	<b>Rate</b>
Affinity-Enriched Health	3,024
CDPHP	879
Empire BlueCross BlueShield HealthPlus	1,350
Excellus Health Plan, Inc.	1,035
Fidelis-NYS Catholic-HealthierLife	360
Healthfirst Personal Wellness Plan	1,129
HIP-EmblemHealth Enhanced Care Plus	763
Independent Health's MediSource Connect	1,115
MetroPlus Enhanced	N/A
Molina Healthcare	559
MVP Harmonious Health Care Plan	1,664
UnitedHealthcare Community Plan-Wellness4ME	1,153
Your Care Option Plus	1,211
All HARPs	449
<b>SNP</b>	
Amida Care	SS
MetroPlus Health Plan	945
VNSNY CHOICE Select Health	875
All SNPs	916

N/A: No members of the HARP or SNP closed episodes in the measurement year

Note: MetroPlus Enhanced episodes were considered monitoring, therefore, little contact and no engagement data was submitted

SS: Small Sample

**Table 12: Outpatient Rates per 1,000 member years for each HARP and SNP**

<b>HARP</b>	<b>Rate</b>
Affinity-Enriched Health	26,298
CDPHP	12,807
Empire BlueCross BlueShield HealthPlus	18,127
Excellus Health Plan, Inc.	15,879
Fidelis-NYS Catholic-HealthierLife	10,714
Healthfirst Personal Wellness Plan	17,675
HIP-EmblemHealth Enhanced Care Plus	26,646
Independent Health's MediSource Connect	11,354
MetroPlus Enhanced	N/A
Molina Healthcare	9,744
MVP Harmonious Health Care Plan	25,540
UnitedHealthcare Community Plan-Wellness4ME	18,340
Your Care Option Plus	14,490
All HARPs	11,446
<b>SNP</b>	
Amida Care	SS
MetroPlus Health Plan	13,677
VNSNY CHOICE Select Health	15,199
All SNPs	14,328

N/A: No members of the HARP or SNP closed episodes in the measurement year

Note: MetroPlus Enhanced episodes were considered monitoring, therefore, little contact and no engagement data was submitted

SS: Small Sample

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## Appendix

### *Quality Measures*

#### **Improving Preventive Care**

**Adult BMI Assessment (ABA):** Percent of members, with an outpatient visit, who had their BMI documented during the measurement year or the year prior to the measurement year.

**Breast Cancer Screening (BCS):** Percent of women who had one or more mammograms to screen for breast cancer at any time two years prior up through the measurement year.

**Cervical Cancer Screening (CCS):** Percent of women, who had cervical cytology performed every 3 years or who had cervical cytology/human papillomavirus co-testing performed every 5 years.

**Chlamydia Screening (CHL):** Percent of sexually active young women who had at least one test for Chlamydia during the measurement year.

**Colorectal Cancer Screening (COL):** Percent of adults who had appropriate screening for colorectal cancer during the measurement year.

#### **Improving Disease-related Care for Chronic Conditions**

**Comprehensive Diabetes Care - HbA1c Test (CDC):** The percent of members with diabetes who received at least one Hemoglobin A1c (HbA1c) test within the year.

**HIV/AIDS Comprehensive Care - Syphilis Screening:** The percent of members with HIV/AIDS who were screened for syphilis in the past year.

**HIV/AIDS Comprehensive Care - Viral Load Monitoring:** The percent of members with HIV/AIDS who had two viral load tests performed with at least one test during each half of the past year.

**HIV/AIDS Comprehensive Care - Engaged in Care:** The percent of members with HIV/AIDS who had two visits for primary care or HIV-related care with at least one visit during each half of the past year.

**Medication Management for People with Asthma - 50% Days covered (MMA):** The percent of members with persistent asthma who filled prescriptions for asthma controller medications during at least 50% of their treatment period.



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**Medication Management for People with Asthma - 75% Days covered (MMA):** The percent of members with persistent asthma who filled prescriptions for asthma controller medications during at least 75% of their treatment period.

## **Improving Outcomes for Persons with Mental Illness**

**Antidepressant Medication Management - Acute Phase (84 days) (AMM):** The percent of members who remained on antidepressant medication during the entire 12-week acute treatment phase.

**Antidepressant Medication Management - Continuation Phase (180 days) (AMM):** The percent of members who remained on antidepressant medication for at least six months.

**Follow Up After Hospitalization for Mental Illness - 7 days (FUH):** The percent of members who were seen on an ambulatory basis or who were in intermediate treatment with a mental health provider within 7 days of discharge.

**Follow Up After Hospitalization for Mental Illness - 30 days (FUH):** The percent of members who were seen on an ambulatory basis or who were in intermediate treatment with a mental health provider within 30 days of discharge.

## **Improving Outcomes for Persons with Substance Use Disorders**

**Initiation of Alcohol and Other Drug Dependence Treatment (IET):** The percent of members who, after the first new episode of alcohol or drug dependence, initiated treatment within 14 days of the diagnosis.

**Engagement of Alcohol and Other Drug Dependence Treatment (IET):** The percent of members who, after the first new episode of alcohol or drug dependence, initiated treatment and had two or more additional services with a diagnosis of AOD within 30 days of the initiation visit.

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## **Improving Outcomes for Persons with Emergency Department Visits**

### **Follow Up After Emergency Department Visit for Alcohol and Other Drug**

**Dependence - 7 days (FUA):** The percent of ED visits for members with a principal diagnosis of alcohol or other drug (AOD) dependence, who had a follow-up visit for AOD within 7 days of ED visit.

### **Follow Up After Emergency Department Visit for Alcohol and Other Drug**

**Dependence - 30 days (FUA):** The percent of ED visits for members with a principal diagnosis of alcohol or other drug (AOD) dependence, who had a follow-up visit for AOD within 30 days of ED visit.

### **Follow Up After Emergency Department Visit for Mental Illness - 7 days (FUM):**

The percent of ED visits for members with a principal diagnosis of mental illness, who had a follow-up visit for mental illness within 7 days of ED visit.

### **Follow Up After Emergency Department Visit for Mental Illness - 30 days (FUM):**

The percent of ED visits for members with a principal diagnosis of mental illness, who had a follow-up visit for mental illness within 30 days of ED visit.

## **Prevention Quality Indicators; Reducing Avoidable Hospitalizations**

**Diabetes Short-Term Complications Admission Rate (PQI #1):** Admissions for a principal diagnosis of diabetes with short-term complications (ketoacidosis, hyperosmolarity, or coma) per 100,000 population; excludes obstetric admissions.

**Diabetes Long-Term Complications Admission Rate (PQI #3):** Admissions for a principal diagnosis of diabetes with long-term complications (renal, eye, neurological, circulatory, or complications not otherwise specified) per 100,000 population; excludes obstetric admissions.

**COPD or Asthma in Older Adults Admission Rate (PQI #5):** Admissions with a principal diagnosis of COPD or asthma per 100,000 population, ages 40 and older; excludes obstetric admissions.

**Hypertension Admission Rate (PQI #7):** Admissions with a principal diagnosis of hypertension per 100,000 population; excludes kidney disease combined with

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dialysis access procedure admissions, cardiac procedure admissions, and obstetric admissions).

**Heart Failure Admission Rate (PQI #8):** Admissions with a principal diagnosis of heart failure per 100,000 population; excludes cardiac procedure admissions and obstetric admissions.

**Dehydration Admission Rate (PQI #10):** Admissions with a principal diagnosis of dehydration per 100,000 population; excludes obstetric admissions.

**Bacterial Pneumonia Admission Rate (PQI #11):** Admissions with a principal diagnosis of bacterial pneumonia per 100,000 population; excludes sickle cell or hemoglobin-5 admissions, other indications of immunocompromised state admissions, and obstetric admissions.

**Urinary Tract Infection Admission Rate (PQI #12):** Admissions with a principal diagnosis of urinary tract infection per 100,000 population; excludes kidney or urinary tract disorder admissions, other indications of immunocompromised state admissions, and obstetric admissions.

**Uncontrolled Diabetes Admission Rate (PQI #14):** Admissions for a principal diagnosis of diabetes without mention of short-term (ketoacidosis, hyperosmolarity, or coma) or long-term (renal, eye, neurological, circulatory, or other unspecified) complications per 100,000 population; excludes obstetric admissions.

**Asthma in Younger Adults Admission Rate (PQI #15):** Admissions for a principal diagnosis of asthma per 100,000 population, ages 18 to 39 years; excludes admissions with an indication of cystic fibrosis or anomalies of the respiratory system and obstetric admissions.

**Lower-Extremity Amputation among Patients with Diabetes Rate (PQI #16):** Admissions for any-listed diagnosis of diabetes and any-listed procedure of lower-extremity amputation per 100,000 population; excludes any-listed diagnosis of traumatic lower-extremity amputation admissions, toe amputation admissions, and obstetric admissions.

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## **Reducing Utilization Associated with Avoidable IP stays and ED visits**

**Ambulatory Care - Emergency Department (AMB-ED):** Utilization of ambulatory care ED visits per 1,000 member years. Does not include mental health- or chemical dependency-related services.

**Ambulatory Care - Outpatient (AMB-OP):** Utilization of ambulatory care OP visits per 1,000 member years. Does not include mental health- or chemical dependency-related services.

**Inpatient Utilization (IPU):** Utilization of total acute inpatient stays per 1,000 member years. Does not include mental health- or chemical dependency-related inpatient stays.

## HARP and SNP Covered Counties

Counties* in NYS each HARP & SNP cover			
HARPs			
<b>Affinity Enriched Health</b>			
Bronx	New York	Richmond	Suffolk
Kings	Orange	Rockland	Westchester
Nassau	Queens		
<b>CDPHP</b>			
Albany	Essex	Montgomery	Schoharie
Broome	Franklin	Rensselaer	Tioga
Clinton	Fulton	Saratoga	Warren
Columbia	Greene	Schenectady	Washington
<b>Empire BlueCross BlueShield HealthPlus</b>			
Bronx	Nassau	Putnam	Richmond
Kings	New York	Queens	
<b>Excelsus Health Plan, Inc.</b>			
Broome	Monroe	Orleans	Wayne
Herkimer	Oneida	Otsego	Yates
Livingston	Ontario	Seneca	
<b>Fidelis-NYS Catholic-HealthierLife</b>			
Albany	Franklin	Oneida	Schuyler
Allegany	Fulton	Onondaga	Seneca
Bronx	Genesee	Ontario	St. Lawrence
Broome	Greene	Orange	Steuben
Cattaraugus	Hamilton	Orleans	Suffolk
Cayuga	Herkimer	Oswego	Sullivan
Chautauqua	Jefferson	Otsego	Tioga
Chemung	Kings	Putnam	Tompkins
Chenango	Lewis	Queens	Ulster
Clinton	Livingston	Rensselaer	Warren
Columbia	Madison	Richmond	Washington
Cortland	Monroe	Rockland	Wayne
Delaware	Montgomery	Saratoga	Westchester
Dutchess	Nassau	Schenectady	Wyoming
Erie	New York	Schoharie	Yates
Essex	Niagara		
<b>HealthFirst Personal Wellness Plan</b>			
Bronx	Nassau	Queens	Suffolk
Kings	New York	Richmond	
<b>HIP-EmblemHealth Enhanced Care Plus</b>			
Bronx	Nassau	Queens	Suffolk
Kings	New York	Richmond	Westchester

<b>Counties* in NYS each HARP &amp; SNP cover</b>			
<b>HARPs (continued)</b>			
<b>Independent Health's MediSource Connect</b>			
Allegany	Chautauqua	Genesee	Wyoming
Cattaraugus	Erie	Orleans	
<b>MetroPlus Enhanced</b>			
Bronx	New York	Queens	Richmond
Kings			
<b>Molina Healthcare</b>			
Cortland	Onondaga	Tompkins	
<b>MVP Harmonious Health Care Plan</b>			
Albany	Monroe	Rockland	Ulster
Columbia	Oneida	Saratoga	Warren
Genesee	Ontario	Schenectady	Wayne
Greene	Orange	Seneca	Westchester
Jefferson	Orleans	Steuben	Wyoming
Lewis	Putnam	Sullivan	Yates
Livingston	Rensselaer		
<b>UnitedHealthcare Community Plan-Wellness4Me</b>			
Albany	Franklin	New York	Schenectady
Bronx	Fulton	Niagara	Seneca
Broome	Genesee	Oneida	St. Lawrence
Cayuga	Greene	Onondaga	Suffolk
Chautauqua	Herkimer	Ontario	Tioga
Chemung	Jefferson	Orange	Ulster
Chenango	Kings	Orleans	Warren
Clinton	Lewis	Oswego	Wayne
Columbia	Livingston	Queens	Westchester
Dutchess	Madison	Rensselaer	Wyoming
Erie	Monroe	Richmond	Yates
Essex	Nassau	Rockland	
<b>Your Care Option Plus</b>			
Allegany	Chautauqua	Monroe	Wyoming
Cattaraugus	Erie	Ontario	
<b>SNPs</b>			
<b>Amida Care</b>			
Bronx	New York	Queens	Richmond
Kings			
<b>MetroPlus Health Plan</b>			
Bronx	Kings	New York	Queens
<b>VNSNY CHOICE SelectHealth</b>			
Bronx	Kings	New York	Queens

\* Not every plan may be accepting new enrollment. Please call the plan to confirm availability.