

**NEW YORK**  
state department of  
**HEALTH**

Howard A. Zucker, M.D., J.D.  
Acting Commissioner of Health

Sue Kelly  
Executive Deputy Commissioner

August 6, 2014

Sheila Kee  
Niagara Falls Memorial Medical Center  
621 Tenth Street  
Niagara Falls, NY 14302

Dear Sheila Kee,

We are pleased to inform you that the PPS of Niagara Falls Memorial Medical Center has been awarded a DSRIP Design Grant Award.

The total amount of your award is \$499,000. The award may be paid in one or split into two equal payments at the Department's discretion. The first payment is scheduled for distribution on 8/22/2014 and is for \$249,500. The second payment is scheduled for distribution on 11/03/2014 for \$249,500 will be contingent on the receipt of acceptable deliverables. These deliverables will be to access progress towards the formation of the PPS and will include such items, but not limited to Community Service Need Plan progress, PAC formation and guidelines, governance structure for PPS, etc. A separate collection tool will be provided to you in the very near future to collect this information uniformly for all PPS's.

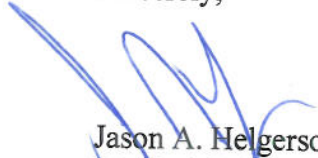
Additionally, the following conditions specific to Niagara Falls Memorial Medical Center need to be met:

***Conditions: Actively explore partnering with Erie County Medical Center Corporation***

This award is intended to provide funding necessary for you to progress the DSRIP planning process. It should not be interpreted as an affirmation of your proposed partnership arrangement or geographic scope of coverage. As additional information becomes available, you should continue to assess the appropriateness of your proposed partnership and coverage area in order to obtain the alignment of provider and community interest that can best achieve DSRIP goals. Where appropriate, planning grant modifications can be made for the purpose of facilitating PPS realignment.

If you have any questions regarding this information, please contact the Bureau of Vital Access Provider Reimbursement via e-mail at [BVAPR@health.state.ny.us](mailto:BVAPR@health.state.ny.us).

Sincerely,



Jason A. Helgeson  
Medicaid Director  
Office of Health Insurance Programs