



PPS Final Scoring and Recommendations Documents

Adirondack Health Institute
Advocate Community Providers
Albany Medical Center Hospital
Bronx-Lebanon Hospital Center
Catholic Medical Partners
CNY DSRIP Performing Provider System
Ellis Hospital
Finger Lakes PPS
Lutheran Medical Center
Maimonides Medical Center
Millennium Collaborative Care PPS (ECMC) Mohawk
Valley PPS (Bassett)
Montefiore Medical Center
Mount Sinai Hospitals Group
Nassau Queens PPS
New York City Health and Hospitals
Refuah Health Center
Richmond Univ Med Center & Staten Island
Samaritan Medical Center
St. Barnabas Hospital (dba SBH Health System)
Stony Brook University Hospital
The New York and Presbyterian Hospital
The New York Hospital Medical Center of Queens
United Health Services Hospitals Inc.
Westchester Medical Center



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Adirondack Health Institute

March 13, 2015

Adirondack Health Institute

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	23.47	25		23.47
3	Community Needs Assessment	24.40	25		24.40
5	Workforce Strategy	15.32	16		15.32
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	4.92	5		4.92
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	10.00	10		10.00
	Final Organizational Subjective Score	93.10	96.00	0.00	93.10

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	40.00	40		40.00
2	2.a.ii	19.33	20		19.33
3	2.a.iv	20.00	20		20.00
4	2.b.viii	16.00	20		16.00
5	2.d.i	19.20	20		19.20
6	3.a.i	20.00	20		20.00
7	3.a.ii	19.33	20		19.33
8	3.a.iv	20.00	20		20.00
9	3.g.i	20.00	20		20.00
10	4.a.iii	89.81	100	2.00	91.81
11	4.b.ii	100.00	100		100.00

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	1.33	3	1.67	3.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Adirondack Health Institute

Project/Application Component: 4.a.iii. Strengthen Mental Health and Substance Abuse Infrastructure across Systems.

Panel Action Taken: The Panel increased project 4.a.iii subjective scoring by 2 points from 89.91 to 91.91 points.

Explanation: The Panel members recognized the innovative nature in which the PPS was proposing to implement this particular project. Of particular note, the Panel commented on the concepts that were evidence based, particularly pertaining to primary-prevention with trauma-sensitive care focused on poverty-based communities.

Project/Application Component: Workforce Bonus

Panel Action Taken: The Panel increased the Workforce Bonus subjective scoring by 1.67 points from 1 to 3 points.

Explanation: The Panel felt there was sufficient evidence that the PPS did engage a proven workforce healthcare vendor and therefore should be awarded the full available bonus points instead of partial points. The language only indicated the PPS intended to contract with a proven workforce vendor and as a result only partial points were initially awarded by the IA.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	23.02	21.38	24.75	24.02	17.71	23.92	23.47	22.47	23.42	23.47	N/A		23.47
Community Needs Assessment	25	25.00	24.58	24.17	23.96	24.31	21.88	24.24	23.98	24.40	24.40	N/A		24.40
Workforce Strategy	20	14.80	15.83	16.00	16.00	14.52	14.67	15.32	15.30	15.30	15.32	2.00		17.32
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	4.83	5.00	5.00	5.00	4.33	4.72	4.92	4.81	4.91	4.92	N/A		4.92
PPS Cultural Competency/Health Literacy	15	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	9.26	10.00	9.44	10.00	10.00	10.00	10.00	9.78	9.89	10.00	N/A		10.00
													Total	95.10

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	40.00	40.00	30.00	40.00	40.00	40.00	40.00	38.33	40.00	40.00	13.91	32.50		86.41
2.a.ii	20	18.67	20.00	20.00	20.00	18.67	18.67	19.33	19.33	19.33	19.33	39.38	40.00		98.71
2.a.iv	20	20.00	20.00	18.67	20.00	20.00	20.00	20.00	19.78	20.00	20.00	29.72	38.00		87.72
2.b.viii	20	16.00	16.00	18.67	16.00	13.33	16.00	16.00	16.00	16.00	16.00	34.33	32.25		82.58
2.d.i	20	17.33	20.00	18.67	18.67	18.67	20.00	18.67	18.89	19.20	19.20	30.00	36.00		85.20
3.a.i	20	17.33	20.00	20.00	20.00	17.33	20.00	20.00	19.11	19.11	20.00	29.28	32.67		81.94
3.a.ii	20	17.33	20.00	18.67	20.00	17.33	20.00	19.33	18.89	18.89	19.33	27.73	33.50		80.57
3.a.iv	20	17.33	20.00	20.00	20.00	17.33	20.00	20.00	19.11	19.11	20.00	21.86	37.78		79.63
3.g.i	20	17.33	20.00	20.00	20.00	17.33	20.00	20.00	19.11	19.11	20.00	25.92	34.67		80.58
4.a.iii	100	83.33	88.89	83.33	100.00	83.33	100.00	86.11	89.81	89.81	89.81			2.00	91.81
4.b.ii	100	100.00	100.00	100.00	100.00	94.44	100.00	100.00	99.07	100.00	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	95.10	28.53	86.41	60.48	3.00	1.33	TBD	1.67	95.02
2.a.ii	95.10	28.53	98.71	69.10	N/A	1.33	TBD	1.67	100.00
2.a.iv	95.10	28.53	87.72	61.40	N/A	1.33	TBD	1.67	92.94
2.b.viii	95.10	28.53	82.58	57.81	N/A	1.33	TBD	1.67	89.34
2.d.i	95.10	28.53	85.20	59.64	N/A	1.33	TBD	1.67	91.17
3.a.i	95.10	28.53	81.94	57.36	N/A	1.33	TBD	1.67	88.89
3.a.ii	95.10	28.53	80.57	56.40	N/A	1.33	TBD	1.67	87.93
3.a.iv	95.10	28.53	79.63	55.74	N/A	1.33	TBD	1.67	87.28
3.g.i	95.10	28.53	80.58	56.41	N/A	1.33	TBD	1.67	87.94
4.a.iii	95.10	28.53	91.81	64.27	N/A	1.33	TBD	1.67	95.81
4.b.ii	95.10	28.53	100.00	70.00	N/A	1.33	TBD	1.67	100.00



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Advocate Community Providers

March 13, 2015

Advocate Community Providers (AW Medical)

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	23.95	25	1.00	24.95
3	Community Needs Assessment	24.17	25		24.17
5	Workforce Strategy	15.75	16	0.25	16.00
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	4.72	5		4.72
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	9.23	10		9.23
	Final Organizational Subjective Score	92.82	96.00	1.25	94.07

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	38.33	40		38.33
2	2.a.iii	18.93	20		18.93
3	2.b.iii	20.00	20		20.00
4	2.b.iv	18.67	20	1.00	19.67
5	3.a.i	20.00	20		20.00
6	3.b.i	19.47	20		19.47
7	3.c.i	20.00	20		20.00
8	3.d.iii	19.33	20		19.33
9	4.b.i	100.00	100		100.00
10	4.b.ii	100.00	100		100.00

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	1.33	3	1.67	3.00



Department
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Medicaid
Redesign Team

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Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Advocate Community Providers (AW Medical)

Project/Application Component: Workforce Bonus

Panel Action Taken: The Panel increased the Workforce Bonus subjective scoring by 1.67 points from 1.33 to 3 points.

Explanation: The Panel felt there was sufficient evidence that the PPS did engage a proven workforce healthcare vendor and therefore should be awarded the full available bonus points instead of partial points. The language only indicated the PPS intended to contract with a proven workforce vendor and as a result only partial points were initially awarded by the IA.

Project/Application Component: Governance

Panel Action Taken: The Panel increased the Governance subjective scoring by 1 point from 23.95 to 24.95.

Explanation: The Panel was impressed with the organizational structure of the PPS and wanted to give special consideration to the intricacies of the PPS.

Project/Application Component: Project 2.b.iv

Panel Action Taken: The Panel increased project 2.b.iv subjective scoring by 1 point from 18.67 to 19.67.

Explanation: The Panel was impressed with the innovative methods to enhance discharge planning to achieve better outcomes and reduce 30 day readmissions for chronic health conditions.

Project/Application Component: Workforce

Panel Action Taken: The Panel increased the Workforce subjective scoring by .25 points from 15.75 to 16.

Explanation: The Panel indicated due to the significant investment in workforce funding and the identification of a proven workforce vendor, any deficiencies identified in the response of the application did not warrant any point reduction.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	24.13	23.96	23.31	23.33	20.21	25.00	23.65	23.32	23.95	23.95	N/A	1.00	24.95
Community Needs Assessment	25	24.86	25.00	24.58	23.75	23.06	22.78	24.17	24.00	24.00	24.17	N/A		24.17
Workforce Strategy	20	15.55	16.00	16.00	15.38	13.62	15.83	15.69	15.40	15.75	15.75	4.00	0.25	20.00
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	4.72	4.72	4.72	4.44	4.33	5.00	4.72	4.66	4.66	4.72	N/A		4.72
PPS Cultural Competency/Health Literacy	15	15.00	15.00	15.00	14.17	15.00	15.00	15.00	14.86	15.00	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	10.00	8.89	8.52	9.44	8.52	10.00	9.17	9.23	9.23	9.23	N/A		9.23
													Total	98.07

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	38.33	40.00	36.67	36.67	38.33	40.00	38.33	38.33	38.33	38.33	12.47	32.50		83.31
2.a.iii	20	18.67	20.00	17.33	18.67	14.67	20.00	18.67	18.22	18.93	18.93	29.55	37.50		85.98
2.b.iii	20	17.33	20.00	20.00	20.00	17.33	20.00	20.00	19.11	19.11	20.00	23.36	33.75		77.11
2.b.iv	20	17.33	20.00	18.67	18.67	17.33	20.00	18.67	18.67	18.67	18.67	28.35	38.33	1.00	86.35
3.a.i	20	17.33	20.00	20.00	20.00	17.33	20.00	20.00	19.11	19.11	20.00	27.49	37.50		84.99
3.b.i	20	18.67	20.00	20.00	18.67	14.67	20.00	19.33	18.67	19.47	19.47	33.09	34.58		87.14
3.c.i	20	17.33	20.00	20.00	20.00	16.00	20.00	20.00	18.89	19.47	20.00	33.97	37.50		91.47
3.d.iii	20	20.00	20.00	18.33	18.33	13.33	20.00	19.17	18.33	19.33	19.33	33.95	36.67		89.95
4.b.i	100	88.89	100.00	94.44	100.00	100.00	100.00	100.00	97.22	98.89	100.00				100.00
4.b.ii	100	88.89	100.00	100.00	100.00	100.00	100.00	100.00	98.15	100.00	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	98.07	29.42	83.31	58.32	3.00	1.33	TBD	1.67	93.74
2.a.iii	98.07	29.42	85.98	60.19	N/A	1.33	TBD	1.67	92.61
2.b.iii	98.07	29.42	77.11	53.98	N/A	1.33	TBD	1.67	86.40
2.b.iv	98.07	29.42	86.35	60.45	N/A	1.33	TBD	1.67	92.87
3.a.i	98.07	29.42	84.99	59.49	N/A	1.33	TBD	1.67	91.92
3.b.i	98.07	29.42	87.14	61.00	N/A	1.33	TBD	1.67	93.42
3.c.i	98.07	29.42	91.47	64.03	N/A	1.33	TBD	1.67	96.45
3.d.iii	98.07	29.42	89.95	62.97	N/A	1.33	TBD	1.67	95.39
4.b.i	98.07	29.42	100.00	70.00	N/A	1.33	TBD	1.67	100.00
4.b.ii	98.07	29.42	100.00	70.00	N/A	1.33	TBD	1.67	100.00



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Albany Medical Center Hospital

March 13, 2015

Albany Medical Center Hospital

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	24.15	25		24.15
3	Community Needs Assessment	23.79	25		23.79
5	Workforce Strategy	15.65	16		15.65
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	4.87	5		4.87
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	8.59	10		8.59
	Final Organizational Subjective Score	92.05	96.00	0.00	92.05

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	38.33	40		38.33
2	2.a.iii	18.89	20		18.89
3	2.a.v	20.00	20		20.00
4	2.b.iii	20.00	20		20.00
5	2.d.i	16.67	20		16.67
6	3.a.i	19.33	20		19.33
7	3.a.ii	20.00	20		20.00
8	3.b.i	20.00	20		20.00
9	3.d.iii	20.00	20		20.00
10	4.b.i	89.81	100		89.81
11	4.b.ii	97.78	100		97.78

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	2.00	3		2.00
Workforce Strategy Bonus	1.33	3		1.33



**Department
of Health**

**Medicaid
Redesign Team**

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Albany Medical Center Hospital

Project Application Component: Overall Subjective Scoring of the PPS Application

Panel Action Taken: The Panel made no modifications to the PPS Application score

Explanation: After a presentation by the IA for each PPS, the Panel deliberated the merits of the organizational and project subjective scores. The Panel accepted the scores recommended by the Independent Assessor.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	24.17	23.33	23.54	24.69	21.75	25.00	23.85	23.75	24.15	24.15	N/A		24.15
Community Needs Assessment	25	24.58	20.00	23.33	23.96	24.58	22.50	23.65	23.16	23.79	23.79	N/A		23.79
Workforce Strategy	20	16.00	15.67	15.22	15.38	14.48	16.00	15.53	15.46	15.65	15.65	2.00		17.65
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	4.67	4.17	5.00	4.67	5.00	4.83	4.75	4.87	4.87	N/A		4.87
PPS Cultural Competency/Health Literacy	15	15.00	15.00	12.50	15.00	11.67	15.00	15.00	14.03	14.50	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	8.15	8.89	6.30	9.63	5.00	10.00	8.52	7.99	8.59	8.59	N/A		8.59
													Total	94.05

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	33.33	40.00	28.33	40.00	36.67	40.00	38.33	36.39	38.00	38.33	15.35	40.00		93.68
2.a.iii	20	18.33	18.33	18.33	20.00	18.33	20.00	18.33	18.89	18.89	18.89	32.47	40.00		91.35
2.a.v	20	20.00	20.00	18.33	20.00	20.00	20.00	20.00	19.72	20.00	20.00	40.00	40.00		100.00
2.b.iii	20	20.00	20.00	18.67	20.00	18.67	20.00	20.00	19.56	19.56	20.00	26.52	40.00		86.52
2.d.i	20	16.00	16.00	20.00	16.00	16.00	16.00	16.00	16.67	16.00	16.67	30.00	35.00		81.67
3.a.i	20	20.00	18.67	14.67	20.00	13.33	20.00	19.33	17.78	17.78	19.33	30.64	36.07		86.04
3.a.ii	20	20.00	20.00	20.00	20.00	18.67	20.00	20.00	19.78	20.00	20.00	30.15	36.07		86.22
3.b.i	20	20.00	20.00	18.33	20.00	16.67	20.00	20.00	19.17	19.67	20.00	27.49	40.00		87.49
3.d.iii	20	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	27.69	40.00		87.69
4.b.i	100	83.33	77.78	88.89	100.00	88.89	100.00	88.89	89.81	89.81	89.81				89.81
4.b.ii	100	100.00	94.44	94.44	100.00	88.89	100.00	97.22	96.30	97.78	97.78				97.78

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	94.05	28.22	93.68	65.58	2.00	1.33	TBD		97.12
2.a.iii	94.05	28.22	91.35	63.95	N/A	1.33	TBD		93.50
2.a.v	94.05	28.22	100.00	70.00	N/A	1.33	TBD		99.55
2.b.iii	94.05	28.22	86.52	60.56	N/A	1.33	TBD		90.11
2.d.i	94.05	28.22	81.67	57.17	N/A	1.33	TBD		86.72
3.a.i	94.05	28.22	86.04	60.23	N/A	1.33	TBD		89.78
3.a.ii	94.05	28.22	86.22	60.36	N/A	1.33	TBD		89.90
3.b.i	94.05	28.22	87.49	61.24	N/A	1.33	TBD		90.79
3.d.iii	94.05	28.22	87.69	61.38	N/A	1.33	TBD		90.93
4.b.i	94.05	28.22	89.81	62.87	N/A	1.33	TBD		92.42
4.b.ii	94.05	28.22	97.78	68.44	N/A	1.33	TBD		97.99



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Bronx-Lebanon Hospital Center

March 13, 2015

Bronx-Lebanon Hospital Center

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	24.02	25		24.02
3	Community Needs Assessment	24.58	25		24.58
5	Workforce Strategy	15.70	16		15.70
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	5.00	5		5.00
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	10.00	10		10.00
	Final Organizational Subjective Score	94.30	96.00	0.00	94.30

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	39.17	40		39.17
2	2.a.iii	19.47	20		19.47
3	2.b.i	20.00	20		20.00
4	2.b.iv	20.00	20		20.00
5	3.a.i	19.47	20		19.47
6	3.c.i	19.47	20		19.47
7	3.d.ii	20.00	20		20.00
8	3.f.i	20.00	20		20.00
9	4.a.iii	97.78	100		97.78
10	4.c.ii	97.22	100		97.22

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	1.33	3	1.67	3.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Bronx-Lebanon Hospital Center

Project/Application Component: Workforce Bonus

Panel Action Taken: The Panel increased the Workforce Bonus subjective scoring by 1.67 points from 1.33 to 3 points.

Explanation: The Panel felt there was sufficient evidence that the PPS did engage a proven workforce healthcare vendor and therefore should be awarded the full available bonus points instead of partial points. The language only indicated the PPS intended to contract with a proven workforce vendor and as a result only partial points were initially awarded by the IA.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	23.98	24.06	24.38	24.58	23.08	22.50	24.02	23.76	24.02	24.02	N/A		24.02
Community Needs Assessment	25	25.00	24.17	24.58	24.17	25.00	19.65	24.38	23.76	24.58	24.58	N/A		24.58
Workforce Strategy	20	15.40	16.00	16.00	15.22	15.30	16.00	15.70	15.65	15.65	15.70	2.00		17.70
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	4.44	5.00	5.00	5.00	4.11	5.00	5.00	4.76	4.89	5.00	N/A		5.00
PPS Cultural Competency/Health Literacy	15	14.17	15.00	15.00	15.00	15.00	15.00	15.00	14.86	15.00	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	10.00	10.00	9.44	10.00	9.26	10.00	10.00	9.78	9.89	10.00	N/A		10.00
													Total	96.30

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	40.00	36.67	38.33	40.00	35.00	40.00	39.17	38.33	39.00	39.17	13.75	30.00		82.92
2.a.iii	20	20.00	18.67	18.67	20.00	17.33	20.00	19.33	19.11	19.47	19.47	23.04	32.67		75.17
2.b.i	20	20.00	18.33	20.00	20.00	18.33	20.00	20.00	19.44	19.44	20.00	23.14	38.00		81.14
2.b.iv	20	20.00	20.00	20.00	20.00	18.67	20.00	20.00	19.78	20.00	20.00	28.98	32.25		81.23
3.a.i	20	18.67	18.67	20.00	20.00	17.33	20.00	19.33	19.11	19.47	19.47	23.43	32.00		74.90
3.c.i	20	18.67	18.67	20.00	20.00	16.00	20.00	19.33	18.89	19.47	19.47	25.68	33.50		78.65
3.d.ii	20	20.00	20.00	20.00	20.00	17.33	20.00	20.00	19.56	20.00	20.00	30.43	32.67		83.09
3.f.i	20	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	28.63	34.33		82.96
4.a.iii	100	94.44	94.44	100.00	100.00	88.89	100.00	97.22	96.30	97.78	97.78				97.78
4.c.ii	100	88.89	100.00	100.00	94.44	88.89	100.00	97.22	95.37	95.37	97.22				97.22

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	96.30	28.89	82.92	58.04	3.00	1.33	TBD	1.67	92.94
2.a.iii	96.30	28.89	75.17	52.62	N/A	1.33	TBD	1.67	84.52
2.b.i	96.30	28.89	81.14	56.79	N/A	1.33	TBD	1.67	88.69
2.b.iv	96.30	28.89	81.23	56.86	N/A	1.33	TBD	1.67	88.76
3.a.i	96.30	28.89	74.90	52.43	N/A	1.33	TBD	1.67	84.32
3.c.i	96.30	28.89	78.65	55.06	N/A	1.33	TBD	1.67	86.95
3.d.ii	96.30	28.89	83.09	58.16	N/A	1.33	TBD	1.67	90.06
3.f.i	96.30	28.89	82.96	58.08	N/A	1.33	TBD	1.67	89.97
4.a.iii	96.30	28.89	97.78	68.44	N/A	1.33	TBD	1.67	100.00
4.c.ii	96.30	28.89	97.22	68.06	N/A	1.33	TBD	1.67	99.95



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Catholic Medical Partners

March 13, 2015

Catholic Medical Partners-Accountable Care IPA INC

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	24.01	25		24.01
3	Community Needs Assessment	24.75	25		24.75
5	Workforce Strategy	15.82	16		15.82
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	5.00	5		5.00
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	10.00	10		10.00
	Final Organizational Subjective Score	94.58	96.00	0.00	94.58

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	35.56	40		35.56
2	2.b.iii	19.47	20		19.47
3	2.b.iv	19.33	20		19.33
4	2.c.ii	20.00	20		20.00
5	3.a.i	17.60	20		17.60
6	3.b.i	16.00	20		16.00
7	3.f.i	20.00	20		20.00
8	3.g.i	17.67	20		17.67
9	4.a.i	88.89	100	5.00	93.89
10	4.b.i	100.00	100		100.00

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	1.00	3		1.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Catholic Medical Partners – Accountable Care IPA INC

Project/Application Component: 4.a.i Promote mental, emotional and behavioral (MEB) well-being in communities.

Panel Action Taken: The Panel increased project 4.a.i subjective scoring by 5 points from 88.89 to 93.89 points.

Explanation: The Panel members felt some of the reductions to the score for this project were too harsh, as the reductions were due to a lack of specificity on the methodology to identify the patient population and milestones to implement the prevention agenda. Some of the panel members were less concerned on the lack of detail on identifying the patient population, as this project is focused on prevention and removing the stigma associated with the behavioral health services. In addition, the Panel thinks the initiative and approach is innovative and the Catholic Partners should be rewarded for implementing an important project.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	21.92	24.69	23.44	24.58	21.96	25.00	24.01	23.60	23.60	24.01	N/A		24.01
Community Needs Assessment	25	25.00	24.58	24.58	24.17	25.00	24.58	24.58	24.65	24.75	24.75	N/A		24.75
Workforce Strategy	20	14.47	15.83	16.00	15.80	14.82	16.00	15.82	15.49	15.69	15.82	2.00		17.82
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	5.00	4.56	5.00	5.00	5.00	5.00	4.93	5.00	5.00	N/A		5.00
PPS Cultural Competency/Health Literacy	15	15.00	15.00	15.00	15.00	12.50	15.00	15.00	14.58	15.00	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	10.00	10.00	9.63	10.00	10.00	10.00	10.00	9.94	10.00	10.00	N/A		10.00
													Total	96.58

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	36.67	33.33	38.33	33.33	31.67	40.00	35.00	35.56	35.56	35.56	12.85	31.11		79.52
2.b.iii	20	20.00	20.00	18.67	18.67	17.33	20.00	19.33	19.11	19.47	19.47	35.59	33.75		88.81
2.b.iv	20	20.00	20.00	18.33	18.33	16.67	20.00	19.17	18.89	19.33	19.33	30.46	33.75		83.55
2.c.ii	20	20.00	20.00	20.00	20.00	18.33	18.33	20.00	19.44	19.44	20.00	40.00	40.00		100.00
3.a.i	20	18.67	17.33	14.67	20.00	12.00	17.33	17.33	16.67	17.60	17.60	33.49	35.00		86.09
3.b.i	20	16.00	18.67	16.00	20.00	10.67	13.33	16.00	15.78	15.78	16.00	29.49	32.50		77.99
3.f.i	20	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	27.82	33.75		81.57
3.g.i	20	20.00	20.00	16.67	16.67	15.00	6.67	16.67	15.83	17.67	17.67	25.47	37.50		80.64
4.a.i	100	94.44	88.89	77.78	94.44	88.89	72.22	88.89	86.11	88.89	88.89			5.00	93.89
4.b.i	100	100.00	100.00	100.00	100.00	80.00	100.00	100.00	96.67	100.00	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	96.58	28.97	79.52	55.66	3.00	1.00	0.00	TBD	88.64
2.b.iii	96.58	28.97	88.81	62.17	N/A	1.00	0.00	TBD	92.14
2.b.iv	96.58	28.97	83.55	58.48	N/A	1.00	0.00	TBD	88.46
2.c.ii	96.58	28.97	100.00	70.00	N/A	1.00	0.00	TBD	99.97
3.a.i	96.58	28.97	86.09	60.27	N/A	1.00	0.00	TBD	90.24
3.b.i	96.58	28.97	77.99	54.59	N/A	1.00	0.00	TBD	84.56
3.f.i	96.58	28.97	81.57	57.10	N/A	1.00	0.00	TBD	87.07
3.g.i	96.58	28.97	80.64	56.45	N/A	1.00	0.00	TBD	86.42
4.a.i	96.58	28.97	93.89	65.72	N/A	1.00	0.00	TBD	95.70
4.b.i	96.58	28.97	100.00	70.00	N/A	1.00	0.00	TBD	99.97



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
CNY DSRIP Performing Provider
System

March 13, 2015

Central NY DSRIP Performing Provider System

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	23.99	25		23.99
3	Community Needs Assessment	24.48	25		24.48
5	Workforce Strategy	16.00	16		16.00
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	5.00	5		5.00
7	PPS Cultural Competency/Health Literacy	14.58	15		14.58
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	9.56	10		9.56
	Final Organizational Subjective Score	93.61	96.00	0.00	93.61

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	38.06	40		38.06
2	2.a.iii	20.00	20		20.00
3	2.b.iii	18.67	20		18.67
4	2.b.iv	19.33	20		19.33
5	2.d.i	19.33	20		19.33
6	3.a.i	17.78	20		17.78
7	3.a.ii	20.00	20		20.00
8	3.b.i	16.00	20		16.00
9	3.g.i	19.33	20		19.33
10	4.a.iii	89.81	100		89.81
11	4.d.i	100.00	100		100.00

Bonus Points

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
	2.a.i IDS Bonus	3.00	3		3.00
	Workforce Strategy Bonus	3.00	3		3.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Central NY DSRIP Performing Provider System

Project Application Component: Overall Subjective Scoring of the PPS Application

Panel Action Taken: The Panel made no modifications to the PPS Application score

Explanation: After a presentation by the IA for each PPS, the Panel deliberated the merits of the organizational and project subjective scores. The Panel accepted the scores recommended by the Independent Assessor.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	21.19	24.54	24.33	23.65	21.96	25.00	23.99	23.44	23.44	23.99	N/A		23.99
Community Needs Assessment	25	25.00	24.79	23.96	24.38	24.58	23.96	24.48	24.44	24.44	24.48	N/A		24.48
Workforce Strategy	20	16.00	16.00	16.00	15.63	15.07	16.00	16.00	15.78	15.93	16.00	4.00		20.00
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	4.17	5.00	5.00	5.00	4.83	5.00	5.00	4.83	4.97	5.00	N/A		5.00
PPS Cultural Competency/Health Literacy	15	7.50	14.17	15.00	15.00	13.33	15.00	14.58	13.33	14.50	14.58	N/A		14.58
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	10	8.889	9.444	9.444	7.778	10	9.44	9.26	9.56	9.56	N/A		9.56
													Total	97.61

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	40.00	36.67	36.67	38.33	40.00	36.67	37.50	38.06	38.06	38.06	13.98	30.00		82.03
2.a.iii	20	20.00	20.00	18.33	18.33	20.00	20.00	20.00	19.44	19.44	20.00	27.18	33.50		80.68
2.b.iii	20	17.33	20.00	17.33	20.00	16.00	20.00	18.67	18.44	18.44	18.67	29.52	33.75		81.93
2.b.iv	20	17.33	20.00	18.67	20.00	14.67	20.00	19.33	18.44	19.20	19.33	27.91	32.25		79.49
2.d.i	20	20.00	20.00	18.33	18.33	13.33	20.00	19.17	18.33	19.33	19.33	30.00	35.00		84.33
3.a.i	20	17.33	18.67	17.33	17.33	16.00	20.00	17.33	17.78	17.33	17.78	29.31	33.50		80.59
3.a.ii	20	17.33	20.00	20.00	20.00	16.00	20.00	20.00	18.89	19.47	20.00	36.17	33.50		89.67
3.b.i	20	16.00	16.00	16.00	14.67	13.33	16.00	16.00	15.33	15.73	16.00	26.02	31.25		73.27
3.g.i	20	17.33	20.00	20.00	18.67	16.00	20.00	19.33	18.67	19.20	19.33	28.62	35.50		83.45
4.a.iii	100	88.89	100.00	77.78	88.89	83.33	100.00	88.89	89.81	89.81	89.81				89.81
4.d.i	100	100.00	100.00	100.00	100.00	86.67	100.00	100.00	97.78	100.00	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	97.61	29.28	82.03	57.42	3.00	3.00	TBD		92.71
2.a.iii	97.61	29.28	80.68	56.47	N/A	3.00	TBD		88.76
2.b.iii	97.61	29.28	81.93	57.35	N/A	3.00	TBD		89.64
2.b.iv	97.61	29.28	79.49	55.64	N/A	3.00	TBD		87.92
2.d.i	97.61	29.28	84.33	59.03	N/A	3.00	TBD		91.32
3.a.i	97.61	29.28	80.59	56.41	N/A	3.00	TBD		88.69
3.a.ii	97.61	29.28	89.67	62.77	N/A	3.00	TBD		95.05
3.b.i	97.61	29.28	73.27	51.29	N/A	3.00	TBD		83.57
3.g.i	97.61	29.28	83.45	58.42	N/A	3.00	TBD		90.70
4.a.iii	97.61	29.28	89.81	62.87	N/A	3.00	TBD		95.15
4.d.i	97.61	29.28	100.00	70.00	N/A	3.00	TBD		100.00



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Ellis Hospital

March 13, 2015

Ellis Hospital

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	24.11	25		24.11
3	Community Needs Assessment	25.00	25		25.00
5	Workforce Strategy	15.92	16		15.92
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	4.64	5		4.64
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	9.57	10		9.57
	Final Organizational Subjective Score	94.23	96.00	0.00	94.23

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	40.00	40		40.00
2	2.b.iii	20.00	20		20.00
3	2.b.iv	20.00	20		20.00
4	2.b.viii	19.47	20		19.47
5	2.d.i	20.00	20		20.00
6	3.a.i	20.00	20		20.00
7	3.a.iv	20.00	20		20.00
8	3.d.ii	19.33	20		19.33
9	3.g.i	20.00	20		20.00
10	4.a.iii	100.00	100		100.00
11	4.b.i	100.00	100		100.00

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	3.00	3		3.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Ellis Hospital

Project Application Component: Overall Subjective Scoring of the PPS Application

Panel Action Taken: The Panel made no modifications to the PPS Application score

Explanation: After a presentation by the IA for each PPS, the Panel deliberated the merits of the organizational and project subjective scores. The Panel accepted the scores recommended by the Independent Assessor.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	23.98	23.54	23.96	24.27	20.79	24.79	23.97	23.56	24.11	24.11	N/A		24.11
Community Needs Assessment	25	25.00	25.00	25.00	23.96	25.00	23.13	25.00	24.51	24.79	25.00	N/A		25.00
Workforce Strategy	20	16.00	15.83	16.00	15.75	14.07	16.00	15.92	15.61	15.92	15.92	2.00		17.92
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	5.00	3.61	4.28	3.72	5.00	4.64	4.44	4.44	4.64	N/A		4.64
PPS Cultural Competency/Health Literacy	15	15.00	14.17	15.00	15.00	13.33	15.00	15.00	14.58	14.83	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	10.00	9.44	9.07	9.63	9.26	10.00	9.54	9.57	9.57	9.57	N/A		9.57
													Total	96.23

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	40.00	40.00	38.33	40.00	40.00	40.00	40.00	39.72	40.00	40.00	13.64	32.50		86.14
2.b.iii	20	20.00	20.00	20.00	20.00	16.00	20.00	20.00	19.33	20.00	20.00	35.65	33.75		89.40
2.b.iv	20	20.00	18.33	20.00	20.00	15.00	20.00	20.00	18.89	19.67	20.00	35.27	33.75		89.02
2.b.viii	20	18.67	20.00	20.00	18.67	17.33	20.00	19.33	19.11	19.47	19.47	33.99	32.25		85.70
2.d.i	20	20.00	20.00	20.00	18.67	17.33	20.00	20.00	19.33	19.73	20.00	30.00	37.50		87.50
3.a.i	20	20.00	20.00	20.00	20.00	16.00	20.00	20.00	19.33	20.00	20.00	28.57	32.00		80.57
3.a.iv	20	17.33	20.00	20.00	20.00	16.00	20.00	20.00	18.89	19.47	20.00	32.54	40.00		92.54
3.d.ii	20	18.33	20.00	20.00	18.33	16.67	20.00	19.17	18.89	19.33	19.33	30.11	33.50		82.94
3.g.i	20	20.00	20.00	20.00	20.00	17.33	20.00	20.00	19.56	20.00	20.00	36.25	35.50		91.75
4.a.iii	100	100.00	100.00	94.44	100.00	100.00	100.00	100.00	99.07	100.00	100.00				100.00
4.b.i	100	88.89	100.00	100.00	100.00	88.89	100.00	100.00	96.30	96.30	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	96.23	28.87	86.14	60.30	3.00	3.00	TBD		95.17
2.b.iii	96.23	28.87	89.40	62.58	N/A	3.00	TBD		94.45
2.b.iv	96.23	28.87	89.02	62.32	N/A	3.00	TBD		94.19
2.b.viii	96.23	28.87	85.70	59.99	N/A	3.00	TBD		91.86
2.d.i	96.23	28.87	87.50	61.25	N/A	3.00	TBD		93.12
3.a.i	96.23	28.87	80.57	56.40	N/A	3.00	TBD		88.27
3.a.iv	96.23	28.87	92.54	64.78	N/A	3.00	TBD		96.65
3.d.ii	96.23	28.87	82.94	58.06	N/A	3.00	TBD		89.93
3.g.i	96.23	28.87	91.75	64.22	N/A	3.00	TBD		96.09
4.a.iii	96.23	28.87	100.00	70.00	N/A	3.00	TBD		100.00
4.b.i	96.23	28.87	100.00	70.00	N/A	3.00	TBD		100.00



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Finger Lakes PPS

March 13, 2015

Finger Lakes PPS

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	24.40	25		24.40
3	Community Needs Assessment	25.00	25		25.00
5	Workforce Strategy	15.92	16		15.92
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	5.00	5		5.00
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	10.00	10		10.00
	Final Organizational Subjective Score	95.32	96.00	0.00	95.32

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	40.00	40		40.00
2	2.b.iii	20.00	20		20.00
3	2.b.iv	20.00	20		20.00
4	2.b.vi	20.00	20		20.00
5	2.d.i	20.00	20		20.00
6	3.a.i	20.00	20		20.00
7	3.a.ii	20.00	20		20.00
8	3.a.v	20.00	20		20.00
9	3.f.i	20.00	20		20.00
10	4.a.iii	100.00	100		100.00
11	4.b.ii	100.00	100		100.00

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	1.00	3		1.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Finger Lakes PPS

Project Application Component: Overall Subjective Scoring of the PPS Application

Panel Action Taken: The Panel made no modifications to the PPS Application score

Explanation: After a presentation by the IA for each PPS, the Panel deliberated the merits of the organizational and project subjective scores. The Panel accepted the scores recommended by the Independent Assessor.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	24.02	23.67	24.33	25.00	21.85	25.00	24.18	23.98	24.40	24.40	N/A		24.40
Community Needs Assessment	25	25.00	25.00	25.00	25.00	25.00	23.33	25.00	24.72	25.00	25.00	N/A		25.00
Workforce Strategy	20	16.00	15.83	15.67	16.00	14.68	16.00	15.92	15.70	15.90	15.92	2.67		18.58
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	5.00	4.44	5.00	4.50	5.00	5.00	4.82	4.82	5.00	N/A		5.00
PPS Cultural Competency/Health Literacy	15	15.00	14.17	15.00	15.00	15.00	15.00	15.00	14.86	15.00	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	10.00	10.00	8.89	10.00	9.26	10.00	10.00	9.69	9.85	10.00	N/A		10.00
													Total	97.99

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	40.00	40.00	40.00	40.00	36.67	40.00	40.00	39.44	40.00	40.00	15.86	32.50		88.36
2.b.iii	20	20.00	20.00	18.67	20.00	18.67	20.00	20.00	19.56	19.56	20.00	29.87	36.25		86.12
2.b.iv	20	20.00	20.00	20.00	20.00	18.67	20.00	20.00	19.78	20.00	20.00	27.83	31.56		79.38
2.b.vi	20	20.00	20.00	20.00	20.00	18.33	20.00	20.00	19.72	20.00	20.00	40.00	40.00		100.00
2.d.i	20	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	40.00	33.50		93.50
3.a.i	20	20.00	20.00	20.00	20.00	18.67	20.00	20.00	19.78	20.00	20.00	29.42	33.50		82.92
3.a.ii	20	20.00	20.00	20.00	20.00	18.67	20.00	20.00	19.78	20.00	20.00	28.41	33.50		81.91
3.a.v	20	20.00	20.00	20.00	18.33	18.33	20.00	20.00	19.44	19.44	20.00	40.00	40.00		100.00
3.f.i	20	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	38.69	36.00		94.69
4.a.iii	100	100.00	100.00	100.00	100.00	94.44	100.00	100.00	99.07	100.00	100.00				100.00
4.b.ii	100	100.00	100.00	100.00	100.00	94.44	100.00	100.00	99.07	100.00	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	97.99	29.40	88.36	61.85	3.00	1.00	TBD		95.25
2.b.iii	97.99	29.40	86.12	60.28	N/A	1.00	TBD		90.68
2.b.iv	97.99	29.40	79.38	55.57	N/A	1.00	TBD		85.96
2.b.vi	97.99	29.40	100.00	70.00	N/A	1.00	TBD		100.00
2.d.i	97.99	29.40	93.50	65.45	N/A	1.00	TBD		95.85
3.a.i	97.99	29.40	82.92	58.04	N/A	1.00	TBD		88.44
3.a.ii	97.99	29.40	81.91	57.34	N/A	1.00	TBD		87.73
3.a.v	97.99	29.40	100.00	70.00	N/A	1.00	TBD		100.00
3.f.i	97.99	29.40	94.69	66.28	N/A	1.00	TBD		96.68
4.a.iii	97.99	29.40	100.00	70.00	N/A	1.00	TBD		100.00
4.b.ii	97.99	29.40	100.00	70.00	N/A	1.00	TBD		100.00



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Lutheran Medical Center

March 13, 2015

Lutheran Medical Center

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	24.04	25		24.04
3	Community Needs Assessment	24.83	25		24.83
5	Workforce Strategy	15.65	16		15.65
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	4.86	5		4.86
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	10.00	10		10.00
	Final Organizational Subjective Score	94.39	96.00	0.00	94.39

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	39.17	40		39.17
2	2.b.iii	20.00	20		20.00
3	2.b.ix	20.00	20		20.00
4	2.c.i	18.67	20		18.67
5	3.a.i	18.93	20	1.00	19.93
6	3.c.i	17.87	20		17.87
7	3.d.ii	20.00	20		20.00
8	4.b.i	97.22	100		97.22
9	4.c.ii	100.00	100		100.00

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	1.00	3	2.00	3.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Lutheran Medical Center

Project/Application Component: Workforce Bonus Points

Panel Action Taken: The Panel increased the Workforce Bonus subjective scoring by 2 points from 1 to 3 points.

Explanation: The Panel felt there was sufficient evidence that the PPS did engage a proven workforce healthcare vendor and therefore should be awarded the full available bonus points instead of partial points. The language only indicated the PPS intended to contract with a proven workforce vendor and as a result only partial points were initially awarded by the IA.

Project/Application Component: 3.a.i. Integration of primary care and behavioral health services.

Panel Action Taken: The Panel increased project 3.a.i subjective scoring by 1 point from 18.93 to 19.93.

Explanation: The Panel was impressed with the evidence based approach and specificity of how the PPS was going to implement the integration of behavioral and physical health services. Of particular note, the panel noted the unique assessment and clinical screening tools to be implemented by the PPS, which should result in a higher level success for project implementation.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	21.83	24.54	24.29	23.54	22.83	25.00	23.92	23.67	24.04	24.04	N/A		24.04
Community Needs Assessment	25	25.00	25.00	24.58	23.96	25.00	24.58	24.79	24.69	24.83	24.83	N/A		24.83
Workforce Strategy	20	14.12	15.75	16.00	15.55	13.48	16.00	15.65	15.15	15.48	15.65	2.00		17.65
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	4.44	5.00	4.72	4.28	5.00	4.86	4.74	4.74	4.86	N/A		4.86
PPS Cultural Competency/Health Literacy	15	15.00	14.17	15.00	15.00	14.17	15.00	15.00	14.72	14.72	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	9.63	10.00	10.00	10.00	8.52	10.00	10.00	9.69	9.93	10.00	N/A		10.00
													Total	96.39

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	36.67	40.00	38.33	40.00	35.00	40.00	39.17	38.33	39.00	39.17	12.55	31.11		82.83
2.b.iii	20	18.67	20.00	20.00	20.00	16.00	20.00	20.00	19.11	19.73	20.00	23.99	33.75		77.74
2.b.ix	20	20.00	20.00	20.00	20.00	15.00	20.00	20.00	19.17	20.00	20.00	26.80	40.00		86.80
2.c.i	20	16.00	18.67	20.00	20.00	12.00	18.67	18.67	17.56	18.67	18.67	34.11	36.57		89.35
3.a.i	20	18.67	18.67	20.00	17.33	16.00	20.00	18.67	18.44	18.93	18.93	25.18	35.00	1.00	80.11
3.c.i	20	16.00	18.67	20.00	16.00	13.33	18.67	17.33	17.11	17.87	17.87	24.34	35.00		77.21
3.d.ii	20	17.33	20.00	20.00	20.00	16.00	20.00	20.00	18.89	19.47	20.00	23.94	33.50		77.44
4.b.i	100	77.78	100.00	94.44	100.00	77.78	100.00	97.22	91.67	91.67	97.22				97.22
4.c.ii	100	88.89	100.00	100.00	100.00	94.44	100.00	100.00	97.22	98.89	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	96.39	28.92	82.83	57.98	3.00	1.00	TBD	2.00	92.89
2.b.iii	96.39	28.92	77.74	54.42	N/A	1.00	TBD	2.00	86.33
2.b.ix	96.39	28.92	86.80	60.76	N/A	1.00	TBD	2.00	92.68
2.c.i	96.39	28.92	89.35	62.55	N/A	1.00	TBD	2.00	94.46
3.a.i	96.39	28.92	80.11	56.08	N/A	1.00	TBD	2.00	87.99
3.c.i	96.39	28.92	77.21	54.05	N/A	1.00	TBD	2.00	85.96
3.d.ii	96.39	28.92	77.44	54.21	N/A	1.00	TBD	2.00	86.12
4.b.i	96.39	28.92	97.22	68.06	N/A	1.00	TBD	2.00	99.97
4.c.ii	96.39	28.92	100.00	70.00	N/A	1.00	TBD	2.00	100.00



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Maimonides Medical Center

March 13, 2015

Maimonides Medical Center

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	23.94	25		23.94
3	Community Needs Assessment	24.58	25		24.58
5	Workforce Strategy	15.84	16		15.84
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	4.81	5		4.81
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	10.00	10		10.00
	Final Organizational Subjective Score	94.19	96.00	0.00	94.19

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	38.67	40		38.67
2	2.a.iii	20.00	20		20.00
3	2.b.iii	20.00	20		20.00
4	2.b.iv	19.33	20		19.33
5	3.a.i	20.00	20		20.00
6	3.b.i	20.00	20		20.00
7	3.d.ii	20.00	20		20.00
8	3.g.i	20.00	20		20.00
9	4.a.iii	95.37	100		95.37
10	4.c.ii	100.00	100		100.00

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	3.00	3		3.00



**Department
of Health**

**Medicaid
Redesign Team**

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Maimonides Medical Center

Project Application Component: Overall Subjective Scoring of the PPS Application

Panel Action Taken: The Panel made no modifications to the PPS Application score

Explanation: After a presentation by the IA for each PPS, the Panel deliberated the merits of the organizational and project subjective scores. The Panel accepted the scores recommended by the Independent Assessor.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	23.29	24.38	23.44	25.00	22.56	25.00	23.91	23.94	23.94	23.94	N/A		23.94
Community Needs Assessment	25	24.03	25.00	25.00	24.17	25.00	23.54	24.58	24.46	24.46	24.58	N/A		24.58
Workforce Strategy	20	16.00	16.00	15.67	15.55	14.88	16.00	15.83	15.68	15.84	15.84	2.00		17.84
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	4.72	5.00	4.72	4.72	4.72	5.00	4.72	4.81	4.81	4.81	N/A		4.81
PPS Cultural Competency/Health Literacy	15	14.17	15.00	15.00	15.00	13.33	15.00	15.00	14.58	14.83	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	10.00	10.00	9.63	10.00	9.26	10.00	10.00	9.81	9.93	10.00	N/A		10.00
													Total	96.19

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	31.67	36.67	40.00	40.00	36.67	40.00	38.33	37.50	38.67	38.67	15.01	32.50		86.17
2.a.iii	20	17.33	20.00	18.67	20.00	20.00	20.00	20.00	19.33	19.73	20.00	30.74	33.50		84.24
2.b.iii	20	20.00	20.00	17.33	20.00	17.33	20.00	20.00	19.11	19.11	20.00	24.90	35.83		80.73
2.b.iv	20	18.67	20.00	18.67	20.00	18.67	20.00	19.33	19.33	19.33	19.33	24.50	35.83		79.67
3.a.i	20	20.00	20.00	18.67	20.00	18.67	20.00	20.00	19.56	19.56	20.00	27.70	33.50		81.20
3.b.i	20	20.00	20.00	18.67	20.00	20.00	20.00	20.00	19.78	20.00	20.00	24.24	32.50		76.74
3.d.ii	20	18.67	20.00	18.67	20.00	20.00	20.00	20.00	19.56	19.56	20.00	26.66	36.00		82.66
3.g.i	20	20.00	20.00	17.33	20.00	20.00	20.00	20.00	19.56	20.00	20.00	27.31	35.50		82.81
4.a.iii	100	94.44	94.44	94.44	94.44	94.44	100.00	94.44	95.37	94.44	95.37				95.37
4.c.ii	100	83.33	100.00	100.00	100.00	94.44	100.00	100.00	96.30	98.89	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	96.19	28.86	86.17	60.32	3.00	3.00	TBD		95.18
2.a.iii	96.19	28.86	84.24	58.97	N/A	3.00	TBD		90.82
2.b.iii	96.19	28.86	80.73	56.51	N/A	3.00	TBD		88.37
2.b.iv	96.19	28.86	79.67	55.77	N/A	3.00	TBD		87.62
3.a.i	96.19	28.86	81.20	56.84	N/A	3.00	TBD		88.69
3.b.i	96.19	28.86	76.74	53.72	N/A	3.00	TBD		85.58
3.d.ii	96.19	28.86	82.66	57.86	N/A	3.00	TBD		89.71
3.g.i	96.19	28.86	82.81	57.97	N/A	3.00	TBD		89.83
4.a.iii	96.19	28.86	95.37	66.76	N/A	3.00	TBD		98.62
4.c.ii	96.19	28.86	100.00	70.00	N/A	3.00	TBD		100.00



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Millennium Collaborative Care PPS
(ECMC)

March 13, 2015

Millennium Collaborative Care PPS (ECMC)

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	24.49	25		24.49
3	Community Needs Assessment	24.79	25		24.79
5	Workforce Strategy	16.00	16		16.00
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	4.86	5		4.86
7	PPS Cultural Competency/Health Literacy	14.17	15		14.17
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	8.98	10		8.98
	Final Organizational Subjective Score	93.29	96.00	0.00	93.29

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	40.00	40		40.00
2	2.b.iii	20.00	20		20.00
3	2.b.vii	20.00	20		20.00
4	2.b.viii	20.00	20		20.00
5	2.d.i	20.00	20		20.00
6	3.a.i	20.00	20		20.00
7	3.a.ii	19.33	20		19.33
8	3.b.i	20.00	20		20.00
9	3.f.i	20.00	20		20.00
10	4.a.i	100.00	100		100.00
11	4.d.i	100.00	100		100.00

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	1.00	3		1.00



**Department
of Health**

**Medicaid
Redesign Team**

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Millennium Collaborative Care PPS (ECMC)

Project Application Component: Overall Subjective Scoring of the PPS Application

Panel Action Taken: The Panel made no modifications to the PPS Application score

Explanation: After a presentation by the IA for each PPS, the Panel deliberated the merits of the organizational and project subjective scores. The Panel accepted the scores recommended by the Independent Assessor.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	23.75	24.69	24.50	24.48	20.96	25.00	24.49	23.90	24.48	24.49	N/A		24.49
Community Needs Assessment	25	25.00	25.00	24.58	23.96	25.00	22.92	24.79	24.41	24.71	24.79	N/A		24.79
Workforce Strategy	20	16.00	16.00	16.00	15.22	14.43	16.00	16.00	15.61	15.84	16.00	2.00		18.00
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	4.72	3.94	5.00	4.33	5.00	4.86	4.67	4.81	4.86	N/A		4.86
PPS Cultural Competency/Health Literacy	15	15.00	13.33	15.00	12.50	12.50	15.00	14.17	13.89	13.89	14.17	N/A		14.17
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	10.00	7.96	7.59	9.44	8.52	9.44	8.98	8.83	8.83	8.98	N/A		8.98
													Total	95.29

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	16.35	30.00		86.35
2.b.iii	20	20.00	20.00	20.00	18.67	18.67	20.00	20.00	19.56	19.56	20.00	27.02	33.14		80.16
2.b.vii	20	20.00	20.00	20.00	20.00	18.33	20.00	20.00	19.72	20.00	20.00	29.59	37.50		87.09
2.b.viii	20	20.00	20.00	18.33	20.00	15.00	20.00	20.00	18.89	19.67	20.00	29.60	36.00		85.60
2.d.i	20	20.00	20.00	20.00	20.00	16.67	20.00	20.00	19.44	20.00	20.00	30.00	36.00		86.00
3.a.i	20	20.00	20.00	18.67	20.00	14.67	20.00	20.00	18.89	19.73	20.00	26.28	36.07		82.35
3.a.ii	20	17.33	20.00	18.67	20.00	16.00	20.00	19.33	18.67	19.20	19.33	31.23	33.50		84.06
3.b.i	20	17.33	20.00	20.00	20.00	16.00	20.00	20.00	18.89	19.47	20.00	28.41	32.50		80.91
3.f.i	20	20.00	20.00	20.00	20.00	18.67	20.00	20.00	19.78	20.00	20.00	31.64	38.33		89.97
4.a.i	100	100.00	100.00	100.00	100.00	88.89	100.00	100.00	98.15	100.00	100.00				100.00
4.d.i	100	100.00	100.00	100.00	100.00	80.00	100.00	100.00	96.67	100.00	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	95.29	28.59	86.35	60.45	3.00	1.00	TBD		93.03
2.b.iii	95.29	28.59	80.16	56.11	N/A	1.00	TBD		85.70
2.b.vii	95.29	28.59	87.09	60.96	N/A	1.00	TBD		90.55
2.b.viii	95.29	28.59	85.60	59.92	N/A	1.00	TBD		89.51
2.d.i	95.29	28.59	86.00	60.20	N/A	1.00	TBD		89.79
3.a.i	95.29	28.59	82.35	57.65	N/A	1.00	TBD		87.24
3.a.ii	95.29	28.59	84.06	58.84	N/A	1.00	TBD		88.43
3.b.i	95.29	28.59	80.91	56.64	N/A	1.00	TBD		86.23
3.f.i	95.29	28.59	89.97	62.98	N/A	1.00	TBD		92.57
4.a.i	95.29	28.59	100.00	70.00	N/A	1.00	TBD		99.59
4.d.i	95.29	28.59	100.00	70.00	N/A	1.00	TBD		99.59



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Mohawk Valley PPS (Bassett)

March 13, 2015

Mohawk Valley PPS (Bassett)

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	24.25	25		24.25
3	Community Needs Assessment	23.78	25		23.78
5	Workforce Strategy	15.64	16		15.64
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	5.00	5		5.00
7	PPS Cultural Competency/Health Literacy	14.58	15		14.58
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	10.00	10		10.00
	Final Organizational Subjective Score	93.26	96.00	0.00	93.26

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.ii	19.33	40		19.33
2	2.b.vii	20.00	20		20.00
3	2.b.viii	20.00	20		20.00
4	2.c.i	19.33	20		19.33
5	2.d.i	20.00	20		20.00
6	3.a.i	20.00	20		20.00
7	3.a.iv	20.00	20		20.00
8	3.d.iii	20.00	20		20.00
9	3.g.i	20.00	20		20.00
10	4.a.iii	100.00	100		100.00
11	4.b.i	100.00	100		100.00

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	N/A	N/A		N/A
Workforce Strategy Bonus	1.00	3		1.00



**Department
of Health**

**Medicaid
Redesign Team**

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Mohawk Valley PPS (Bassett)

Project Application Component: Overall Subjective Scoring of the PPS Application

Panel Action Taken: The Panel made no modifications to the PPS Application score

Explanation: After a presentation by the IA for each PPS, the Panel deliberated the merits of the organizational and project subjective scores. The Panel accepted the scores recommended by the Independent Assessor.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	23.44	24.06	24.17	25.00	20.23	24.58	24.11	23.58	24.25	24.25	N/A		24.25
Community Needs Assessment	25	23.33	23.96	23.54	23.96	25.00	22.92	23.75	23.78	23.54	23.78	N/A		23.78
Workforce Strategy	20	15.75	15.83	16.00	15.22	14.63	15.42	15.58	15.48	15.64	15.64	2.00		17.64
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	5.00	5.00	5.00	4.67	5.00	5.00	4.94	5.00	5.00	N/A		5.00
PPS Cultural Competency/Health Literacy	15	14.17	15.00	15.00	13.33	13.33	15.00	14.58	14.31	14.31	14.58	N/A		14.58
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	10.00	10.00	9.07	10.00	7.04	10.00	10.00	9.35	9.81	10.00	N/A		10.00
													Total	95.26

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.ii	20	20.00	18.33	18.33	20.00	16.67	20.00	19.17	18.89	19.33	19.33	29.43	38.00		86.77
2.b.vii	20	17.33	20.00	20.00	20.00	16.00	20.00	20.00	18.89	19.47	20.00	32.50	33.75		86.25
2.b.viii	20	20.00	20.00	20.00	20.00	18.33	20.00	20.00	19.72	20.00	20.00	23.67	34.64		78.31
2.c.i	20	17.33	20.00	18.67	20.00	14.67	20.00	19.33	18.44	19.20	19.33	34.12	38.00		91.45
2.d.i	20	18.33	20.00	20.00	20.00	16.67	20.00	20.00	19.17	19.67	20.00	30.00	34.57		84.57
3.a.i	20	17.33	20.00	20.00	20.00	14.67	20.00	20.00	18.67	19.47	20.00	26.26	35.00		81.26
3.a.iv	20	20.00	20.00	20.00	20.00	18.33	20.00	20.00	19.72	20.00	20.00	33.99	37.00		90.99
3.d.iii	20	17.33	20.00	20.00	20.00	14.67	20.00	20.00	18.67	19.47	20.00	24.99	30.00		74.99
3.g.i	20	17.33	20.00	20.00	20.00	13.33	20.00	20.00	18.44	19.47	20.00	30.85	35.50		86.35
4.a.iii	100	77.78	100.00	100.00	100.00	94.44	100.00	100.00	95.37	98.89	100.00				100.00
4.b.i	100	77.78	100.00	100.00	100.00	77.78	100.00	100.00	92.59	92.59	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.ii	95.26	28.58	86.77	60.74	N/A	1.00	TBD		90.32
2.b.vii	95.26	28.58	86.25	60.38	N/A	1.00	TBD		89.95
2.b.viii	95.26	28.58	78.31	54.82	N/A	1.00	TBD		84.39
2.c.i	95.26	28.58	91.45	64.02	N/A	1.00	TBD		93.60
2.d.i	95.26	28.58	84.57	59.20	N/A	1.00	TBD		88.78
3.a.i	95.26	28.58	81.26	56.88	N/A	1.00	TBD		86.46
3.a.iv	95.26	28.58	90.99	63.69	N/A	1.00	TBD		93.27
3.d.iii	95.26	28.58	74.99	52.49	N/A	1.00	TBD		82.07
3.g.i	95.26	28.58	86.35	60.45	N/A	1.00	TBD		90.02
4.a.iii	95.26	28.58	100.00	70.00	N/A	1.00	TBD		99.58
4.b.i	95.26	28.58	100.00	70.00	N/A	1.00	TBD		99.58



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Montefiore Medical Center

March 13, 2015

Montefiore Medical Center

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	21.99	25		21.99
3	Community Needs Assessment	24.63	25		24.63
5	Workforce Strategy	15.93	16		15.93
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	5.00	5		5.00
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	9.78	10		9.78
	Final Organizational Subjective Score	92.32	96.00	0.00	92.32

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	36.67	40		36.67
2	2.a.iii	20.00	20		20.00
3	2.a.iv	20.00	20		20.00
4	2.b.iii	20.00	20		20.00
5	3.a.i	19.20	20		19.20
6	3.a.ii	19.33	20	0.67	20.00
7	3.b.i	19.33	20		19.33
8	3.d.iii	20.00	20		20.00
9	4.b.i	96.67	100		96.67
10	4.b.ii	97.78	100		97.78

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	1.33	3	1.67	3.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Montefiore Medical Center

Project/Application Component: Workforce Bonus

Panel Action Taken: The Panel increased the Workforce Bonus subjective scoring by 1.67 points from 1.33 to 3 points.

Explanation: The Panel felt there was sufficient evidence that the PPS did engage a proven workforce healthcare vendor and therefore should be awarded the full available bonus points instead of partial points. The language only indicated the PPS intended to contract with a proven workforce vendor and as a result only partial points were initially awarded by the IA.

Project/Application Component: 3.a.ii

Panel Action Taken: The Panel increased project 3.a.ii subjective scoring by .67 points from 19.33 to 20 points.

Explanation: The PPS lost some points in their response due to a lack of detail in regards to the identification and response to challenges. However the Panel revisited the response, as well as the overall approach to the project and was confident the PPS has a good understanding and addressed the challenges sufficiently.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	22.02	20.56	21.96	22.98	19.42	25.00	21.99	21.99	21.39	21.99	N/A		21.99
Community Needs Assessment	25	25.00	24.79	24.58	24.17	24.58	23.75	24.58	24.48	24.63	24.63	N/A		24.63
Workforce Strategy	20	16.00	15.83	16.00	15.80	15.47	16.00	15.92	15.85	15.93	15.93	2.00		17.93
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	5.00	5.00	5.00	4.67	5.00	5.00	4.94	5.00	5.00	N/A		5.00
PPS Cultural Competency/Health Literacy	15	14.17	15.00	15.00	15.00	14.17	15.00	15.00	14.72	14.72	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	10.00	9.63	8.89	10.00	9.63	9.63	9.63	9.63	9.78	9.78	N/A		9.78
													Total	94.32

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	33.33	36.67	40.00	36.67	33.33	40.00	36.67	36.67	36.67	36.67	17.21	32.50		86.38
2.a.iii	20	18.67	20.00	20.00	20.00	20.00	20.00	20.00	19.78	20.00	20.00	38.50	37.50		96.00
2.a.iv	20	18.67	20.00	20.00	20.00	16.00	20.00	20.00	19.11	19.73	20.00	35.81	40.00		95.81
2.b.iii	20	20.00	20.00	18.33	20.00	16.67	20.00	20.00	19.17	19.67	20.00	28.30	34.64		82.94
3.a.i	20	18.67	18.67	20.00	18.67	17.33	20.00	18.67	18.89	19.20	19.20	37.51	35.00		91.71
3.a.ii	20	18.67	17.33	20.00	20.00	17.33	20.00	19.33	18.89	18.89	19.33	33.61	40.00	0.67	93.62
3.b.i	20	20.00	20.00	18.33	18.33	16.67	20.00	19.17	18.89	19.33	19.33	31.01	32.50		82.85
3.d.iii	20	18.67	20.00	20.00	20.00	18.67	20.00	20.00	19.56	19.56	20.00	30.89	36.67		87.56
4.b.i	100	83.33	94.44	100.00	94.44	94.44	100.00	94.44	94.44	96.67	96.67				96.67
4.b.ii	100	83.33	94.44	100.00	94.44	100.00	100.00	97.22	95.37	97.78	97.78				97.78

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	94.32	28.30	86.38	60.47	3.00	1.33	TBD	1.67	94.77
2.a.iii	94.32	28.30	96.00	67.20	N/A	1.33	TBD	1.67	98.50
2.a.iv	94.32	28.30	95.81	67.06	N/A	1.33	TBD	1.67	98.36
2.b.iii	94.32	28.30	82.94	58.06	N/A	1.33	TBD	1.67	89.36
3.a.i	94.32	28.30	91.71	64.19	N/A	1.33	TBD	1.67	95.49
3.a.ii	94.32	28.30	93.62	65.53	N/A	1.33	TBD	1.67	96.83
3.b.i	94.32	28.30	82.85	57.99	N/A	1.33	TBD	1.67	89.29
3.d.iii	94.32	28.30	87.56	61.29	N/A	1.33	TBD	1.67	92.59
4.b.i	94.32	28.30	96.67	67.67	N/A	1.33	TBD	1.67	98.97
4.b.ii	94.32	28.30	97.78	68.44	N/A	1.33	TBD	1.67	99.74



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Mount Sinai Hospitals Group

March 13, 2015

Mount Sinai Hospitals Group

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	23.85	25		23.85
3	Community Needs Assessment	23.86	25	-2.00	21.86
5	Workforce Strategy	15.65	16		15.65
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	5.00	5		5.00
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	10.00	10		10.00
	Final Organizational Subjective Score	93.36	96.00	-2.00	91.36

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	38.33	40		38.33
2	2.b.iv	19.33	20		19.33
3	2.b.viii	19.20	20		19.20
4	2.c.i	19.47	20		19.47
5	3.a.i	20.00	20		20.00
6	3.a.iii	18.33	20		18.33
7	3.b.i	20.00	20		20.00
8	3.c.i	19.33	20		19.33
9	4.b.ii	94.44	100	2.00	96.44
10	4.c.ii	95.56	100		95.56

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	1.00	3	2.00	3.00

PPS: Mount Sinai Hospitals Group

Project/Application Component: 4.b.ii, Increase Access to High Quality Chronic Disease Prevention Care and Management in Both Clinical and Community Settings

Panel Action Taken: The Panel increased project 4.b.ii subjective scoring by 2 points from 94.44 to 96.44.

Explanation: The Panel was impressed with the clinical strategies the PPS proposed to implement. The Panel felt that the PPS had a very sound approach, and appropriately targeted high risk groups for this Project in order to improve health outcomes.

Project/Application Component: Community Needs Assessment

Panel Action Taken: The Panel decreased the Community Needs Assessment subjective scoring by 2 points from 23.86 to 21.86.

Explanation: The CNA did not incorporate Medicaid members sufficiently into the process and therefore the panel had concerns on the PPSs ability to appropriately understand the needs of the community.

Project/Application Component: Workforce Bonus

Panel Action Taken: The Panel increased the Workforce Bonus subjective scoring by 2 points from 1 to 3 points.

Explanation: The Panel felt there was sufficient evidence that the PPS did engage a proven workforce healthcare vendor and therefore should be awarded the full available bonus points instead of partial points. The language only indicated the PPS intended to contract with a proven workforce vendor and as a result only partial points were initially awarded by the IA.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	22.88	22.67	23.92	24.79	21.06	25.00	23.40	23.39	23.85	23.85	N/A		23.85
Community Needs Assessment	25	23.06	24.86	23.75	23.75	23.89	22.29	23.75	23.60	23.86	23.86	N/A	-2.00	21.86
Workforce Strategy	20	15.07	16.00	15.75	15.55	15.05	16.00	15.65	15.57	15.57	15.65	2.00		17.65
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	4.72	5.00	5.00	4.83	5.00	5.00	4.93	4.97	5.00	N/A		5.00
PPS Cultural Competency/Health Literacy	15	14.17	15.00	15.00	15.00	12.50	15.00	15.00	14.44	14.83	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	10.00	10.00	10.00	10.00	8.89	10.00	10.00	9.81	10.00	10.00	N/A		10.00
													Total	93.36

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	31.67	40.00	35.00	40.00	36.67	40.00	38.33	37.22	38.33	38.33	15.27	31.11		84.71
2.b.iv	20	18.67	20.00	16.00	20.00	16.00	20.00	19.33	18.44	18.44	19.33	27.83	33.14		80.30
2.b.viii	20	18.67	18.67	16.00	20.00	18.67	20.00	18.67	18.67	19.20	19.20	32.42	33.14		84.77
2.c.i	20	18.67	18.67	20.00	20.00	17.33	20.00	19.33	19.11	19.47	19.47	33.05	35.50		88.02
3.a.i	20	20.00	20.00	20.00	20.00	17.33	20.00	20.00	19.56	20.00	20.00	24.78	33.50		78.28
3.a.iii	20	18.33	18.33	15.00	20.00	15.00	20.00	18.33	17.78	17.78	18.33	35.22	40.00		93.55
3.b.i	20	20.00	20.00	20.00	20.00	17.33	20.00	20.00	19.56	20.00	20.00	25.17	31.25		76.42
3.c.i	20	17.33	18.67	20.00	20.00	16.00	20.00	19.33	18.67	19.20	19.33	26.85	35.00		81.18
4.b.ii	100	77.78	94.44	94.44	94.44	77.78	100.00	94.44	89.81	89.81	94.44			2.00	96.44
4.c.ii	100	88.89	100.00	94.44	94.44	77.78	100.00	94.44	92.59	95.56	95.56				95.56

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	93.36	28.01	84.71	59.30	3.00	1.00	TBD	2.00	93.31
2.b.iv	93.36	28.01	80.30	56.21	N/A	1.00	TBD	2.00	87.22
2.b.viii	93.36	28.01	84.77	59.34	N/A	1.00	TBD	2.00	90.34
2.c.i	93.36	28.01	88.02	61.61	N/A	1.00	TBD	2.00	92.62
3.a.i	93.36	28.01	78.28	54.80	N/A	1.00	TBD	2.00	85.80
3.a.iii	93.36	28.01	93.55	65.49	N/A	1.00	TBD	2.00	96.49
3.b.i	93.36	28.01	76.42	53.50	N/A	1.00	TBD	2.00	84.51
3.c.i	93.36	28.01	81.18	56.83	N/A	1.00	TBD	2.00	87.83
4.b.ii	93.36	28.01	96.44	67.51	N/A	1.00	TBD	2.00	98.52
4.c.ii	93.36	28.01	95.56	66.89	N/A	1.00	TBD	2.00	97.90



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Nassau Queens PPS

March 13, 2015

Nassau Queens PPS

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	23.88	25		23.88
3	Community Needs Assessment	24.25	25		24.25
5	Workforce Strategy	15.79	16		15.79
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	5.00	5		5.00
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	8.98	10		8.98
	Final Organizational Subjective Score	92.90	96.00	0.00	92.90

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	34.67	40		34.67
2	2.b.ii	20.00	20		20.00
3	2.b.iv	16.67	20		16.67
4	2.b.vii	16.89	20		16.89
5	2.d.i	18.67	20		18.67
6	3.a.i	18.00	20		18.00
7	3.a.ii	20.00	20		20.00
8	3.b.i	18.67	20		18.67
9	3.c.i	18.67	20		18.67
10	4.a.iii	93.52	100		93.52
11	4.b.i	97.22	100		97.22

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	1.33	3	1.67	3.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Nassau Queens PPS

Project/Application Component: Workforce Bonus

Panel Action Taken: The Panel increased the Workforce Bonus subjective scoring by 1.67 points from 1.33 to 3 points.

Explanation: The Panel felt there was sufficient evidence that the PPS did engage a proven workforce healthcare vendor and therefore should be awarded the full available bonus points instead of partial points. The language only indicated the PPS intended to contract with a proven workforce vendor and as a result only partial points were initially awarded by the IA.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	23.08	23.19	24.50	24.17	23.33	25.00	23.75	23.88	23.88	23.88	N/A		23.88
Community Needs Assessment	25	25.00	24.58	24.17	23.33	24.17	22.50	24.17	23.96	24.25	24.25	N/A		24.25
Workforce Strategy	20	16.00	15.58	16.00	15.38	15.55	16.00	15.79	15.75	15.75	15.79	4.00		19.79
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	5.00	5.00	5.00	4.83	5.00	5.00	4.97	5.00	5.00	N/A		5.00
PPS Cultural Competency/Health Literacy	15	13.33	15.00	15.00	15.00	11.67	15.00	15.00	14.17	14.67	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	10.00	8.89	7.59	9.07	6.85	10.00	8.98	8.73	8.73	8.98	N/A		8.98
													Total	96.90

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	25.00	33.33	35.00	35.00	30.00	40.00	34.17	33.06	34.67	34.67	15.60	32.50		82.76
2.b.ii	20	20.00	20.00	18.33	20.00	20.00	20.00	20.00	19.72	20.00	20.00	40.00	40.00		100.00
2.b.iv	20	16.00	16.00	18.67	20.00	13.33	16.00	16.00	16.67	16.67	16.67	29.53	33.75		79.94
2.b.vii	20	16.00	16.00	18.67	20.00	14.67	16.00	16.00	16.89	16.27	16.89	33.91	33.75		84.55
2.d.i	20	16.00	20.00	20.00	18.67	14.67	18.67	18.67	18.00	18.67	18.67	30.00	35.00		83.67
3.a.i	20	16.00	20.00	16.00	20.00	13.33	20.00	18.00	17.56	17.56	18.00	25.63	35.00		78.63
3.a.ii	20	20.00	20.00	16.67	20.00	15.00	20.00	20.00	18.61	19.33	20.00	28.56	35.00		83.56
3.b.i	20	16.00	20.00	17.33	20.00	14.67	20.00	18.67	18.00	18.00	18.67	24.80	32.50		75.97
3.c.i	20	16.00	20.00	17.33	20.00	13.33	20.00	18.67	17.78	18.67	18.67	31.58	35.00		85.24
4.a.iii	100	88.89	100.00	88.89	94.44	88.89	100.00	91.67	93.52	93.52	93.52				93.52
4.b.i	100	83.33	100.00	100.00	100.00	72.22	94.44	97.22	91.67	95.56	97.22				97.22

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	96.90	29.07	82.76	57.94	3.00	1.33	TBD	1.67	93.01
2.b.ii	96.90	29.07	100.00	70.00	N/A	1.33	TBD	1.67	100.00
2.b.iv	96.90	29.07	79.94	55.96	N/A	1.33	TBD	1.67	88.03
2.b.vii	96.90	29.07	84.55	59.18	N/A	1.33	TBD	1.67	91.26
2.d.i	96.90	29.07	83.67	58.57	N/A	1.33	TBD	1.67	90.64
3.a.i	96.90	29.07	78.63	55.04	N/A	1.33	TBD	1.67	87.11
3.a.ii	96.90	29.07	83.56	58.49	N/A	1.33	TBD	1.67	90.56
3.b.i	96.90	29.07	75.97	53.18	N/A	1.33	TBD	1.67	85.25
3.c.i	96.90	29.07	85.24	59.67	N/A	1.33	TBD	1.67	91.74
4.a.iii	96.90	29.07	93.52	65.46	N/A	1.33	TBD	1.67	97.54
4.b.i	96.90	29.07	97.22	68.06	N/A	1.33	TBD	1.67	100.00



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
New York City Health and Hospitals

March 13, 2015

New York City Health and Hospitals-led PPS

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	24.15	25		24.15
3	Community Needs Assessment	24.56	25		24.56
5	Workforce Strategy	15.53	16		15.53
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	4.88	5		4.88
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	9.63	10		9.63
	Final Organizational Subjective Score	93.74	96.00	0.00	93.74

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	32.78	40	5.00	37.78
2	2.a.iii	18.89	20		18.89
3	2.b.iii	19.33	20		19.33
4	2.b.iv	20.00	20		20.00
5	2.d.i	19.33	20		19.33
6	3.a.i	19.20	20		19.20
7	3.b.i	19.47	20		19.47
8	3.d.ii	19.20	20		19.20
9	3.g.i	19.47	20		19.47
10	4.a.iii	100.00	100		100.00
11	4.c.ii	100.00	100		100.00

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	1.00	3		1.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: New York City Health and Hospitals-led PPS

Project/Application Component: 2.a.i Create an Integrated Delivery Systems focused on Evidence-based Medicine/Population Health Management

Panel Action Taken: The Panel increased project 2.a.i. subjective scoring by 5 points from 32.78 to 37.78.

Explanation: HHC received an initial score of 32.78 for the 40 subjective points available for project 2.a.i. HHC was penalized points for a few issues, but the largest reduction was due to the fact that they did not sufficiently address in their response how they would coordinate with overlapping PPSs in the implementation of project 2.a.i. However, it became evident to the Panel from testimony of other PPSs, as well as responses prepared by other PPSs (Maimonides and Bronx Lebanon) in their project plan applications that HHC did indeed engage in collaboration and coordination with PPSs in their overlapping service areas. The Panel came to the conclusion that the HHC's response was simply an omission of information and/or misinterpretation of the question. The Panel approved a 5 point increase to the subjective score of 2.a.i.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	20.35	24.48	24.23	24.06	20.46	25.00	24.15	23.10	23.10	24.15	N/A		24.15
Community Needs Assessment	25	25.00	24.38	25.00	23.96	24.44	22.92	24.41	24.28	24.56	24.56	N/A		24.56
Workforce Strategy	20	15.55	15.25	16.00	15.55	12.45	15.30	15.43	15.02	15.53	15.53	4.00		19.53
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	5.00	5.00	4.72	3.89	4.67	4.86	4.71	4.88	4.88	N/A		4.88
PPS Cultural Competency/Health Literacy	15	15.00	15.00	15.00	14.17	15.00	15.00	15.00	14.86	15.00	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	9.26	10.00	8.33	10.00	8.15	10.00	9.63	9.29	9.29	9.63	N/A		9.63
													Total	97.74

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	31.67	38.33	31.67	36.67	30.00	28.33	31.67	32.78	32.78	32.78	16.18	30.00	5.00	83.96
2.a.iii	20	18.67	20.00	18.67	18.67	18.67	18.67	18.67	18.89	18.67	18.89	26.55	33.50		78.94
2.b.iii	20	18.67	18.67	18.67	20.00	20.00	20.00	19.33	19.33	19.33	19.33	27.55	33.06		79.94
2.b.iv	20	18.67	18.67	20.00	20.00	20.00	20.00	20.00	19.56	19.56	20.00	24.67	33.75		78.42
2.d.i	20	18.67	20.00	20.00	20.00	18.67	18.67	19.33	19.33	19.33	19.33	36.67	38.57		94.57
3.a.i	20	18.67	20.00	18.67	18.67	16.00	20.00	18.67	18.67	19.20	19.20	24.33	33.50		77.03
3.b.i	20	18.67	20.00	18.67	20.00	17.33	20.00	19.33	19.11	19.47	19.47	23.43	32.50		75.40
3.d.ii	20	18.67	20.00	18.67	18.67	16.00	20.00	18.67	18.67	19.20	19.20	22.32	33.50		75.02
3.g.i	20	18.67	20.00	20.00	18.67	14.67	20.00	19.33	18.67	19.47	19.47	24.48	35.50		79.45
4.a.iii	100	94.44	100.00	100.00	100.00	100.00	100.00	100.00	99.07	100.00	100.00				100.00
4.c.ii	100	100.00	100.00	100.00	100.00	94.44	100.00	100.00	99.07	100.00	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	97.74	29.32	83.96	58.77	3.00	1.00	TBD		92.09
2.a.iii	97.74	29.32	78.94	55.26	N/A	1.00	TBD		85.58
2.b.iii	97.74	29.32	79.94	55.96	N/A	1.00	TBD		86.28
2.b.iv	97.74	29.32	78.42	54.90	N/A	1.00	TBD		85.22
2.d.i	97.74	29.32	94.57	66.20	N/A	1.00	TBD		96.52
3.a.i	97.74	29.32	77.03	53.92	N/A	1.00	TBD		84.24
3.b.i	97.74	29.32	75.40	52.78	N/A	1.00	TBD		83.10
3.d.ii	97.74	29.32	75.02	52.52	N/A	1.00	TBD		82.84
3.g.i	97.74	29.32	79.45	55.62	N/A	1.00	TBD		85.94
4.a.iii	97.74	29.32	100.00	70.00	N/A	1.00	TBD		100.00
4.c.ii	97.74	29.32	100.00	70.00	N/A	1.00	TBD		100.00



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Refuah Health Center

March 13, 2015

Refuah Health Center

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	23.95	25		23.95
3	Community Needs Assessment	24.58	25		24.58
5	Workforce Strategy	15.60	16		15.60
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	5.00	5		5.00
7	PPS Cultural Competency/Health Literacy	15.00	15	-2.00	13.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	10.00	10		10.00
	Final Organizational Subjective Score	94.13	96.00	-2.00	92.13

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	40.00	40		40.00
2	2.a.ii	20.00	20		20.00
3	2.c.i	20.00	20		20.00
4	3.a.i	19.33	20		19.33
5	3.a.ii	18.67	20		18.67
6	3.a.iii	20.00	20		20.00
7	4.b.i	100.00	100		100.00

Bonus Points

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
	2.a.i IDS Bonus	3.00	3		3.00
	Workforce Strategy Bonus	1.00	3	2.00	3.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Refuah Health Center

Project/Application Component: Workforce Bonus Points

Panel Action Taken: The Panel increased the Workforce Bonus subjective scoring by 2 points from 1 to 3 points.

Explanation: The Panel felt there was sufficient evidence that the PPS did engage a proven workforce healthcare vendor and therefore should be awarded the full available bonus points instead of partial points. The language only indicated the PPS intended to contract with a proven workforce vendor and as a result only partial points were initially awarded by the IA.

Project/Application Component: Cultural Competency/Health Literacy

Panel Action Taken: The Panel decreased the Cultural Competency / Health Literacy subjective scoring by 2 points from 15 to 13 points.

Explanation: The Panel did not feel as if the PPS sufficiently addressed the cultural competency/health literacy needs of the community. Specifically, the PPS did not identify or incorporate the representation of specific Latino and Haitian organizations, which is a growing demographic in the region. Given this exclusion, the PPS was docked two points by the Panel.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	22.44	23.29	24.19	24.38	23.29	24.58	23.74	23.69	23.95	23.95	N/A		23.95
Community Needs Assessment	25	25.00	25.00	24.58	23.75	24.58	22.71	24.58	24.27	24.58	24.58	N/A		24.58
Workforce Strategy	20	15.00	15.40	16.00	16.00	14.10	15.60	15.50	15.35	15.60	15.60	2.00		17.60
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	3.89	5.00	4.72	5.00	5.00	5.00	5.00	4.77	4.94	5.00	N/A		5.00
PPS Cultural Competency/Health Literacy	15	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	N/A	-2.00	13.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	10.00	10.00	10.00	10.00	9.63	10.00	10.00	9.94	10.00	10.00	N/A		10.00
													Total	94.13

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	40.00	40.00	38.33	40.00	40.00	40.00	40.00	39.72	40.00	40.00	12.48	32.50		84.98
2.a.ii	20	20.00	20.00	20.00	20.00	16.67	20.00	20.00	19.44	20.00	20.00	28.28	40.00		88.28
2.c.i	20	20.00	20.00	20.00	18.33	16.67	20.00	20.00	19.17	19.67	20.00	31.97	36.57		88.54
3.a.i	20	17.33	20.00	18.67	20.00	16.00	20.00	19.33	18.67	19.20	19.33	25.60	36.00		80.93
3.a.ii	20	17.33	20.00	18.67	18.67	17.33	20.00	18.67	18.67	18.67	18.67	25.88	36.00		80.55
3.a.iii	20	20.00	20.00	20.00	20.00	16.67	20.00	20.00	19.44	20.00	20.00	33.75	40.00		93.75
4.b.i	100	88.89	100.00	100.00	100.00	94.44	100.00	100.00	97.22	98.89	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #		Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	94.13	28.24	84.98	59.49	3.00	1.00	TBD	2.00	93.73
2.a.ii	94.13	28.24	88.28	61.79	N/A	1.00	TBD	2.00	93.03
2.c.i	94.13	28.24	88.54	61.98	N/A	1.00	TBD	2.00	93.22
3.a.i	94.13	28.24	80.93	56.65	N/A	1.00	TBD	2.00	87.89
3.a.ii	94.13	28.24	80.55	56.38	N/A	1.00	TBD	2.00	87.62
3.a.iii	94.13	28.24	93.75	65.63	N/A	1.00	TBD	2.00	96.86
4.b.i	94.13	28.24	100.00	70.00	N/A	1.00	TBD	2.00	100.00



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Richmond Univ Med Center &
Staten Island Univ Hosp

March 13, 2015

Richmond University Medical Center

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	23.87	25		23.87
3	Community Needs Assessment	23.75	25		23.75
5	Workforce Strategy	15.83	16		15.83
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	4.24	5		4.24
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	9.81	10		9.81
	Final Organizational Subjective Score	92.51	96.00	0.00	92.51

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.iii	20.00	20		20.00
2	2.b.iv	20.00	20		20.00
3	2.b.vii	20.00	20		20.00
4	2.b.viii	20.00	20		20.00
5	2.d.i	20.00	20		20.00
6	3.a.i	20.00	20		20.00
7	3.a.iv	20.00	20		20.00
8	3.c.i	20.00	20		20.00
9	3.g.ii	20.00	20		20.00
10	4.a.iii	96.00	100		96.00
11	4.b.ii	96.67	100		96.67

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	N/A	N/A	N/A	N/A
Workforce Strategy Bonus	0.00	3	3.00	3.00

PPS: Richmond University Medical Center

Project/Application Component: Workforce Bonus

Panel Action Taken: The Panel increased the Workforce Bonus subjective scoring by 3 points from 0 to 3 points.

Explanation: The Panel felt there was sufficient evidence that the PPS did engage a proven workforce healthcare vendor and therefore should be awarded the full available bonus points instead of partial points. The language only indicated the PPS intended to contract with a proven workforce vendor and as a result only partial points were initially awarded by the IA.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	22.85	24.23	24.23	23.02	19.25	25.00	23.63	23.10	23.87	23.87	N/A		23.87
Community Needs Assessment	25	23.75	22.50	24.58	23.33	24.58	21.46	23.54	23.37	23.75	23.75	N/A		23.75
Workforce Strategy	20	15.50	15.83	16.00	15.83	14.02	16.00	15.83	15.53	15.83	15.83	2.67		18.50
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	3.44	4.17	4.56	4.17	3.89	4.44	4.17	4.11	4.24	4.24	N/A		4.24
PPS Cultural Competency/Health Literacy	15	12.50	14.17	15.00	15.00	15.00	15.00	15.00	14.44	14.83	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	7.04	9.44	10.00	10.00	9.63	10.00	9.81	9.35	9.81	9.81	N/A		9.81
													Total	95.18

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.iii	20	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	25.28	35.00		80.28
2.b.iv	20	20.00	20.00	18.33	20.00	16.67	20.00	20.00	19.17	19.67	20.00	22.68	40.00		82.68
2.b.vii	20	20.00	20.00	20.00	20.00	16.67	20.00	20.00	19.44	20.00	20.00	24.81	34.64		79.46
2.b.viii	20	20.00	20.00	20.00	20.00	15.00	20.00	20.00	19.17	20.00	20.00	23.07	38.33		81.40
2.d.i	20	20.00	20.00	18.33	20.00	20.00	20.00	20.00	19.72	20.00	20.00	30.00	36.00		86.00
3.a.i	20	20.00	20.00	20.00	20.00	16.67	20.00	20.00	19.44	20.00	20.00	24.98	35.00		79.98
3.a.iv	20	20.00	20.00	20.00	20.00	15.00	20.00	20.00	19.17	20.00	20.00	26.05	38.75		84.80
3.c.i	20	20.00	20.00	20.00	20.00	16.67	20.00	20.00	19.44	20.00	20.00	28.53	35.00		83.53
3.g.ii	20	20.00	20.00	20.00	20.00	15.00	20.00	20.00	19.17	20.00	20.00	29.20	40.00		89.20
4.a.iii	100	86.67	93.33	100.00	93.33	93.33	100.00	93.33	94.44	96.00	96.00				96.00
4.b.ii	100	86.67	93.33	100.00	100.00	86.67	100.00	96.67	94.44	94.44	96.67				96.67

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.iii	95.18	28.55	80.28	56.19	N/A	0.00	TBD	3.00	87.75
2.b.iv	95.18	28.55	82.68	57.87	N/A	0.00	TBD	3.00	89.43
2.b.vii	95.18	28.55	79.46	55.62	N/A	0.00	TBD	3.00	87.17
2.b.viii	95.18	28.55	81.40	56.98	N/A	0.00	TBD	3.00	88.53
2.d.i	95.18	28.55	86.00	60.20	N/A	0.00	TBD	3.00	91.75
3.a.i	95.18	28.55	79.98	55.99	N/A	0.00	TBD	3.00	87.54
3.a.iv	95.18	28.55	84.80	59.36	N/A	0.00	TBD	3.00	90.92
3.c.i	95.18	28.55	83.53	58.47	N/A	0.00	TBD	3.00	90.03
3.g.ii	95.18	28.55	89.20	62.44	N/A	0.00	TBD	3.00	93.99
4.a.iii	95.18	28.55	96.00	67.20	N/A	0.00	TBD	3.00	98.75
4.b.ii	95.18	28.55	96.67	67.67	N/A	0.00	TBD	3.00	99.22



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Samaritan Medical Center

March 13, 2015

Samaritan Medical Center

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	23.72	25		23.72
3	Community Needs Assessment	25.00	25		25.00
5	Workforce Strategy	15.80	16		15.80
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	5.00	5		5.00
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	10.00	10		10.00
	Final Organizational Subjective Score	94.52	96.00	0.00	94.52

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	38.06	40		38.06
2	2.a.ii	18.93	20		18.93
3	2.a.iv	20.00	20		20.00
4	2.b.iv	20.00	20		20.00
5	2.d.i	19.20	20		19.20
6	3.a.i	19.33	20		19.33
7	3.b.i	18.67	20		18.67
8	3.c.i	19.33	20		19.33
9	3.c.ii	20.00	20		20.00
10	4.a.iii	94.44	100	3.00	97.44
11	4.b.ii	100.00	100		100.00

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	2.00	3	1.00	3.00

PPS: Samaritan Medical Center

Project/Application Component: 4.a.iii, Strengthen Mental Health and Substance Abuse Infrastructure across Systems

Panel Action Taken: The Panel increased project 4.a.iii subjective scoring by 3 points from 94.44 to 97.44.

Explanation: The Panel was impressed with the clinical strategies the PPS proposed to implement. The Panel felt that the PPS had a very sound approach, and appropriately targeted high risk groups in this Project in order to improve health outcomes.

Project/Application Component: Workforce Bonus

Panel Action Taken: The Panel increased the Workforce Bonus subjective scoring by 1 point from 2 to 3 points.

Explanation: The Panel felt there was sufficient evidence that the PPS did engage a proven workforce healthcare vendor and therefore should be awarded the full available bonus points instead of partial points. The language only indicated the PPS intended to contract with a proven workforce vendor and as a result only partial points were initially awarded by the IA.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	22.48	23.40	24.04	24.79	21.79	25.00	23.72	23.58	23.58	23.72	N/A		23.72
Community Needs Assessment	25	25.00	25.00	25.00	24.17	24.58	25.00	25.00	24.79	24.92	25.00	N/A		25.00
Workforce Strategy	20	15.60	15.40	16.00	16.00	15.27	16.00	15.80	15.71	15.71	15.80	2.00		17.80
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	5.00	5.00	5.00	4.67	5.00	5.00	4.94	5.00	5.00	N/A		5.00
PPS Cultural Competency/Health Literacy	15	15.00	13.33	15.00	14.17	15.00	15.00	15.00	14.58	14.83	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	10.00	10.00	9.63	10.00	9.63	10.00	10.00	9.88	9.88	10.00	N/A		10.00
													Total	96.52

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	36.67	36.67	36.67	40.00	38.33	40.00	37.50	38.06	38.06	38.06	12.99	32.50		83.55
2.a.ii	20	17.33	20.00	17.33	20.00	14.67	20.00	18.67	18.22	18.93	18.93	32.62	40.00		91.55
2.a.iv	20	17.33	20.00	20.00	20.00	16.00	20.00	20.00	18.89	19.47	20.00	37.77	40.00		97.77
2.b.iv	20	17.33	20.00	20.00	20.00	16.00	20.00	20.00	18.89	19.47	20.00	31.47	34.64		86.11
2.d.i	20	17.33	20.00	18.67	18.67	18.67	20.00	18.67	18.89	19.20	19.20	30.00	35.00		84.20
3.a.i	20	17.33	18.67	20.00	20.00	17.33	20.00	19.33	18.89	18.89	19.33	26.78	37.50		83.62
3.b.i	20	17.33	17.33	18.67	20.00	14.67	20.00	18.00	18.00	18.67	18.67	27.10	32.50		78.27
3.c.i	20	20.00	18.33	18.33	20.00	13.33	20.00	19.17	18.33	19.33	19.33	24.87	35.00		79.20
3.c.ii	20	20.00	20.00	18.33	20.00	16.67	20.00	20.00	19.17	19.67	20.00	39.44	40.00		99.44
4.a.iii	100	83.33	94.44	88.89	94.44	94.44	100.00	94.44	92.59	94.44	94.44			3.00	97.44
4.b.ii	100	83.33	100.00	100.00	100.00	88.89	100.00	100.00	95.37	97.78	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	96.52	28.96	83.55	58.48	3.00	2.00	TBD	1.00	93.44
2.a.ii	96.52	28.96	91.55	64.08	N/A	2.00	TBD	1.00	96.04
2.a.iv	96.52	28.96	97.77	68.44	N/A	2.00	TBD	1.00	100.00
2.b.iv	96.52	28.96	86.11	60.28	N/A	2.00	TBD	1.00	92.23
2.d.i	96.52	28.96	84.20	58.94	N/A	2.00	TBD	1.00	90.90
3.a.i	96.52	28.96	83.62	58.53	N/A	2.00	TBD	1.00	90.49
3.b.i	96.52	28.96	78.27	54.79	N/A	2.00	TBD	1.00	86.74
3.c.i	96.52	28.96	79.20	55.44	N/A	2.00	TBD	1.00	87.40
3.c.ii	96.52	28.96	99.44	69.61	N/A	2.00	TBD	1.00	100.00
4.a.iii	96.52	28.96	97.44	68.21	N/A	2.00	TBD	1.00	100.00
4.b.ii	96.52	28.96	100.00	70.00	N/A	2.00	TBD	1.00	100.00



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
St. Barnabas Hospital
(dba SBH Health System)

March 13, 2015

St. Barnabas Hospital (dba SBH Health System)

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	24.75	25		24.75
3	Community Needs Assessment	25.00	25		25.00
5	Workforce Strategy	15.85	16		15.85
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	5.00	5		5.00
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	10.00	10		10.00
	Final Organizational Subjective Score	95.60	96.00	0.00	95.60

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	38.33	40		38.33
2	2.a.iii	20.00	20		20.00
3	2.b.iii	20.00	20		20.00
4	2.b.iv	20.00	20		20.00
5	3.a.i	20.00	20		20.00
6	3.b.i	20.00	20		20.00
7	3.c.i	20.00	20		20.00
8	3.d.ii	20.00	20		20.00
9	4.a.iii	100.00	100		100.00
10	4.c.ii	100.00	100		100.00

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	1.33	3	1.67	3.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: St. Barnabas Hospital (dba SBH Health System)

Project/Application Component: Workforce Bonus

Panel Action Taken: The Panel increased the Workforce Bonus subjective scoring by 1.67 points from 1.33 to 3 points.

Explanation: The Panel felt there was sufficient evidence that the PPS did engage a proven workforce healthcare vendor and therefore should be awarded the full available bonus points instead of partial points. The language only indicated the PPS intended to contract with a proven workforce vendor and as a result only partial points were initially awarded by the IA.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	24.50	24.79	24.48	25.00	22.67	25.00	24.65	24.41	24.75	24.75	N/A		24.75
Community Needs Assessment	25	24.44	25.00	25.00	24.58	25.00	25.00	25.00	24.84	24.92	25.00	N/A		25.00
Workforce Strategy	20	15.80	15.83	15.60	16.00	14.77	16.00	15.82	15.67	15.85	15.85	2.00		17.85
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	4.83	5.00	5.00	5.00	5.00	5.00	4.97	5.00	5.00	N/A		5.00
PPS Cultural Competency/Health Literacy	15	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	8.89	10.00	10.00	10.00	10.00	10.00	10.00	9.81	10.00	10.00	N/A		10.00
													Total	97.60

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	36.67	40.00	36.67	40.00	36.67	40.00	38.33	38.33	38.33	38.33	15.89	30.00		84.22
2.a.iii	20	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	30.85	35.00		85.85
2.b.iii	20	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	27.47	33.75		81.22
2.b.iv	20	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	28.25	34.64		82.89
3.a.i	20	20.00	20.00	18.67	20.00	20.00	20.00	20.00	19.78	20.00	20.00	27.80	34.17		81.96
3.b.i	20	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	26.79	32.50		79.29
3.c.i	20	17.33	20.00	20.00	20.00	20.00	20.00	20.00	19.56	20.00	20.00	28.27	37.50		85.77
3.d.ii	20	17.33	20.00	20.00	20.00	20.00	20.00	20.00	19.56	20.00	20.00	29.70	34.57		84.27
4.a.iii	100	94.44	100.00	100.00	94.44	100.00	100.00	100.00	98.15	98.15	100.00				100.00
4.c.ii	100	77.78	100.00	100.00	100.00	94.44	100.00	100.00	95.37	98.89	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	97.60	29.28	84.22	58.95	3.00	1.33	TBD	1.67	94.24
2.a.iii	97.60	29.28	85.85	60.10	N/A	1.33	TBD	1.67	92.38
2.b.iii	97.60	29.28	81.22	56.85	N/A	1.33	TBD	1.67	89.13
2.b.iv	97.60	29.28	82.89	58.02	N/A	1.33	TBD	1.67	90.31
3.a.i	97.60	29.28	81.96	57.37	N/A	1.33	TBD	1.67	89.66
3.b.i	97.60	29.28	79.29	55.51	N/A	1.33	TBD	1.67	87.79
3.c.i	97.60	29.28	85.77	60.04	N/A	1.33	TBD	1.67	92.33
3.d.ii	97.60	29.28	84.27	58.99	N/A	1.33	TBD	1.67	91.27
4.a.iii	97.60	29.28	100.00	70.00	N/A	1.33	TBD	1.67	100.00
4.c.ii	97.60	29.28	100.00	70.00	N/A	1.33	TBD	1.67	100.00



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Stony Brook University Hospital

March 13, 2015

Stony Brook University Hospital

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	24.35	25		24.35
3	Community Needs Assessment	24.72	25		24.72
5	Workforce Strategy	15.80	16		15.80
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	5.00	5		5.00
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	9.63	10		9.63
	Final Organizational Subjective Score	94.49	96.00	0.00	94.49

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	40.00	40		40.00
2	2.b.iv	20.00	20		20.00
3	2.b.ix	20.00	20		20.00
4	2.b.vii	20.00	20		20.00
5	2.d.i	20.00	20		20.00
6	3.a.i	20.00	20		20.00
7	3.b.i	20.00	20		20.00
8	3.c.i	20.00	20		20.00
9	3.d.ii	20.00	20		20.00
10	4.a.ii	100.00	100		100.00
11	4.b.ii	100.00	100		100.00

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	1.00	3		1.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Stony Brook University Hospital

Project Application Component: Overall Subjective Scoring of the PPS Application

Panel Action Taken: The Panel made no modifications to the PPS Application score

Explanation: After a presentation by the IA for each PPS, the Panel deliberated the merits of the organizational and project subjective scores. The Panel accepted the scores recommended by the Independent Assessor. The score was approved contingent upon execution, subject to approval by the PPS Board, of a pending partnership agreement with Catholic Health Services.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	23.63	24.44	23.88	24.79	21.96	25.00	24.16	23.95	24.35	24.35	N/A		24.35
Community Needs Assessment	25	25.00	24.72	25.00	24.17	24.72	23.33	24.72	24.49	24.72	24.72	N/A		24.72
Workforce Strategy	20	16.00	15.43	16.00	15.55	14.85	16.00	15.78	15.64	15.80	15.80	2.67		18.46
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	5.00	5.00	5.00	4.33	5.00	5.00	4.89	5.00	5.00	N/A		5.00
PPS Cultural Competency/Health Literacy	15	15.00	15.00	15.00	15.00	14.17	15.00	15.00	14.86	15.00	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	9.63	9.44	9.44	10.00	9.26	10.00	9.54	9.63	9.63	9.63	N/A		9.63
													Total	97.16

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	40.00	40.00	37.78	40.00	40.00	40.00	40.00	39.63	40.00	40.00	15.05	32.50		87.55
2.b.iv	20	20.00	20.00	20.00	20.00	16.67	20.00	20.00	19.44	20.00	20.00	34.47	38.33		92.81
2.b.vii	20	20.00	20.00	20.00	20.00	15.00	20.00	20.00	19.17	20.00	20.00	30.89	38.33		89.23
2.b.ix	20	20.00	20.00	20.00	20.00	18.33	20.00	20.00	19.72	20.00	20.00	39.79	37.50		97.29
2.d.i	20	20.00	20.00	20.00	18.33	20.00	20.00	20.00	19.72	20.00	20.00	33.33	32.67		86.00
3.a.i	20	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	29.14	33.50		82.64
3.b.i	20	20.00	20.00	20.00	20.00	18.33	20.00	20.00	19.72	20.00	20.00	28.51	31.25		79.76
3.c.i	20	20.00	20.00	20.00	20.00	18.33	20.00	20.00	19.72	20.00	20.00	31.06	35.00		86.06
3.d.ii	20	20.00	20.00	20.00	20.00	18.33	20.00	20.00	19.72	20.00	20.00	31.85	37.50		89.35
4.a.ii	100	93.33	100.00	100.00	93.33	100.00	100.00	100.00	97.78	97.78	100.00				100.00
4.b.ii	100	93.33	100.00	100.00	100.00	100.00	100.00	100.00	98.89	100.00	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	97.16	29.15	87.55	61.29	3.00	1.00	TBD		94.44
2.b.iv	97.16	29.15	92.81	64.96	N/A	1.00	TBD		95.11
2.b.vii	97.16	29.15	89.23	62.46	N/A	1.00	TBD		92.61
2.b.ix	97.16	29.15	97.29	68.10	N/A	1.00	TBD		98.25
2.d.i	97.16	29.15	86.00	60.20	N/A	1.00	TBD		90.35
3.a.i	97.16	29.15	82.64	57.85	N/A	1.00	TBD		87.99
3.b.i	97.16	29.15	79.76	55.83	N/A	1.00	TBD		85.98
3.c.i	97.16	29.15	86.06	60.24	N/A	1.00	TBD		90.39
3.d.ii	97.16	29.15	89.35	62.54	N/A	1.00	TBD		92.69
4.a.ii	97.16	29.15	100.00	70.00	N/A	1.00	TBD		100.00
4.b.ii	97.16	29.15	100.00	70.00	N/A	1.00	TBD		100.00



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
The New York and Presbyterian
Hospital

March 13, 2015

The New York and Presbyterian Hospital

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	24.51	25		24.51
3	Community Needs Assessment	23.94	25	-2.00	21.94
5	Workforce Strategy	15.43	16		15.43
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	5.00	5		5.00
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	9.00	10		9.00
	Final Organizational Subjective Score	92.88	96.00	-2.00	90.88

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	38.33	40		38.33
2	2.b.i	20.00	20		20.00
3	2.b.iii	20.00	20		20.00
4	2.b.iv	20.00	20		20.00
5	3.a.i	19.33	20		19.33
6	3.a.ii	20.00	20		20.00
7	3.e.i	20.00	20		20.00
8	3.g.i	18.67	20		18.67
9	4.b.i	97.22	100		97.22
10	4.c.i	100.00	100		100.00

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		1.00
Workforce Strategy Bonus	1.00	3	2.00	3.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: The New York and Presbyterian Hospital

Project/Application Component: Community Needs Assessment

Panel Action Taken: The Panel decreased the Community Needs Assessment subjective scoring by 2 points from 23.94 to 21.94 points.

Explanation: The Panel identified gaps in the process in which the community needs assessment (CNA) was conducted. Specifically, the CNA was completed internally and there was a lack of appropriate coordination and outreach to the community. The Panel felt as if this lack of outreach was detrimental to really understanding the needs of the community.

Project/Application Component: Workforce Bonus

Panel Action Taken: The Panel increased the Workforce Bonus subjective scoring by 2 points from 1 to 3 points.

Explanation: The Panel felt there was sufficient evidence that the PPS did engage a proven workforce healthcare vendor and therefore should be awarded the full available bonus points instead of partial points. The language only indicated the PPS intended to contract with a proven workforce vendor and as a result only partial points were initially awarded by the IA.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	21.52	24.44	24.58	24.79	23.54	25.00	24.51	23.98	24.47	24.51	N/A		24.51
Community Needs Assessment	25	23.89	23.68	23.89	23.54	24.72	22.50	23.78	23.70	23.94	23.94	N/A	-2.00	21.94
Workforce Strategy	20	13.93	15.63	16.00	15.22	13.48	16.00	15.43	15.04	15.04	15.43	2.00		17.43
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	4.72	4.72	5.00	5.00	5.00	5.00	4.91	4.91	5.00	N/A		5.00
PPS Cultural Competency/Health Literacy	15	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	7.78	8.89	9.44	9.44	8.89	8.33	8.89	8.80	9.00	9.00	N/A		9.00
													Total	92.88

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	36.67	40.00	36.67	40.00	40.00	36.67	38.33	38.33	38.33	38.33	11.72	32.50		82.55
2.b.i	20	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	39.56	40.00		99.56
2.b.iii	20	17.33	20.00	20.00	20.00	17.33	20.00	20.00	19.11	19.11	20.00	31.74	35.83		87.57
2.b.iv	20	18.67	20.00	20.00	20.00	17.33	20.00	20.00	19.33	19.73	20.00	23.74	34.33		78.08
3.a.i	20	17.33	18.67	20.00	20.00	17.33	20.00	19.33	18.89	18.89	19.33	20.68	33.50		73.51
3.a.ii	20	20.00	20.00	20.00	20.00	18.33	20.00	20.00	19.72	20.00	20.00	21.44	37.50		78.94
3.e.i	20	20.00	20.00	20.00	20.00	18.33	20.00	20.00	19.72	20.00	20.00	40.00	40.00		100.00
3.g.i	20	17.33	17.33	20.00	20.00	16.00	20.00	18.67	18.44	18.44	18.67	25.82	40.00		84.49
4.b.i	100	88.89	94.44	100.00	100.00	83.33	100.00	97.22	94.44	96.67	97.22				97.22
4.c.i	100	100.00	100.00	93.33	100.00	93.33	100.00	100.00	97.78	97.78	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	92.88	27.86	82.55	57.79	3.00	1.00	TBD	2.00	91.65
2.b.i	92.88	27.86	99.56	69.69	N/A	1.00	TBD	2.00	100.00
2.b.iii	92.88	27.86	87.57	61.30	N/A	1.00	TBD	2.00	92.16
2.b.iv	92.88	27.86	78.08	54.65	N/A	1.00	TBD	2.00	85.52
3.a.i	92.88	27.86	73.51	51.46	N/A	1.00	TBD	2.00	82.32
3.a.ii	92.88	27.86	78.94	55.26	N/A	1.00	TBD	2.00	86.12
3.e.i	92.88	27.86	100.00	70.00	N/A	1.00	TBD	2.00	100.00
3.g.i	92.88	27.86	84.49	59.14	N/A	1.00	TBD	2.00	90.01
4.b.i	92.88	27.86	97.22	68.06	N/A	1.00	TBD	2.00	98.92
4.c.i	92.88	27.86	100.00	70.00	N/A	1.00	TBD	2.00	100.00



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
The New York Hospital Medical
Center of Queens

March 13, 2015

The New York Hospital Medical Center of Queens

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	22.81	25		22.81
3	Community Needs Assessment	24.69	25		24.69
5	Workforce Strategy	14.93	16		14.93
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	5.00	5		5.00
7	PPS Cultural Competency/Health Literacy	14.67	15		14.67
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	8.74	10		8.74
	Final Organizational Subjective Score	90.83	96.00	0.00	90.83

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.ii	19.17	40		19.17
2	2.b.v	20.00	20		20.00
3	2.b.vii	16.67	20		16.67
4	2.b.viii	18.13	20		18.13
5	3.a.i	18.67	20		18.67
6	3.b.i	18.00	20		18.00
7	3.d.ii	19.33	20		19.33
8	3.g.ii	20.00	20		20.00
9	4.c.ii	91.11	100		91.11

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	N/A	N/A		N/A
Workforce Strategy Bonus	1.00	3	2.00	3.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: The New York Hospital Medical Center of Queens

Project/Application Component: Workforce Bonus

Panel Action Taken: The Panel increased the Workforce Bonus subjective scoring by 2 points from 1 to 3 points.

Explanation: The Panel felt there was sufficient evidence that the PPS did engage a proven workforce healthcare vendor and therefore should be awarded the full available bonus points instead of partial points. The language only indicated the PPS intended to contract with a proven workforce vendor and as a result only partial points were initially awarded by the IA.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	22.90	22.50	21.67	24.48	20.33	25.00	22.70	22.81	22.81	22.81	N/A		22.81
Community Needs Assessment	25	25.00	24.79	24.58	23.13	25.00	21.67	24.69	24.03	24.50	24.69	N/A		24.69
Workforce Strategy	20	11.87	14.52	16.00	15.38	13.23	15.33	14.93	14.39	14.89	14.93	2.00		16.93
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	5.00	5.00	5.00	4.67	5.00	5.00	4.94	5.00	5.00	N/A		5.00
PPS Cultural Competency/Health Literacy	15	13.33	14.17	15.00	15.00	14.17	15.00	14.58	14.44	14.67	14.67	N/A		14.67
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	5.56	7.96	8.33	10.00	8.15	9.26	8.24	8.21	8.74	8.74	N/A		8.74
													Total	92.83

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.ii	20	13.33	20.00	20.00	18.33	13.33	20.00	19.17	17.50	17.50	19.17	23.83	40.00		83.00
2.b.v	20	20.00	20.00	20.00	20.00	16.67	20.00	20.00	19.44	20.00	20.00	39.17	40.00		99.17
2.b.vii	20	16.00	17.33	18.67	16.00	14.67	17.33	16.67	16.67	16.67	16.67	31.87	35.83		84.37
2.b.viii	20	17.33	20.00	17.33	18.67	14.67	17.33	17.33	17.56	18.13	18.13	26.01	33.75		77.89
3.a.i	20	17.33	20.00	18.67	20.00	14.67	17.33	18.00	18.00	18.67	18.67	26.78	32.00		77.45
3.b.i	20	14.67	18.67	20.00	18.67	14.67	17.33	18.00	17.33	17.33	18.00	23.52	32.50		74.02
3.d.ii	20	13.33	20.00	18.67	20.00	14.67	20.00	19.33	17.78	17.78	19.33	22.56	37.50		79.39
3.g.ii	20	20.00	20.00	20.00	20.00	16.67	20.00	20.00	19.44	20.00	20.00	35.48	35.00		90.48
4.c.ii	100	94.44	88.89	94.44	88.89	83.33	88.89	88.89	89.81	91.11	91.11				91.11

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.ii	92.83	27.85	83.00	58.10	N/A	1.00	TBD	2.00	88.95
2.b.v	92.83	27.85	99.17	69.42	N/A	1.00	TBD	2.00	100.00
2.b.vii	92.83	27.85	84.37	59.06	N/A	1.00	TBD	2.00	89.91
2.b.viii	92.83	27.85	77.89	54.53	N/A	1.00	TBD	2.00	85.38
3.a.i	92.83	27.85	77.45	54.22	N/A	1.00	TBD	2.00	85.07
3.b.i	92.83	27.85	74.02	51.81	N/A	1.00	TBD	2.00	82.66
3.d.ii	92.83	27.85	79.39	55.57	N/A	1.00	TBD	2.00	86.42
3.g.ii	92.83	27.85	90.48	63.33	N/A	1.00	TBD	2.00	94.18
4.c.ii	92.83	27.85	91.11	63.78	N/A	1.00	TBD	2.00	94.63



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
United Health Services Hospitals Inc.

March 13, 2015

United Health Services Hospitals, Inc

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	24.18	25		24.18
3	Community Needs Assessment	24.51	25		24.51
5	Workforce Strategy	15.84	16		15.84
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	4.92	5		4.92
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	9.72	10		9.72
	Final Organizational Subjective Score	94.16	96.00	0.00	94.16

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	39.17	40		39.17
2	2.b.iv	20.00	20		20.00
3	2.b.vii	18.67	20		18.67
4	2.c.i	20.00	20		20.00
5	2.d.i	20.00	20		20.00
6	3.a.i	19.33	20		19.33
7	3.a.ii	18.67	20	1.00	19.67
8	3.b.i	20.00	20		20.00
9	3.g.i	18.93	20		18.93
10	4.a.iii	100.00	100		100.00
11	4.b.ii	91.67	100		91.67

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	1.33	3	1.67	3.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: United Health Services Hospitals, Inc.

Project/Application Component: Workforce Bonus Points

Panel Action Taken: The Panel increased the Workforce Bonus subjective scoring by 1.67 points from 1.33 to 3 points.

Explanation: The Panel felt there was sufficient evidence that the PPS did engage a proven workforce healthcare vendor and therefore should be awarded the full available bonus points instead of partial points. The language only indicated the PPS intended to contract with a proven workforce vendor and as a result only partial points were initially awarded by the IA.

Project/Application Component: 3.a.ii. Behavioral health community crisis stabilization services.

Panel Action Taken: The Panel increased project 3.a.ii subjective scoring 1 point from 18.67 to 19.67.

Explanation: The Panel was impressed with the evidence based approach the PPS proposed to implement for the community crisis stabilization services project. As a result, the Panel wanted to award the PPS for the detailed and comprehensive approach the PPS outlined to implement this important effort.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	22.83	24.79	23.98	24.27	21.79	25.00	24.13	23.78	24.18	24.18	N/A		24.18
Community Needs Assessment	25	25.00	24.79	24.17	24.17	24.58	24.38	24.48	24.51	24.51	24.51	N/A		24.51
Workforce Strategy	20	16.00	15.63	16.00	15.55	14.77	16.00	15.82	15.66	15.84	15.84	2.00		17.84
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	5.00	4.83	4.72	4.83	5.00	4.92	4.90	4.90	4.92	N/A		4.92
PPS Cultural Competency/Health Literacy	15	15.00	15.00	15.00	14.17	15.00	15.00	15.00	14.86	15.00	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	10.00	9.44	9.07	10.00	9.26	10.00	9.72	9.63	9.63	9.72	N/A		9.72
													Total	96.16

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	33.33	40.00	38.33	36.67	40.00	40.00	39.17	38.06	39.00	39.17	14.23	32.50		85.90
2.b.iv	20	17.33	20.00	20.00	20.00	16.00	20.00	20.00	18.89	19.47	20.00	29.39	35.83		85.22
2.b.vii	20	17.33	20.00	16.00	20.00	17.33	20.00	18.67	18.44	18.44	18.67	25.30	33.75		77.72
2.c.i	20	16.00	20.00	20.00	20.00	14.67	20.00	20.00	18.44	19.20	20.00	30.00	40.00		90.00
2.d.i	20	17.33	20.00	20.00	20.00	18.67	20.00	20.00	19.33	19.73	20.00	33.33	33.50		86.83
3.a.i	20	17.33	20.00	16.00	20.00	18.67	20.00	19.33	18.67	19.20	19.33	28.02	33.50		80.85
3.a.ii	20	17.33	20.00	17.33	20.00	17.33	20.00	18.67	18.67	18.67	18.67	27.47	33.50	1.00	80.63
3.b.i	20	20.00	20.00	15.00	20.00	16.67	20.00	20.00	18.61	19.33	20.00	23.29	31.25		74.54
3.g.i	20	17.33	20.00	17.33	20.00	13.33	20.00	18.67	18.00	18.93	18.93	23.64	38.00		80.58
4.a.iii	100	77.78	100.00	100.00	100.00	88.89	100.00	100.00	94.44	97.78	100.00				100.00
4.b.ii	100	83.33	94.44	83.33	94.44	88.89	100.00	91.67	90.74	90.74	91.67				91.67

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	96.16	28.85	85.90	60.13	3.00	1.33	TBD	1.67	94.98
2.b.iv	96.16	28.85	85.22	59.66	N/A	1.33	TBD	1.67	91.51
2.b.vii	96.16	28.85	77.72	54.40	N/A	1.33	TBD	1.67	86.26
2.c.i	96.16	28.85	90.00	63.00	N/A	1.33	TBD	1.67	94.85
2.d.i	96.16	28.85	86.83	60.78	N/A	1.33	TBD	1.67	92.64
3.a.i	96.16	28.85	80.85	56.59	N/A	1.33	TBD	1.67	88.45
3.a.ii	96.16	28.85	80.63	56.44	N/A	1.33	TBD	1.67	88.30
3.b.i	96.16	28.85	74.54	52.18	N/A	1.33	TBD	1.67	84.03
3.g.i	96.16	28.85	80.58	56.40	N/A	1.33	TBD	1.67	88.26
4.a.iii	96.16	28.85	100.00	70.00	N/A	1.33	TBD	1.67	100.00
4.b.ii	96.16	28.85	91.67	64.17	N/A	1.33	TBD	1.67	96.02



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

NYS DSRIP PPS Final Scores and
Recommendations:
Westchester Medical Center

March 13, 2015

Westchester Medical Center

Organizational Component Scores

#	Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	Executive Summary	Pass	Pass/Fail	N/A	Pass
2	Governance	24.77	25		24.77
3	Community Needs Assessment	25.00	25		25.00
5	Workforce Strategy	15.80	16		15.80
6	Data Sharing, Confidentiality & Rapid Cycle Evaluation	5.00	5		5.00
7	PPS Cultural Competency/Health Literacy	15.00	15		15.00
8	DSRIP Budget & Flow of Funds	Pass	Pass/Fail	N/A	Pass
9	Financial Sustainability Plan	10.00	10		10.00
	Final Organizational Subjective Score	95.57	96.00	0.00	95.57

Individual Project Scores

#	Project	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
1	2.a.i	40.00	40		40.00
2	2.a.iii	20.00	20		20.00
3	2.a.iv	20.00	20		20.00
4	2.b.iv	20.00	20		20.00
5	2.d.i	20.00	20		20.00
6	3.a.i	20.00	20		20.00
7	3.a.ii	19.33	20		19.33
8	3.c.i	20.00	20		20.00
9	3.d.iii	20.00	20		20.00
10	4.b.i	100.00	100		100.00
11	4.b.ii	100.00	100		100.00

Bonus Points

Section	IA Subjective Points Awarded	Total Possible Subjective Points	Panel Modifications	Final Subjective Points Awarded
2.a.i IDS Bonus	3.00	3		3.00
Workforce Strategy Bonus	1.33	3	1.67	3.00



Department
of Health

Medicaid
Redesign Team

State of New York
Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program
PPS Project Application Score Modifications from DSRIP
Project Approval and Oversight Panel

PPS: Westchester Medical Center

Project/Application Component: Workforce Bonus

Panel Action Taken: The Panel increased the Workforce Bonus subjective scoring by 1.67 points from 1.33 to 3 points.

Explanation: The Panel felt there was sufficient evidence that the PPS did engage a proven workforce healthcare vendor and therefore should be awarded the full available bonus points instead of partial points. The language only indicated the PPS intended to contract with a proven workforce vendor and as a result only partial points were initially awarded by the IA.



Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final application score.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Panel Adjustment	Final Adjusted Score
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score		
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Governance	25	19.56	24.79	24.75	25.00	22.81	25.00	24.77	23.65	24.47	24.77	N/A		24.77
Community Needs Assessment	25	25.00	25.00	25.00	23.54	25.00	24.58	25.00	24.69	24.92	25.00	N/A		25.00
Workforce Strategy	20	16.00	15.43	16.00	15.55	14.48	16.00	15.78	15.58	15.80	15.80	2.00		17.80
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	4.83	5.00	4.83	5.00	5.00	5.00	5.00	4.94	4.94	5.00	N/A		5.00
PPS Cultural Competency/Health Literacy	15	14.17	15.00	15.00	15.00	15.00	15.00	15.00	14.86	15.00	15.00	N/A		15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A		Pass
Financial Sustainability Plan	10	9.26	10.00	10.00	10.00	10.00	10.00	10.00	9.88	10.00	10.00	N/A		10.00
													Total	97.57

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Project Scores

Please note, the project scores are worth 70% of the final application score.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Panel Adjustment	Final Adjusted Score
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score		
2.a.i	40	31.67	40.00	40.00	40.00	40.00	40.00	40.00	38.61	40.00	40.00	14.95	32.50		87.45
2.a.iii	20	18.67	20.00	20.00	20.00	17.33	20.00	20.00	19.33	19.73	20.00	28.59	35.00		83.59
2.a.iv	20	18.67	20.00	20.00	20.00	20.00	20.00	20.00	19.78	20.00	20.00	30.59	37.00		87.59
2.b.iv	20	17.33	20.00	20.00	20.00	18.67	20.00	20.00	19.33	19.73	20.00	27.41	33.75		81.16
2.d.i	20	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	30.00	36.00		86.00
3.a.i	20	18.67	20.00	20.00	20.00	18.67	20.00	20.00	19.56	19.56	20.00	24.48	33.50		77.98
3.a.ii	20	18.67	20.00	18.67	20.00	18.67	20.00	19.33	19.33	19.33	19.33	28.82	33.50		81.66
3.c.i	20	20.00	20.00	20.00	20.00	16.67	20.00	20.00	19.44	20.00	20.00	26.74	40.00		86.74
3.d.iii	20	17.33	20.00	20.00	20.00	17.33	20.00	20.00	19.11	19.11	20.00	27.35	36.67		84.02
4.b.i	100	88.89	100.00	100.00	100.00	94.44	100.00	100.00	97.22	98.89	100.00				100.00
4.b.ii	100	88.89	100.00	100.00	100.00	94.44	100.00	100.00	97.22	98.89	100.00				100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average



Final Application Score Calculation

Please note the final application score is comprised of 30% Organizational Score + 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score 30%	Project Score	Weighted Project Score 70%	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Panel Adjustment	Final Application Score
2.a.i	97.57	29.27	87.45	61.21	3.00	1.33	TBD	1.67	96.49
2.a.iii	97.57	29.27	83.59	58.51	N/A	1.33	TBD	1.67	90.79
2.a.iv	97.57	29.27	87.59	61.32	N/A	1.33	TBD	1.67	93.59
2.b.iv	97.57	29.27	81.16	56.81	N/A	1.33	TBD	1.67	89.09
2.d.i	97.57	29.27	86.00	60.20	N/A	1.33	TBD	1.67	92.47
3.a.i	97.57	29.27	77.98	54.58	N/A	1.33	TBD	1.67	86.86
3.a.ii	97.57	29.27	81.66	57.16	N/A	1.33	TBD	1.67	89.43
3.c.i	97.57	29.27	86.74	60.72	N/A	1.33	TBD	1.67	92.99
3.d.iii	97.57	29.27	84.02	58.81	N/A	1.33	TBD	1.67	91.08
4.b.i	97.57	29.27	100.00	70.00	N/A	1.33	TBD	1.67	100.00
4.b.ii	97.57	29.27	100.00	70.00	N/A	1.33	TBD	1.67	100.00