



New York Department of Health
Delivery System Reform Incentive
Payment (DSRIP) Program

DSRIP Scoring Summary:
Samaritan Medical Center

February 17 - 20, 2015



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PPS Informational Page and Proposal Overview

PPS Name: Samaritan Medical Center

PPS Lead Organization: Samaritan Medical Center

PPS Service Counties: Jefferson, Lewis, St. Lawrence

Total Attributed Population: 39,049

Goals of the PPS:

1. Implement system-wide clinical interoperability HIT including EMR, HIE and disease registry
2. Improve access to primary and preventive care
3. 100% of Primary Care Provider achieve PCMH 2014
4. Improved clinical quality as defined by PQIs and HEDIS for Diabetes, Cardiac & COPD
5. 25% reduction in avoidable ER rate
6. 25% reduction in avoidable admission rate
7. Integration of PC and BH care at 100% of participating safety net provider
8. Increase care management and care coordination
9. Improved linkages through standardized protocols
10. Engage and activate LU, MU and uninsured
11. Improved patient experience
12. Engage with MCOs to move to value-base payment system through payment reform

Network Composition:

Provider Types	Total Providers in Network
Primary Care Physicians	78
Non-PCP Practitioners	264
Hospitals	8
Clinics	18
Health Home / Care Management	6
Behavioral Health	43
Substance Abuse	4
Skilled Nursing Facilities / Nursing Homes	11
Pharmacy	2
Hospice	0
Community Based Organizations	17
All Other	126



Projects Selected – Summary Table

Project Selection	Project Title	Index Score	Number of PPS' Pursuing Project	% of PPS' Selecting Project
2.a.i	Create Integrated Delivery Systems focused on Evidence-based Medicine/Population Health Management	56	22	88%
2.a.ii	Increase certification of primary care practitioners with PCMH certification and/or Advanced Primary Care Models (as developed under the NYS Health Innovation Plan (SHIP))	37	5	20%
2.a.iv	Create a medical village using existing hospital infrastructure	54	4	16%
2.b.iv	Care transitions intervention model to reduce 30 day readmissions for chronic health conditions	43	17	68%
2.d.i	Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care	56	14	56%
3.a.i	Integration of primary care and behavioral health services	39	25	100%
3.b.i	Evidence-based strategies for disease management in high risk/affected populations (adult only)	30	15	60%
3.c.i	Evidence-based strategies for disease management in high risk/affected populations (adults only)	30	10	40%
3.c.ii	Implementation of evidence-based strategies to address chronic disease – primary and secondary prevention projects (adults only)	26	1	4%
4.a.iii	Strengthen Mental Health and Substance Abuse Infrastructure across Systems	20	13	52%
4.b.ii	Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings	17	11	44%
	Cumulative Index Score	408		
	PPS Rank by Cumulative Index Score	9		

Organizational and Project Scoring Summary Tables

Organizational Component Scores

Please note, the organizational component score is worth 30% of the final score with the Project score representing 70% of the overall score for each DSRIP project.

Section Points Possible		Reviewer Scores						Subjective Scores				Objective Score	Final Org Score ²
Section	Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Workforce Score	
Executive Summary	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A	Pass
Governance	25	22.48	23.40	24.04	24.79	21.79	25.00	23.72	23.58	23.58	23.72	N/A	23.72
Community Needs Assessment	25	25.00	25.00	25.00	24.17	24.58	25.00	25.00	24.79	24.92	25.00	N/A	25.00
Workforce Strategy	20	15.60	15.40	16.00	16.00	15.27	16.00	15.80	15.71	15.71	15.80	2.00	17.80
Data Sharing, Confidentiality & Rapid Cycle Evaluation	5	5.00	5.00	5.00	5.00	4.67	5.00	5.00	4.94	5.00	5.00	N/A	5.00
PPS Cultural Competency/Health Literacy	15	15.00	13.33	15.00	14.17	15.00	15.00	15.00	14.58	14.83	15.00	N/A	15.00
DSRIP Budget & Flow of Funds	Pass/Fail	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	Pass	N/A	Pass
Financial Sustainability Plan	10	10.00	10.00	9.63	10.00	9.63	10.00	10.00	9.88	9.88	10.00	N/A	10.00
												Total	96.52

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average

² **Final Org Score** is the sum of the *Selected Subjective Score* and *Workforce Score*

Project Scores

Please note, the project scores are worth 70% of the final score with the Organizational score representing 30% of the overall score for each DSRIP project.

Points Possible		Reviewer Scores						Subjective Scores				Objective Scores		Total Project Score ²
Project #	Subjective Points Possible	1	2	3	4	5	6	Median	Average	Trimmed Average	Selected Subjective Score ¹	Scale Score	Speed Score	
2.a.i	40	36.67	36.67	36.67	40.00	38.33	40.00	37.50	38.06	38.06	38.06	12.99	32.50	83.55
2.a.ii	20	17.33	20.00	17.33	20.00	14.67	20.00	18.67	18.22	18.93	18.93	32.62	40.00	91.55
2.a.iv	20	17.33	20.00	20.00	20.00	16.00	20.00	20.00	18.89	19.47	20.00	37.77	40.00	97.77
2.b.iv	20	17.33	20.00	20.00	20.00	16.00	20.00	20.00	18.89	19.47	20.00	31.47	34.64	86.11
2.d.i	20	17.33	20.00	18.67	18.67	18.67	20.00	18.67	18.89	19.20	19.20	30.00	35.00	84.20
3.a.i	20	17.33	18.67	20.00	20.00	17.33	20.00	19.33	18.89	18.89	19.33	26.78	37.50	83.62
3.b.i	20	17.33	17.33	18.67	20.00	14.67	20.00	18.00	18.00	18.67	18.67	27.10	32.50	78.27
3.c.i	20	20.00	18.33	18.33	20.00	13.33	20.00	19.17	18.33	19.33	19.33	24.87	35.00	79.20
3.c.ii	20	20.00	20.00	18.33	20.00	16.67	20.00	20.00	19.17	19.67	20.00	39.44	40.00	99.44
4.a.iii	100	83.33	94.44	88.89	94.44	94.44	100.00	94.44	92.59	94.44	94.44	0.00	0.00	94.44
4.b.ii	100	83.33	100.00	100.00	100.00	88.89	100.00	100.00	95.37	97.78	100.00	0.00	0.00	100.00

¹ **Selected Subjective Score** is the highest of the median, average, and trimmed average

² **Total Project Score** is the sum of *Selected Subjective Score*, *Scale Score*, and *Speed Score*

Final Application Score Calculation

30% Organizational Score, 70% Project Score + Bonuses

Project #	Organizational Score	Weighted Organizational Score (0.3)	Project Score	Weighted Project Score (0.7)	Bonus (2.a.i IDS)	Bonus (Workforce)	Bonus (2.d.i Project)	Final Application Score
2.a.i	96.52	28.96	83.55	58.48	3	2.00	TBD	92.44
2.a.ii	96.52	28.96	91.55	64.08	N/A	2.00	TBD	95.04
2.a.iv	96.52	28.96	97.77	68.44	N/A	2.00	TBD	99.39
2.b.iv	96.52	28.96	86.11	60.28	N/A	2.00	TBD	91.23
2.d.i	96.52	28.96	84.20	58.94	N/A	2.00	TBD	89.90
3.a.i	96.52	28.96	83.62	58.53	N/A	2.00	TBD	89.49
3.b.i	96.52	28.96	78.27	54.79	N/A	2.00	TBD	85.74
3.c.i	96.52	28.96	79.20	55.44	N/A	2.00	TBD	86.40
3.c.ii	96.52	28.96	99.44	69.61	N/A	2.00	TBD	100.00
4.a.iii	96.52	28.96	94.44	66.11	N/A	2.00	TBD	97.07
4.b.ii	96.52	28.96	100.00	70.00	N/A	2.00	TBD	100.00

Organizational Component – Narrative Summary

Section	Subjective Points	Points Possible	Strengths	Comments
Executive Summary	Pass	Pass/Fail	<ul style="list-style-type: none"> • PPS' Executive Summary received passing evaluation from all scorers 	
Governance	23.72	25	<ul style="list-style-type: none"> • Response adequately identifies the organizational structure and explains why the selected structure will contribute to the PPS' success • Response provides sufficient information on how the governance structure will ensure adequate governance and management of the program • Response adequately describes how the Project Advisory Committee was formed, the timing in which it was formed, and its membership • Response successfully explains the role the Project Advisory Committee will play within the organization 	<ul style="list-style-type: none"> • Process does not fully describe how the PPS will notify Medicaid beneficiaries of a provider's removal from the PPS
Community Needs Assessment	25.00	25	<ul style="list-style-type: none"> • Response successfully identifies leading causes of death and premature death by demographic groups • Response adequately explains the leading causes of hospitalization and preventable hospitalizations by demographic groupings • Response conveys prevalence of such diseases as diabetes, asthma, etc., as captured by the CNA • Response adequately refers to CNA's descriptions of maternal and child health outcomes including infant mortality, low birth weight, high risk pregnancies, birth defects as well as access and quality prenatal care • Response clearly explains health risk factors such as obesity, smoking, drinking, etc. or any other challenges 	<ul style="list-style-type: none"> • No significant weakness identified for this section

Section	Subjective Points	Points Possible	Strengths	Comments
Workforce Strategy	15.80	20	<ul style="list-style-type: none"> Response adequately describes workforce shortages that may impact PPS' ability to achieve program goals Response sufficiently describes the role of labor (intra/inter-entity) representatives 	<ul style="list-style-type: none"> Response does not articulate the ramifications to existing employees who refuse their retraining assignment
Data Sharing, Confidentiality, and Rapid Cycle Evaluation	5.00	5	<ul style="list-style-type: none"> Response clearly describes the PPS' plan for an appropriate data sharing arrangement amongst its partner organizations Response adequately explains how all PPS partners will act in unison to ensure privacy and security of data Response identifies the Response sufficiently describes the organizational relationship of the RCE unit to the PPS' governing team 	<ul style="list-style-type: none"> No significant weakness identified in this section
Cultural Competency/Health Literacy	15.00	15	<ul style="list-style-type: none"> Response describes PPS' intentions to contract with CBO's and describes the ongoing processes PPS will implement to develop a culturally competent organization and culturally responsive system of care 	<ul style="list-style-type: none"> Response could be interpreted to apply only to people with MEB disorders
DSRIP Budget & Flow of Funds	Pass	Pass/Fail	<ul style="list-style-type: none"> PPS received passing evaluations in all five Budget & Flow of Funds categories from all scorers 	
Financial Sustainability Plan	10.00	10	<ul style="list-style-type: none"> Response effectively explains the expected financial impact of program's projects on financially fragile providers and others that could potentially be negatively impacted by the program's goals Response articulates the PPS' vision for transforming to value based reimbursement methodologies and engaging Medicaid managed care organizations in this process 	<ul style="list-style-type: none"> No significant weakness identified for this section
Final Organizational Score	96.52	100		

Bonus Component – Narrative Summary

Section	Subjective Points	Points Possible	Strengths	Comments
Bonus Points – Population Health Management	3.00	3	<ul style="list-style-type: none"> PPS has population health management experience with New York Medicaid population 	
Bonus Points - Workforce	2.00	3		<ul style="list-style-type: none"> PPS response was unclear as to contract status, but a vendor has been identified
Bonus Points – 2.d.i	TBD	TBD	<ul style="list-style-type: none"> PPS is pursuing project 2.d.i 	



Project Scoring Narrative Summaries

Project 2.a.i

PPS Name: Samaritan Medical Center

DSRIP Project Number: 2.a.i

DSRIP Project Title: Create Integrated Delivery Systems that are focused on Evidence Based Medicine/ Population Health Management

Number of PPS' Pursuing This Project: 22

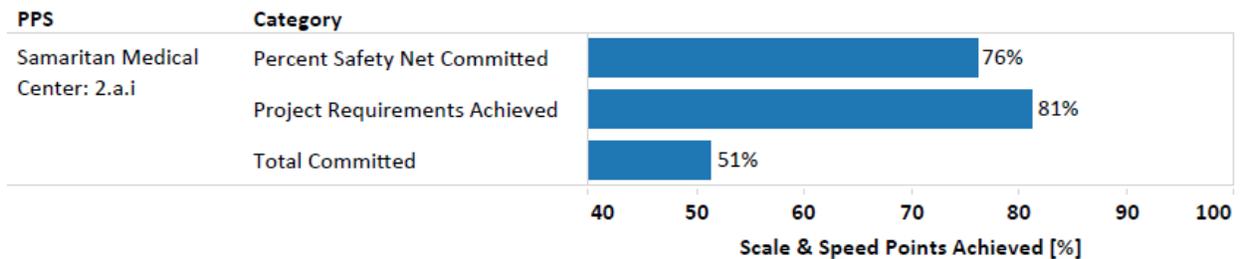
Final Application Score
92.44

Individual Project Score:

Subjective Points	Points Possible	Strengths	Comments
38.06	40	<ul style="list-style-type: none"> Response clearly outlines the PPS' plans to coordinate on this project with other PPSs serving an overlapping area Response describes how the project's governance strategy will evolve all participants into an integrated healthcare delivery system and includes specific governance strategy milestones 	<ul style="list-style-type: none"> Response states "all" sites are included in the project, but does not link specific sites with project design

Project Scale and Speed:

PPS	Category	PPS Submission	Points Achieved	Possible Points
Samaritan Medical Center: 2.a.i	Percent Safety Net Committed	56.50%	7.62	10
	Project Requirements Achieved	DY3 Q3/Q4	32.50	40
	Total Committed	577	5.14	10





Project 2.a.ii

PPS Name: Samaritan Medical Center

DSRIP Project Number: 2.a.ii

DSRIP Project Title: Increase certification of primary care practitioners with PCMH certification and/or Advanced Primary Care Models (as developed under the NYS Health Innovation Plan (SHIP))

Number of PPS' Pursuing This Project: 5

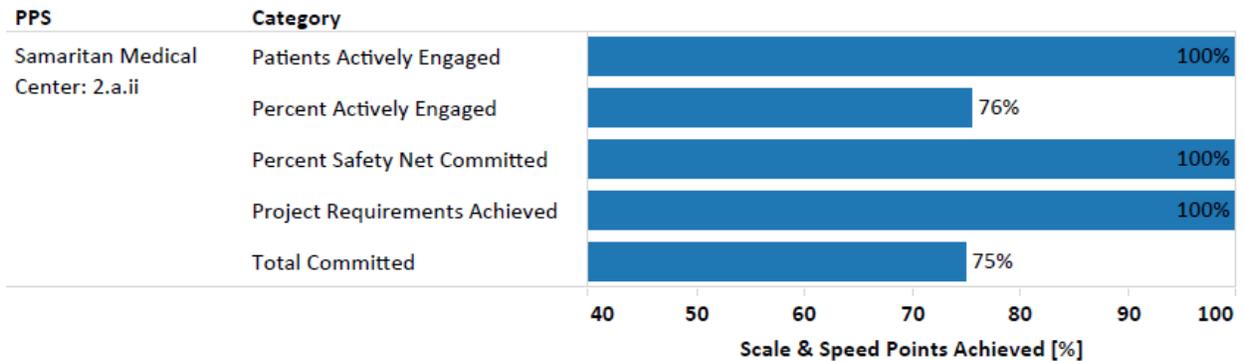
Final Application Score
95.04

Individual Project Score:

Subjective Points	Points Possible	Strengths	Comments
18.93	20	<ul style="list-style-type: none"> Response sufficiently identifies project challenges or anticipated issues the PPS will encounter in implementing this project and describes how these challenges will be appropriately addressed 	<ul style="list-style-type: none"> PPS response provides insufficient detail regarding current assets and resources

Project Scale and Speed:

PPS	Category	PPS Submission	Points Achieved	Possible Points
Samaritan Medical Center: 2.a.ii	Patients Actively Engaged	DY3 Q3/Q4	20.00	20
	Percent Actively Engaged	51.16%	15.12	20
	Percent Safety Net Committed	58.54%	10.00	10
	Project Requirements Achieved	DY3 Q3/Q4	20.00	20
	Total Committed	96	7.50	10





Project 2.a.iv

PPS Name: Samaritan Medical Center

DSRIP Project Number: 2.a.iv

DSRIP Project Title: Create a medical village using existing hospital infrastructure

Number of PPS' Pursuing This Project: 4

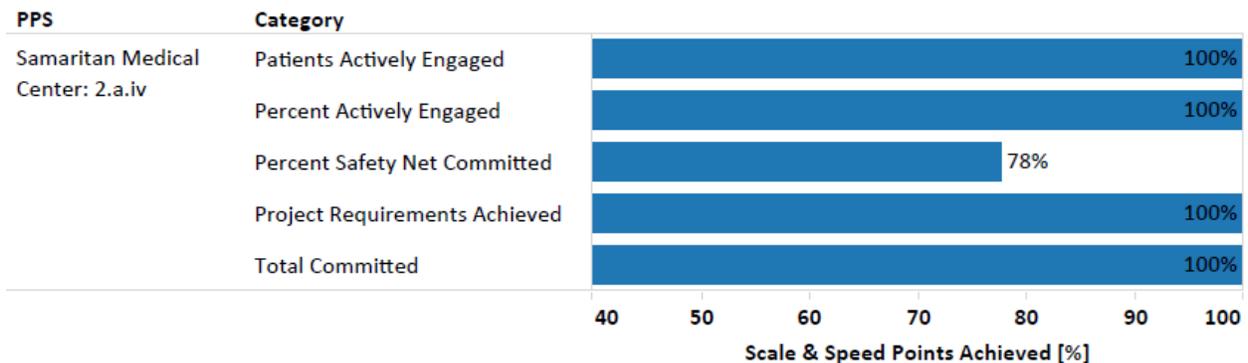
Final Application Score
99.39

Individual Project Score:

Subjective Points	Points Possible	Strengths	Comments
20.00	20	<ul style="list-style-type: none"> Response effectively addressed gaps identified by the CNA and linked these findings with the project design and sites included Response provides a sufficient summary of the current assets/resources to be mobilized to help this project meet the needs of the community 	<ul style="list-style-type: none"> No significant weakness identified in this project

Project Scale and Speed:

PPS	Category	PPS Submission	Points Achieved	Possible Points
Samaritan Medical Center: 2.a.iv	Patients Actively Engaged	DY3 Q3/Q4	20.00	20
	Percent Actively Engaged	12.80%	20.00	20
	Percent Safety Net Committed	20.43%	7.77	10
	Project Requirements Achieved	DY4 Q1/Q2	20.00	20
	Total Committed	6	10.00	10





Project 2.b.iv

PPS Name: Samaritan Medical Center

DSRIP Project Number: 2.b.iv

DSRIP Project Title: Care transitions intervention model to reduce 30 day readmissions for chronic health conditions

Number of PPS' Pursuing This Project: 17

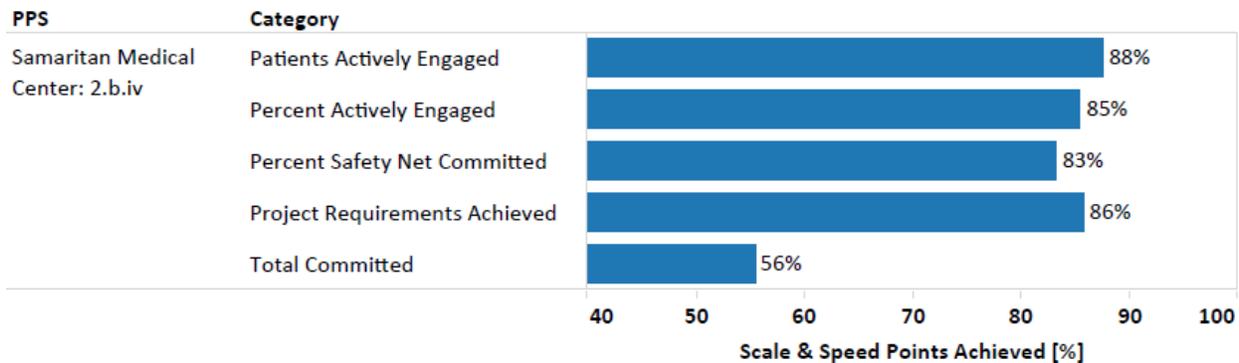
Final Application Score
91.23

Individual Project Score:

Subjective Points	Points Possible	Strengths	Comments
20.00	20	<ul style="list-style-type: none"> Response effectively addressed gaps identified by the CNA and linked these findings with the project design and sites included Response sufficiently identifies project challenges or anticipated issues the PPS will encounter in implementing this project and describes how these challenges will be appropriately addressed 	<ul style="list-style-type: none"> No significant weakness identified with this project

Project Scale and Speed:

PPS	Category	PPS Submission	Points Achieved	Possible Points
Samaritan Medical Center: 2.b.iv	Patients Actively Engaged	DY3 Q3/Q4	17.50	20
	Percent Actively Engaged	16.39%	17.09	20
	Percent Safety Net Committed	39.90%	8.33	10
	Project Requirements Achieved	DY3 Q1/Q2	17.14	20
	Total Committed	497	5.56	10





Project 2.d.i

PPS Name: Samaritan Medical Center

DSRIP Project Number: 2.d.i

DSRIP Project Title: Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care

Number of PPS' Pursuing This Project: 14

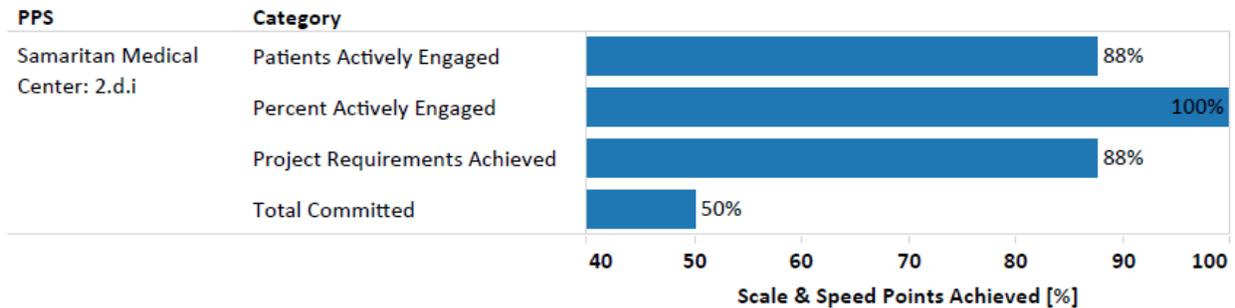
Final Application Score
89.90

Individual Project Score:

Subjective Points	Points Possible	Strengths	Comments
19.20	20	<ul style="list-style-type: none"> Response effectively addresses gaps identified by the CNA and links these findings with the project design and sites included 	<ul style="list-style-type: none"> PPS response provided insufficient detail for this project

Project Scale and Speed:

PPS	Category	PPS Submission	Points Achieved	Possible Points
Samaritan Medical Center: 2.d.i	Patients Actively Engaged	DY3 Q3/Q4	17.50	20
	Percent Actively Engaged	100.00%	20.00	20
	Project Requirements Achieved	DY3 Q3/Q4	17.50	20
	Total Committed	60	10.00	20





Project 3.a.i

PPS Name: Samaritan Medical Center

DSRIP Project Number: 3.a.i

DSRIP Project Title: Integration of primary care and behavioral health services

Number of PPS' Pursuing This Project: 25

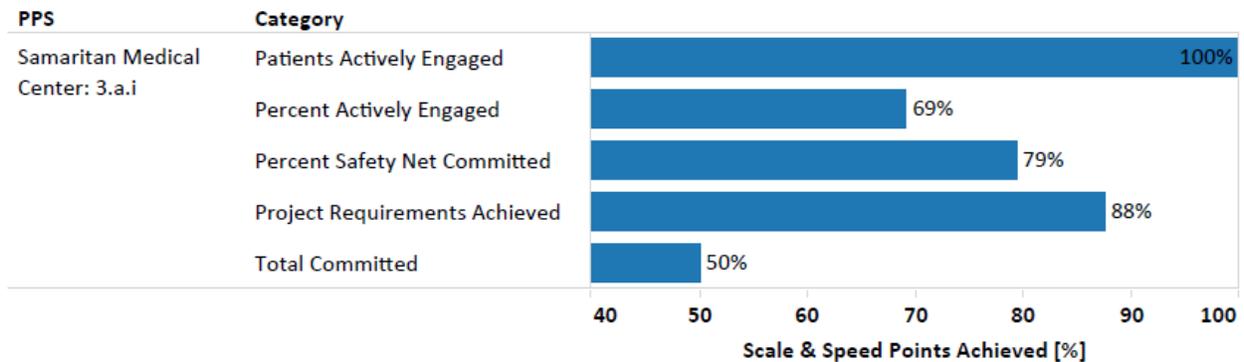
Final Application Score
89.49

Individual Project Score:

Subjective Points	Points Possible	Strengths	Comments
19.33	20	<ul style="list-style-type: none"> Response provides a sufficient summary of the current assets/resources to be mobilized to help this project meet the needs of the community Response sufficiently identifies project challenges or anticipated issues the PPS will encounter in implementing this project and describes how these challenges will be appropriately addressed 	<ul style="list-style-type: none"> Response to target population is succinct, but could be more specific

Project Scale and Speed:

PPS	Category	PPS Submission	Points Achieved	Possible Points
Samaritan Medical Center: 3.a.i	Patients Actively Engaged	DY2 Q3/Q4	20.00	20
	Percent Actively Engaged	30.73%	13.84	20
	Percent Safety Net Committed	33.18%	7.94	10
	Project Requirements Achieved	DY3 Q3/Q4	17.50	20
	Total Committed	202	5.00	10





Project 3.b.i

PPS Name: Samaritan Medical Center

DSRIP Project Number: 3.b.i

DSRIP Project Title: Evidence-based strategies for disease management in high risk/affected populations (adult only)

Number of PPS' Pursuing This Project: 15

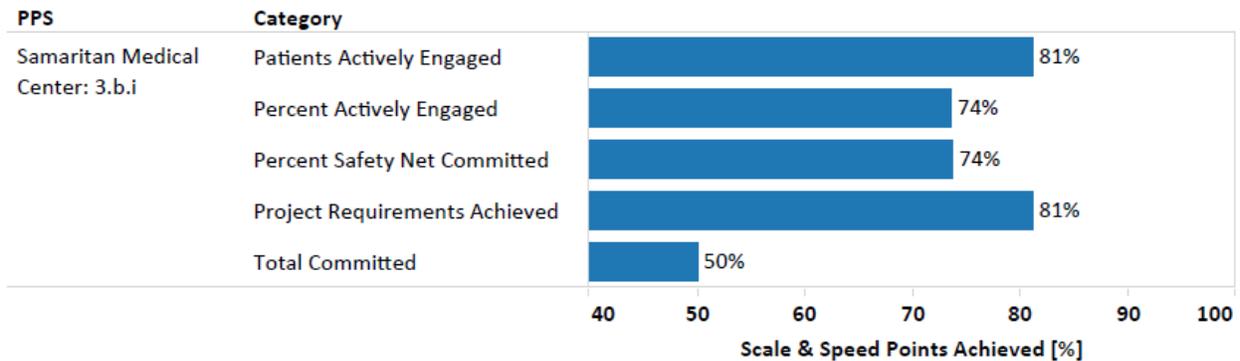
Final Application Score
85.74

Individual Project Score:

Subjective Points	Points Possible	Strengths	Comments
18.67	20	<ul style="list-style-type: none"> Response addresses gaps identified by the CNA and links these findings with the project design and sites included 	<ul style="list-style-type: none"> Response provides some preliminary data but indicates that an analysis is forthcoming to define the patient population More details of the current assets within the community that will be mobilized is expected

Project Scale and Speed:

PPS	Category	PPS Submission	Points Achieved	Possible Points
Samaritan Medical Center: 3.b.i	Patients Actively Engaged	DY3 Q3/Q4	16.25	20
	Percent Actively Engaged	19.58%	14.72	20
	Percent Safety Net Committed	32.30%	7.38	10
	Project Requirements Achieved	DY3 Q3/Q4	16.25	20
	Total Committed	185	5.00	10





Project 3.c.i

PPS Name: Samaritan Medical Center

DSRIP Project Number: 3.c.i

DSRIP Project Title: Evidence-based strategies for disease management in high risk/affected populations (adults only)

Number of PPS' Pursuing This Project: 10

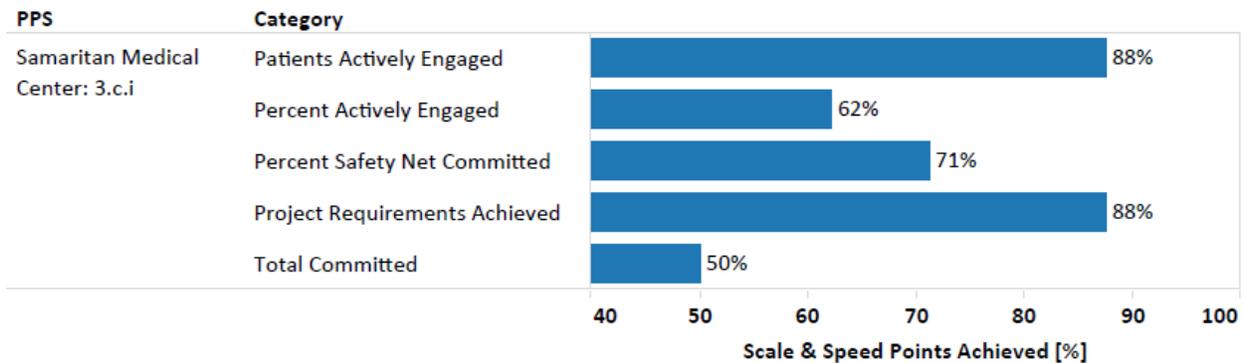
Final Application Score
86.40

Individual Project Score:

Subjective Points	Points Possible	Strengths	Comments
19.33	20	<ul style="list-style-type: none"> Response effectively addresses gaps identified by the CNA and links these findings with the project design and sites included 	<ul style="list-style-type: none"> Plans to individually address each challenge not clearly described

Project Scale and Speed:

PPS	Category	PPS Submission	Points Achieved	Possible Points
Samaritan Medical Center: 3.c.i	Patients Actively Engaged	DY3 Q3/Q4	17.50	20
	Percent Actively Engaged	7.17%	12.44	20
	Percent Safety Net Committed	26.11%	7.12	10
	Project Requirements Achieved	DY3 Q3/Q4	17.50	20
	Total Committed	197	5.00	10





Project 3.c.ii

PPS Name: Samaritan Medical Center

DSRIP Project Number: 3.c.ii

DSRIP Project Title: Implementation of evidence-based strategies to address chronic disease – primary and secondary prevention projects (adults only)

Number of PPS’ Pursuing This Project: 1

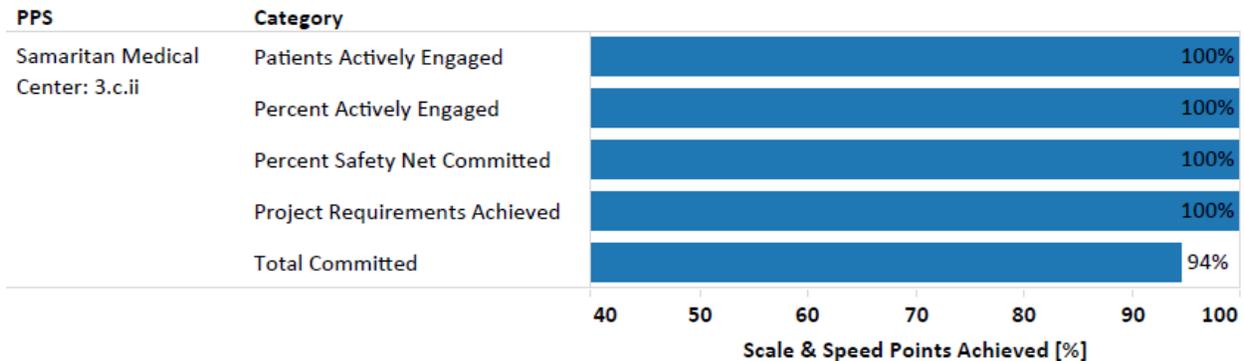
Final Application Score
100.00

Individual Project Score:

Subjective Points	Points Possible	Strengths	Comments
20.00	20	<ul style="list-style-type: none"> Response effectively addresses gaps identified by the CNA and links these findings with the project design and sites included Response provides a sufficient summary of the current assets/resources to be mobilized to help this project meet the needs of the community 	<ul style="list-style-type: none"> No significant weakness identified with this project

Project Scale and Speed:

PPS	Category	PPS Submission	Points Achieved	Possible Points
Samaritan Medical Center: 3.c.ii	Patients Actively Engaged	DY2 Q3/Q4	20.00	20
	Percent Actively Engaged	0.20%	20.00	20
	Percent Safety Net Committed	26.11%	10.00	10
	Project Requirements Achieved	DY2 Q1/Q2	20.00	20
	Total Committed	197	9.44	10





Project 4.a.iii

PPS Name: Samaritan Medical Center

DSRIP Project Number: 4.a.iii

DSRIP Project Title: Strengthen Mental Health and Substance Abuse Infrastructure across Systems

Number of PPS' Pursuing This Project: 13

Final Application Score

97.07

Individual Project Score:

Subjective Points	Points Possible	Strengths	Comments
94.44	100	<ul style="list-style-type: none"> Response provides a sufficient summary of the current assets/resources to be mobilized to help this project meet the needs of the community Response provides a clear explanation of the patient population PPS is expecting to engage through the implementation of this project 	<ul style="list-style-type: none"> Timelines for milestones lack specificity



Project 4.b.ii

PPS Name: Samaritan Medical Center

DSRIP Project Number: 4.b.ii

DSRIP Project Title: Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings

Number of PPS' Pursuing This Project: 11

Final Application Score
100.00

Individual Project Score:

Subjective Points	Points Possible	Strengths	Comments
100.00	100	<ul style="list-style-type: none"> • Response provides a sufficient summary of the current assets/resources to be mobilized to help this project meet the needs of the community • Response sufficiently identifies project challenges or anticipated issues the PPS will encounter in implementing this project and describes how these challenges will be appropriately addressed 	<ul style="list-style-type: none"> • No significant weakness identified for this project