



New York Department of Health  
Delivery System Reform Incentive  
Payment (DSRIP) Program

**DSRIP Scoring Summary:**  
*New York City Health and Hospitals-led PPS*

February 17 - 20, 2015



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## PPS Informational Page and Proposal Overview

**PPS Name:** New York City Health and Hospitals-led PPS

**PPS Lead Organization:** Jacobi Medical Center

**PPS Service Counties:** Bronx, Kings, New York, Queens

**Total Attributed Population:** 634,789

### Goals of the PPS:

1. Create a patient- and family-centered integrated delivery system in New York City
2. Decrease potentially avoidable emergency room visits
3. Decrease potentially preventable readmissions
4. Provide greater access to primary care and enroll patients in appropriate care models
5. Promote integrated primary and behavioral health services in an outpatient setting
6. Form a Central Services Organization to serve as the nexus for all population health activities
7. Actively engage the uninsured and low- and non-utilizing patients in care before they become sick

### Network Composition:

| Provider Types                             | Total Providers in Network |
|--|----------------------------|
| Primary Care Physicians                    | 1,263                      |
| Non-PCP Practitioners                      | 4,878                      |
| Hospitals                                  | 25                         |
| Clinics                                    | 120                        |
| Health Home / Care Management              | 49                         |
| Behavioral Health                          | 567                        |
| Substance Abuse                            | 47                         |
| Skilled Nursing Facilities / Nursing Homes | 71                         |
| Pharmacy                                   | 27                         |
| Hospice                                    | 8                          |
| Community Based Organizations              | 88                         |
| All Other                                  | 2,654                      |



### Projects Selected – Summary Table

| Project Selection | Project Title   | Index Score | Number of PPS' Pursuing Project | % of PPS' Selecting Project |
|-------------------|---|-------------|---------------------------------|-----------------------------|
| 2.a.i             | Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management   | 56          | 22                              | 88%                         |
| 2.a.iii           | Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services | 46          | 10                              | 40%                         |
| 2.b.iii           | ED care triage for at-risk populations  | 43          | 13                              | 52%                         |
| 2.b.iv            | Care transitions intervention model to reduce 30 day readmissions for chronic health conditions   | 43          | 17                              | 68%                         |
| 2.d.i             | Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care                             | 56          | 14                              | 56%                         |
| 3.a.i             | Integration of primary care and behavioral health services  | 39          | 25                              | 100%                        |
| 3.b.i             | Evidence-based strategies for disease management in high risk/affected populations (adult only)   | 30          | 15                              | 60%                         |
| 3.d.ii            | Expansion of asthma home-based self-management program  | 31          | 8                               | 32%                         |
| 3.g.i             | Integration of palliative care into the PCMH Model  | 22          | 9                               | 36%                         |
| 4.a.iii           | Strengthen Mental Health and Substance Abuse Infrastructure across Systems  | 20          | 13                              | 52%                         |
| 4.c.ii            | Increase early access to, and retention in, HIV care  | 19          | 7                               | 28%                         |
|                   | <b>Cumulative Index Score</b>   | <b>405</b>  |                                 |                             |
|                   | <b>PPS Rank by Cumulative Index Score</b>   | <b>10</b>   |                                 |                             |

## Organizational and Project Scoring Summary Tables

### Organizational Component Scores

Please note, the organizational component score is worth 30% of the final score with the Project score representing 70% of the overall score for each DSRIP project.

| Section Points Possible                                |                 | Reviewer Scores |       |       |       |       |       | Subjective Scores |         |                 |  | Objective Score | Final Org Score <sup>2</sup> |
|--|-----------------|-----------------|-------|-------|-------|-------|-------|-------------------|---------|-----------------|--|-----------------|------------------------------|
| Section  | Points Possible | 1               | 2     | 3     | 4     | 5     | 6     | Median            | Average | Trimmed Average | Selected Subjective Score <sup>1</sup> | Workforce Score |                              |
| Executive Summary                                      | Pass/Fail       | Pass            | Pass  | Pass  | Pass  | Pass  | Pass  | Pass              | Pass    | Pass            | Pass                                   | N/A             | Pass                         |
| Governance   | 25              | 20.35           | 24.48 | 24.23 | 24.06 | 20.46 | 25.00 | 24.15             | 23.10   | 23.10           | 24.15                                  | N/A             | <b>24.15</b>                 |
| Community Needs Assessment                             | 25              | 25.00           | 24.38 | 25.00 | 23.96 | 24.44 | 22.92 | 24.41             | 24.28   | 24.56           | 24.56                                  | N/A             | <b>24.56</b>                 |
| Workforce Strategy                                     | 20              | 15.55           | 15.25 | 16.00 | 15.55 | 12.45 | 15.30 | 15.43             | 15.02   | 15.53           | 15.53                                  | 4.00            | <b>19.53</b>                 |
| Data Sharing, Confidentiality & Rapid Cycle Evaluation | 5               | 5.00            | 5.00  | 5.00  | 4.72  | 3.89  | 4.67  | 4.86              | 4.71    | 4.88            | 4.88                                   | N/A             | <b>4.88</b>                  |
| PPS Cultural Competency/Health Literacy                | 15              | 15.00           | 15.00 | 15.00 | 14.17 | 15.00 | 15.00 | 15.00             | 14.86   | 15.00           | 15.00                                  | N/A             | <b>15.00</b>                 |
| DSRIP Budget & Flow of Funds                           | Pass/Fail       | Pass            | Pass  | Pass  | Pass  | Pass  | Pass  | Pass              | Pass    | Pass            | Pass                                   | N/A             | Pass                         |
| Financial Sustainability Plan                          | 10              | 9.26            | 10.00 | 8.33  | 10.00 | 8.15  | 10.00 | 9.63              | 9.29    | 9.29            | 9.63                                   | N/A             | <b>9.63</b>                  |
|  |                 |                 |       |       |       |       |       |                   |         |                 |  | <b>Total</b>    | <b>97.74</b>                 |

<sup>1</sup> **Selected Subjective Score** is the highest of the median, average, and trimmed average

<sup>2</sup> **Final Org Score** is the sum of the *Selected Subjective Score* and *Workforce Score*

### Project Scores

Please note, the project scores are worth 70% of the final score with the Organizational score representing 30% of the overall score for each DSRIP project.

| Points Possible |                            | Reviewer Scores |        |        |        |        |        | Subjective Scores |         |                 |  | Objective Scores |             | Total Project Score <sup>2</sup> |
|-----------------|----------------------------|-----------------|--------|--------|--------|--------|--------|-------------------|---------|-----------------|--|------------------|-------------|----------------------------------|
| Project #       | Subjective Points Possible | 1               | 2      | 3      | 4      | 5      | 6      | Median            | Average | Trimmed Average | Selected Subjective Score <sup>1</sup> | Scale Score      | Speed Score |                                  |
| 2.a.i           | 40                         | 31.67           | 38.33  | 31.67  | 36.67  | 30.00  | 28.33  | 31.67             | 32.78   | 32.78           | 32.78                                  | 16.18            | 30.00       | <b>78.96</b>                     |
| 2.a.iii         | 20                         | 18.67           | 20.00  | 18.67  | 18.67  | 18.67  | 18.67  | 18.67             | 18.89   | 18.67           | 18.89                                  | 26.55            | 33.50       | <b>78.94</b>                     |
| 2.b.iii         | 20                         | 18.67           | 18.67  | 18.67  | 20.00  | 20.00  | 20.00  | 19.33             | 19.33   | 19.33           | 19.33                                  | 27.55            | 33.06       | <b>79.94</b>                     |
| 2.b.iv          | 20                         | 18.67           | 18.67  | 20.00  | 20.00  | 20.00  | 20.00  | 20.00             | 19.56   | 19.56           | 20.00                                  | 24.67            | 33.75       | <b>78.42</b>                     |
| 2.d.i           | 20                         | 18.67           | 20.00  | 20.00  | 20.00  | 18.67  | 18.67  | 19.33             | 19.33   | 19.33           | 19.33                                  | 36.67            | 38.57       | <b>94.57</b>                     |
| 3.a.i           | 20                         | 18.67           | 20.00  | 18.67  | 18.67  | 16.00  | 20.00  | 18.67             | 18.67   | 19.20           | 19.20                                  | 24.33            | 33.50       | <b>77.03</b>                     |
| 3.b.i           | 20                         | 18.67           | 20.00  | 18.67  | 20.00  | 17.33  | 20.00  | 19.33             | 19.11   | 19.47           | 19.47                                  | 23.43            | 32.50       | <b>75.40</b>                     |
| 3.d.ii          | 20                         | 18.67           | 20.00  | 18.67  | 18.67  | 16.00  | 20.00  | 18.67             | 18.67   | 19.20           | 19.20                                  | 22.32            | 33.50       | <b>75.02</b>                     |
| 3.g.i           | 20                         | 18.67           | 20.00  | 20.00  | 18.67  | 14.67  | 20.00  | 19.33             | 18.67   | 19.47           | 19.47                                  | 24.48            | 35.50       | <b>79.45</b>                     |
| 4.a.iii         | 100                        | 94.44           | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00            | 99.07   | 100.00          | 100.00                                 | 0.00             | 0.00        | <b>100.00</b>                    |
| 4.c.ii          | 100                        | 100.00          | 100.00 | 100.00 | 100.00 | 94.44  | 100.00 | 100.00            | 99.07   | 100.00          | 100.00                                 | 0.00             | 0.00        | <b>100.00</b>                    |

<sup>1</sup> **Selected Subjective Score** is the highest of the median, average, and trimmed average

<sup>2</sup> **Total Project Score** is the sum of *Selected Subjective Score*, *Scale Score*, and *Speed Score*

**Final Application Score Calculation**  
 30% Organizational Score, 70% Project Score + Bonuses

| Project # | Organizational Score | Weighted Organizational Score (0.3) | Project Score | Weighted Project Score (0.7) | Bonus (2.a.i IDS) | Bonus (Workforce) | Bonus (2.d.i Project) | Final Application Score |
|-----------|----------------------|-------------------------------------|---------------|------------------------------|-------------------|-------------------|-----------------------|-------------------------|
| 2.a.i     | 97.74                | 29.32                               | 78.96         | 55.27                        | 3                 | 1.00              | TBD                   | <b>88.59</b>            |
| 2.a.iii   | 97.74                | 29.32                               | 78.94         | 55.26                        | N/A               | 1.00              | TBD                   | <b>85.58</b>            |
| 2.b.iii   | 97.74                | 29.32                               | 79.94         | 55.96                        | N/A               | 1.00              | TBD                   | <b>86.28</b>            |
| 2.b.iv    | 97.74                | 29.32                               | 78.42         | 54.90                        | N/A               | 1.00              | TBD                   | <b>85.22</b>            |
| 2.d.i     | 97.74                | 29.32                               | 94.57         | 66.20                        | N/A               | 1.00              | TBD                   | <b>96.52</b>            |
| 3.a.i     | 97.74                | 29.32                               | 77.03         | 53.92                        | N/A               | 1.00              | TBD                   | <b>84.24</b>            |
| 3.b.i     | 97.74                | 29.32                               | 75.40         | 52.78                        | N/A               | 1.00              | TBD                   | <b>83.10</b>            |
| 3.d.ii    | 97.74                | 29.32                               | 75.02         | 52.52                        | N/A               | 1.00              | TBD                   | <b>82.84</b>            |
| 3.g.i     | 97.74                | 29.32                               | 79.45         | 55.62                        | N/A               | 1.00              | TBD                   | <b>85.94</b>            |
| 4.a.iii   | 97.74                | 29.32                               | 100.00        | 70.00                        | N/A               | 1.00              | TBD                   | <b>100.00</b>           |
| 4.c.ii    | 97.74                | 29.32                               | 100.00        | 70.00                        | N/A               | 1.00              | TBD                   | <b>100.00</b>           |

## Organizational Component – Narrative Summary

| Section                    | Subjective Points | Points Possible | Strengths  | Comments  |
|----------------------------|-------------------|-----------------|--|---|
| Executive Summary          | Pass              | Pass/Fail       | <ul style="list-style-type: none"> <li>• PPS' Executive Summary received passing evaluation from all scorers</li> </ul>  |   |
| Governance                 | 24.15             | 25              | <ul style="list-style-type: none"> <li>• Response adequately identifies the organizational structure and explains why the selected structure will contribute to the PPS' success</li> <li>• Response contains sufficient detail describing of the decision making/voting process that will be implemented and adhered to</li> <li>• Response describes role of regional committees to target interventions to specific regions</li> <li>• Response defines key finance functions to be established within the organization</li> <li>• Response adequately outlines the PPS' process for sanctioning or removing a poorly performing member of the network</li> <li>• Response provides sufficient information on how the governance structure will ensure adequate governance and management of the program</li> </ul> | <ul style="list-style-type: none"> <li>• Response doesn't contain sufficient details of how CBOs will be contracted with</li> <li>• Compliance individual is not identified nor is a timeline for hiring indicated</li> <li>• Response does not discuss how compliance problems will be identified and addressed</li> <li>• With the exception of "Medicaid billing and data privacy", compliance training topics are not identified</li> <li>• Other than "ensure the appropriate use of DSRIP funds", no use of auditors are mentioned</li> <li>• Process does not fully describe the process for how Medicaid beneficiaries will be informed of a provider's removal from the PPS</li> </ul> |
| Community Needs Assessment | 24.56             | 25              | <ul style="list-style-type: none"> <li>• Response adequately explains the Community Needs Assessment's process and methodology</li> <li>• Response clearly explains how the current composition of providers needs to be modified to meet the needs of the community; including use of CBOs</li> <li>• Response successfully summarizes key findings, insight and conclusions identified through the stakeholder engagement process</li> <li>• CNA included a broad set of data sources were used to develop the CNA</li> <li>• Wide array of feedback from stakeholders and beneficiaries led to robust analysis of community gaps and needs</li> </ul>   | <ul style="list-style-type: none"> <li>• Response does estimate the number of excess nursing home or hospital beds</li> <li>• List of "community needs" sounds more like a list of PPS project solutions than needs expressed by community</li> </ul>   |

| Section   | Subjective Points | Points Possible | Strengths   | Comments  |
|---|-------------------|-----------------|---|---|
| Workforce Strategy  | 15.53             | 20              | <ul style="list-style-type: none"> <li>• Response sufficiently describes new jobs that will be created as a result of this implementation</li> <li>• Response clearly explains steps undertaken in the stakeholder engagement process that contributed to the workforce strategy</li> <li>• Response sufficiently describes the steps the PPS plans to implement to continue stakeholder and worker engagement</li> <li>• PPS describes need to rebalance the workforce as the transformation evolves based on attrition</li> <li>• PPS describes commitment to expanding employment opportunities and to mitigate any risk of downward mobility and/or job loss</li> </ul> | <ul style="list-style-type: none"> <li>• Response is unclear if a formal assessment process has been conducted or will be conducted to fully understand the impact on existing employees' current wages and benefits</li> <li>• The response does not address whether redeployment is voluntary</li> <li>• Response doesn't describe whether frontline workers had been previously engaged</li> </ul> |
| Data Sharing, Confidentiality, and Rapid Cycle Evaluation | 4.88              | 5               | <ul style="list-style-type: none"> <li>• Response adequately explains how all PPS partners will act in unison to ensure privacy and security of data</li> <li>• Response clearly explains how the PPS intends to use collected patient data to evaluate performance of partners and providers, conduct quality assessment and population-based activities</li> <li>• Response sufficiently explains how rapid-cycle evaluation will assist in facilitating the successful development of a highly functioning PPS</li> <li>• The PPS will use the IOM's Learning Health Care System as a framework from which to develop RCE principles</li> </ul>                          | <ul style="list-style-type: none"> <li>• The response to this item does not clearly identify the department within the PPS structure that will be accountable for reporting results</li> <li>• Organization relationship between the RCE functions to PPS governing team not described.</li> </ul>  |

| Section                             | Subjective Points | Points Possible | Strengths  | Comments  |
|-------------------------------------|-------------------|-----------------|--|---|
| Cultural Competency/Health Literacy | 15.00             | 15              | <ul style="list-style-type: none"> <li>• Response adequately captures the identified cultural competency challenges which the PPS must address to ensure success</li> <li>• PPS indicates that it will provide in person and e-learning cultural competency training across the PPS network.</li> <li>• The PPS described initiatives to build cultural competency and health literacy capacity and improve its effectiveness including patient materials</li> </ul> |   |
| DSRIP Budget & Flow of Funds        | Pass              | Pass/Fail       | <ul style="list-style-type: none"> <li>• PPS received passing evaluations in all five Budget &amp; Flow of Funds categories from all scorers</li> </ul>  |   |
| Financial Sustainability Plan       | 9.63              | 10              | <ul style="list-style-type: none"> <li>• PPS Financial Stability Plan has been developed for the PPS hospital partners</li> <li>• PPS describes a vision for the gradual evolution of value based payment strategies working with managed care entities who are part of the network</li> </ul>   | <ul style="list-style-type: none"> <li>• PPS does not have a strategy for getting providers to – and maintaining – financial sustainability</li> <li>• PPS plans to appropriately monitor the financial stability of safety net providers is unclear</li> </ul> |
| <b>Final Organizational Score</b>   | <b>97.74</b>      | <b>100</b>      |  |   |

### Bonus Component – Narrative Summary

| Section                                     | Subjective Points | Points Possible | Strengths   | Comments   |
|---|-------------------|-----------------|---|--|
| Bonus Points – Population Health Management | 3.00              | 3               | <ul style="list-style-type: none"> <li>PPS has population health management experience with New York Medicaid population</li> </ul> |  |
| Bonus Points - Workforce                    | 1.00              | 3               |   | <ul style="list-style-type: none"> <li>PPS intends to contract with a proven workforce vendor</li> </ul> |
| Bonus Points – 2.d.i                        | TBD               | TBD             | <ul style="list-style-type: none"> <li>PPS is pursuing project 2.d.i</li> </ul>   |  |



## Project Scoring Narrative Summaries

### Project 2.a.i

**PPS Name:** New York City Health and Hospitals-led PPS

**DSRIP Project Number:** 2.a.i

**DSRIP Project Title:** Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management

**Number of PPS' Pursuing This Project:** 22

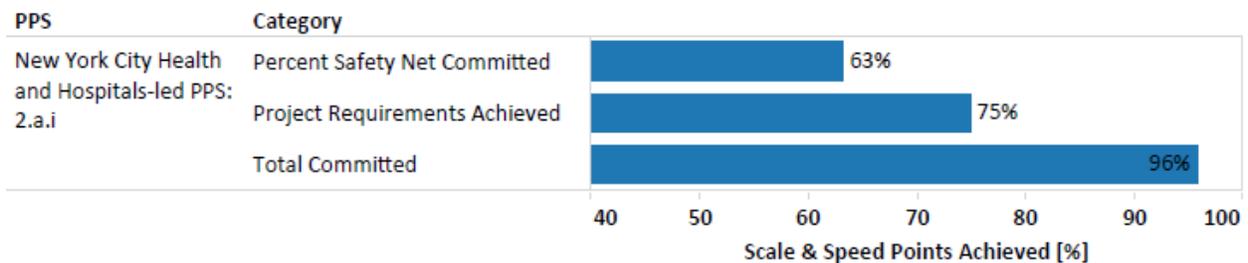
**Final Application Score**  
**88.59**

#### Individual Project Score:

| Subjective Points | Points Possible | Strengths  | Comments   |
|-------------------|-----------------|--|--|
| 32.78             | 40              | <ul style="list-style-type: none"> <li>To build on existing resources, the PPS will use CBOs to strengthen the ability to identify, engage and track patients</li> <li>To combat the challenge of a fragmented system, the PPS will develop an in-house Central Services Organization supported by robust analytics and IT infrastructure</li> </ul> | <ul style="list-style-type: none"> <li>Response does not link the Needs to the Sites selected for the project</li> <li>Response does not clearly outline how the PPS plans to coordinate on the project with other PPS' in the service area</li> <li>Milestones, with specific time periods for achievement, not generally identified</li> <li>Does not describe a comprehensive strategy and action plan for reducing unnecessary acute or long term care beds</li> </ul> |

#### Project Scale and Speed:

| PPS   | Category                      | PPS Submission | Points Achieved | Possible Points |
|---|-------------------------------|----------------|-----------------|-----------------|
| New York City Health and Hospitals-led PPS: 2.a.i | Percent Safety Net Committed  | 13.29%         | 6.33            | 10              |
|   | Project Requirements Achieved | DY4 Q3/Q4      | 30.00           | 40              |
|   | Total Committed               | 9797           | 9.58            | 10              |





Project 2.a.iii

PPS Name: New York City Health and Hospitals-led PPS

DSRIP Project Number: 2.a.iii

DSRIP Project Title: Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services

Number of PPS' Pursuing This Project: 10

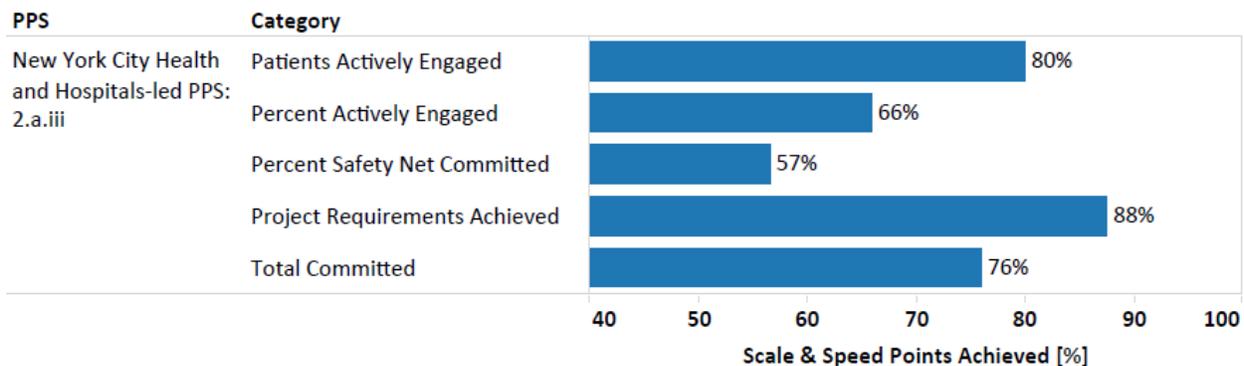
Final Application Score 85.58

Individual Project Score:

Table with 4 columns: Subjective Points, Points Possible, Strengths, and Comments. Row 1: 18.89, 20, [Strengths: Response provides a sufficient summary... PPS will address the challenge...], [Comments: Description does not demonstrate linkage... Does not include a plan...]

Project Scale and Speed:

Table with 5 columns: PPS, Category, PPS Submission, Points Achieved, Possible Points. Rows include: Patients Actively Engaged (DY4 Q3/Q4, 16.00, 20), Percent Actively Engaged (10.00%, 13.17, 20), Percent Safety Net Committed (3.28%, 5.66, 10), Project Requirements Achieved (DY3 Q3/Q4, 17.50, 20), Total Committed (1543, 7.59, 10)





Project 2.b.iii

PPS Name: New York City Health and Hospitals-led PPS

DSRIP Project Number: 2.b.iii

DSRIP Project Title: ED care triage for at-risk populations

Number of PPS' Pursuing This Project: 13

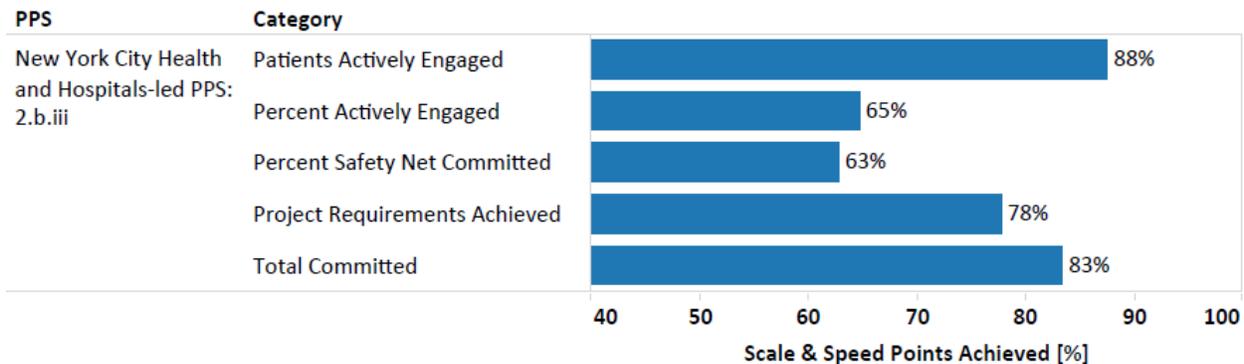
Final Application Score 86.28

Individual Project Score:

| Subjective Points | Points Possible | Strengths   | Comments   |
|-------------------|-----------------|---|--|
| 19.33             | 20              | <ul style="list-style-type: none"> <li>Response provides a clear explanation of patient population PPS is expecting to engage</li> <li>Response provides a sufficient summary of the current assets to be mobilized. For example, the PPS will use ED care management to engage patients and strengthen patient relationships with PCPs</li> <li>To address project challenges, PPS will use a standardized assessment to identify and prioritize patients requiring care management needs</li> </ul> | <ul style="list-style-type: none"> <li>Project design is well explained, however the project sites are not clearly identified</li> </ul> |

Project Scale and Speed:

| PPS   | Category                      | PPS Submission | Points Achieved | Possible Points |
|---|-------------------------------|----------------|-----------------|-----------------|
| New York City Health and Hospitals-led PPS: 2.b.iii | Patients Actively Engaged     | DY3 Q3/Q4      | 17.50           | 20              |
|   | Percent Actively Engaged      | 8.57%          | 12.94           | 20              |
|   | Percent Safety Net Committed  | 9.15%          | 6.28            | 10              |
|   | Project Requirements Achieved | DY4 Q1/Q2      | 15.56           | 20              |
|   | Total Committed               | 12             | 8.33            | 10              |





Project 2.b.iv

PPS Name: New York City Health and Hospitals-led PPS

DSRIP Project Number: 2.b.iv

DSRIP Project Title: Care transitions intervention model to reduce 30 day readmissions for chronic health conditions

Number of PPS' Pursuing This Project: 17

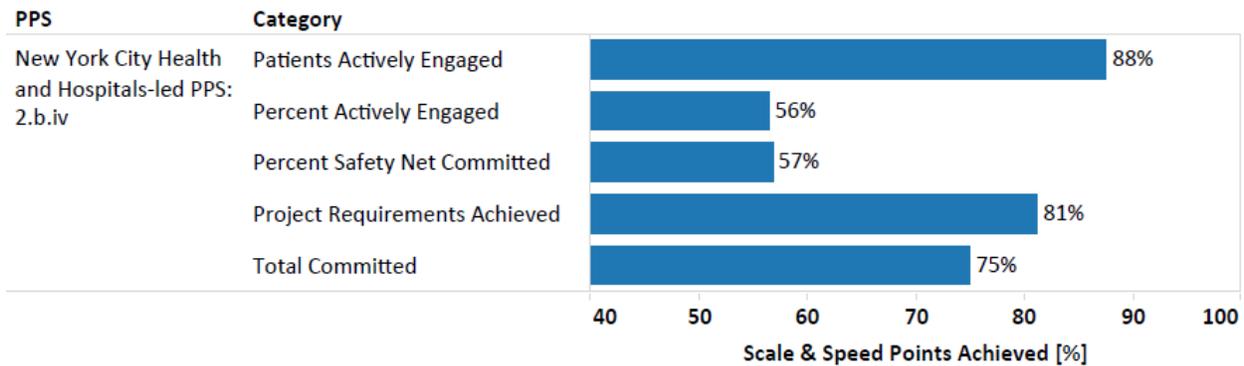
**Final Application Score**  
**85.22**

Individual Project Score:

| Subjective Points | Points Possible | Strengths  | Comments |
|-------------------|-----------------|--|----------|
| 20.00             | 20              | <ul style="list-style-type: none"> <li>Response provides a sufficient summary of the current assets to be mobilized. For example, PPS will strengthen medical and social services throughout service area, including a care management follow-up post discharge</li> <li>The PPS will enhance "Project Red" (re-engineered) in all hospitals using standardizing protocols and risk assessment tools</li> <li>Description of target population is exceptional</li> </ul> |          |

Project Scale and Speed:

| PPS  | Category                      | PPS Submission | Points Achieved | Possible Points |
|--|-------------------------------|----------------|-----------------|-----------------|
| New York City Health and Hospitals-led PPS: 2.b.iv | Patients Actively Engaged     | DY3 Q3/Q4      | 17.50           | 20              |
|  | Percent Actively Engaged      | 2.95%          | 11.28           | 20              |
|  | Percent Safety Net Committed  | 3.53%          | 5.69            | 10              |
|  | Project Requirements Achieved | DY3 Q3/Q4      | 16.25           | 20              |
|  | Total Committed               | 1690           | 7.50            | 10              |





Project 2.d.i

PPS Name: New York City Health and Hospitals-led PPS

DSRIP Project Number: 2.d.i

DSRIP Project Title: Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care

Number of PPS' Pursuing This Project: 14

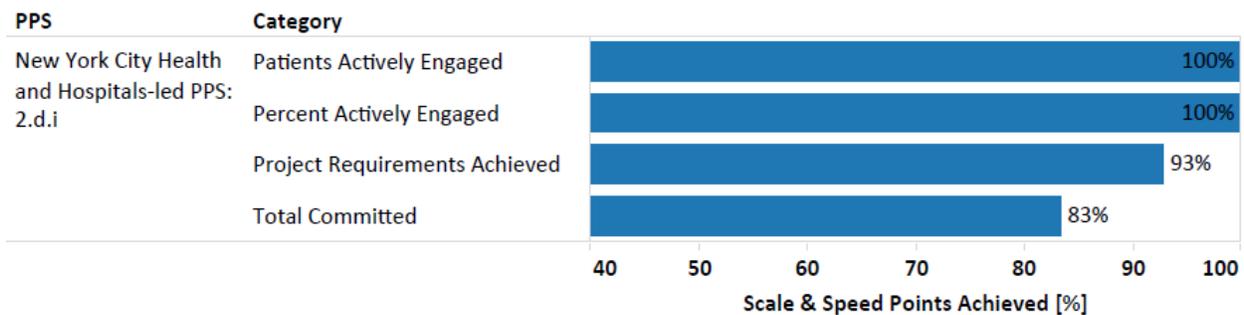
**Final Application Score**  
**96.52**

**Individual Project Score:**

| Subjective Points | Points Possible | Strengths   | Comments   |
|-------------------|-----------------|---|--|
| 19.33             | 20              | <ul style="list-style-type: none"> <li>Response effectively addressed gaps identified by the CNA and linked these findings with the project design and sites included</li> <li>The PPS will use CBOs to identify (using hot spots), engage the population to expand current outreach capacity</li> <li>In addressing the challenge of providing culturally competent services, the PPS will work with CBOs to provide expertise to PPS staff</li> </ul> | <ul style="list-style-type: none"> <li>Does not specifically demonstrate that the PPS has network capacity to handle this project</li> </ul> |

**Project Scale and Speed:**

| PPS   | Category                      | PPS Submission | Points Achieved | Possible Points |
|---|-------------------------------|----------------|-----------------|-----------------|
| New York City Health and Hospitals-led PPS: 2.d.i | Patients Actively Engaged     | DY2 Q3/Q4      | 20.00           | 20              |
|   | Percent Actively Engaged      | 100.00%        | 20.00           | 20              |
|   | Project Requirements Achieved | DY3 Q1/Q2      | 18.57           | 20              |
|   | Total Committed               | 750            | 16.67           | 20              |





Project 3.a.i

PPS Name: New York City Health and Hospitals-led PPS

DSRIP Project Number: 3.a.i

DSRIP Project Title: Integration of primary care and behavioral health services

Number of PPS' Pursuing This Project: 25

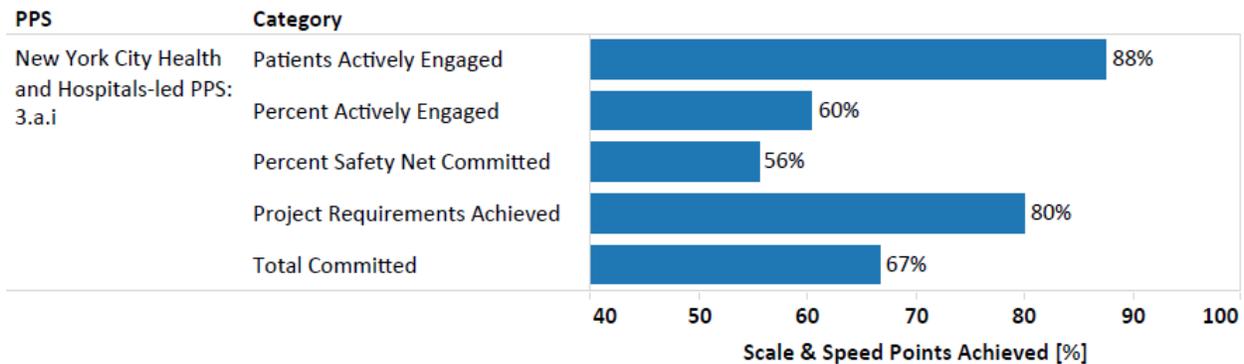
**Final Application Score**  
**84.24**

**Individual Project Score:**

| Subjective Points | Points Possible | Strengths   | Comments   |
|-------------------|-----------------|---|--|
| 19.20             | 20              | <ul style="list-style-type: none"> <li>Response provides a sufficient summary of the current assets to be mobilized. For example, the PPS will leverage current capacity and use all three behavioral health integration strategies to deploy the IMPACT program</li> <li>Response clearly outlines PPS' plans to coordinate with other PPS'</li> <li>PPS will address the challenge of capacity within provider community by increasing staffing levels and contracts as needed</li> </ul> | <ul style="list-style-type: none"> <li>Project need is well explained, however the project design and included sites are not identified</li> </ul> |

**Project Scale and Speed:**

| PPS   | Category                      | PPS Submission | Points Achieved | Possible Points |
|---|-------------------------------|----------------|-----------------|-----------------|
| New York City Health and Hospitals-led PPS: 3.a.i | Patients Actively Engaged     | DY3 Q3/Q4      | 17.50           | 20              |
|   | Percent Actively Engaged      | 16.77%         | 12.10           | 20              |
|   | Percent Safety Net Committed  | 3.29%          | 5.56            | 10              |
|   | Project Requirements Achieved | DY4 Q3/Q4      | 16.00           | 20              |
|   | Total Committed               | 1132           | 6.67            | 10              |





Project 3.b.i

PPS Name: New York City Health and Hospitals-led PPS

DSRIP Project Number: 3.b.i

DSRIP Project Title: Evidence-based strategies for disease management in high risk/affected populations (adult only)

Number of PPS' Pursuing This Project: 15

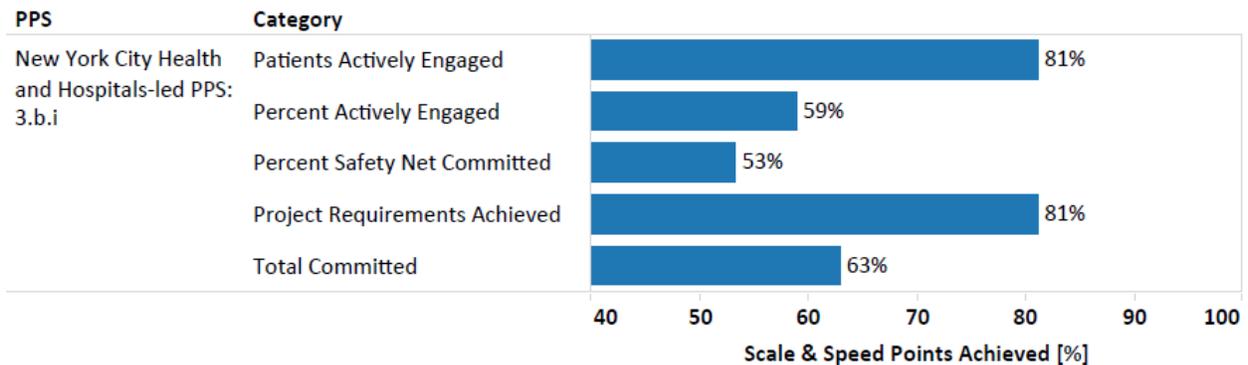
**Final Application Score**  
**83.10**

**Individual Project Score:**

| Subjective Points | Points Possible | Strengths  | Comments   |
|-------------------|-----------------|--|--|
| 19.47             | 20              | <ul style="list-style-type: none"> <li>Response provides a clear explanation of the patient population PPS is expecting to engage through the implementation of this project</li> <li>In terms of new resources to be developed, the PPS will implement the ABCs of the Million Hearts Campaign related to CVD</li> <li>The PPS will work with community colleges and local partners to develop a pipeline of care management staff</li> </ul> | <ul style="list-style-type: none"> <li>Project need is well explained, however the project design and included sites are not identified</li> </ul> |

**Project Scale and Speed:**

| PPS   | Category                      | PPS Submission | Points Achieved | Possible Points |
|---|-------------------------------|----------------|-----------------|-----------------|
| New York City Health and Hospitals-led PPS: 3.b.i | Patients Actively Engaged     | DY3 Q3/Q4      | 16.25           | 20              |
|   | Percent Actively Engaged      | 7.46%          | 11.80           | 20              |
|   | Percent Safety Net Committed  | 2.96%          | 5.34            | 10              |
|   | Project Requirements Achieved | DY3 Q3/Q4      | 16.25           | 20              |
|   | Total Committed               | 1330           | 6.30            | 10              |





Project 3.d.ii

**PPS Name:** New York City Health and Hospitals-led PPS

**DSRIP Project Number:** 3.d.ii

**DSRIP Project Title:** Expansion of asthma home-based self-management program

**Number of PPS' Pursuing This Project:** 8

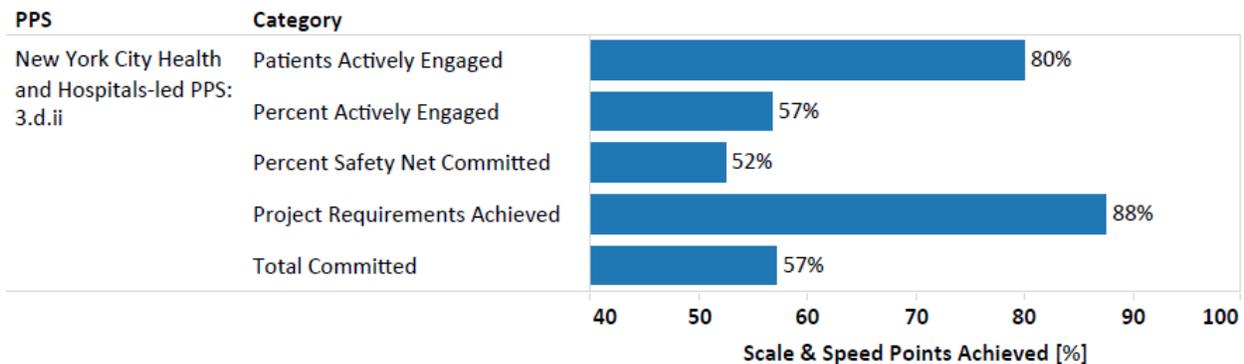
**Final Application Score**  
**82.84**

**Individual Project Score:**

| Subjective Points | Points Possible | Strengths   | Comments   |
|-------------------|-----------------|---|--|
| 19.20             | 20              | <ul style="list-style-type: none"> <li>Response provides a sufficient summary of the current assets to be mobilized. For instance, the PPS will use community health workers to work with patients and provide training on health literacy and cultural competency</li> <li>PPS will expand its implementation of the Physician Care Education Reinforcement program (PACER)</li> <li>Response clearly outlines the PPS' plans to coordinate with other PPS' serving an overlapping area</li> </ul> | <ul style="list-style-type: none"> <li>Project need is well explained, however the project design and included sites are not identified</li> </ul> |

**Project Scale and Speed:**

| PPS  | Category                      | PPS Submission | Points Achieved | Possible Points |
|--|-------------------------------|----------------|-----------------|-----------------|
| New York City Health and Hospitals-led PPS: 3.d.ii | Patients Actively Engaged     | DY4 Q3/Q4      | 16.00           | 20              |
|  | Percent Actively Engaged      | 1.84%          | 11.36           | 20              |
|  | Percent Safety Net Committed  | 1.44%          | 5.25            | 10              |
|  | Project Requirements Achieved | DY3 Q3/Q4      | 17.50           | 20              |
|  | Total Committed               | 514            | 5.71            | 10              |





Project 3.g.i

PPS Name: New York City Health and Hospitals-led PPS

DSRIP Project Number: 3.g.i

DSRIP Project Title: Integration of palliative care into the PCMH Model

Number of PPS' Pursuing This Project: 9

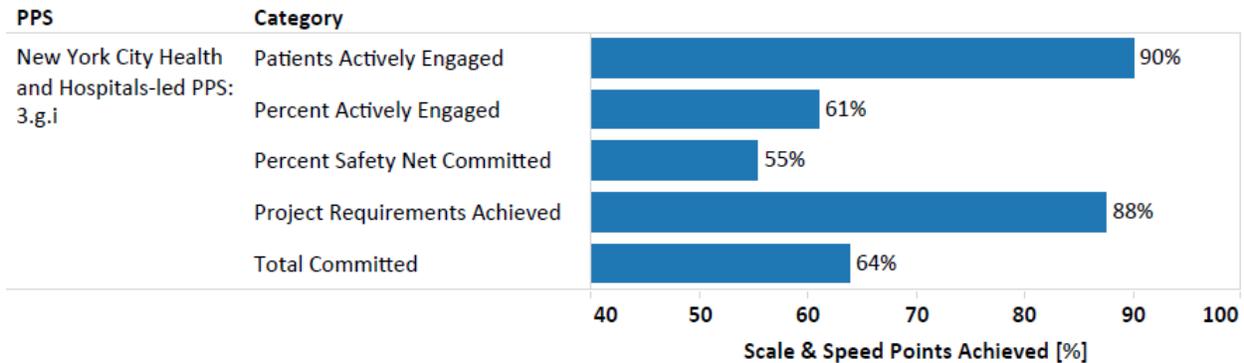
Final Application Score 85.94

Individual Project Score:

Table with 4 columns: Subjective Points, Points Possible, Strengths, and Comments. Row 1: 19.47, 20, [Strengths: The PPS will develop and implement an automated data collection and tracking mechanism...], [Comments: Project need is well explained, however the project design and included sites are not identified]

Project Scale and Speed:

Table with 5 columns: PPS, Category, PPS Submission, Points Achieved, Possible Points. Rows include: Patients Actively Engaged (DY4 Q3/Q4, 18.00, 20), Percent Actively Engaged (3.10%, 12.21, 20), Percent Safety Net Committed (1.56%, 5.55, 10), Project Requirements Achieved (DY3 Q3/Q4, 17.50, 20), Total Committed (505, 6.39, 10)





Project 4.a.iii

PPS Name: New York City Health and Hospitals-led PPS

DSRIP Project Number: 4.a.iii

DSRIP Project Title: Strengthen Mental Health and Substance Abuse Infrastructure across Systems

Number of PPS' Pursuing This Project: 13

**Final Application Score**  
**100.00**

Individual Project Score:

| Subjective Points | Points Possible | Strengths  | Comments   |
|-------------------|-----------------|--|--|
| 100.00            | 100             | <ul style="list-style-type: none"> <li>• Response effectively links CNA's findings with the project design and sites included</li> <li>• Response provides clear explanation of the target patient population</li> <li>• PPS will develop culturally sensitive education materials to inform adolescents about MHSA diseases</li> <li>• PPS will implement MHSA routine screenings to assess co-occurring conditions and develop comprehensive treatment plans across the PPS</li> </ul> | <ul style="list-style-type: none"> <li>• No identified weaknesses. PPS received the maximum amount of points for this section</li> </ul> |



Project 4.c.ii

PPS Name: New York City Health and Hospitals-led PPS

DSRIP Project Number: 4.c.ii

DSRIP Project Title: Increase early access to, and retention in, HIV care

Number of PPS' Pursuing This Project: 7

**Final Application Score**  
**100.00**

Individual Project Score:

| Subjective Points | Points Possible | Strengths   | Comments   |
|-------------------|-----------------|---|--|
| 100.00            | 100             | <ul style="list-style-type: none"> <li>Response effectively links CNA's findings with the project design and sites included</li> <li>Response clearly outlines PPS' plans to coordinate with other PPS' serving an overlapping area. For example, PPS has engaged 7 fellow PPSs, NYC DOHMH, and Amida Care for joint project planning</li> <li>PPS will build upon current resources, for instance 22 Ryan White Programs and 35 HIV social service programs</li> </ul> | <ul style="list-style-type: none"> <li>Response does not indicate the PPS has a firm grasp of the geographic characteristics of the patients they are targeting</li> </ul> |