

## Achievement Value (AV) Scorecard Adirondack Health Institute, Inc.

General Instructions										
Step	Description/Link	Image								
1. Enable Content	Click "Enable Content" at the top of the screen to enable macros.	SECURITY WARNING Macros have been disabled. Enable Content								
2. Review AV Scorecard Overview	The AV scorecard Overview is a summary of the report	Click to Access AV Scorecard Overview								

	Functionality	
Step	Description/Link	Image
1. Print	All tabs include a print button in the upper left hand corner. The AV Scorecard Overview tab also includes a "Print All" button which will print all relevany reports.	Print All
Scorecard Overview	The AV Scorecard Overview tab is the landing page from which detailed project reports can be viewed. From the AV Scorecard Overview" click the relevant project button to access the project tab. From the project tab click "Save and Return" to access the AV Scorecard Overview	Project lisk (edits on the purple final better or access each individual project report)  Dominani-Organizational fold Projectal  AV Adjustments (column 1)  2 at  2 at  2 at  3 av  2 at  3 av  3 av  4 by  4 by  5 av  Frint  Print
3. Show or Hide reviewer comments	Scorecard Overview Each project tab includes a Show/Hide Reviewer Comments button on the left hand side of the screen. Click "Show Reviewer Comments" to show comments and "Hide Reviewer Comments" to hide comments.	Hide Reviewer Comments



Print Summary

Print All

Achievement Value (AV) Scorecard Adirondack Health Institute, Inc.

PPS Information						
Quarter DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)						
PPS	Adirondack Health Institute, Inc.					
PPS Number	23					

Achiev	Achievement Value (AV) Scorecard Summary											
		AV [	Payment Data									
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	DY4, Q4 Payment Available	DY4, Q4 Payment Earned						
Domain I Organizational (All Projects)	5.00	5.00	0.00	5.00	Organization embedded project's	within each						
2.a.i	20.00	13.00	0.00	13.00	\$2,922,244	\$1,449,433						
2.a.ii	21.00	13.00	0.00	13.00	\$1,969,778	\$ 911,351						
2.a.iv	21.00	13.00	0.00	13.00	\$2,758,022	\$1,276,045						
2.b.viii	21.00	13.00	0.00	13.00	\$2,212,221	\$1,023,521						
2.d.i	14.00	10.50	0.00	10.50	\$1,994,438	\$1,030,460						
3.a.i	25.00	22.50	0.00	22.50	\$1,907,959	\$1,536,967						
3.a.ii	25.00	21.50	0.00	21.50	\$1,791,132	\$1,383,152						
3.a.iv	25.00	21.50	0.00	21.50	\$1,730,218	\$1,336,113						
3.g.i	11.00	11.00	0.00	11.00	\$1,810,760	\$1,810,760						
4.a.iii	16.00	16.00	0.00	16.00	\$1,052,023	\$1,052,023						



Print Summary
Print All

Achievement Value (AV) Scorecard Adirondack Health Institute, Inc.

4.b.ii	22.00	22.00	0.00	22.00	\$ 905,033	\$ 905,033
AV Adjustments (Column F)						
Total	221.00	177.00	0.00	177.00	\$21,053,828	\$13,714,857



Print

Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Adirondack Health Institute, Inc. - Domain 1 Organizational AVs

Domain I Organizational Scoresheet											
Domain I Organizational Review Status AVs Available AVs Awarded Adjustments Net AVs											
Workforce Strategy	Complete	1.00	1.00	0.00	1.00	100%					
Section 01 - Budget	Complete	1.00	1.00	0.00	1.00	100%					
Section 02 - Governance	Complete	1.00	1.00	0.00	1.00	100%					
Section 03 - Financial Sustainability	Complete	1.00	1.00	0.00	1.00	100%					
Section 04 - Cultural Competency & Health Literacy	Complete	1.00	1.00	0.00	1.00	100%					
Section 05 - IT Systems and Processes	Complete	N/A	N/A	N/A	N/A	N/A					
Section 06 - Performance Reporting	Complete	N/A	N/A	N/A	N/A	N/A					
Section 07 - Practitioner Engagement	Complete	N/A	N/A	N/A	N/A	N/A					
Section 08 - Population Health Management	Complete	N/A	N/A	N/A	N/A	N/A					
Section 09 - Clinical Integration	Complete	N/A	N/A	N/A	N/A	N/A					
Section 10 - General Project Reporting	Complete	N/A	N/A	N/A	N/A	N/A					
Total	Complete	5.00	5.00	0.00	5.00	100%					

Net Organizational AVs Awarded: 5 out of 5

#### **Hide Reviewer Comments**

	Workforce Strategy									
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded			
		Workforce Strategy Spending (Baseline)			Completed	Pass & Complete				
Markfores										
Workforce Strategy										
Budget Updates				1						



'					
	Define target workforce state (in line with DSRIP program's goals)	N/A	N/A	In Process	Pass & Ongoing
	Create a workforce transition roadma for achieving defined target workforce	p N/A	N/A	In Process	Pass & Ongoing
dditional Vorkforce trategy	Perform detailed gap analysis between current state assessment of workforce are projected future state		N/A	In Process	Pass & Ongoing
Jpdates non AV- driving)	<ol> <li>Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full an partial placements</li> </ol>		N/A	Completed	Pass & Complete
	5. Develop training strategy	N/A	N/A	In Process	Pass & Complete
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing
	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing



	2.1 12 3.30	21/2	21/2		Dave 9. Outrains	
Additional	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Workforce						N/A
Strategy	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	IN/A
Topic Areas						
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
	1	Total				1

	Section 01 - Budget										
Process	AV	Milestone	Required Due	Committed Due	Milestone	Reviewer Status	AV Awarded				
Measure	Driving	Willestone	Date	Date	Status	neviewei status	AVAWaraca				
		Module 1.1 - PPS Budget Report (Baseline)	Ongoing	N/A	Completed	Pass & Complete					
Over when the		Module 1.2 - PPS Budget Report (Quarterly	Ongoing	N/A	In Process	Pass & Ongoing					
Quarterly Project											
Reports, Project		Module 1.3 - PPS Flow of Funds (Baseline)	Ongoing	N/A	Completed	Pass & Complete	1				



Budget and Flow of					
Funds	Module 1.4 - PPS Flow of Funds (Quarterly)	Ongoing	N/A	In Process	Pass & Ongoing
			I		
	Quarterly Progress Reports	N/A	N/A	In Process	Pass & Ongoing
		Total			

			Section 02 - Go	overnance			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		1. Finalize governance structure and subcommittee structure	9/30/2015	9/30/2015	Completed	Pass & Complete	
Governance Structure		Establish a clinical governance structure, including clinical quality committees for each DSRIP project	12/31/2015	12/31/2015	Completed	Pass & Complete	
Updates							1
		3. Finalize bylaws and policies or Committee Guidelines where applicable	9/30/2015	9/30/2015	Completed	Pass & Complete	
Governance Process		Establish governance structure reporting and monitoring processes	12/31/2015	12/31/2015	Completed	Pass & Complete	
Update							



	•	5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services,	N/A	9/30/2015	Completed	Pass & Complete	
		6. Finalize partnership agreements or contracts with CBOs	N/A	9/30/2016	In Process	Pass & Complete	
Additional							
Governance Milestones (non AV-	•	7. Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and	N/A	9/30/2016	In Process	Pass & Ongoing	N/A
driving)							
		8. Finalize workforce communication and engagement plan	N/A	3/31/2016	Completed	Pass & Complete	
		9. Inclusion of CBOs in PPS Implementation	N/A	12/31/2015	Completed	Pass & Complete	
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	



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Additional Governance							N/A
Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
			Total				1

		Sec	tion 03 - Financia	al Sustainability			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		1. Finalize PPS finance structure, including reporting structure	12/31/2015	12/31/2015	Completed	Pass & Complete	
		2. Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	3/31/2016	3/31/2016	Completed	Pass & Complete	
Financial		3. Finalize Compliance Plan consistent with New York State Social Services Law 363-d	12/31/2015	12/31/2015	Completed	Pass & Complete	



Stability Update						-
	4. Develop a Value Based Needs Assessment ("VNA")	3/31/2017	3/31/2017	Completed	Pass & Complete	
	5. Develop an implementation plan geared towards addressing the needs identified within your VNA	6/30/2017	6/30/2017	Not Started	Pass & Ongoing	
	for partners for VBP education and	12/31/2017	12/31/2017	In Process	Pass & Ongoing	
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Financial						
Stability Opic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	



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	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing
		Total			

		Section 04	- Cultural Compe	tency & Health I	Literacy		
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		Finalize cultural competency / health literacy strategy.	12/31/2015	12/31/2015	Completed	Pass & Complete	
Cultural							
Competency /Health Literacy		2. Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate material).	6/30/2016	6/30/2016	Completed	Pass & Complete	1
		Major Dicks to Implementation 9 Dick					
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	,
		Major Dependencies on Organizational					
		Workstreams	N/A	N/A	In Process	Pass & Ongoing	
Additional Cultural		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Competency							N/A



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/Health Literacy		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	IN/A
Topic Areas							
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
			Total				1

		Sect	tion 05 - IT Systen	ns and Processes	S		
Process	AV	Milestone	Required Due	Committed Due	Milestone	Reviewer Status	AV Awarded
Measure	Driving		Date	Date	Status	Reviewer Status	AV Awarucu
	•	1. Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	9/30/2016	9/30/2016	Completed	Pass & Complete	
		Develop an IT Change Management     Strategy.	9/30/2016	9/30/2016	Completed	Pass & Complete	
IT Systems							
and Processes		3. Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network	N/A	6/30/2016	In Process	Pass & Ongoing	N/A



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	4. Develop a specific plan for engaging attributed members in Qualifying Entities	N/A	6/30/2016	In Process	Pass & Ongoing	
	5. Develop a data security and confidentiality plan.	N/A	9/30/2016	Completed	Pass & Ongoing	
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
Additional IT Systems and	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	N/A
Processes Topic Areas						IN/A
	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
		Total				0

	Section 06 - Performance Reporting								
Process	AV	Milestone	Required Due	Committed Due	Milestone	Reviewer Status	AV Awarded		
Measure	Driving	ivillestoffe	Date	Date	Status	Neviewei Status	AV AWarueu		



	Establish reporting structure for PPS-wide performance reporting and communication.	6/30/2016	3/31/2016	In Process	Pass & Ongoing	N/A
Performanc — e Reporting						
	2. Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	6/30/2016	3/31/2016	In Process	Pass & Ongoing	N/A
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
A dditional	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	- N/A
Additional Performanc						
e Reporting Topic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	



Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Adirondack Health Institute, Inc. - Domain 1 Organizational AVs

Total 0

		Sect	tion 07 - Practitio	ner Engagement			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		1. Develop Practitioners communication and engagement plan.	6/30/2016	3/31/2016	Completed	Pass & Complete	
Practitioner Engagement	•	2. Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.	N/A	6/30/2016	Completed	Pass & Complete	N/A
		Major Risks to Implementation & Risk	21/2	NI/A	La Dan serve	Dans & Outrains	
		Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
۸ مامانه: م		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Practitioner							N/A
Engagement Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	



111110					
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing
		Total			

		Section	08 - Population H	lealth Managen	nent		
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		Develop population health     management roadmap.	N/A	6/30/2016	In Process	Pass & Ongoing	N/A
Population							N/A
Health		2. Finalize PPS-wide bed reduction plan.	N/A	3/31/2017	In Process	Pass & Ongoing	N/A
							1.47.1
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	



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Additional Population							
Health Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	<u>'</u>
-							
	•	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
			Total				

		2	Section 09 - Clinic	al Integration			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		1. Perform a clinical integration 'needs assessment'.	9/30/2016	3/31/2016	Completed	Pass & Complete	N/A
Clinical Integration							N/A
		2. Develop a Clinical Integration strategy.	12/31/2016	3/31/2016	In Process	Pass & Ongoing	N/A
							N/A
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	



# Save & Return Print

	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
ditional nical						N/A
ntegration opic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
Topic Areas						
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
		Total				



Save & Return

Print

AV Adjustment Scoresheet									
	AVs Per	Total		Total AVs	Total AVs Awarded		Net AVs Awarded		
Adjustment		Projects	Total AVs Available	Net	Percentage	Adjusted	Net	Percentage AV	
	Project	Selected	Available	Awarded	AV	AVs	Awarded	Percentage Av	
Organizational Adjustments (applied to all projects)	5.00	11.00	55.00	55.00	100%	0.00	55.00	100%	
Project Adjustments (applied to one project only)	Various	11.00	166.00	122.00	73%	0.00	122.00	73%	
Total			221.00	177.00	80%	0.00	177.00	80%	

Hid	e Reviewer Comments	☐ Project Adjustments					
No AV Adjustments							
Please note that there are no AV adjustments for Adirondack Health Institute, Inc. in DY2, Q1							



Print

Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 2.a.i

	Project Snapshot							
<b>Project Domain</b>	System Transformation Projects (Domain 2)							
Project ID	2.a.i							
	Create an Integrated Delivery System focused on							
Project Title	Evidence Based Medicine and Population Health							
	Management							

Payment Snapshot	
DY4, Q4 Payment Available	\$ 2,922,244
DY4, Q4 Payment Earned	\$ 1,449,433

	2.a.i Scoresheet								
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%				
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	20%	20%	584,449	584,449
	Patient Engagement Speed	N/A	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	20%	20%	584,449	584,449
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	5.00	5.00	100%	8%	8%	233,779	233,779
Domain 2	Domain 2 Pay for Performance (P4P)	Complete	10.00	3.00	30%	72%	72%	2,104,015	631,205
	Domain 2 Subtotal			8.00	53%	80%	80%	2,337,795	864,984
	Total Complete			13.00	65%	100%	100%	2,922,244	1,449,433

Total Project 2.a.i AVs Awarded: 13 out of 20

#### **Hide Reviewer Comments**

	Domain 1 Project Milestones Project 2.a.i									
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded				
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A				
	Enter Revie	wer Commen	nt							
	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	0.00				



Print

Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 2.a.i

#### Enter Reviewer Comment

Total 0.00

	Domain 1 Project Prescribed N	1ilestones P	roject 2.a.i						
AV Driving	· · ·	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded			
	1. All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A			
	Enter Reviewer Comment								
	2. Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.	6/30/2016	3/31/2016	Completed	Pass & Complete	N/A			
	Enter Revie	wer Commer	nt						
	3. Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A			
	Enter Revie	wer Commer	it						
	4. Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	Completed	Pass & Ongoing	N/A			
	Enter Revie	wer Commer	nt						
	5. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	3/31/2018	3/31/2018	Completed	Pass & Ongoing	N/A			



	Enter Reviewer Comment							
	6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	3/31/2018	3/31/2018	Completed	Pass & Ongoing	N/A		
	Enter Revie	wer Commen	t					
•	7. Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.	3/31/2018	3/31/2018	Completed	Pass & Ongoing	N/A		
	Enter Revie	wer Commen	t					
	8. Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.			In Process	Pass & Ongoing	N/A		
	Enter Reviewer Comment							
	9. Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	12/31/2016	12/31/2016	Completed	Fail	N/A		
	Enter Reviewer Comment							
	10. Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.	3/31/2018	3/31/2018	Completed	Pass & Ongoing	N/A		
	Enter Reviewer Comment							
	11. Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as	3/31/2018	3/31/2018	Completed	Pass & Ongoing	N/A		
	Enter Reviewer Comment							
	Total					0.00		



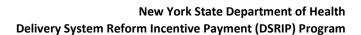
AV Driving	Measure	Reviewer Status	AVs Awarded
	Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
	Enter Reviewer Comment		
	Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
	Enter Reviewer Comment		
	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
	Enter Reviewer Comment		
	Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
	Enter Reviewer Comment		
	Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1
	Enter Reviewer Comment		
	Total		5.00

	Domain 2 Pay for Performance - Project 2.a.i							
<b>AV Driving</b>	Measure	Reviewer Status	Avardad					
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Fail	0					
	Enter Reviewer Comment							
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Fail	0					
	Enter Reviewer Comment							



Print

Adult Access to Preventive or Ambulatory Care - 65 and older	Fail	0
Enter Reviewer Comment		
CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
Enter Reviewer Comment		
Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Fail	0
Enter Reviewer Comment		
H-CAHPS – Care Transition Metrics	Fail	0
Enter Reviewer Comment		
Potentially Avoidable Emergency Room Visits	Fail	0





Enter Reviewer Comment		
Potentially Avoidable Readmissions	Fail	0
Enter Reviewer Comment		
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Enter Reviewer Comment		
PQI 90 – Composite of all measures +/-	Fail	0
Enter Reviewer Comment		
Primary Care - Length of Relationship - Q3	Fail	0
Enter Reviewer Comment		
Primary Care - Usual Source of Care - Q2	Fail	0
Enter Reviewer Comment		
Total		3.00





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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 2.a.ii

Project Snapshot					
<b>Project Domain</b>	System Transformation Projects (Domain 2)				
Project ID	2.a.ii				
	Increase Certification of Primary Care Practitioners				
Project Title	with PCMH Certification and/or Advanced Primary				
	Care Models (as developed under the New York				

Payment Snaps	hot	
DY4, Q4 Payment Available	\$	1,969,778
DY4, Q4 Payment Earned	\$	911,351

	2.a.ii Scoresheet											
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available (\$)	Net Payment Earned (\$)			
	Domain 1 Organizational	Complete	5.00	5.00	100%	20%						
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		20%	393,956	328,296			
	Patient Engagement Speed	Complete	1.00	0.00	0%							
	Domain 1 Subtotal		6.00	5.00	83%	20%	20%	393,956	328,296			
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	5.00	5.00	100%	8%	8%	157,582	157,582			
Domain 2	Domain 2 Pay for Performance (P4P)	Complete	10.00	3.00	30%	72%	72%	1,418,240	425,472			
	Domain 2 Subtotal		15.00	8.00	53%	80%	80%	1,575,822	583,054			
Total Complete		21.00	13.00	62%	100%	100%	1,969,778	911,351				

Total Project 2.a.ii AVs Awarded: 13 out of 21

#### **Hide Reviewer Comments**

Domain 1 Project Milestones Project 2.a.ii								
AV Driving	Project Requirement and Metric/Deliverable	Required			Reviewer Status	AVs		
		Due Date	Due Date	Status		Awarded		
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A		
	Enter Reviewer Comment							



	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	0.00		
	Enter Reviewer Comment							
	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Fail	0		
	Enter Reviewer Comment							
Total						0.00		

	Domain 1 Project Prescribed M	lilestones - P	roject 2.a.ii					
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded		
	1. Ensure that all participating PCPs in the PPS meet NCQA 2014 Level 3							
	PCMH accreditation and/or meet state-determined criteria for Advanced	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A		
	Primary Care Models by the end of DSRIP Year 3.							
	Enter Revie	wer Commer	nt					
	2. Identify a physician champion with knowledge of PCMH/APCM implementation for each primary care practice included in the project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	Enter Reviewer Comment							
	3. Identify care coordinators at each primary care site who are							
	responsible for care connectivity, internally, as well as connectivity to	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	care managers at other primary care practices.							
	Enter Reviewer Comment							
	4. Ensure all PPS safety net providers are actively sharing EHR systems							
	with local health information exchange/RHIO/SHIN-NY and sharing							
	health information among clinical partners, including direct exchange	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A		
	(secure messaging), alerts and patient record look up by the end of							
	Demonstration Year (DY) 3.							
	Enter Revie	wer Commer	nt					



5. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A		
Enter Reviewer Comment							
6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A		
Enter Revie	wer Commer	nt					
7. Ensure that all staff are trained on PCMH or Advanced Primary Care models, including evidence-based preventive and chronic disease management.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A		
Enter Revie	wer Commer	nt					
8. Implement preventive care screening protocols including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) for all patients to identify unmet needs. A process is developed for assuring referral to appropriate care in a timely manner.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
Enter Revie	wer Commer	nt					
9. Implement open access scheduling in all primary care practices.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A		
Enter Reviewer Comment							
Total							

	Domain 2 Pay for Reporting		
AV Driving	Measure	Reviewer Status	AVs Awarded
	Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
	Enter Reviewer Comment		



Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
Enter Reviewer Comment		
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Enter Reviewer Comment		
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
Enter Reviewer Comment		
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1
Enter Reviewer Comment		
Total		5.00

	Domain 2 Pay for Performance						
AV Driving	Measure	Reviewer Status	AVs Awarded				
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Fail	0				
	Enter Reviewer Comment						
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Fail	0				
	Enter Reviewer Comment						
	Adult Access to Preventive or Ambulatory Care - 65 and older	Fail	0				



Enter Reviewer Comment		
CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
Enter Reviewer Comment		
Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Fail	0
Enter Reviewer Comment		
H-CAHPS – Care Transition Metrics	Fail	0
Enter Reviewer Comment		
Potentially Avoidable Emergency Room Visits	Fail	0
Enter Reviewer Comment		



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Potentially Avoidable Readmissions	Fail	0
Enter Reviewer Comment		
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Enter Reviewer Comment		
PQI 90 – Composite of all measures +/-	Fail	0
Enter Reviewer Comment		
Primary Care - Length of Relationship - Q3	Fail	0
Enter Reviewer Comment		
Primary Care - Usual Source of Care - Q2	Fail	0
Enter Reviewer Comment		
Total		3.00





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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 2.a.iv

Project Snapshot					
Project Domain   System Transformation Projects (Domain 2)					
Project ID	2.a.iv				
Project Title	Create a medical village using existing hospital infrastructure				

Payment Snapshot	
DY4, Q4 Payment Available	\$ 2,758,022
DY4, Q4 Payment Earned	\$ 1,276,045

	2.a.iv Scoresheet											
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available (\$)	Net Payment Earned (\$)			
	Domain 1 Organizational	Complete	5.00	5.00	100%	20%						
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		20%	551,604	459,670			
	Patient Engagement Speed	Complete	1.00	0.00	0%							
	Domain 1 Subtotal		6.00	5.00	83%	20%	20%	551,604	459,670			
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	5.00	5.00	100%	8%	8%	220,642	220,642			
Domain 2	Domain 2 Pay for Performance (P4P)	Complete	10.00	3.00	30%	72%	72%	1,985,775	595,733			
Domain 2 Subtotal		15.00	8.00	53%	80%	80%	2,206,417	816,374				
	Total	Complete	21.00	13.00	62%	100%	100%	2,758,022	1,276,045			

Total Project 2.a.iv AVs Awarded: 13 out of 21

#### **Hide Reviewer Comments**

	Domain 1 Project Milestones Project 2.a.iv						
AV Driving	Project Requirement and Metric/Deliverable		Committed	Milestone	Reviewer Status	AVs	
		Due Date	Due Date	Status		Awarded	
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A	



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	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	0.00	
	Enter Reviewer Comment						
	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	0	
	Enter Reviewer Comment						
Total						0.00	

	Domain 1 Project Prescribed M	ilestones - Pi	oject 2.a.iv				
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
	1. Convert outdated or unneeded hospital capacity into an outpatient services center, stand-alone emergency department/urgent care center or other healthcare-related purpose.			In Process	Pass & Ongoing	N/A	
	Enter Revie	wer Commer	nt				
	2. Provide a detailed timeline documenting the specifics of bed reduction and rationale. Specified bed reduction proposed in the project must include active or "staffed" beds.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	Enter Reviewer Comment						
	3. Ensure that all participating PCPs meet NCQA 2014 Level 3 PCMH accreditation and/or meet state-determined criteria for Advanced Primary Care Models by the end of DSRIP Year 3.	3/31/2018	3/31/2018	Completed	Fail	N/A	
	Enter Reviewer Comment						
•	4. Ensure that all safety net providers participating in Medical Villages are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.	3/31/2018	3/31/2018	Completed	Fail	N/A	



Enter Reviewer Comment						
5. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
Enter Reviewer Comment						
6. Ensure that EHR systems used in Medical Villages meet Meaningful Use Stage 2	3/31/2018	3/31/2018	Completed	Fail	N/A	
Enter Reviewer Comment						
7. Ensure that services which migrate to a different setting or location						
(clinic, hospitals, etc.) are supported by the comprehensive community needs assessment.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
Enter Reviewer Comment						
Total					0.0	

Domain 2 Pay for Reporting Project				
AV Driving	Measure	Reviewer Status	AVs Awarded	
	Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1	
	Enter Reviewer Comment			
•	Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1	
	Enter Reviewer Comment			
1	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1	
	Enter Reviewer Comment			
	Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1	





	Enter Reviewer Comment		
	Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1
	Enter Reviewer Comment		
	Total		5.00

	Domain 2 Pay for Performance Project					
AV Driving	Measure	Reviewer Status	AVs Awarded			
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Fail	0			
	Enter Reviewer Comment					
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Fail	0			
	Enter Reviewer Comment					
	Adult Access to Preventive or Ambulatory Care - 65 and older	Fail	0			
	Enter Reviewer Comment					
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1			
	Enter Reviewer Comment					
	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25			
	Enter Reviewer Comment					



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	Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
)	Enter Reviewer Comment		
	Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Fail	0
	Enter Reviewer Comment		
	H-CAHPS – Care Transition Metrics	Fail	0
	Enter Reviewer Comment		
	Potentially Avoidable Emergency Room Visits	Fail	0
	Enter Reviewer Comment		
	Potentially Avoidable Readmissions	Fail	0
	Enter Reviewer Comment		
	PDI 90– Composite of all measures +/-	Pass & Ongoing	1
	Enter Reviewer Comment		
	PQI 90 – Composite of all measures +/-	Fail	0



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

### Save & Return

Print	,	-
Enter Reviewer Comment		
Primary Care - Length of Relationship - Q3	Fail	0
Enter Reviewer Comment		
Primary Care - Usual Source of Care - Q2	Fail	0
Enter Reviewer Comment		
Total		3.00





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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 2.b.viii

Project Snapshot						
<b>Project Domain</b>	System Transformation Projects (Domain 2)					
Project ID	2.b.viii					
Project Title	Hospital-Home Care Collaboration Solutions					

Payment Snapsh	ot	
DY4, Q4 Payment Available	\$	2,212,221
DY4, Q4 Payment Earned	\$	1,023,521

	2.b.viii Scoresheet														
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available (\$)	Net Payment Earned (\$)						
	Domain 1 Organizational	Complete	5.00	5.00	100%	20%									
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		20%	442,444	368,703						
	Patient Engagement Speed	Complete	1.00	0.00	0%										
	Domain 1 Subtotal		6.00	5.00	83%	20%	20%	442,444	368,703						
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	5.00	5.00	100%	8%	8%	176,978	176,978						
Domain 2	Domain 2 Pay for Performance (P4P)	Complete	10.00	3.00	30%	72%	72%	1,592,799	477,840						
Domain 2 Subtotal			15.00	8.00	53%	80%	80%	1,769,776	654,817						
Total Complete		21.00	13.00	62%	100%	100%	2,212,221	1,023,521							

Total Project 2.b.viii AVs Awarded: 13 out of 21

### Hide Reviewer Comments

	Domain 1 Project Milestones Project 2.b.viii							
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded		
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A		
	Enter Reviewer Comment							



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	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	0.00	
	Enter Reviewer Comment						
	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Fail	0	
	Enter Reviewer Comment						
Total						0.00	

	Domain 1 Project Prescribed Milestones - Project 2.b.viii							
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded		
	1. Assemble Rapid Response Teams (hospital/home care) to facilitate patient discharge to home and assure needed home care services are in place, including, if appropriate, hospice.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A		
	2. Ensure home care staff have knowledge and skills to identify and respond to patient risks for readmission, as well as to support evidence-based medicine and chronic care management.	9/30/2016	9/30/2016	Completed	Fail	N/A		
	Enter Reviewer Comment							
	3. Develop care pathways and other clinical tools for monitoring chronically ill patients, with the goal of early identification of potential instability and intervention to avoid hospital transfer.	9/30/2016	9/30/2016	Completed	Fail	N/A		
	Enter Reviewer Comment							
	4. Educate all staff on care pathways and INTERACT-like principles.	9/30/2016	9/30/2016	Completed	Fail	N/A		



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Enter Reviewer Comment						
5. Develop Advance Care Planning tools to assist residents and families in expressing and documenting their wishes for near end of life and end of life care.	6/30/2016	6/30/2016	Completed	Pass & Complete	N/A	
Enter Revie	wer Commer	it				
6. Create coaching program to facilitate and support implementation.	3/31/2017	3/31/2017	Completed	Fail	N/A	
Enter Revie	wer Commen	nt				
7. Educate patient and family/caretakers, to facilitate participation in planning of care.	6/30/2016	6/30/2016	Completed	Pass & Complete	N/A	
Enter Revie	wer Commen	nt				
8. Integrate primary care, behavioral health, pharmacy, and other services into the model in order to enhance coordination of care and medication management.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A	
Enter Reviewer Comment						
9. Utilize telehealth/telemedicine to enhance hospital-home care collaborations.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A	
Enter Revie	wer Commen	nt				
10. Utilize interoperable EHR to enhance communication and avoid medication errors and/or duplicative services.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A	
Enter Reviewer Comment						
11. Measure outcomes (including quality assessment/root cause analysis of transfer) in order to identify additional interventions.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A	



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	Enter Reviewer Comment					
	12. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	Total					

Domain 2 Pay for Reporting Project						
AV Driving	Measure	Reviewer Status	AVs Awarded			
	Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1			
	Enter Reviewer Comment					
	Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1			
	Enter Reviewer Comment					
	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1			
	Enter Reviewer Comment					
	Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1			
	Enter Reviewer Comment					
•	Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1			
	Enter Reviewer Comment					
	Total		5.00			



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	Domain 2 Pay for Performance Project		
AV Driving	Measure	Reviewer Status	AVs Awarded
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Fail	0
	Enter Reviewer Comment		
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Fail	0
	Enter Reviewer Comment		
	Adult Access to Preventive or Ambulatory Care - 65 and older	Fail	0
	Enter Reviewer Comment		
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
	Enter Reviewer Comment		
	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
	Enter Reviewer Comment		



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Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Fail	0
Enter Reviewer Comment		
H-CAHPS – Care Transition Metrics	Fail	0
Enter Reviewer Comment		
Potentially Avoidable Emergency Room Visits	Fail	0
Enter Reviewer Comment		
Potentially Avoidable Readmissions	Fail	0
Enter Reviewer Comment		
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Enter Reviewer Comment		
PQI 90 – Composite of all measures +/-	Fail	0
Enter Reviewer Comment		
Primary Care - Length of Relationship - Q3	Fail	0
Enter Reviewer Comment		
Primary Care - Usual Source of Care - Q2	Fail	0
Enter Reviewer Comment		



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Save & Return

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 2.b.viii

Total 3.00





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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 2.d.i

Project Snapshot					
<b>Project Domain</b>	Project Domain   System Transformation Projects (Domain 2)				
Project ID	2.d.i				
	Implementation of Patient Activation Activities to				
Project Title	Engage, Educate and Integrate the uninsured and				
	low/non-utilizing Medicaid populations into				

Payment Snapsh	ot	
DY4, Q4 Payment Available	\$	1,994,438
DY4, Q4 Payment Earned	\$	1,030,460

	2.d.i Scoresheet											
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available (\$)	Net Payment Earned (\$)			
	Domain 1 Organizational	Complete	5.00	5.00	100%	20% 20						
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		20%	398,888	332,406			
	Patient Engagement Speed	Complete	1.00	0.00	0%							
	Domain 1 Subtotal		6.00	5.00	83%	20%	20%	398,888	332,406			
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	4.00	4.00	100%	8%	8%	159,555	159,555			
Domain 2	Domain 2 Pay for Performance (P4P)	Complete	4.00	1.50	38%	72%	72%	1,435,996	538,498			
Domain 2 Subtotal			8.00	5.50	69%	80%	80%	1,595,551	698,053			
	Total	Complete	14.00	10.50	75%	100%	100%	1,994,438	1,030,460			

Total Project 2.d.i AVs Awarded: 10.5 out of 14

### **Hide Reviewer Comments**

	Domain 1 Project Milestones Project 2.d.i							
AV Driving	Project Requirement and Metric/Deliverable		Committed	Milestone	Reviewer Status	AVs		
AV DITVILIS			Due Date	Status	Neviewei Status	Awarded		
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A		
	Enter Reviewer Comment							



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Module 2 - Project Implementation Speed	3/31/2017	3/31/2017	Completed	Pass & Complete	0.00
Enter Revie					
Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Fail	0
Enter Reviewer Comment					
Total					

	Domain 1 Project Prescribed Milestones - Project 2.d.i							
AV Driving		Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded		
	1. Contract or partner with community-based organizations (CBOs) to engage target populations using PAM® and other patient activation techniques. The PPS must provide oversight and ensure that engagement is sufficient and appropriate.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	Enter Reviewer Comment							
	2. Establish a PPS-wide training team, comprised of members with training in PAM® and expertise in patient activation and engagement.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	Enter Reviewer Comment							
	3. Identify UI, NU, and LU "hot spot" areas (e.g., emergency rooms). Contract or partner with CBOs to perform outreach within the identified "hot spot" areas.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	Enter Reviewer Comment							
	4. Survey the targeted population about healthcare needs in the PPS' region.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	Enter Reviewer Comment							



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5. Train providers located within "hot spots" on patient activation							
techniques, such as shared decision-making, measurements of health	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
literacy, and cultural competency.							
Enter Reviewer Comment							
6. Obtain list of PCPs assigned to NU and LU enrollees from MCOs. Along							
with the member's MCO and assigned PCP, reconnect beneficiaries to	3/31/2017	3/31/2017	Completed	Fail	N/A		
his/her designated PCP (see outcome measurements in #10).							
Enter Revie	wer Commen	t					
7. Baseline each beneficiary cohort (per method developed by state) to							
appropriately identify cohorts using PAM® during the first year of the							
project and again, at set intervals. Baselines, as well as intervals towards	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
improvement, must be set for each cohort at the beginning of each							
performance period.							
Enter Reviewer Comment							
8. Include beneficiaries in development team to promote preventive	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
care.	3/31/2017	3/31/2017	Completed	rass & complete	IN/A		
Enter Reviewer Comment							
9. Measure PAM® components	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
Enter Reviewer Comment							
10. Increase the volume of non-emergent (primary, behavioral, dental)	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
care provided to UI, NU, and LU persons.	3/31/2017	3/31/2017	completed	- uss & complete	IN/A		
Enter Reviewer Comment							
11. Contract or partner with CBOs to develop a group of community							
navigators who are trained in connectivity to healthcare coverage,	3/31/2017	3/31/2017	Completed	Pass & Complete	NI/A		
community healthcare resources (including for primary and preventive	3/31/201/	5/31/201/	Completed	rass & complete	N/A		
services) and patient education.							



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	Enter Revie	wer Commen	nt				
	12. Develop a process for Medicaid recipients and project participants to report complaints and receive customer service.	6/30/2016	6/30/2016	Completed	Pass & Complete	N/A	
	Enter Revie	wer Commen	nt				
	13. Train community navigators in patient activation and education, including how to appropriately assist project beneficiaries using the PAM®.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	Enter Revie	wer Commen	nt				
•	14. Ensure direct hand-offs to navigators who are prominently placed at "hot spots," partnered CBOs, emergency departments, or community events, so as to facilitate education regarding health insurance coverage, age-appropriate primary and preventive healthcare services and	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	Enter Reviewer Comment						
	15. Inform and educate navigators about insurance options and healthcare resources available to UI, NU, and LU populations.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	Enter Revie	wer Commen	nt				
	16. Ensure appropriate and timely access for navigators when attempting to establish primary and preventive services for a community	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	Enter Reviewer Comment						
	17. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, to track all patients engaged in the project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
		wer Commen	nt				
	Total					0.00	



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AV Driving	Measure	Reviewer Status	AVs Awarded
	C&G CAHPS by PPS for uninsured- Getting timely appointments, care, and information	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	C&G CAHPS by PPS for uninsured- Patients' rating of the provider (or doctor)	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	C&G CAHPS by PPS for uninsured- How well providers (or doctors) communicate with patients	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	C&G CAHPS by PPS for uninsured- Helpful, courteous, and respectful office staff	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	ED use by uninsured	Pass & Ongoing	1
	Enter Reviewer Comment		
	PAM Level	Pass & Ongoing	1
	Enter Reviewer Comment		
	Use of primary and preventive care services Percent of attributed Medicaid members with no claims history for primary care and preventive services in measurement year compared to same in baseline year	Pass & Ongoing	1
	Enter Reviewer Comment		
	Total		4.00



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<b>AV Driving</b>	Measure	Reviewer Status	Avorded
	C&G CAHPS by PPS for uninsured- Getting timely appointments, care, and information	Fail	0
	Enter Reviewer Comment		
	C&G CAHPS by PPS for uninsured- Patients' rating of the provider (or doctor)	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	C&G CAHPS by PPS for uninsured- How well providers (or doctors) communicate with patients	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	C&G CAHPS by PPS for uninsured- Helpful, courteous, and respectful office staff	Fail	0
	Enter Reviewer Comment		
	ED use by uninsured	Fail	0
	Enter Reviewer Comment		
	PAM Level	Fail	0
	Enter Reviewer Comment		
	Use of primary and preventive care services Percent of attributed Medicaid members with no claims history for primary care and preventive services in measurement year compared to same in baseline year	Pass & Ongoing	1
	Enter Reviewer Comment		
	Total		1.50



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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 3.a.i

Project Snapshot					
Project Domain Clinical Improvement Projects (Domain 3)					
Project ID 3.a.i					
Project Title	Integration of primary care and behavioral health services				

Payment Snapshot	
DY4, Q4 Payment Earned	\$ 1,907,959
DY4, Q4 Payment Earned	\$ 1,536,967

	3.a.i Scoresheet																
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available (\$)	Net Payment Earned (\$)								
	Domain 1 Organizational	Complete	5.00	5.00	100%	20%											
Domain 1	Project Implementation Speed	Complete	0.00	0.00	0%		20%	381,592	381,592								
	Patient Engagement Speed	Complete	1.00	1.00	100%												
	Domain 1 Subtotal		6.00	6.00	100%	20%	20%	381,592	381,592								
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	10%	10%	190,796	190,796								
Domain 5	Domain 3 Pay for Performance	Complete	9.00	6.50	72%	70%	70%	1,335,572	964,580								
	Domain 3 Subtotal			16.50	87%	80%	80%	1,526,368	1,155,375								
	Total Complete			22.50	90%	100%	100%	1,907,959	1,536,967								

Total Project 3.a.i AVs Awarded: 22.5 out of 25

### Hide Reviewer Comments

	Domain 1 Project Milestones - Project 3.a.i							
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded		
	Module 1 - Major risks to implementation and mitigation strategies		N/A	In Process	Pass & Ongoing	N/A		
	Enter Reviewer Comment							
	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	0.00		



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Enter Review	er Comment					
Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing		1
Enter Review	er Comment			Pass & Ongoing		
Total						1

Domain 1 Project Prescribed Milestones - Project 3.a.i Models 1, 2 and 3										
	✓ 3.a.i Model 1 ✓ 3.a.i Model 2 ☐ 3.a.i Model 3									
Model	AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded			
	•	Co-locate behavioral health services at primary care practice sites. All participating primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A			
		En	ter Reviewer	Comment						
	•	Develop collaborative evidence-based standards of care including medication management and care engagement process.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A			
3.a.i Model 1		Enter Reviewer Comment								
		3. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.	9/30/2018	9/30/2018	Completed	Fail	N/A			
		Enter Reviewer Comment								
		4. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A			
		En	ter Reviewer	Comment						



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		5. Co-locate primary care services at behavioral health sites.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
		En	ter Reviewer	Comment			
		6. Develop collaborative evidence-based standards of care including medication management and care engagement process.	3/31/2017	3/31/2017	Completed	Fail	N/A
		Enter Reviewer Comment					
3.a.i Model 2		7. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.	9/30/2018	9/30/2018	Completed	Fail	N/A
		En	ter Reviewer	Comment			
		8. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
		Enter Reviewer Comment					
Total 0							0

	Domain 3 Pay for Reporting						
AV Driving	Measure	Reviewer Status	AVs Awarded				
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1				
	Enter Reviewer Comment						
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5				
	Enter Reviewer Comment						
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5				



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	Enter Reviewer Comment		
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1
	Enter Reviewer Comment		
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1
,	Enter Reviewer Comment		
	Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
,	Enter Reviewer Comment		
	Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5
,	Enter Reviewer Comment		
	Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5
	Enter Reviewer Comment		
	Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
	Enter Reviewer Comment		
	Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
)	Enter Reviewer Comment		
	Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
,	Enter Reviewer Comment		



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•	Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5	
	Enter Reviewer Comment			
	Screening for Clinical Depression and follow-up	Pass & Ongoing	1	
	Enter Reviewer Comment			
	Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Pass & Ongoing	1	
	Enter Reviewer Comment			
Total				

	Domain 3 Pay for Performance		
<b>AV Driving</b>	Measure	Reviewer Status	AVS
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1
	Enter Reviewer Comment		
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5
	Enter Reviewer Comment		
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5
	Enter Reviewer Comment		
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	N/A	N/A
	Enter Reviewer Comment		
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1



Print

Enter Reviewer Comment				
Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1		
Enter Reviewer Comment				
Follow-up after hospitalization for Mental Illness - within 30 days	Fail	0		
Enter Reviewer Comment				
Follow-up after hospitalization for Mental Illness - within 7 days	Fail	0		
Enter Reviewer Comment				
Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5		
Enter Reviewer Comment				
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5		
Enter Reviewer Comment				
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5		
Enter Reviewer Comment				
Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Fail	0		
Enter Reviewer Comment				
Screening for Clinical Depression and follow-up	Pass & Ongoing	1		
Enter Reviewer Comment				



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

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Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Fail	0
Enter Reviewer Comment		
Total		6.5





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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 3.a.ii

Project Snapshot				
<b>Project Domain</b>	Clinical Improvement Projects (Domain 3)			
Project ID	3.a.ii			
Project Title	Behavioral health community crisis stabilization services			

Payment Snapshot	
DY4, Q4 Payment Available	\$ 1,791,132
DY4, Q4 Payment Earned	\$ 1,383,152

	3.a.ii Scoresheet												
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available (\$)	Net Payment Earned (\$)				
	Domain 1 Organizational	Complete	5.00	5.00	100%	20% 20%							
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		20%	358,226	298,522				
	Patient Engagement Speed	Complete	1.00	0.00	0%								
	Domain 1 Subtotal		6.00	5.00	83%	20%	20%	358,226	298,522				
Damain 2	Domain 3 Pay for Reporting (P4R)	Commista	10.00	10.00	100%	10%	10%	179,113	179,113				
Domain 3	Domain 3 Pay for Performance (P4P)	Complete	9.00	6.50	72%	70%	70%	1,253,792	905,517				
	Domain 2 Subtotal			16.50	87%	80%	80%	1,432,905	1,084,630				
	Total	Complete	25.00	21.50	86%	100%	100%	1,791,132	1,383,152				

Total Project 3.a.ii AVs Awarded: 21.5 out of 25

### Hide Reviewer Comments

	Domain 1 Project Milestones Project 3.a.ii					
AV Driving	Project Requirement and Metric/Deliverable		Committed Milest		Reviewer Status	AVs
/ C Ditting			Due Date	Status		Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A
	Enter Reviewer Comment					



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Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	0.00
Enter Revie	wer Commen	t			
Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Fail	0
Enter Reviewer Comment					
Total					0.00

	Domain 1 Project Prescribed Milestones - Project 3.a.ii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
	1. Implement a crisis intervention program that, at a minimum, includes outreach, mobile crisis, and intensive crisis services.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A	
	Enter Revie	wer Commer	nt				
	2. Establish clear linkages with Health Homes, ER and hospital services to						
	develop and implement protocols for diversion of patients from	3/31/2018   3/31/2018   C	3/31/2018   3/31/2018   Completed	Pass & Complete	N/A		
	emergency room and inpatient services.						
	Enter Reviewer Comment						
	3. Establish agreements with the Medicaid Managed Care organizations						
	serving the affected population to provide coverage for the service array	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A	
	under this project.						
	Enter Reviewer Comment						
	4. Develop written treatment protocols with consensus from	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	participating providers and facilities.	3/31/2017	3/31/2017	Completed	1 ass & complete	IN/A	
	Enter Reviewer Comment						
	5. Include at least one hospital with specialty psychiatric services and						
	crisis-oriented psychiatric services; expansion of access to specialty	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	psychiatric and crisis-oriented services.						



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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 3.a.ii

	Print					
	Enter Reviewer Comment					
	6. Expand access to observation unit within hospital outpatient or at an off campus crisis residence for stabilization monitoring services (up to 48 hours).	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Revie	wer Commen	t			
	7. Deploy mobile crisis team(s) to provide crisis stabilization services using evidence-based protocols developed by medical staff.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
•	8. Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	Completed	Fail	N/A
	Enter Reviewer Comment					
	9. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Revie	wer Commen	t			
	10. Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	11. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	Total					0.00

### **Domain 3 Pay for Reporting**



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AV Driving	Measure	Reviewer Status	AVs Awarded
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1
	Enter Reviewer Comment		
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5
	Enter Reviewer Comment		
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5
	Enter Reviewer Comment		
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1
	Enter Reviewer Comment		
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1
	Enter Reviewer Comment		
	Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
	Enter Reviewer Comment		
	Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5
	Enter Reviewer Comment		
	Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5
	Enter Reviewer Comment		





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Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
Enter Reviewer Comment		
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
Enter Reviewer Comment		
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
Enter Reviewer Comment		
Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5
Enter Reviewer Comment		
Screening for Clinical Depression and follow-up	Pass & Ongoing	1
Enter Reviewer Comment		
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Pass & Ongoing	1
Enter Reviewer Comment		
Total		10

	Domain 3 Pay for Performance					
AV Driving	Measure	Reviewer Status	AVs Awarded			
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1			
	Enter Reviewer Comment					



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Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5
Enter Reviewer Comment		
Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5
Enter Reviewer Comment		
Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	N/A	N/A
Enter Reviewer Comment		
Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1
Enter Reviewer Comment		
Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
Enter Reviewer Comment		
Follow-up after hospitalization for Mental Illness - within 30 days	Fail	0
Enter Reviewer Comment		
Follow-up after hospitalization for Mental Illness - within 7 days	Fail	0
Enter Reviewer Comment		
Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
Enter Reviewer Comment		
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5



# New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

### Save & Return

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Enter Reviewer Comment					
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5			
Enter Reviewer Comment					
Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Fail	0			
Enter Reviewer Comment					
Screening for Clinical Depression and follow-up	Pass & Ongoing	1			
Enter Reviewer Comment					
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Fail	0			
Enter Reviewer Comment					
Total		6.5			





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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 3.a.iv

Project Snapshot					
Project Domain Clinical Improvement Projects (Domain 3)					
Project ID 3.a.iv					
	Development of Withdrawal Management (e.g.,				
Project Title	ambulatory detoxification, ancillary withdrawal				
	services) capabilities and appropriate enhanced				

Payment Snapsho	t	
DY4, Q4 Payment Available	\$	1,730,218
DY4, Q4 Payment Earned	\$	1,336,113

	3.a.iv Scoresheet											
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY4, Q4)	Payment Available (\$)	Net Payment Earned (\$)			
	Domain 1 Organizational	Complete	5.00	5.00	100%	20%						
Domain 1	Project Implementation Speed	Complete	0.00	0.00	0%		20%	346,044	288,370			
	Patient Engagement Speed	Complete	1.00	0.00	0%							
	Domain 1 Subtotal		6.00	5.00	83%	20%	20%	346,044	288,370			
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	10%	10%	173,022	173,022			
Domain 3	Domain 3 Pay for Performance (P4P)	Complete	9.00	6.50	72%	70%	70%	1,211,153	874,721			
Domain 2 Subtotal			19.00	16.50	87%	80%	80%	1,384,174	1,047,743			
	Total	Complete	25.00	21.50	86%	100%	100%	1,730,218	1,336,113			

Total Project 3.a.iv AVs Awarded: 21.5 out of 25

### **Hide Reviewer Comments**

	Domain 1 Project Milestones Project 3.a.iv						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A	
	Enter Reviewer Comment						



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Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	0.00
Enter Revie	wer Commen	t	In Process Pass & Ongoing  In Process Fail		
Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Fail	0
Enter Reviewer Comment					
Total					0.00

	Domain 1 Project Prescribed Milestones - Project 3.a.iv					
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
•	1. Develop community-based addiction treatment programs that include outpatient SUD sites with PCP integrated teams, and stabilization services including social services.	9/30/2018	9/30/2008	Completed	Pass & Complete	N/A
	Enter Revie	wer Commer	nt			
	2. Establish referral relationships between community treatment programs and inpatient detoxification services with development of referral protocols.	9/30/2018	9/30/2008	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	3. Include a project medical director, board certified in addiction medicine, with training and privileges for use of buprenorphine and buprenorphine/naltrexone as well as familiarity with other withdrawal management agents.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					



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•	4. Identify and link to providers approved for outpatient medication management of opioid addiction who agree to provide continued maintenance therapy and collaborate with the treatment program and care manager. These may include practices with collocated behavioral health services, opioid treatment programs or outpatient SUD clinics.	9/30/2018	9/30/2018	Completed	Pass & Complete	N/A		
	Enter Revie	wer Commen	t					
	5. Develop community-based withdrawal management (ambulatory detoxification) protocols based upon evidence based best practices and	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	Enter Revie	Enter Reviewer Comment						
	6. Develop care management services within the SUD treatment program.	9/30/2018	9/30/2018	Completed	Pass & Complete	N/A		
	Enter Revie	wer Commen	t					
	7. Form agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.	9/30/2018	9/30/2018	Completed	Pass & Complete	N/A		
	Enter Reviewer Comment							
	8. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	Enter Reviewer Comment							
	Total							

	Domain 3 Pay for Reporting					
AV Driving	Measure	Reviewer Status	AVs Awarded			
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1			
	Enter Reviewer Comment					



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Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5
Enter Reviewer Comment		
Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5
Enter Reviewer Comment		
Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1
Enter Reviewer Comment		
Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1
Enter Reviewer Comment		
Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
Enter Reviewer Comment		
Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5
Enter Reviewer Comment		
Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5
Enter Reviewer Comment		
Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
Enter Reviewer Comment		
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5





Save & Return

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Enter Reviewer Comment					
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5			
Enter Reviewer Comment					
Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5			
Enter Reviewer Comment					
Screening for Clinical Depression and follow-up	Pass & Ongoing	1			
Enter Reviewer Comment					
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Pass & Ongoing	1			
Enter Reviewer Comment					
Total		10			

	Domain 3 Pay for Performance					
<b>AV Driving</b>	Measure	Reviewer Status	Av.			
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1			
	Enter Reviewer Comment					
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5			
	Enter Reviewer Comment					
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5			
	Enter Reviewer Comment					



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	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	N/A	N/A
	Enter Reviewer Comment		
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1
	Enter Reviewer Comment		
	Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
	Enter Reviewer Comment		
	Follow-up after hospitalization for Mental Illness - within 30 days	Fail	0
)	Enter Reviewer Comment		
	Follow-up after hospitalization for Mental Illness - within 7 days	Fail	0
	Enter Reviewer Comment		
	Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
)	Enter Reviewer Comment		
	Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
	Enter Reviewer Comment		
	Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
	Enter Reviewer Comment		
	Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Fail	0



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Enter Reviewer Comment		
Screening for Clinical Depression and follow-up	Pass & Ongoing	1
Enter Reviewer Comment		
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Fail	0
Enter Reviewer Comment		
Total		6.5





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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 3.g.i

Project Snapshot				
Project Domain   Clinical Improvement Projects (Domain 3)				
Project ID 3.g.i				
Project Title	Integration of palliative care into the PCMH model			

Payment Snapsh	ot	
DY4, Q4 Payment Available	\$	1,810,760
DY4, Q4 Payment Earned	\$	1,810,760

	3.g.i Scoresheet								
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%				
Domain 1	Project Implementation Speed	Complete	N/A	N/A	N/A	20%	12%	213,031	213,031
	Patient Engagement Speed	Complete	1.00	1.00	100%				
	Domain 1 Subtotal		6.00	6.00	100%	20%	12%	213,031	213,031
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	5.00	5.00	100%	10%	88%	1,597,730	1,597,730
Domain 3	Domain 3 Pay for Performance (P4P)	Complete	0.00	0.00	0%	70%	0%	-	-
Domain 2 Subtotal			5.00	5.00	100%	80%	88%	1,597,730	1,597,730
	Total	Complete	11.00	11.00	100%	100%	100%	1,810,760	1,810,760

Total Project 3.g.i AVs Awarded: 11 out of 11

### Hide Reviewer Comments

	Domain 1 Project Milestones Project 3.g.i					
AV Driving	Project Requirement and Metric/Deliverable	Required	d Committed Miles		Reviewer Status	AVs
	,		Due Date	Status		Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A
	Enter Reviewer Comment					



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	Module 2 - Project Implementation Speed	Ongoing	N/A	Completed	Please Select	N/A	
	Enter Reviewer Comment						
	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1	
	Enter Reviewer Comment						
	Total					1.00	

	Domain 1 Project Prescribed N	1ilestones - P	roject 3.g.i			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Integrate Palliative Care into appropriate participating PCPs that have, or will have, achieved NCQA PCMH and/or APCM certification.	3/31/2016	3/31/2016	Completed	Pass & Complete	N/A
	2. Develop partnerships with community and provider resources including Hospice to bring the palliative care supports and services into	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	3. Develop and adopt clinical guidelines agreed to by all partners including services and eligibility.	6/30/2016	6/30/2016	Completed	Pass & Complete	N/A
	4. Engage staff in trainings to increase role-appropriate competence in palliative care skills and protocols developed by the PPS.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	5. Engage with Medicaid Managed Care to address coverage of services.	9/30/2018	9/30/2018	Completed	Fail	N/A



Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 3.g.i

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6. Use EHRs or other IT platforms to track all patients engaged in this project.	9/30/2016	9/30/2016	Completed	Pass & Complete	N/A
Total					0.00

Domain 3 Pay for Reporting				
AV Driving	Measure	Reviewer Status	AVs Awarded	
	Percentage of patients indicating need who were offered or provided an intervention for pain symptoms experienced during the past week	Pass & Ongoing	1	
	Percentage of patients indicating need who were offered or provided an intervention for physical symptoms (other than pain) experienced during the past week	Pass & Ongoing	1	
	Percentage of patients indicating need who were offered or provided an intervention for not feeling at peace during the past week	Pass & Ongoing	1	
	Percentage of patients indicating need who were offered or provided an intervention for depressive feelings experienced during the past week	Pass & Ongoing	1	
	Percentage of ptients who were offered or provided an intervention when there was no advance directive in place	Pass & Ongoing	1	
	Total		5.00	

	Domain 3 Pay for Performance				
<b>AV Driving</b>	Measure	Reviewer Status	Avs		
	Percentage of patients indicating need who were offered or provided an intervention for pain symptoms experienced during the past week	N/A	N/A		



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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 3.g.i

### Print

Total		0.00
Percentage of ptients who were offered or provided an intervention when there was no advance directive in place	N/A	N/A
experienced during the past week	N/A	N/A
Percentage of patients indicating need who were offered or provided an intervention for depressive feelings		
Percentage of patients indicating need who were offered or provided an intervention for not feeling at peace during the past week	N/A	N/A
(outer than pain) experienced during the past week		
Percentage of patients indicating need who were offered or provided an intervention for physical symptoms (other than pain) experienced during the past week	N/A	N/A





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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 4.a.iii

	Project Snapshot				
<b>Project Domain</b>	Domain 4: Population-wide Projects: New York's				
Project ID	4.a.iii				
Project Title	Strengthen Mental Health and Substance Abuse Infrastructure Across Systems				

Payment Snapsho	ot	
DY4, Q4 Payment Available	\$	1,052,023
DY4, Q4 Payment Earned	\$	1,052,023

	4.a.iii Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available (\$)	Net Payment Earned (\$)	
	Domain 1 Organizational	Complete	5.00	5.00	100%					
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	20%	20%	210,405	210,405	
	Patient Engagement Speed	N/A	0.00	0.00	0%					
	Domain 1 Subtotal		5.00	5.00	100%	20%	20%	210,405	210,405	
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	11.00	11.00	100%	80%	80%	841,618	841,618	
Domain 4	Domain 4 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-	
	Domain 4 Subtotal			11.00	100%	80%	80%	841,618	841,618	
	Total	Complete	16.00	16.00	100%	100%	100%	1,052,023	1,052,023	

Total Project 4.a.iii AVs Awarded: 16 out of 16

### **Hide Reviewer Comments**

	Domain 4 Pay for Performance and Pay for Reporting - Project 4.a.iii (all Milestones are P4R in DY2)						
AV Driving	Measure	Reviewer Status	AVs Awarded				
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1				
	Enter Reviewer Comment						



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Age-adjusted suicide death rate per 100,000	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of premature death (before age 65 years)	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1
Enter Reviewer Comment		
Age-adjusted percentage of adult binge drinking during the past month	Pass & Ongoing	1
Enter Reviewer Comment		
Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1
Enter Reviewer Comment		
Age-adjusted percentage of adults with poor mental health for 14 or more days in the last month	Pass & Ongoing	1
Enter Reviewer Comment		
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

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Print	k Health Institute, Inc.  - Pi	roject 4.a.ııı
Enter Reviewer Comment		
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
Enter Reviewer Comment		
Total		11.00





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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)

Adirondack Health Institute, Inc. - Project 4.b.ii

	Project Snapshot					
<b>Project Domain</b>	Domain 4: Population-wide Projects: New York's					
Project ID	4.b.ii					
	Increase Access to High Quality Chronic Disease					
Project Title	Preventive Care and Management in Both Clinical					
	and Community Settings					

Payment Snaps	hot	
DY4, Q4 Payment Available	\$	905,033
DY4, Q4 Payment Earned	\$	905,033

	4.b.ii Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available (\$)	Net Payment Earned (\$)	
	Domain 1 Organizational	Complete	5.00	5.00	100%					
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	20%	20%	181,007	181,007	
	Patient Engagement Speed	N/A	0.00	0.00	0%					
	Domain 1 Subtotal		5.00	5.00	100%	20%	20%	181,007	181,007	
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	17.00	17.00	100%	80%	80%	724,027	724,027	
Domain 4	Domain 4 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-	
	Domain 4 Subtotal			17.00	100%	80%	80%	724,027	724,027	
	Total	Complete	22.00	22.00	100%	100%	100%	905,033	905,033	

Total Project 4.b.ii AVs Awarded: 22 out of 22

### **Hide Reviewer Comments**

Domain 4 Pay for Performance and Pay for Reporting - Project 4.b.ii (all Milestones are P4R in DY2)					
AV Driving	Measure	Reviewer Status	AVs Awarded		
Percentage	Percentage of premature death (before age 65 years)	Pass & Ongoing	1		
	Enter Reviewer Comment				



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Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1
Enter Reviewer Comment		
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1
Enter Reviewer Comment		
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
Enter Reviewer Comment		
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1
Enter Reviewer Comment		
Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of adults who are obese	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of children and adolescents who are obese	Pass & Ongoing	1



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Enter Reviewer Comment		
Percentage of cigarette smoking among adults	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of adults who receive a colorectal cancer screening based on the most recent guidelines - Aged 50-75 years	Pass & Ongoing	1
Enter Reviewer Comment		
Asthma emergency department visit rate per 10,000	Pass & Ongoing	1
Enter Reviewer Comment		
Asthma emergency department visit rate per 10,000 - Aged 0-4 years	Pass & Ongoing	1
Enter Reviewer Comment		
Age-adjusted heart attack hospitalization rate per 10,000	Pass & Ongoing	1
Enter Reviewer Comment		
Rate of hospitalizations for short-term complications of diabetes per 10,000 - Aged 6- 17 years	Pass & Ongoing	1
Enter Reviewer Comment		
Rate of hospitalizations for short-term complications of diabetes per 10,000 – Aged 18+ years	Pass & Ongoing	1
Enter Reviewer Comment		
Total		17.00