

Achievement Value (AV) Scorecard Nassau Queens Performing Provider System, LLC

	General Instructions									
Step	Description/Link	Image								
1. Enable Content	Click "Enable Content" at the top of the screen to enable macros.	U SECURITY WARNING Macros have been disabled. Enable Content								
2. Review AV Scorecard Overview	The AV scorecard Overview is a summary of the report	Click to Access AV Scorecard Overview								

	Functionality			
Step	Description/Link	Image		
1. Print	All tabs include a print button in the upper left hand corner. The AV Scorecard Overview tab also includes a "Print All" button which will print all relevany reports.	Print All		
2. Access Detailed Project Reports and return to AV Scorecard Overview	The AV Scorecard Overview tab is the landing page from which detailed project reports can be viewed. From the AV Scorecard Overview" click the relevant project button to access the project tab. From the project tab click "Save and Return" to access the AV Scorecard Overview	Project Uni (fick on the purple finite biols to access each biological project report) Domain L-Organizational (All ProjectS) All Adjustments (Column 1) All Adjustments (Column 2) All Save & Return Print All Save & Return Print		
3. Show or Hide reviewer comments	Each project tab includes a Show/Hide Reviewer Comments button on the left hand side of the screen. Click "Show Reviewer Comments" to show comments and "Hide Reviewer Comments" to hide comments.	Hide Reviewer Comments		



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

> Achievement Value (AV) Scorecard Nassau Queens Performing Provider System, LLC

	PPS Information					
Quarter	DY1, Q4 January 1, 2016 - March 31, 2016					
PPS	Nassau Queens Performing Provider System, LLC					
PPS Number	14					

	Achieve	ement Value (AV) Scorecard	Summary				
		AVI	Data			Payme	nt Data	
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizati	ional funds are project's	e embedded w payment	ithin each
2.a.i	19.00	19.00	0.00	19.00	\$1,979,504.37	\$1,979,504.37	\$ -	\$1,979,504.37
2.b.ii	20.00	20.00	0.00	20.00	\$1,413,931.70	\$1,413,931.70	\$-	\$1,413,931.70
2.b.iv	20.00	20.00	0.00	20.00	\$1,519,976.57	\$1,519,976.57	\$-	\$1,519,976.57
2.b.vii	20.00	19.00	0.00	19.00	\$1,449,279.99	\$1,328,506.66	\$-	\$1,328,506.66
2.d.i	8.00	7.00	0.00	7.00	\$1,516,874.07	\$1,390,467.89	\$-	\$1,390,467.89
3.a.i	16.00	16.00	0.00	16.00	\$1,366,333.29	\$1,366,333.29	\$-	\$1,366,333.29
3.a.ii	16.00	15.00	0.00	15.00	\$1,307,886.82	\$1,198,896.25	\$-	\$1,198,896.25
3.b.i	13.00	12.00	0.00	12.00	\$1,031,288.64	\$945,347.92	\$-	\$945,347.92
3.c.i	12.00	12.00	0.00	12.00	\$1,060,448.77	\$1,060,448.77	\$-	\$1,060,448.77

 NEW YORK STATE
 Department of Health
 Medicaid Redesign Team

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Achievement Value (AV) Scorecard Nassau Queens Performing Provider System, LLC

4.a.iii	16.00	16.00	0.00	16.00	\$706,965.85	\$706,965.85	\$ -	\$706,965.85
4.b.i	14.00	14.00	0.00	14.00	\$813,010.72	\$813,010.72	\$ -	\$813,010.72
AV Adjustments (Column F)								
Total	174.00	170.00	0.00	170.00	\$14,165,501	\$13,723,390	\$-	\$13,723,390



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Domain 1 Organizational AVs

Do	Domain I Organizational Scoresheet										
Domain I Organizational	Review Status	AVs Available	AVs Awarded	Adjustments	Net AVs	AV					
Workforce Strategy	Complete	1.00	1.00	0.00	1.00	100%					
Section 01 - Budget	Complete	1.00	1.00	0.00	1.00	100%					
Section 02 - Governance	Complete	1.00	1.00	0.00	1.00	100%					
Section 03 - Financial Sustainability	Complete	1.00	1.00	0.00	1.00	100%					
Section 04 - Cultural Competency & Health Literacy	Complete	1.00	1.00	0.00	1.00	100%					
Section 05 - IT Systems and Processes	Complete	N/A	N/A	N/A	N/A	N/A					
Section 06 - Performance Reporting	Complete	N/A	N/A	N/A	N/A	N/A					
Section 07 - Practitioner Engagement	Complete	N/A	N/A	N/A	N/A	N/A					
Section 08 - Population Health Management	Complete	N/A	N/A	N/A	N/A	N/A					
Section 09 - Clinical Integration	Complete	N/A	N/A	N/A	N/A	N/A					
Section 10 - General Project Reporting	Complete	N/A	N/A	N/A	N/A	N/A					
Total	Complete	5.00	5.00	0.00	5.00	100%					

Net Organizational AVs Awarded: 5 out of 5

Hide Reviewer Comments

	Workforce Strategy									
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded			
		Workforce Strategy Budget Updates	9/30/2016	3/31/2016	In Process	Pass & Ongoing				
Workforce Strategy		Workforce Impact Analysis and Updates	9/30/2016	6/30/2016	In Process	Pass & Ongoing				
Strategy Budget Updates			<u></u>							



Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Domain 1 Organizational AVs

New Hire Employment Analysis and 9/30/2016 6/30/2016 In Process Pass & Ongoing Updates 1. Define target workforce state (in line N/A Pass & Complete N/A Completed with DSRIP program's goals) 2. Create a workforce transition roadmap Pass & Ongoing N/A N/A In Process for achieving defined target workforce 3. Perform detailed gap analysis between Additional N/A Pass & Ongoing current state assessment of workforce N/A Not Started Workforce and projected future state Strategy Budget 1 Updates 4. Produce a compensation and benefit (non AVanalysis, covering impacts on both driving) retrained and redeployed staff, as well as N/A N/A Not Started Pass & Ongoing new hires, particularly focusing on full and partial placements 5. Develop training strategy N/A N/A Not Started Pass & Ongoing Major Risks to Implementation & Risk N/A N/A In Process Pass & Ongoing Mitigation Strategies

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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Nassau Queens Performing Provider System, LLC - Domain 1 Organizational AVs Print Major Dependencies on Organizational N/A N/A Pass & Ongoing In Process Workstreams **Roles and Responsibilities** N/A Pass & Ongoing N/A In Process (Additional Workforce N/A Strategy Key Stakeholders N/A N/A Pass & Ongoing In Process Topic Areas N/A N/A Pass & Ongoing IT Expectations In Process N/A N/A Pass & Ongoing **Progress Reporting** In Process Total 1

Section 01 - Budget Process AV **Required Due Committed Due** Milestone Milestone **Reviewer Status** AV Awarded Measure Driving Date Date Status Module 1.1 - PPS Budget Report (Baseline) Ongoing N/A Completed Pass & Complete

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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Domain 1 Organizational AVs

		Module 1.2 - PPS Budget Report (Quarterly	Ongoing	N/A	In Process	Pass & Ongoing	
Quarterly Project							
Reports, Project		Module 1.3 - PPS Flow of Funds (Baseline)	Ongoing	N/A	Completed	Pass & Complete	
Budget and Flow of							
Funds	•	Module 1.4 - PPS Flow of Funds (Quarterly)	Ongoing	N/A	In Process	Pass & Ongoing	
		Quarterly Progress Reports	N/A	N/A	In Process	Pass & Ongoing	
			Total				

	Section 02 - Governance									
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded			
		1. Finalize governance structure and sub- committee structure	9/30/2015	9/30/2015	Completed	Pass & Complete				
Governance		2. Establish a clinical governance structure, including clinical quality	12/31/2015	12/31/2015	Completed	Pass & Complete				
Structure		committees for each DSRIP project	12/31/2013	12/31/2013	completed	russ & complete				

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Updates							1	
		3. Finalize bylaws and policies or Committee Guidelines where applicable	9/30/2015	9/30/2015	Completed	Pass & Complete		
Governance Process		4. Establish governance structure reporting and monitoring processes	12/31/2015	12/31/2015	Completed	Pass & Complete		
Update								
	•	5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services,	N/A	3/31/2016	Completed	Pass & Complete		
				^				
		6. Finalize partnership agreements or contracts with CBOs	N/A	3/31/2016	Completed	Pass & Ongoing		
Additional		It is the intention of the PPS to set this milestone to "In Progress" with an anticipated completion date of 6/30/2016						
Governance Milestones (non AV- driving)	•	 Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and 	N/A	3/31/2016	Completed	Pass & Complete	N/A	
		8. Finalize workforce communication and engagement plan	N/A	6/30/2016	Completed	Pass & Complete		



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Domain 1 Organizational AVs

9. Inclusion of CBOs in PPS Pass & Ongoing N/A 3/31/2017 In Process Implementation Major Risks to Implementation & Risk N/A N/A Pass & Ongoing In Process Mitigation Strategies Major Dependencies on Organizational N/A N/A Pass & Ongoing In Process Workstreams Roles and Responsibilities N/A N/A Pass & Ongoing In Process Additional Governance N/A Key Stakeholders N/A Topic Areas N/A Pass & Ongoing In Process IT Expectations N/A N/A Pass & Ongoing In Process N/A Pass & Ongoing Progress Reporting N/A In Process Total 1

Section 03 - Financial Sustainability



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Domain 1 Organizational AVs

Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		1. Finalize PPS finance structure, including reporting structure	12/31/2015	12/31/2015	Completed	Pass & Complete	
Financial Stability Update							
		2. Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	3/31/2016	3/31/2016	Completed	Pass & Complete	
	•	 Finalize Compliance Plan consistent with New York State Social Services Law 363-d 	12/31/2015	12/31/2015	Completed	Pass & Complete	1
							1
PPS		 Develop detailed baseline assessment of revenue linked to value-based payment, preferred compensation modalities for different provider-types 	9/30/2016	3/31/2016	In Process	Pass & Ongoing	
Transition to Value							
Based Payment System		5. Finalize a plan towards achieving 90% value-based payments across network by year 5 of the waiver at the latest	12/31/2016	12/31/2016	Not Started	Pass & Ongoing	
		6. Put in place Level 1 VBP arrangement for PCMH/APC care and one other care bundle or subpopulation	TBD	N/A	N/A	N/A	



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Additional						
PPS Transition to Value	 Contract 50% of care-costs through Level 1 VBPs, and ≥ 30% of these costs through Level 2 VBPs or higher 	TBD	N/A	N/A	N/A	N/A
Based Payment						
System	8. ≥90% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 70% of total costs	TBD	N/A	N/A	N/A	
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Financial						
Stability Topic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	



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		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing		
			Total				1	

		Section 04	- Cultural Compe	tency & Health I	Literacy		
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		 Finalize cultural competency / health literacy strategy. 	12/31/2015	12/31/2015	Completed	Pass & Complete	
Cultural							
Competency /Health Literacy		2. Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language- appropriate material).	6/30/2016	6/30/2016	In Process	Pass & Ongoing	1
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
Additional		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	



Sa	ive & Re	turn				card DY1, Q4 January 1, 2016 - N	
	Print			Nassau Queens Pe	erforming Provid	ler System, LLC - Domain 1 Orga	inizational
Cultural Competency	-						N/A
/Health Literacy		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A
Topic Areas							
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
			Total				1

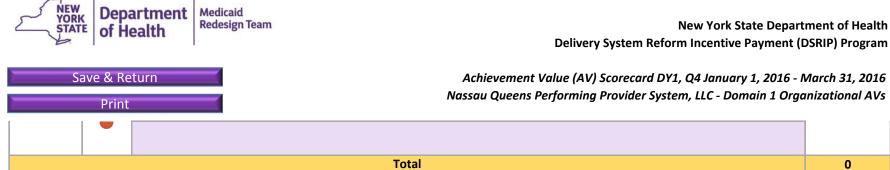
		Sect	tion 05 - IT Syster	ns and Processes	Section 05 - IT Systems and Processes								
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded						
	•	1. Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	N/A	3/31/2016	Completed	Pass & Complete							
TSustems	•	2. Develop an IT Change Management Strategy.	N/A	9/30/2016	In Process	Pass & Ongoing							



Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Nassau Queens Performing Provider System, LLC - Domain 1 Organizational AVs Print п эузсеніз 3. Develop roadmap to achieving clinical N/A and data sharing and interoperable systems Pass & Ongoing N/A 3/31/2017 Not Started Processes across PPS network 4. Develop a specific plan for engaging N/A 12/31/2016 Not Started Pass & Ongoing attributed members in Qualifying Entities 5. Develop a data security and 9/30/2016 Pass & Ongoing N/A Not Started confidentiality plan. Major Risks to Implementation & Risk N/A N/A Pass & Ongoing In Process Mitigation Strategies Major Dependencies on Organizational N/A N/A In Process Pass & Ongoing Workstreams Additional IT Systems N/A Pass & Ongoing **Roles and Responsibilities** N/A In Process and N/A Processes Topic Areas Key Stakeholders N/A N/A In Process Pass & Ongoing Pass & Ongoing Progress Reporting N/A N/A In Process

Save & Return



		Sec	ction 06 - Perforn	nance Reporting						
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded			
Performanc e Reporting	•	 Establish reporting structure for PPS- wide performance reporting and communication. 	N/A	12/31/2016	In Process	Pass & Ongoing	N/A			
	•	2. Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	N/A	12/31/2016	In Process	Pass & Ongoing	N/A			
				· · · · · · · · · · · · · · · · · · ·						
	•	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing				
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing				
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing				
dditional erformanc							N/A			

Total



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Print 11/7 e Reporting Pass & Ongoing Key Stakeholders N/A N/A In Process Topic Areas N/A Pass & Ongoing IT Expectations N/A In Process Progress Reporting N/A N/A In Process Pass & Ongoing Total 0

Section 07 - Practitioner Engagement								
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded	
		1. Develop Practitioners communication and engagement plan.	N/A	6/30/2016	In Process	Pass & Ongoing		
Practitioner Engagement		 Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda. 	N/A	6/30/2016	In Process	Pass & Ongoing	N/A	
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing		

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Domain 1 Organizational AVs



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Domain 1 Organizational AVs

	-										
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing					
	•	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	N/A				
Additional Practitioner											
Engagement Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing					
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing					
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing					
			Total				0				

Section 08 - Population Health Management							
Process Measure	AV Driving	Milestone	Date Date Status		Reviewer Status	AV Awarded	
		 Develop population health management roadmap. 	N/A	3/31/2016	Completed	Pass & Complete	N/A
Population							N/A



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Print Health Pass & Ongoing 2. Finalize PPS-wide bed reduction plan. N/A 3/31/2017 Not Started N/A Major Risks to Implementation & Risk N/A N/A Pass & Ongoing In Process Mitigation Strategies Major Dependencies on Organizational N/A N/A Pass & Ongoing In Process Workstreams Roles and Responsibilities N/A N/A Pass & Ongoing In Process Additional Population N/A Health Topic Key Stakeholders N/A N/A Pass & Ongoing In Process Areas IT Expectations N/A N/A Pass & Ongoing In Process N/A Pass & Ongoing Progress Reporting N/A In Process 0 Total 0

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Domain 1 Organizational AVs

Section 09 - Clinical Integration



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Domain 1 Organizational AVs

Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded			
		 Perform a clinical integration 'needs assessment'. 	N/A	6/30/2016	In Process	Pass & Ongoing	N/A			
Clinical										
Integration		2. Develop a Clinical Integration strategy.	N/A	9/30/2016	Not Started	Pass & Ongoing	N/A			
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing				
	•	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing				
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing				
Additional Clinical							N/A			
Integration Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing				
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing				

NEW YORK STAT	NEW York State Department of Health Medicaid Redesign Team New York State Department of Delivery System Reform Incentive Payment (DSRIP) P									
Sa	ave & Re Print					card DY1, Q4 January 1, 2016 - N ler System, LLC - Domain 1 Orga				
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing				
			Total				0			



Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC AV Adju

AV Adjustment Scoresheet								
	AVs Per	Total	Total AVs	Total AVs Awarded		Adjusted	Net AVs Awarded	
Adjustment	Project	Projects Selected	Available	Net	Percentage	Aujusteu AVs	Net	Percentage AV
	Fioject			Awarded	AV	AVS	Awarded	Fercentage AV
Organizational Adjustments (applied to all projects)	5.00	11.00	55.00	55.00	100%	0.00	55.00	100%
Project Adjustments (applied to one project only)	Various	11.00	119.00	115.00	97%	0.00	115.00	97%
Total			174.00	170.00	98%	0.00	170.00	98%

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Organizational

Project Adjustments

No AV Adjustments
Please note that there are no AV adjustments for Nassau Queens Performing Provider System, LLC in DY1, Q4



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 2.a.i

	Project Snapshot	Payment Snapshot					
Project Domain	System Transformation Projects (Domain 2)	Payment Available (DY1)	\$	9,897,521.87			
Project ID	2.a.i	DY1 Initial Payment	\$	5,938,513.12			
	Create an Integrated Delivery System focused on	DY1 Q2 Payment Earned	\$	1,979,504.37			
Project Title		DY1 Payment Not Earned to Date	\$	(0.00)			
Project fille		DY1 Funding Remaining	\$	1,979,504.37			
	Management	Funding Available for Distribution DY1Q4	\$	1,979,504.37			

			2.a.i Score	sheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%	6 10%	989,752	989,752
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	N/A	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	989,752	989,752
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	14.00	14.00	100%	20%	10%	989,752	989,752
Domain 2	Domain 2 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal		14.00	14.00	100%	20%	10%	989,752	989,752
	Total	Complete	19.00	19.00	100%	100%	20%	1,979,504	1,979,504

Total Project 2.a.i AVs Awarded: 19 out of 19

Hide Reviewer Comments

	Domain 1 Project Milestones - Project 2.a.i							
AV Driving		Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A	



Save & Return Print

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 2.a.i

Total						0.00
	Domain 1 Project Prescribed	Milestones - I	Project 2.a.i			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
•	1. All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
•	2. Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	 Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long 	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
	term care and public health services.					



	Save & Return	Achievemen			1, Q4 January 1, 2016 - Ma	
	Print		Nassau Qu	eens Perform	ing Provider System, LLC -	Project 2.a.i
•	4. Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	5. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
•	7. Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	8. Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	9. Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A



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10. Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
11. Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as	3/31/2018	3/31/2018	Not Started	Pass & Ongoing	N/A
Total					0.00

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.i (all Milestones are P4R	in DY1)	
AV Driving	Measure	Reviewer Status	AVs Awarded
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25



Save & Return Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 2.a.i Print Pass & Ongoing Children's Access to Primary Care- 25 months to 6 years 0.25 Pass & Ongoing Children's Access to Primary Care- 7 to 11 years 0.25 Children's Access to Primary Care- 12 to 19 years Pass & Ongoing 0.25 Getting Timely Appointments, Care and information (Q6, 8, 10, and 12) Pass & Ongoing 0.5 Helpful, Courteous, and Respectful Office Staff (Q24 and 25) Pass & Ongoing 0.5 H-CAHPS – Care Transition Metrics Pass & Ongoing 1 Pass & Ongoing Medicaid Spending on ER and Inpatient Services ± 1

Medicaid spending on Primary Care and community based behavioral health care Pass & Ongoing 1



		Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - Mar					
	Print	Queens Performing Provider System, LLC -	Project 2.a.i				
	PDI 90– Composite of all measures +/-	Pass & Ongoing	1				
	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use able to participate in bidirectional exchange	criteria and Pass & Ongoing	1				
	Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1				
	Percent of total Medicaid provider reimbursement received through sub-capitation or other form reimbursement	ns of non-FFS Pass & Ongoing	N/A				
	Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1				
	Potentially Avoidable Readmissions	Pass & Ongoing	1				
	PQI 90 – Composite of all measures +/-	Pass & Ongoing	1				
	Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5				

New York State Department of Health Medicaid Redesign Team New York State Department of Health Of Health Medicaid Delivery System Reform Incentive Payment (DSRIP) Program						
	Save & Return Achievement Value (AV) Scorecard DY: Print Nassau Queens Perform	1, Q4 January 1, 2016 - Ma ing Provider System, LLC -	-			
	Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5			
	Total		14.00			



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 2.b.ii

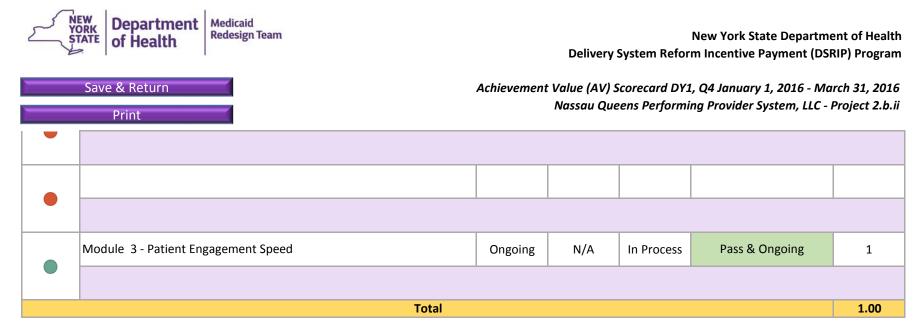
Project Snapshot			Payment Snapshot	
Project Domain	System Transformation Projects (Domain 2)		Payment Available (DY1)	\$ 7,069,658.48
Project ID	2.b.ii		DY1 Initial Payment	\$ 4,241,795.09
			DY1 Q2 Payment Earned	\$ 1,272,538.53
Project Title	Development of Co-Located Primary Care Services		DY1 Payment Not Earned to Date	\$ 141,393.17
Project fille	in the Emergency Department		DY1 Funding Remaining	\$ 1,413,931.70
			Funding Available for Distribution DY1Q4	\$ 1,413,931.70

	2.b.ii Scoresheet								
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%	10%	706,966	706,966
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
	Domain 1 Subtotal		6.00	6.00	100%	80%	10%	706,966	706,966
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	14.00	14.00	100%	20%	10%	706,966	706,966
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal		14.00	14.00	100%	20%	10%	706,966	706,966
	Total	Complete	20.00	20.00	100%	100%	20%	1,413,932	1,413,932

Total Project 2.b.ii AVs Awarded: 20 out of 20

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	Domain 1 Project Milestones - Project 2.b.ii						
AV Driving		Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



Domain 1 Project Prescribed Milestones - Project 2.b.ii							
Project Requirement and Metric/Deliverable	RequiredCommittedMilestoneDue DateDue DateStatus		Reviewer Status	AVs Awarded			
1. Ensure appropriate location of the co-located primary care services in the ED to be located on the same campus of the hospital. All relocated PCMH practices will meet NCQA 2014 Level 3 PCMH standards and/or APCM within 2 years after relocation.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A		
 2. Ensure that new participating PCPs will meet NCQA 2014 Level 3 Medical Home standards or NYS Advanced Primary Care Model standards by the end of DSRIP Year 3. At start up, the participating PCPs must have open access scheduling extended hours, and have EHR capability that is interoperable with the ED. 		3/31/2018	In Process	Pass & Ongoing	N/A		
3. Develop care management protocols for medical screening and PCP	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A		
	Project Requirement and Metric/Deliverable 1. Ensure appropriate location of the co-located primary care services in the ED to be located on the same campus of the hospital. All relocated PCMH practices will meet NCQA 2014 Level 3 PCMH standards and/or APCM within 2 years after relocation. 2. Ensure that new participating PCPs will meet NCQA 2014 Level 3 Medical Home standards or NYS Advanced Primary Care Model standards by the end of DSRIP Year 3. At start up, the participating PCPs must have open access scheduling extended hours, and have EHR capability that is interoperable with the ED.	Project Requirement and Metric/DeliverableRequired Due Date1. Ensure appropriate location of the co-located primary care services in the ED to be located on the same campus of the hospital. All relocated PCMH practices will meet NCQA 2014 Level 3 PCMH standards and/or APCM within 2 years after relocation.3/31/20182. Ensure that new participating PCPs will meet NCQA 2014 Level 3 Medical Home standards or NYS Advanced Primary Care Model standards by the end of DSRIP Year 3. At start up, the participating PCPs must have open access scheduling extended hours, and have EHR capability that is interoperable with the ED.3/31/20183. Develop care management protocols for medical screening and PCP3/31/2017	Project Requirement and Metric/DeliverableRequired Due DateCommitted Due Date1. Ensure appropriate location of the co-located primary care services in the ED to be located on the same campus of the hospital. All relocated PCMH practices will meet NCQA 2014 Level 3 PCMH standards and/or APCM within 2 years after relocation.3/31/20183/31/20182. Ensure that new participating PCPs will meet NCQA 2014 Level 3 Medical Home standards or NYS Advanced Primary Care Model standards by the end of DSRIP Year 3. At start up, the participating PCPs must have open access scheduling extended hours, and have EHR capability that is interoperable with the ED.3/31/20183/31/20183. Develop care management protocols for medical screening and PCP3/31/20173/31/2017	Project Requirement and Metric/DeliverableRequired Due DateCommitted Due DateMilestone Status1. Ensure appropriate location of the co-located primary care services in the ED to be located on the same campus of the hospital. All relocated PCMH practices will meet NCQA 2014 Level 3 PCMH standards and/or APCM within 2 years after relocation.3/31/20183/31/2018In Process2. Ensure that new participating PCPs will meet NCQA 2014 Level 3 Medical Home standards or NYS Advanced Primary Care Model standards by the end of DSRIP Year 3. At start up, the participating PCPs must have open access scheduling extended hours, and have EHR capability that is interoperable with the ED.3/31/20183/31/2018In Process3. Develop care management protocols for medical screening and PCP3/31/20173/31/20171/31/2017In Process	Project Requirement and Metric/DeliverableRequired Due DateCommitted Due DateMilestone StatusReviewer Status1. Ensure appropriate location of the co-located primary care services in the ED to be located on the same campus of the hospital. All relocated PCMH practices will meet NCQA 2014 Level 3 PCMH standards and/or APCM within 2 years after relocation.3/31/20183/31/2018In ProcessPass & Ongoing2. Ensure that new participating PCPs will meet NCQA 2014 Level 3 Medical Home standards or NYS Advanced Primary Care Model standards by the end of DSRIP Year 3. At start up, the participating PCPs must have open access scheduling extended hours, and have EHR capability that is interoperable with the ED.3/31/20183/31/2018In ProcessPass & Ongoing3. Develop care management protocols for medical screening and PCP3/31/20173/31/2017In ProcessPass & Ongoing		



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 2.b.ii

4. Ensure utilization of EHR that supports secure notification/messaging and sharing of medical records between participating local health providers, and meets Meaningful Use Stage 2 CMS requirements.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
5. Establish protocols and training for care coordinators to assist patients in understanding use of the health system, and to promote self-management and knowledge on appropriate care.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
6. Implement a comprehensive payment and billing strategy. (The PCP may only bill usual primary care billing codes and not emergency billing codes.)	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
7. Develop protocols for connectivity to the assigned health plan PCP and real-time notification to the Health Home care manager as	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
8. Utilize culturally competent community based organizations to raise community awareness of alternatives to the emergency room.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
9. Implement open access scheduling in all primary care practices.	3/31/2018	3/31/2018	Not Started	Pass & Ongoing	N/A
10. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A

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	Total	0.00

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.b.ii (all Milestones are P4R in DY1)								
AV Driving	Measure	Reviewer Status	AVs Awarded						
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333						
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333						
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333						
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1						
	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25						
	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25						



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 2.b.ii

Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
PDI 90– Composite of all measures +/-	Pass & Ongoing	1



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 2.b.ii

Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	N/A
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Potentially Avoidable Readmissions	Pass & Ongoing	1
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5

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	Primary Care - Usual Source of Care - Q2		Pass & Ongoing	0.5
		Total		14.00



Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 2.b.iv

	Project Snapshot	Payment Snapshot	
Project Domain	System Transformation Projects (Domain 2)	Payment Available (DY1)	\$ 7,599,882.86
Project ID	2.b.iv	DY1 Initial Payment	\$ 4,559,929.72
Project Title		DY1 Q2 Payment Earned	\$ 1,367,978.92
	Care transitions intervention patients with a care	DY1 Payment Not Earned to Date	\$ 151,997.66
	transition plan developed prior to discharge.	DY1 Funding Remaining	\$ 1,519,976.57
		Funding Available for Distribution DY1Q4	\$ 1,519,976.57

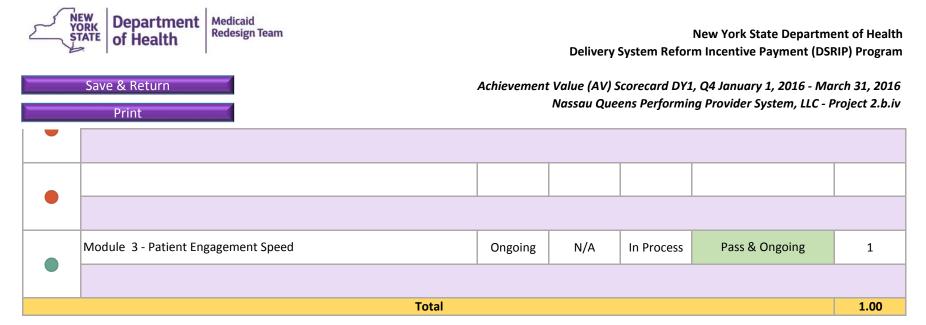
2.b.iv Scoresheet												
Domain Component R		Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)			
	Domain 1 Organizational	Complete	5.00	5.00	100%	0% 80% 10	80%					
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%			10%	759,988	759,988		
	Patient Engagement Speed	Complete	1.00	1.00	100%							
Domain 1 Subtotal		6.00	6.00	100%	80%	10%	759,988	759,988				
Domain 2	Domain 2 Pay for Reporting (P4R)		14.00	14.00	100%	20%	10%	759,988	759,988			
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-			
Domain 2 Subtotal		14.00	14.00	100%	20%	10%	759,988	759,988				
	Total Complete		20.00	20.00	100%	100%	20%	1,519,977	1,519,977			

Total Project 2.b.iv AVs Awarded: 20 out of 20

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Domain 1 Project Milestones - Project 2.b.iv						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A

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	Domain 1 Project Prescribed	Milestones - F	Project 2.b.iv			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	 Develop standardized protocols for a Care Transitions Intervention Model with all participating hospitals, partnering with a home care service or other appropriate community agency. 	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	 Engage with the Medicaid Managed Care Organizations and Health Homes to develop transition of care protocols that will ensure appropriate post-discharge protocols are followed. 	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
		1				
	3. Ensure required social services participate in the project.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A



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4. Transition of care protocols will include early notification of planned discharges and the ability of the transition care manager to visit the patient in the hospital to develop the transition of care services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
5. Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
6. Ensure that a 30-day transition of care period is established.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
7. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
Total					0.00

 Domain 2 Pay for Performance and Pay for Reporting - Project 2.b.iv (all Milestones are P4R in DY1)

 AV Driving
 Reviewer Status
 AVs Awarded

 Adult Access to Preventive or Ambulatory Care - 20 to 44 years
 Pass & Ongoing
 0.333333

 Adult Access to Preventive or Ambulatory Care - 45 to 64 years
 Pass & Ongoing
 0.333333

 Adult Access to Preventive or Ambulatory Care - 45 to 64 years
 Pass & Ongoing
 0.333333



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Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5



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	H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
	Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
	Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
	PDI 90– Composite of all measures +/-	Pass & Ongoing	1
	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
	Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
	Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	N/A



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Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Potentially Avoidable Readmissions	Pass & Ongoing	1
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5
Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
		44.00
Total		14.00



Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 2.b.vii

Project Snapshot			Payment Snapshot					
Project Domain	System Transformation Projects (Domain 2)	1	Payment Available (DY1)	\$	7,246,399.94			
Project ID	2.b.vii	1	DY1 Initial Payment	\$	4,347,839.96			
		1	DY1 Q2 Payment Earned	\$	1,304,351.99			
	Implementing the INTERACT project (inpatient		DY1 Payment Not Earned to Date	\$	144,928.00			
Project Title	transfer avoidance program for SNF)		DY1 Funding Remaining	\$	1,449,279.99			
			Funding Available for Distribution DY1Q4	\$	1,449,279.99			

	2.b.vii Scoresheet														
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)						
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%									
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		80% 10%	724,640	603,867						
	Patient Engagement Speed	Complete	1.00	0.00	0%										
	Domain 1 Subtotal		6.00	5.00	83%	80%	10%	724,640	603,867						
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	14.00	14.00	100%	20%	10%	724,640	724,640						
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-						
	Domain 2 Subtotal			14.00	100%	20%	10%	724,640	724,640						
	Total	Complete	20.00	19.00	95%	100%	20%	1,449,280	1,328,507						

Total Project 2.b.vii AVs Awarded: 19 out of 20

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Γ	Domain 1 Project Milestones - Project 2.b.vii							
4	V Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A	

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Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Fail	0
The PPS failed to meet at least 80% of its actively engaged commitments	for DY1Q4.				
Total					0.00

	Domain 1 Project Prescribed N	Vilestones - P	roject 2.b.vii			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Implement INTERACT at each participating SNF, demonstrated by active use of the INTERACT 3.0 toolkit and other resources available at http://interact2.net.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	2. Identify a facility champion who will engage other staff and serve as a coach and leader of INTERACT program.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	3. Implement care pathways and other clinical tools for monitoring chronically ill patients, with the goal of early identification of potential instability and intervention to avoid hospital transfer.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	4. Educate all staff on care pathways and INTERACT principles.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 2.b.vii

5. Implement Advance Care Planning tools to assist residents and families in expressing and documenting their wishes for near end of life and end of life care.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
6. Create coaching program to facilitate and support implementation.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
7. Educate patient and family/caretakers, to facilitate participation in planning of care.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
8. Establish enhanced communication with acute care hospitals, preferably with EHR and HIE connectivity.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
9. Measure outcomes (including quality assessment/root cause analysis of transfer) in order to identify additional interventions.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
10. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
Total					0.00

Domain 2 Pay for Performance and Pay for Reporting - Project 2.b.vii (all Milestones are P4R in DY1)



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

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AV Driving	Measure	Reviewer Status	AVs Awarded
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
	Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25



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Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1



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Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	NA
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Potentially Avoidable Readmissions	Pass & Ongoing	1
		-
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5
Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
Total		14.00



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 2.d.i

	Project Snapshot		Payment Snapshot	
Project Domain	System Transformation Projects (Domain 2)	1	Payment Available (DY1)	\$ 7,584,370.34
Project ID	2.d.i	1	DY1 Initial Payment	\$ 4,550,622.20
	Implementation of Patient Activation Activities to		DY1 Q2 Payment Earned	\$ 1,365,186.66
			DY1 Payment Not Earned to Date	\$ 151,687.41
Project Title	Engage, Educate and Integrate the uninsured and		DY1 Funding Remaining	\$ 1,516,874.07
	low/non-utilizing Medicaid populations into Community Based Care	Funding Available for Distribution DY1Q4	\$ 1,516,874.07	

			2.d.i Score	sheet											
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)						
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%									
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	758,437	632,031						
	Patient Engagement Speed	Complete	1.00	0.00	0%										
	Domain 1 Subtotal		6.00	5.00	83%	80%	10%	758,437	632,031						
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	2.00	2.00	100%	20%	10%	758,437	758,437						
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-						
	Domain 2 Subtotal			2.00	100%	20%	10%	758,437	758,437						
	Total	Complete	8.00	7.00	88%	100%	20%	1,516,874	1,390,468						

Total Project 2.d.i AVs Awarded: 7 out of 8

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Domain 1 Project Milestones - Project 2.d.i								
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded		
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A		



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	Print		Nassau Qu	eens Perform	ing Provider System, LLC -	Project 2.d.i
	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Fail	0
	The PPS failed to meet at least 80% of its actively engaged commitments for DY1Q4.					
Total 0.00						

	Domain 1 Project Prescribed	Milestones - I	Project 2.d.i			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	 Contract or partner with community-based organizations (CBOs) to engage target populations using PAM[®] and other patient activation techniques. The PPS must provide oversight and ensure that engagement is sufficient and appropriate. 	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	 Establish a PPS-wide training team, comprised of members with training in PAM[®] and expertise in patient activation and engagement. 	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	3. Identify UI, NU, and LU "hot spot" areas (e.g., emergency rooms). Contract or partner with CBOs to perform outreach within the identified "hot spot" areas.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
		-				-



	Print		Nassau Qu	eens Perform	ing Provider System, LLC -	Project 2.d.i
	4. Survey the targeted population about healthcare needs in the PPS' region.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	5. Train providers located within "hot spots" on patient activation techniques, such as shared decision-making, measurements of health literacy, and cultural competency.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	 Obtain list of PCPs assigned to NU and LU enrollees from MCOs. Along with the member's MCO and assigned PCP, reconnect beneficiaries to his/her designated PCP (see outcome measurements in 	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
•	7. Baseline each beneficiary cohort (per method developed by state) to appropriately identify cohorts using PAM [®] during the first year of the project and again, at set intervals. Baselines, as well as intervals towards improvement, must be set for each cohort at the beginning of each performance period.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
		-				
	8. Include beneficiaries in development team to promote preventive care.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
					5	
	9. Measure PAM [®] components	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	10. Increase the volume of non-emergent (primary, behavioral, dental) care provided to UI, NU, and LU persons.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 1.i



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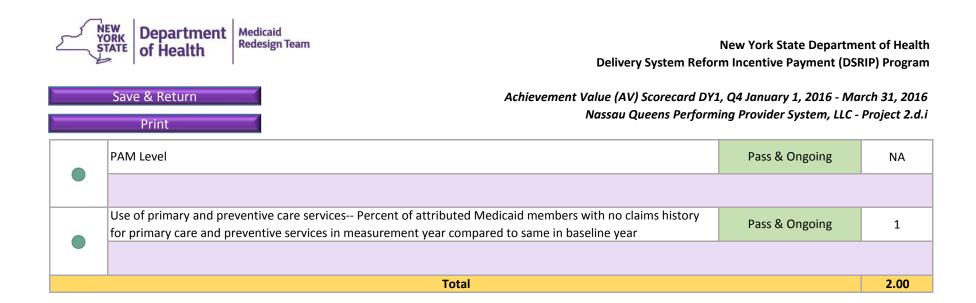
 Contract or partner with CBOs to develop a group of community vigators who are trained in connectivity to healthcare coverage, mmunity healthcare resources (including for primary and preventive rvices) and patient education. Develop a process for Medicaid recipients and project participants report complaints and receive customer service. Train community navigators in patient activation and education, cluding how to appropriately assist project beneficiaries using the M[®]. 	3/31/2018 3/31/2017 3/31/2017	3/31/2018 3/31/2017 3/31/2017	In Process Not Started In Process	Pass & Ongoing Pass & Ongoing Pass & Ongoing	N/A N/A
report complaints and receive customer service. Train community navigators in patient activation and education, cluding how to appropriately assist project beneficiaries using the					
report complaints and receive customer service. Train community navigators in patient activation and education, cluding how to appropriately assist project beneficiaries using the					
cluding how to appropriately assist project beneficiaries using the	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
cluding how to appropriately assist project beneficiaries using the	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
Ensure direct hand-offs to navigators who are prominently placed "hot spots," partnered CBOs, emergency departments, or community ents, so as to facilitate education regarding health insurance verage, age-appropriate primary and preventive healthcare services	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
		-			
Inform and educate navigators about insurance options and ealthcare resources available to UI, NU, and LU populations.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
Ensure appropriate and timely access for navigators when tempting to establish primary and preventive services for a	3/31/2018	3/31/2018	Not Started	Pass & Ongoing	N/A
" v	hot spots," partnered CBOs, emergency departments, or community nts, so as to facilitate education regarding health insurance erage, age-appropriate primary and preventive healthcare services Inform and educate navigators about insurance options and Ithcare resources available to UI, NU, and LU populations. Ensure appropriate and timely access for navigators when	hot spots," partnered CBOs, emergency departments, or community nts, so as to facilitate education regarding health insurance erage, age-appropriate primary and preventive healthcare services3/31/2018Inform and educate navigators about insurance options and lthcare resources available to UI, NU, and LU populations.3/31/2018Ensure appropriate and timely access for navigators when3/31/2018	hot spots," partnered CBOs, emergency departments, or community nts, so as to facilitate education regarding health insurance erage, age-appropriate primary and preventive healthcare services3/31/20183/31/2018Inform and educate navigators about insurance options and Ithcare resources available to UI, NU, and LU populations.3/31/20183/31/2018	hot spots," partnered CBOs, emergency departments, or community nts, so as to facilitate education regarding health insurance erage, age-appropriate primary and preventive healthcare services $3/31/2018$ $3/31/2018$ In ProcessInform and educate navigators about insurance options and Ithcare resources available to UI, NU, and LU populations. $3/31/2018$ $3/31/2018$ In ProcessEnsure appropriate and timely access for navigators when $3/31/2018$ $3/31/2018$ $3/31/2018$ Not Started	hot spots," partnered CBOs, emergency departments, or community nts, so as to facilitate education regarding health insurance erage, age-appropriate primary and preventive healthcare services $3/31/2018$ $3/31/2018$ In ProcessPass & OngoingInform and educate navigators about insurance options and Ithcare resources available to UI, NU, and LU populations. $3/31/2018$ $3/31/2018$ In ProcessPass & OngoingEnsure appropriate and timely access for navigators when $3/31/2018$ $3/31/2018$ $3/31/2018$ Not StartedPass & Ongoing



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	17. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, to track all patients engaged in the project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A	
Total							

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.d.i (all Milestones are P4R	in DY1)	
AV Driving	Measure	Reviewer Status	AVs Awarded
	C&G CAHPS by PPS for uninsured- Getting timely appointments, care, and information	Pass & Ongoing	NA
	C&G CAHPS by PPS for uninsured- Patients' rating of the provider (or doctor)	Pass & Ongoing	NA
	C&G CAHPS by PPS for uninsured- How well providers (or doctors) communicate with patients	Pass & Ongoing	NA
	C&G CAHPS by PPS for uninsured- Helpful, courteous, and respectful office staff	Pass & Ongoing	NA
	ED use by uninsured	Pass & Ongoing	1





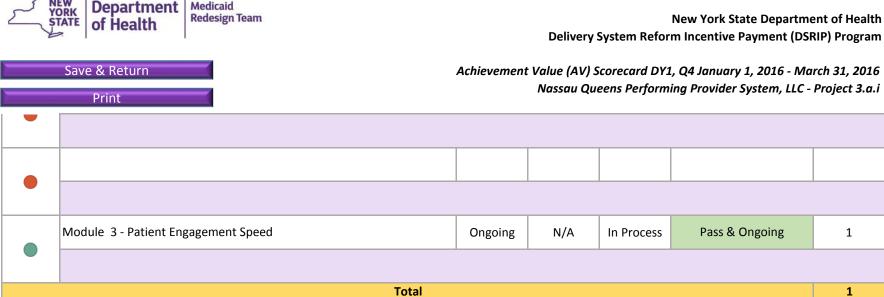
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	Project Snapshot	Payment Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)	Payment Available (DY1)	\$ 6,831,666.47
Project ID	3.a.i	DY1 Initial Payment	\$ 4,098,999.88
		DY1 Q2 Payment Earned	\$ 1,229,699.96
	Integration of primary care and behavioral health	DY1 Payment Not Earned to Date	\$ 136,633.33
Project Title	services	DY1 Funding Remaining	\$ 1,366,333.29
		Funding Available for Distribution DY1Q4	\$ 1,366,333.29

3.a.i Scoresheet												
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)			
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%						
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	683,167	683,167			
	Patient Engagement Speed	Complete	1.00	1.00	100%							
	Domain 1 Subtotal			6.00	100%	80%	10%	683,167	683,167			
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	20%	10%	683,167	683,167			
Domain 3	Domain 3 Pay for Performance	N/A	N/A	N/A	N/A	0%	0%	-	-			
Domain 3 Subtotal			10.00	10.00	100%	20%	10%	683,167	683,167			
	Total	Complete	16.00	16.00	100%	100%	20%	1,366,333	1,366,333			
Hide Revie	ewer Comments	Total P	roiect 3.a.i A	Vs Awarded	: 16 out of 16							

Total Project 3.a.i AVs Awarded: 16 out of 16

	Domain 1 Project Milestones - Project 3.a.i						
A	/ Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



		Domain 1 Project Prescribed Mileston	es - Project 3	.a.i Models 1,	2 and 3				
	✓ 3.a.i Model 1 ✓ 3.a.i Model 2 ✓ 3.a.i Model 3								
Model	AV Driving	Project Requirement and Metric/Deliverable	Required Due Date			Reviewer Status	AVs Awarded		
		1. Co-locate behavioral health services at primary care practice sites. All participating primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A		
		2. Develop collaborative evidence-based standards of care including medication management and care engagement process.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A		
3.a.i Model 1									

NEW YORK STATE Department of Health Medicaid Redesign Team



Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Nassau Queens Performing Provider System, LLC - Project 3.a.i Print 3. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, Pass & Ongoing 3/31/2018 3/31/2018 In Process N/A SBIRT) implemented for all patients to identify unmet needs. 4. Use EHRs or other technical platforms to track all patients 3/31/2017 Pass & Ongoing 3/31/2017 In Process N/A engaged in this project. 5. Co-locate primary care services at behavioral health sites. 3/31/2018 3/31/2018 Pass & Ongoing In Process N/A 6. Develop collaborative evidence-based standards of care including medication management and care engagement 3/31/2017 3/31/2017 Pass & Ongoing N/A In Process process. 3.a.i Model 2 7. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, 3/31/2018 3/31/2018 In Process Pass & Ongoing N/A SBIRT) implemented for all patients to identify unmet needs. 8. Use EHRs or other technical platforms to track all patients 3/31/2017 Pass & Ongoing 3/31/2017 In Process N/A engaged in this project. 9. Implement IMPACT Model at Primary Care Sites. Pass & Ongoing 3/31/2020 3/31/2020 On Hold N/A

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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 3.a.i

	10. Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
	11. Employ a trained Depression Care Manager meeting requirements of the IMPACT model.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
3.a.i Model 3	12. Designate a Psychiatrist meeting requirements of the IMPACT Model.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
	13. Measure outcomes as required in the IMPACT Model.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
	14. Provide "stepped care" as required by the IMPACT Model.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
	15. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
	Total					0

Domain 3 Pay for Performance and Pay for Reporting - Project 3.a.i (all Milestones are P4R in DY1)



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AV Driving	Meas ure	Reviewer Status	AVs Awarded
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1
	Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
	Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5



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Total		10
 Screening for Clinical Depression and follow-up	Pass & Ongoing	1
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Pass & Ongoing	1
		0.5
 Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
 Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5



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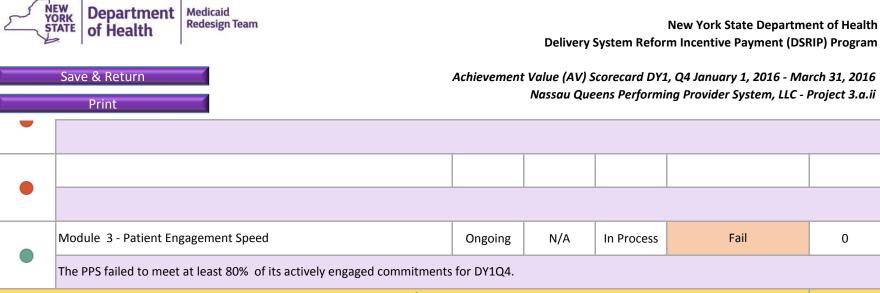
Project Snapshot			Payment Snapshot				
Project Domain	Clinical Improvement Projects (Domain 3)	1	Payment Available (DY1)	\$	6,539,434.09		
Project ID	3.a.ii	1	DY1 Initial Payment	\$	3,923,660.46		
	Behavioral health community crisis stabilization services	1	DY1 Q2 Payment Earned	\$	1,177,098.14		
Project Title			DY1 Payment Not Earned to Date	\$	130,788.68		
Project fille			DY1 Funding Remaining	\$	1,307,886.82		
		Funding Available for Distribution DY1Q4	\$	1,307,886.82			

Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)		
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%					
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	653,943	544,953		
	Patient Engagement Speed	Complete	1.00	0.00	0%						
	Domain 1 Subtotal		6.00	5.00	83%	80%	10%	653,943	544,953		
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	20%	10%	653,943	653,943		
Domain 5	Domain 3 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-		
	Domain 2 Subtotal			10.00	100%	20%	10%	653,943	653,943		
Total Complete		16.00	15.00	94%	100%	20%	1,307,887	1,198,896			

Total Project 3.a.ii AVs Awarded: 15 out of 16

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	Domain 1 Project Milestones - Project 3.a.ii						
4	V Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



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0.00

Total

	Domain 1 Project Prescribed Milestones - Project 3.a.ii							
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded		
	1. Implement a crisis intervention program that, at a minimum, includes outreach, mobile crisis, and intensive crisis services.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	NA		
	2. Establish clear linkages with Health Homes, ER and hospital services to develop and implement protocols for diversion of patients from emergency room and inpatient services.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A		
	3. Establish agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	NA		
	4. Develop written treatment protocols with consensus from participating providers and facilities.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA		



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5. Include at least one hospital with specialty psychiatric services and crisis-oriented psychiatric services; expansion of access to specialty psychiatric and crisis-oriented services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
 Expand access to observation unit within hospital outpatient or at an off campus crisis residence for stabilization monitoring services (up to 48 hours). 	3/31/2018	3/31/2018	In Process	Pass & Ongoing	NA
7. Deploy mobile crisis team(s) to provide crisis stabilization services using evidence-based protocols developed by medical staff.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	NA
8. Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	NA
9. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	NA
10. Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	NA



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	11. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA	
Total						0.00	

	Domain 3 Pay for Performance and Pay for Reporting - Project 3.a.ii (all Milestones are P4R in DY1)								
AV Driving	Measure	Reviewer Status	AVs Awarded						
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1						
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5						
			-						
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5						
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1						
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1						



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Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5
Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) \pm	Pass & Ongoing	1

NY ST	EW ORK TATE Department Medicaid of Health Redesign Team	Delivery System Refo	New York State Departme rm Incentive Payment (DSF	
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	Screening for Clinical Depression and follow-up		Pass & Ongoing	1
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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 3.b.i

	Project Snapshot		Payment Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)		Payment Available (DY1)	\$ 5,156,443.20
Project ID	3.b.i	1	DY1 Initial Payment	\$ 3,093,865.92
	Evidence based strategies for disease	1	DY1 Q2 Payment Earned	\$ 928,159.78
Project Title	Evidence-based strategies for disease management in high risk/affected populations. (adult only)		DY1 Payment Not Earned to Date	\$ 103,128.86
Project fille			DY1 Funding Remaining	\$ 1,031,288.64
		Funding Available for Distribution DY1Q4	\$ 1,031,288.64	

	3.b.i Scoresheet										
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)		
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%	80%				
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%			80% 10%	515,644	429,704	
	Patient Engagement Speed	Complete	1.00	0.00	0%						
	Domain 1 Subtotal		6.00	5.00	83%	80%	10%	515,644	429,704		
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	7.00	7.00	100%	20%	10%	515,644	515,644		
Domain 5	Domain 3 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-		
	Domain 2 Subtotal			7.00	100%	20%	10%	515,644	515,644		
	Total	Complete	13.00	12.00	92%	100%	20%	1,031,289	945,348		

Total Project 3.b.i AVs Awarded: 12 out of 13

Hide Reviewer Comments

	Domain 1 Project Milestones - Project 3.b.i						
А	V Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



Save & Return	Achievement			l, Q4 January 1, 2016 - Ma			
Print		Nassau Qu	eens Perform	ing Provider System, LLC -	Project 3.b.i		
	1		<u> </u>				
Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Fail	0		
The PPS failed to meet at least 80% of its actively engaged commitments for DY1Q4.							
Total 0.00							

	Domain 1 Project Prescribed	Milestones -	Project 3.b.i			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	 Implement program to improve management of cardiovascular disease using evidence-based strategies in the ambulatory and community care setting. 	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	2. Ensure that all PPS safety net providers are actively connected to	1				
	EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	exchange (secure messaging), alerts and patient record look up, by the					
•	3. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

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4. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
5. Use the EHR to prompt providers to complete the 5 A's of tobacco control (Ask, Assess, Advise, Assist, and Arrange).	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
6. Adopt and follow standardized treatment protocols for hypertension and elevated cholesterol.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
7. Develop care coordination teams including use of nursing staff, pharmacists, dieticians and community health workers to address lifestyle changes, medication adherence, health literacy issues, and patient self-efficacy and confidence in self-management.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	1	<u> </u>			
8. Provide opportunities for follow-up blood pressure checks without a copayment or advanced appointment.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
Ensure that all staff involved in measuring and recording blood pressure are using correct measurement techniques and equipment.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
10. Identify patients who have repeated elevated blood pressure readings in the medical record but do not have a diagnosis of	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
hypertension and schedule them for a hypertension visit.					



Save & Return	Achievement	• •		l, Q4 January 1, 2016 - Ma	-
Print		Nassau Qu	eens Perform	ing Provider System, LLC -	Project 3.b.i
11. 'Prescribe once-daily regimens or fixed-dose combination pills when appropriate.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
12. Document patient driven self-management goals in the medical record and review with patients at each visit.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
13. Follow up with referrals to community based programs to document participation and behavioral and health status changes.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
14. Develop and implement protocols for home blood pressure monitoring with follow up support.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
15. Generate lists of patients with hypertension who have not had a recent visit and schedule a follow up visit.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
16. Facilitate referrals to NYS Smoker's Quitline.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
17. Perform additional actions including "hot spotting" strategies in high risk neighborhoods, linkages to Health Homes for the highest risk	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
18. Adopt strategies from the Million Hearts Campaign.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



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19. Form agreements with the Medicaid Managed Care organizations serving the affected population to coordinate services under this	3/31/2018	3/31/2018	Not Started	Pass & Ongoing	N/A
20. Engage a majority (at least 80%) of primary care providers in this	1				
project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
Total					0.00

	Domain 3 Pay for Performance and Pay for Reporting - Project 3.b.i (all Milestones are P4R in DY1)								
AV Driving	Measure	Reviewer Status	AVs Awarded						
	Aspirin Use	Pass & Ongoing	0.5						
	Discussion of Risks and Benefits of Aspirin Use	Pass & Ongoing	0.5						
	Controlling High Blood Pressure	Pass & Ongoing	1						
	Flu Shots for Adults Ages 18 – 64	Pass & Ongoing	1						



Prevention Quality Indicator # 7 (HTN) ±

New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

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	Print Queens Perjoint	ing Flovider System, i	
	Health Literacy (QHL13, 14, and 16)	Pass & Ongoing	
	Medical Assistance with Smoking and Tobacco Use Cessation - Advised to Quit	Pass & Ongoing	
	Medical Assistance with Smoking and Tobacco Use Cessation - Discussed Cessation Medication	Pass & Ongoing	
	Medical Assistance with Smoking and Tobacco Use Cessation - Discussed Cessation Strategies	Pass & Ongoing	
	Prevention Quality Indicator # 13 (Angina without procedure) \pm	Pass & Ongoing	

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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 3.b.i

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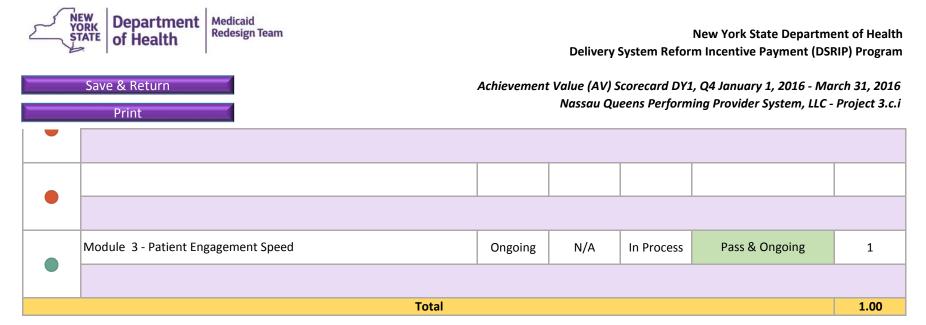
	Project Snapshot	Payment Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)	Payment Available (DY1)	\$ 5,302,243.86
Project ID	3.c.i	DY1 Initial Payment	\$ 3,181,346.32
	Evidence-based strategies for disease	DY1 Q2 Payment Earned	954403.8945
Droiget Title	•	DY1 Payment Not Earned to Date	\$ 106,044.88
Project Title	management in high risk/affected populations.	DY1 Funding Remaining	\$ 1,060,448.77
	(adult only)	Funding Available for Distribution DY1Q4	\$ 1,060,448.77

			3.c.i Score	sheet						
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)	
	Domain 1 Organizational	Complete	5.00	5.00	100%					
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%	80%	10%	530,224	530,224
	Patient Engagement Speed	Complete	1.00	1.00	100%					
	Domain 1 Subtotal		6.00	6.00	100%	80%	10%	530,224	530,224	
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	6.00	6.00	100%	20%	10%	530,224	530,224	
Domain 5	Domain 3 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-	
	Domain 2 Subtotal		6.00	6.00	100%	20%	10%	530,224	530,224	
Total Complete		12.00	12.00	100%	100%	20%	1,060,449	1,060,449		

Total Project 3.c.i AVs Awarded: 12 out of 12

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Domain 1 Project Milestones - Project 3.c.i						
AV Driving Project Requirement and Metric/Deliverable		Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



Domain 1 Project Prescribed Milestones - Project 3.c.i						
AV Driving	Project Requirement and Metric/Deliverable	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
	1. Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.	3/31/2018	In Process	Pass & Ongoing	N/A	
	2. Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.	3/31/2017	In Process	Pass & Ongoing	N/A	
	3. Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to	3/31/2017	In Process	Pass & Ongoing	N/A	
	improve health literacy, patient self-efficacy, and patient self-management.	5/51/2017	III PIOCESS		N/A	
	4. Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.	3/31/2017	In Process	Pass & Ongoing	N/A	



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5. Ensure coordination with the Medicaid Managed Care organizations serving the target population.	3/31/2018	Not Started	Pass & Ongoing	N/A
6. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	In Process	Pass & Ongoing	N/A
7. Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3 for EHR systems used by participating safety net providers.	3/31/2018	In Process	Pass & Ongoing	N/A
Total				0.00

	Domain 3 Pay for Performance and Pay for Reporting - Project 3.c.i (all Milestones are P4R in DY1)							
AV Driving	Measure	Reviewer Status	AVs Awarded					
	Comprehensive Diabetes Care: Hemoglobin A1c (HbA1c) Poor Control (>9.0%) ±	Pass & Ongoing	1					
	Comprehensive Diabetes screening – All Four Tests (HbA1c, lipid profile, dilated eye exam, nephropathy monitor)	Pass & Ongoing	1					
•	Flu Shots for Adults Ages 18 – 64	Pass & Ongoing	1					



6.00

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Health Literacy (QHL13, 14, a	and 16)	Pass & Ongoing	1
Medical Assistance with Smo	oking and Tobacco Use Cessation - Advised to Quit	Pass & Ongoing	0.3333333
Medical Assistance with Smo	oking and Tobacco Use Cessation - Discussed Cessation Medication	Pass & Ongoing	0.3333333
Medical Assistance with Smo	oking and Tobacco Use Cessation - Discussed Cessation Strategies	Pass & Ongoing	0.3333333
Prevention Quality Indicator	# 1 (DM Short term complication) ±	Pass & Ongoing	1

Total



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 4.b.i

	Project Snapshot	Payment Snapshot	
Project Domain	Domain 4: Population-wide Projects: New York's	Payment Available (DY1)	\$ 4,065,053.62
Project ID	4.b.i	DY1 Initial Payment	\$ 2,439,032.17
	Promoto Tobacco Lico Coccation, ocnocially among	DY1 Q2 Payment Earned	\$ 813,010.72
Project Title	Promote Tobacco Use Cessation, especially among low SES populations and those with poor mental	DY1 Payment Not Earned to Date	\$ (0.00)
Project fille		DY1 Funding Remaining	\$ 813,010.72
	health	Funding Available for Distribution DY1Q4	\$ 813,010.72

			4.b.i Score	sheet						
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)	
	Domain 1 Organizational	Complete	5.00	5.00	100%					
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%	80%	10%	406,505	406,505
	Patient Engagement Speed	N/A	0.00	0.00	0%					
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	406,505	406,505	
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	9.00	9.00	100%	20%	10%	406,505	406,505	
Domain 4	Domain 4 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-	
	Domain 4 Subtotal		9.00	9.00	100%	20%	10%	406,505	406,505	
Total Co		Complete	14.00	14.00	100%	100%	20%	813,011	813,011	

Total Project 4.b.i AVs Awarded: 14 out of 14

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	Domain 4 Pay for Performance and Pay for Reporting - Project 4.b.i (all Milestones are P4R in DY1)					
AV Driving	Measure	Reviewer Status	AVs Awarded			
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non- Hispanics	Pass & Ongoing	1			



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Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1
Percentage of cigarette smoking among adults	Pass & Ongoing	1
Percentage of premature death (before age 65 years)	Pass & Ongoing	1
Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1
Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1

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	Save & Return Print	Achievement Value (AV) Scorecard DY: Nassau Queens Perform	1, Q4 January 1, 2016 - Ma iing Provider System, LLC -	-
	Age-adjusted preventable hospit White non-Hispanics	talizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to	Pass & Ongoing	1
		Total		9.00



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Nassau Queens Performing Provider System, LLC - Project 4.a.iii

Project Snapshot			Payment Snapshot				
Project Domain	Domain 4: Population-wide Projects: New York's	1	Payment Available (DY1)	\$	3,534,829.24		
Project ID	4.a.iii	1	DY1 Initial Payment	\$	2,120,897.54		
	Strengthen Mental Health and Substance Abuse	1	DY1 Q2 Payment Earned	\$	706,965.85		
Droject Title			DY1 Payment Not Earned to Date	\$	0.00		
Project Title	Infrastructure Across Systems		DY1 Funding Remaining	\$	706,965.85		
			Funding Available for Distribution DY1Q4	\$	706,965.85		

			4.a.iii Score	esheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%		10%	353,483	353,483
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%			
	Patient Engagement Speed	N/A	0.00	0.00	0%				
Domain 1 Subtotal			5.00	5.00	100%	80%	10%	353,483	353,483
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	11.00	11.00	100%	20%	10%	353,483	353,483
Domain 4	Domain 4 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 4 Subtotal			11.00	100%	20%	10%	353,483	353,483
Total Complet		Complete	16.00	16.00	100%	100%	20%	706,966	706,966

Total Project 4.a.iii AVs Awarded: 16 out of 16

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	Domain 4 Pay for Performance and Pay for Reporting - Project 4.a.iii (all Milestones are P4F	R in DY1)		
AV Driving	Measure	Reviewer Status	AVs Awarded	
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non- Hispanics	Pass & Ongoing	1	



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Age-adjusted suicide death rate per 100,000	Pass & Ongoing	1
Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1
Percentage of premature death (before age 65 years)	Pass & Ongoing	1
Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1
Age-adjusted percentage of adult binge drinking during the past month	Pass & Ongoing	1
Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1



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Age-adjusted percentage of adults with poor mental health for 14 or more days in the last month	Pass & Ongoing	1
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
Total		11.00