

> Achievement Value (AV) Scorecard Refuah Community Health Collaborative

General Instructions									
Step	Image								
1. Enable Content	Click "Enable Content" at the top of the screen to enable macros.	<b>SECURITY WARNING Macros have been disabled.</b> Enable Content							
2. Review AV Scorecard Overview	The AV scorecard Overview is a summary of the report	Click to Access AV Scorecard Overview							

	Functionality	
Step	Description/Link	Image
1. Print	All tabs include a print button in the upper left hand corner. The AV Scorecard Overview tab also includes a "Print All" button which will print all relevany reports.	Print All
2. Access Detailed Project Reports and return to AV Scorecard Overview	The AV Scorecard Overview tab is the landing page from which detailed project reports can be viewed. From the AV Scorecard Overview" click the relevant project button to access the project tab. From the project tab click "Save and Return" to access the AV Scorecard Overview	Prijet tijk (skå on te purpel inik telov to access each individual project report) Oomaan I - Organizational (All Projecti) 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 -
3. Show or Hide reviewer comments	Each project tab includes a Show/Hide Reviewer Comments button on the left hand side of the screen. Click "Show Reviewer Comments" to show comments and "Hide Reviewer Comments" to hide comments.	Hide Reviewer Comments



Print All

New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

> Achievement Value (AV) Scorecard Refuah Community Health Collaborative

PPS Information					
Quarter	DY1, Q4 January 1, 2016 - March 31, 2016				
PPS	Refuah Community Health Collaborative				
PPS Number	20				

	Achievement Value (AV) Scorecard Summary										
		AV [	Data			Payme	nt Data				
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned			
Domain I Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizati		e embedded w payment	ithin each			
2.a.i	19.00	19.00	0.00	19.00	\$149,310.94	\$149,310.94	\$-	\$149,310.94			
2.a.ii	20.00	20.00	0.00	20.00	\$97,922.03	\$97,922.03	\$-	\$97,922.03			
2.c.i	20.00	20.00	0.00	20.00	\$98,116.54	\$98,116.54	\$-	\$98,116.54			
3.a.i	16.00	16.00	0.00	16.00	\$97,511.03	\$97,511.03	\$-	\$97,511.03			
3.a.ii	16.00	16.00	0.00	16.00	\$92,228.01	\$92,228.01	\$-	\$92,228.01			
3.a.iii	16.00	16.00	0.00	16.00	\$79,911.01	\$79,911.01	\$-	\$79,911.01			
4.b.i	14.00	14.00	0.00	14.00	\$65,429.74	\$65,429.74	\$-	\$65,429.74			
AV Adjustments (Column F)											
Total	121.00	121.00	0.00	121.00	\$ 680,429	\$ 680,429	\$-	\$ 680,429			



> Achievement Value (AV) Scorecard Refuah Community Health Collaborative



Print

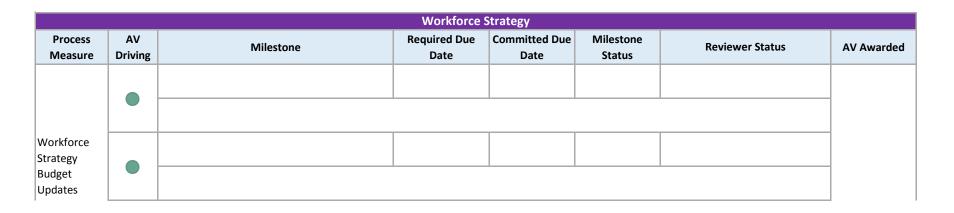
New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Domain 1 Organizational AVs

Domain I Organizational Scoresheet										
Domain I Organizational	<b>Review Status</b>	AVs Available	AVs Awarded	Adjustments	Net AVs	AV				
Workforce Strategy	Complete	1.00	1.00	0.00	1.00	100%				
Section 01 - Budget	Complete	1.00	1.00	0.00	1.00	100%				
Section 02 - Governance	Complete	1.00	1.00	0.00	1.00	100%				
Section 03 - Financial Sustainability	Complete	1.00	1.00	0.00	1.00	100%				
Section 04 - Cultural Competency & Health Literacy	Complete	1.00	1.00	0.00	1.00	100%				
Section 05 - IT Systems and Processes	Complete	N/A	N/A	N/A	N/A	N/A				
Section 06 - Performance Reporting	Complete	N/A	N/A	N/A	N/A	N/A				
Section 07 - Practitioner Engagement	Complete	N/A	N/A	N/A	N/A	N/A				
Section 08 - Population Health Management	Complete	N/A	N/A	N/A	N/A	N/A				
Section 09 - Clinical Integration	Complete	N/A	N/A	N/A	N/A	N/A				
Section 10 - General Project Reporting	Complete	N/A	N/A	N/A	N/A	N/A				
Total	Complete	5.00	5.00	0.00	5.00	100%				

Net Organizational AVs Awarded: 5 out of 5

Hide Reviewer Comments





S	ave & R	Return				ard DY1, Q4 January 1, 2016 -	-
	Prin	ot		Refuah Co	mmunity Health	n Collaborative - Domain 1 Org	anizational A
							_
	•	1. Define target workforce state (in line with DSRIP program's goals)	N/A	N/A	In Process	Pass & Ongoing	
	•	2. Create a workforce transition roadmap for achieving defined target workforce	N/A	N/A	In Process	Pass & Ongoing	
dditional /orkforce :rategy	•	3. Perform detailed gap analysis between current state assessment of workforce and projected future state	N/A	N/A	In Process	Pass & Ongoing	
dget dates n AV- ving)	•	4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements	N/A	N/A	In Process	Pass & Ongoing	1
	•	5. Develop training strategy	N/A	N/A	In Process	Pass & Ongoing	
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	



Sa	ve & R	eturn				ard DY1, Q4 January 1, 2016 -
	Prin	t		Rejuan Co	ommunity Healtr	n Collaborative - Domain 1 Org
-	•	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing
Additional	•	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing
Workforce Strategy Topic Areas	•	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing
-	•	IT Expectations	N/A	N/A	In Process	Pass & Ongoing
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing
			Total	- -		

Section 01 Budget								
Process	AV	Milestone	Required Due	<b>Committed Due</b>	Milestone	Reviewer Status		
Measure	Driving	wilestone	Date	Date	Status	Reviewer Status	AV Awarded	
			o ·					
		Module 1.1 - PPS Budget Report (Baseline)	Ongoing	N/A	Completed	Pass & Complete		



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Domain 1 Organizational AVs

	Module 1.2 - PPS Budget Report (Quarterly	Ongoing	N/A	In Process	Pass & Ongoing
Quarterly Project					
Reports, Project	Module 1.3 - PPS Flow of Funds (Baseline)	Ongoing	N/A	Completed	Pass & Complete
Budget and Flow of					
Funds	Module 1.4 - PPS Flow of Funds (Quarterly)	Ongoing	N/A	In Process	Pass & Ongoing
	Quarterly Progress Reports	N/A	N/A	In Process	Pass & Ongoing
		Total			

	Section 02 Governance							
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded	
		1. Finalize governance structure and sub- committee structure	9/30/2015	9/30/2015	Completed	Pass & Complete		
Governance Structure		2. Establish a clinical governance structure, including clinical quality committees for each DSRIP project	12/31/2015	12/31/2015	Completed	Pass & Complete		



Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Domain 1 Organizational AVs

Updates						
		<ol> <li>Finalize bylaws and policies or</li> <li>Committee Guidelines where applicable</li> </ol>	9/30/2015	9/30/2015	Completed	Pass & Complete
Governance Process		4. Establish governance structure reporting and monitoring processes	12/31/2015	12/31/2015	Completed	Pass & Complete
Update						
		5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services,	N/A	6/30/2016	In Process	Pass & Ongoing
		6. Finalize partnership agreements or contracts with CBOs	N/A	12/31/2015	Completed	Pass & Complete
Additional						
Governance Milestones (non AV-	•	<ol> <li>Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and</li> </ol>	N/A	6/30/2016	In Process	Pass & Ongoing
driving)						
		8. Finalize workforce communication and engagement plan	N/A	9/30/2016	In Process	Pass & Ongoing

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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Domain 1 Organizational AVs

		9. Inclusion of CBOs in PPS Implementation	N/A	3/31/2020	In Process	Pass & Ongoing	
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Governance							N/A
Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
	•						
			Total				1

Section 03 Financial Sustainability



### Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Domain 1 Organizational AVs

Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		1. Finalize PPS finance structure, including reporting structure	12/31/2015	12/31/2015	Completed	Pass & Complete	
Financial Stability Update		2. Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	3/31/2016	3/31/2016	Completed	Pass & Complete	
		<ol> <li>Finalize Compliance Plan consistent with New York State Social Services Law</li> <li>363-d</li> </ol>	12/31/2015	12/31/2015	Completed	Pass & Complete	1
							1
PPS		4. Develop detailed baseline assessment of revenue linked to value-based payment, preferred compensation modalities for different provider-types	3/31/2016	9/30/2016	In Process	Pass & Ongoing	
Transition to Value							
Based Payment System		5. Finalize a plan towards achieving 90% value-based payments across network by year 5 of the waiver at the latest	12/31/2016	3/31/2017	In Process	Pass & Ongoing	
		6. Put in place Level 1 VBP arrangement for PCMH/APC care and one other care bundle or subpopulation	TBD	N/A	N/A	N/A	

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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Domain 1 Organizational AVs

Additional						
PPS Transition to Value	<ul> <li>7. Contract 50% of care-costs through</li> <li>Level 1 VBPs, and ≥ 30% of these costs</li> <li>through Level 2 VBPs or higher</li> </ul>	TBD	N/A	N/A	N/A	N/A
Based Payment						
System	<ol> <li>≥90% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 70% of total costs</li> </ol>	TBD	N/A	N/A	N/A	
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Financial						NI / A
Stability Topic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	

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	-							
-								
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing		
			Total				1	

		Section 04	Cultural Compe	tency & Health	Literacy		
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		<ol> <li>Finalize cultural competency / health literacy strategy.</li> </ol>	12/31/2015	12/31/2015	Completed	Pass & Complete	
Cultural							
Competency /Health Literacy		2. Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language- appropriate material).	6/30/2016	6/30/2016	In Process	Pass & Ongoing	1
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
Additional		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Domain 1 Organizational AVs

Cultural Competency	-						N/A
/Health Literacy		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A
Topic Areas							
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
			Total				1

	Section 05 IT Systems and Processes									
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded			
	•	1. Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	N/A	9/30/2016	In Process	Pass & Ongoing				
T Systems	•	<ol> <li>Develop an IT Change Management Strategy.</li> </ol>	N/A	9/30/2016	In Process	Pass & Ongoing				



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# New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Domain 1 Organizational AVs

and Processes	3. Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network	N/A	9/30/2016	In Process	Pass & Ongoing	N/A
	 4. Develop a specific plan for engaging	N/A	9/30/2016	In Process	Pass & Ongoing	
	attributed members in Qualifying Entities	N/A	5/ 50/ 2010	III PIOCess		
	5. Develop a data security and confidentiality plan.	N/A	6/30/2016	In Process	Pass & Ongoing	
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
Additional						
IT Systems and	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	N/A
Processes Topic Areas			1			
	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Domain 1 Organizational AVs

# Total

		Sei	ction 06 Perforn	nance Reporting			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Award
		<ol> <li>Establish reporting structure for PPS- wide performance reporting and communication.</li> </ol>	N/A	9/30/2016	In Process	Pass & Ongoing	N/A
Performanc							
e Reporting		2. Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	N/A	9/30/2016	In Process	Pass & Ongoing	N/A
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Performanc							N/A



Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Domain 1 Organizational AVs

e Reporting Topic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	197
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
	1	Total				0

	Section 07 Practitioner Engagement								
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded		
		1. Develop Practitioners communication and engagement plan.	N/A	3/31/2016	Completed	Pass & Complete			
Practitioner Engagement	•	<ol> <li>Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.</li> </ol>	N/A	9/30/2016	In Process	Pass & Ongoing	N/A		
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing			

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_							
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Practitioner							N/A
Engagement Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	NA
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
-							
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
				-	-		
			Total				0

Section 08 Population Health Management **Required Due Committed Due** Process AV Milestone Milestone **Reviewer Status** AV Awarded Measure Driving Date Date Status 1. Develop population health Pass & Ongoing N/A 12/31/2016 In Process management roadmap. N/A Population



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### New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Domain 1 Organizational AVs

		Total				0
					·	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
-	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
			-	-		
Health Topic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	11/2
Additional Population						N/A
	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
Health	2. Finalize PPS-wide bed reduction plan.	N/A	6/30/2016	In Process	Pass & Ongoing	N/A
1						

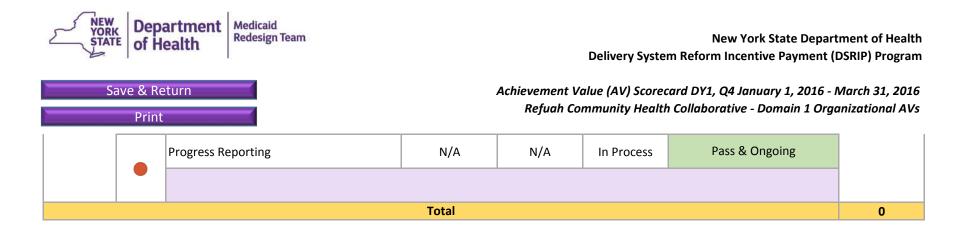
Section 09 Clinical Integration



Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Domain 1 Organizational AVs

Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		1. Perform a clinical integration 'needs assessment'.	N/A	9/30/2016	In Process	Pass & Ongoing	N/A
Clinical							
Integration		2. Develop a Clinical Integration strategy.	N/A	9/30/2016	In Process	Pass & Ongoing	N/A
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Clinical							N/A
Integration Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	

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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative AV Adjustments

AV Adjustment Scoresheet										
	AVs Per	Total	Total AVs	Total AVs	Awarded	Adjusted	Net A	Vs Awarded		
Adjustment	Project	Projects Selected	Available	Net	Percentage	Aujusteu AVs	Net	Percentage AV		
	Project			Awarded	AV	Avs	Awarded	Fercentage AV		
Organizational Adjustments (applied to all projects)	5.00	7.00	35.00	35.00	100%	0.00	35.00	100%		
Project Adjustments (applied to one project only)	Various	7.00	86.00	86.00	100%	0.00	86.00	100%		
Total				121.00	100%	0.00	121.00	100%		

Hid	e Reviewer Comments	Organizational	Project Adjustments
		No AV Adju	stments
		Please note that there are no AV adjustments for	or Refuah Community Health Collaborative in DY1, Q4



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 2.a.i

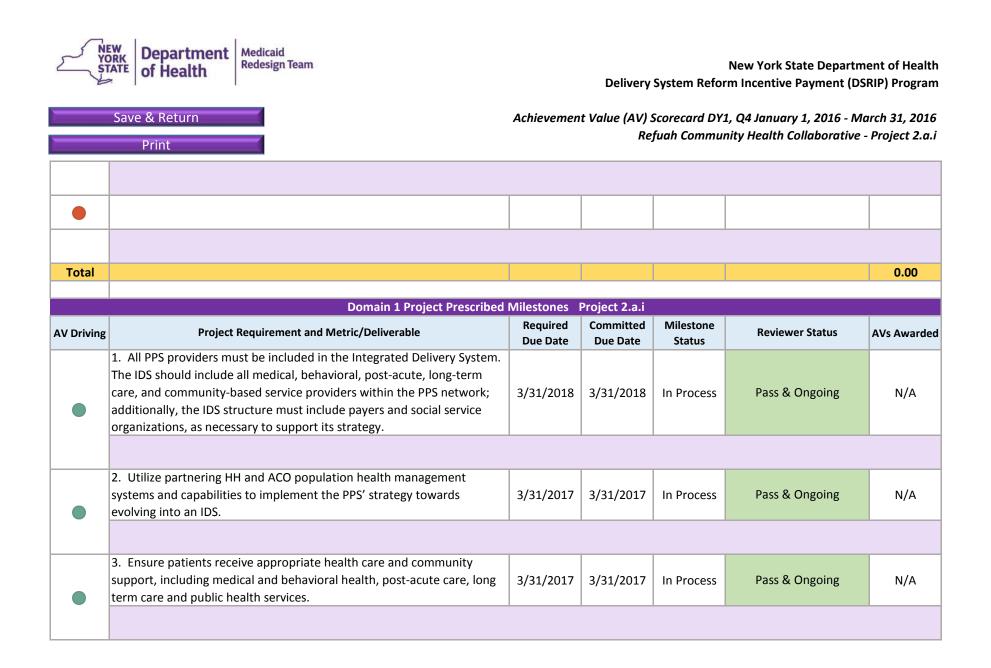
Project Snapshot		Payment Snapshot					
<b>Project Domain</b>	System Transformation Projects (Domain 2)	Payment Available (DY1)	\$	746,554.71			
Project ID	2.a.i	DY1 Initial Payment	\$	447,932.83			
	Create an Integrated Delivery System focused on Evidence Based Medicine and Population Health	DY1 Q2 Payment Earned	\$	149,310.94			
Project Title		DY1 Payment Not Earned to Date	\$	(0.00)			
Project fille		DY1 Funding Remaining	\$	149,310.94			
	Management	Funding Available for Distribution DY1Q4	\$	149,310.94			

			2.a.i Score	sheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%			74,655
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	74,655	
	Patient Engagement Speed	N/A	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	74,655	74,655
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	14.00	14.00	100%	20%	10%	74,655	74,655
Domain 2	Domain 2 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal			14.00	100%	20%	10%	74,655	74,655
	Total Complete			19.00	100%	100%	20%	149,311	149,311

Total Project 2.a.i AVs Awarded: 19 out of 19

#### Hide Reviewer Comments

	Domain 1 Project Milestones Project 2.a.i						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A	





New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

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	4. Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
•	5. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
•	6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	7. Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
		·				
	8. Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	9. Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 2.a.i

Total						
	and culturally competent community-based organizations, as					
	and navigation activities, leveraging community health workers, peers,	3/31/2020	3/31/2020	In Process	Pass & Ongoing	N/A
	11. Engage patients in the integrated delivery system through outreach					
		·	-			
	aligning provider compensation to patient outcomes.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	10. Re-enforce the transition towards value-based payment reform by	2/24/2040	2/24/2040		Dees 9 Opening	

	Domain 2 Pay for Performance and Pay for Reporting Project 2.a.i (all Milestones are P4R	in DY1)	
AV Driving	Measure	<b>Reviewer Status</b>	AVs Awarded
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.33333333
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.33333333
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.33333333
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1



Save & Return Print Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 2.a.i

Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 2.a.i

Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	N/A
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Potentially Avoidable Readmissions	Pass & Ongoing	1

NY ST		New York State Departmo m Incentive Payment (DSI	
	Save & Return     Achievement Value (AV) Scorecard DY:       Print     Refuah Communication	l, Q4 January 1, 2016 - Ma nity Health Collaborative -	
	PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
	Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5
	Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
	Total		14.00



Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 2.a.ii

Project Snapshot		Payment Snapshot					
Project Domain	System Transformation Projects (Domain 2)	Payment Available (DY1)	\$	489,610.16			
Project ID	2.a.ii	DY1 Initial Payment	\$	293,766.09			
	Increase Certification of Primary Care Practitioners with PCMH Certification and/or Advanced Primary	DY1 Q2 Payment Earned	\$	97,922.03			
		DY1 Payment Not Earned to Date	\$	0.00			
Project Title		DY1 Funding Remaining	\$	97,922.03			
	Care Models (as developed under the New York State Health Innovation Plan (SHIP))	Funding Available for Distribution DY1Q4	\$	97,922.03			

			2.a.ii Score	sheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%	10%	48,961	48,961
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
	Domain 1 Subtotal		6.00	6.00	100%	80%	10%	48,961	48,961
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	14.00	14.00	100%	20%	10%	48,961	48,961
Domain 2	Domain 2 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal			14.00	100%	20%	10%	48,961	48,961
Total Complete			20.00	20.00	100%	100%	20%	97,922	97,922

Total Project 2.a.ii AVs Awarded: 20 out of 20

# Hide Reviewer Comments

Domain 1 Project Milestones Project 2.a.ii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded



Save & Return	Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016
Print	Refuah Community Health Collaborative - Project 2.a.ii

Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A
Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
				·	
Total					1.00

	Domain 1 Project Prescribed I	Milestones I	Project 2.a.ii			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Ensure that all participating PCPs in the PPS meet NCQA 2014 Level 3 PCMH accreditation and/or meet state-determined criteria for Advanced Primary Care Models by the end of DSRIP Year 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	<ol> <li>Identify a physician champion with knowledge of PCMH/APCM implementation for each primary care practice included in the project.</li> </ol>	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
		-				
	3. Identify care coordinators at each primary care site who are responsible for care connectivity, internally, as well as connectivity to care managers at other primary care practices.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



	Save & Return	Achievemen			1, Q4 January 1, 2016 - Ma	-
	Print		Ref	uah Commun	nity Health Collaborative - I	Project 2.a.ii
•	4. Ensure all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	5. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	7. Ensure that all staff are trained on PCMH or Advanced Primary Care models, including evidence-based preventive and chronic disease management.	12/31/2016	12/31/2016	In Process	Pass & Ongoing	N/A
	8. Implement preventive care screening protocols including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) for all patients to identify unmet needs. A process is developed for assuring referral to appropriate care in a timely manner.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	9. Implement open access scheduling in all primary care practices.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A

STATE Of Health	Medicaid Redesign Team New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program
Save & Return	Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016
Print	Refuah Community Health Collaborative - Project 2.a.ii

	Domain 2 Pay for Performance and Pay for Reporting Project 2.a.ii (all Milestones are P4R	in DY1)	
AV Driving	Measure	Reviewer Status	AVs Awarded
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.33333333
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.33333333
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.33333333
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25

Total

0.00



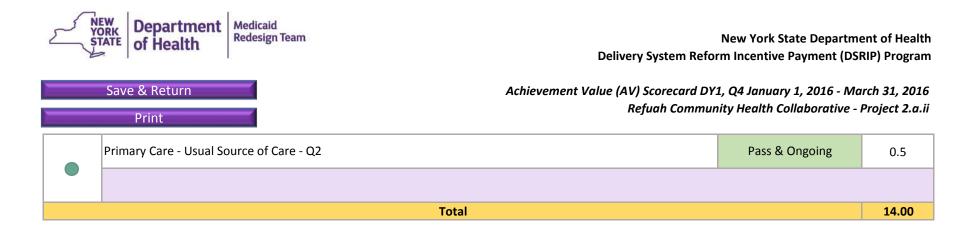
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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 3	1, 2016
Refuah Community Health Collaborative - Proje	ect 2.a.ii

Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
PDI 90– Composite of all measures +/-	Pass & Ongoing	1



		Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 2.a.ii							
-									
	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1						
	Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1						
	Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS	Pass & Ongoing	N/A						
	reimbursement								
	Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1						
	Potentially Avoidable Readmissions	Pass & Ongoing	1						
	PQI 90 – Composite of all measures +/-	Pass & Ongoing	1						
			1						
	Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5						





Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 2.c.i

Project Snapshot			Payment Snapshot					
<b>Project Domain</b>	System Transformation Projects (Domain 2)		Payment Available (DY1)	\$	490,582.69			
Project ID	2.c.i		DY1 Initial Payment	\$	294,349.61			
	To develop a community based basish novicetion		DY1 Q2 Payment Earned	\$	98,116.54			
Project Title	To develop a community based health navigation service to assist patients to access healthcare		DY1 Payment Not Earned to Date	\$	-			
Project fille	services efficiently		DY1 Funding Remaining	\$	98,116.54			
	services enciently		Funding Available for Distribution DY1Q4	\$	98,116.54			

2.c.i Scoresheet										
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)	
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%	10%	49,058	49,058	
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%					
	Patient Engagement Speed	Complete	1.00	1.00	100%					
Domain 1 Subtotal			6.00	6.00	100%	80%	10%	49,058	49,058	
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	14.00	14.00	100%	20%	10%	49,058	49,058	
Domain 2	Domain 2 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-	
	Domain 2 Subtotal			14.00	100%	20%	10%	49,058	49,058	
	Total	Complete	20.00	20.00	100%	100%	20%	98,117	98,117	

Total Project 2.c.i AVs Awarded: 20 out of 20

#### Hide Reviewer Comments

Domain 1 Project Milestones Project 2.c.i								
AV Driving		Project Requirement and Metric/Deliverable		RequiredCommittedDue DateDue Date		Reviewer Status	AVs Awarded	
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A	



Save & Return			Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31				
	Print			Re	fuah Commu	nity Health Collaborative -	Project 2.c.i
-							
	Module 3 - Patient Engager	nent Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
Total 1.							1.00

	Domain 1 Project Prescribed	Milestones	Project 2.c.i			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Create community-based health navigation services, with the goal of assisting patients in accessing healthcare services efficiently.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	2. Develop a community care resource guide to assist the community resources and ensure compliance with protocols, under direction from a collaborating program oversight group of medical/behavioral health, community nursing, and social support services providers.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	3. Recruit for community navigators, ideally spearheaded by residents in the targeted area to ensure community familiarity.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	<ol> <li>Resource appropriately for the community navigators, evaluating placement and service type.</li> </ol>	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

# Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 2.c.i

5. Provide community navigators with access to non-clinical resources, such as transportation and housing services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
6. Establish case loads and discharge processes to ensure efficiency in					
the system for community navigators who are following patients longitudinally.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
7. Market the availability of community-based navigation services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
8. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	-				
Total					0.00

 Domain 2 Pay for Performance and Pay for Reporting Project 2.c.i (all Milestones are P4R in DY1)

 AV Driving
 Reviewer Status
 AVs Awarded

 Adult Access to Preventive or Ambulatory Care - 20 to 44 years
 Pass & Ongoing
 0.3333333

 Adult Access to Preventive or Ambulatory Care - 45 to 64 years
 Pass & Ongoing
 0.33333333

 Adult Access to Preventive or Ambulatory Care - 45 to 64 years
 Pass & Ongoing
 0.33333333



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 2.c.i

Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.333333333
CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5



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Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
		•
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
 Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	N/A



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Print	Refuah Commu	nity Health Collaborative -	Project 2.c.i	
Potentially Avoidable Emergency Room Visits		Pass & Ongoing	1	
Potentially Avoidable Readmissions		Pass & Ongoing	1	
PQI 90 – Composite of all measures +/-		Pass & Ongoing	1	
Primary Care - Length of Relationship - Q3		Pass & Ongoing	0.5	
Primary Care - Usual Source of Care - Q2		Pass & Ongoing	0.5	
	Total		14.00	



Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 3.a.i

Project Snapshot			Payment Snapshot					
<b>Project Domain</b>	Clinical Improvement Projects (Domain 3)		Payment Available (DY1)	\$	487,555.13			
Project ID	3.a.i		DY1 Initial Payment	\$	292,533.08			
			DY1 Q2 Payment Earned	\$	97,511.03			
Project Title	Integration of primary care and behavioral health		DY1 Payment Not Earned to Date	\$	(0.00)			
Project fille	services		DY1 Funding Remaining	\$	97,511.03			
			Funding Available for Distribution DY1Q4	\$	97,511.03			

	3.a.i Scoresheet										
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)		
	Domain 1 Organizational	Complete	5.00	5.00	100%			48,756	48,756		
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%	10%				
	Patient Engagement Speed	Complete	1.00	1.00	100%						
	Domain 1 Subtotal		6.00	6.00	100%	80%	10%	48,756	48,756		
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	20%	10%	48,756	48,756		
Domain 5	Domain 3 Pay for Performance	N/A	N/A	N/A	N/A	0%	0%	-	-		
	Domain 3 Subtotal			10.00	100%	20%	10%	48,756	48,756		
	Total	Complete	16.00	16.00	100%	100%	20%	97,511	97,511		
Hide Reviewer Comments Total Pro				Vs Awarded	16 out of 16						

Domain 1 Project Milestones Project 3.a.i						
AV Driving	ving Project Requirement and Metric/Deliverable		Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



Save & Return			Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31,				
	Print			Re	fuah Commu	nity Health Collaborative -	Project 3.a.i
-							
			1				
	Module 3 - Patient Engagen	nent Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
			-				
Total						1	

Domain 1 Project Prescribed Milestones Project 3.a.i Models 1, 2 and 3										
	✓ 3.a.i Model 1 ✓ 3.a.i Model 2 ✓ 3.a.i Model 3									
Model	AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded			
	•	1. Co-locate behavioral health services at primary care practice sites. All participating primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A			
		2. Develop collaborative evidence-based standards of care including medication management and care engagement process.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A			
3.a.i Model 1			·	-						



### New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

#### Save & Return Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 3.a.i Print 3. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, Pass & Ongoing 3/31/2017 3/31/2017 N/A In Process SBIRT) implemented for all patients to identify unmet needs. 4. Use EHRs or other technical platforms to track all patients 3/31/2017 Pass & Ongoing 3/31/2017 In Process N/A engaged in this project. 5. Co-locate primary care services at behavioral health sites. 3/31/2017 3/31/2017 In Process Pass & Ongoing N/A 6. Develop collaborative evidence-based standards of care including medication management and care engagement 3/31/2017 3/31/2017 In Process Pass & Ongoing N/A process. 3.a.i Model 2 7. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, 3/31/2017 3/31/2017 In Process Pass & Ongoing N/A SBIRT) implemented for all patients to identify unmet needs. 8. Use EHRs or other technical platforms to track all patients 3/31/2017 Pass & Ongoing 3/31/2017 In Process N/A engaged in this project. 9. Implement IMPACT Model at Primary Care Sites. 3/31/2020 3/31/2020 On Hold Pass & Ongoing N/A



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		10. Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A		
		11. Employ a trained Depression Care Manager meeting requirements of the IMPACT model.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A		
3.a.i Model 3		12. Designate a Psychiatrist meeting requirements of the IMPACT Model.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A		
			-						
		13. Measure outcomes as required in the IMPACT Model.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A		
		14. Provide "stepped care" as required by the IMPACT Model.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A		
		15. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A		
		Total					0		

Domain 3 Pay for Performance and Pay for Reporting Project 3.a.i (all Milestones are P4R in DY1)



Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 3.a.i

AV Driving	Meas ure	Reviewer Status	AVs Awarded
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5
			-
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1
			-
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1
	Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
	Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5
			~

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Achievement Value (A	V) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016
	Refuah Community Health Collaborative - Project 3.a.i

	Screening for Clinical Depression and follow-up	Pass & Ongoing	1
	Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Pass & Ongoing	1
_	Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5
	Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
	Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
	Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
	Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 3.a.ii

	Project Snapshot	Payment Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)	Payment Available (DY1)	\$ 461,140.03
Project ID	3.a.ii	DY1 Initial Payment	\$ 276,684.02
		DY1 Q2 Payment Earned	\$ 92,228.01
Project Title	Behavioral health community crisis stabilization	DY1 Payment Not Earned to Date	\$ (0.00)
Project fille	services	DY1 Funding Remaining	\$ 92,228.01
		Funding Available for Distribution DY1Q4	\$ 92,228.01

			3.a.ii Score	sheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%				
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	0% 80%	10%	46,114	46,114
	Patient Engagement Speed	Complete	1.00	1.00	100%				
	Domain 1 Subtotal		6.00	6.00	100%	80%	10%	46,114	46,114
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	20%	10%	46,114	46,114
Domain 5	Domain 3 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal		10.00	10.00	100%	20%	10%	46,114	46,114
	Total	Complete	16.00	16.00	100%	100%	20%	92,228	92,228

Total Project 3.a.ii AVs Awarded: 16 out of 16

#### Hide Reviewer Comments

	Domain 1 Project Milest	tones Projec	t 3.a.ii			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



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	Print			Rej	fuah Commun	ity Health Collaborative - I	Project 3.a.ii
-							
	Module 3 - Patient Engager	nent Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
		Total					1.00

	Domain 1 Project Prescribed	Milestones F	Project 3.a.ii			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Implement a crisis intervention program that, at a minimum, includes outreach, mobile crisis, and intensive crisis services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
	2. Establish clear linkages with Health Homes, ER and hospital services to develop and implement protocols for diversion of patients from emergency room and inpatient services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	3. Establish agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.	3/31/2020	3/31/2020	In Process	Pass & Ongoing	NA
	4. Develop written treatment protocols with consensus from participating providers and facilities.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA



#### Save & Return Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 3.a.ii Print 5. Include at least one hospital with specialty psychiatric services and crisis-oriented psychiatric services; expansion of access to specialty Pass & Ongoing 3/31/2017 3/31/2017 In Process NA psychiatric and crisis-oriented services. 6. Expand access to observation unit within hospital outpatient or at an off campus crisis residence for stabilization monitoring services (up to 48 3/31/2017 Pass & Ongoing 3/31/2017 In Process NA hours). 7. Deploy mobile crisis team(s) to provide crisis stabilization services 3/31/2017 3/31/2017 In Process Pass & Ongoing NA using evidence-based protocols developed by medical staff. 8. Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct 3/31/2018 3/31/2018 In Process Pass & Ongoing NA exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3. 9. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse 3/31/2017 3/31/2017 In Process Pass & Ongoing NA providers. 10. Ensure quality committee is established for oversight and 3/31/2017 3/31/2017 In Process Pass & Ongoing NA surveillance of compliance with protocols and quality of care.



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		1	1			
11. Use EHRs or other techr in this project.	nical platforms to track all patients engaged	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
	Total					0.00

	Domain 3 Pay for Performance and Pay for Reporting Project 3.a.ii (all Milestones are P4R	in DY1)	
AV Driving	Measure	Reviewer Status	AVs Awarded
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

# Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 3.a.ii

Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5
Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) $\pm$	Pass & Ongoing	1

NY ST	Wedicaid         Medicaid           ATE         Of Health         Medicaid           Department         Medicaid         Redesign Team           Delivery System Red         Delivery System Red	New York State Departm form Incentive Payment (DS				
		Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 3.a.ii				
	Screening for Clinical Depression and follow-up	Pass & Ongoing	1			
	Total		10.00			



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 3.a.iii

	Project Snapshot	Payment Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)	Payment Available (DY1)	\$ 399,555.04
Project ID	3.a.iii	DY1 Initial Payment	\$ 239,733.02
	Implementation of Evidence-Based Medication	DY1 Q2 Payment Earned	\$ 79,911.01
Droject Title	Adherence Program (MAP) in Community Based	DY1 Payment Not Earned to Date	\$ 0.00
Project Title	Sites for Behavioral Health Medication Compliance	DY1 Funding Remaining	\$ 79,911.01
	sites for behavioral nearth Medication Compliance	Funding Available for Distribution DY1Q4	\$ 79,911.01

3.a.iii Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%			39,956	39,956
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%	10%		
	Patient Engagement Speed	Complete	1.00	1.00	100%				
	Domain 1 Subtotal		6.00	6.00	100%	80%	10%	39,956	39,956
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	20%	10%	39,956	39,956
Domain 5	Domain 3 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal			10.00	100%	20%	10%	39,956	39,956
	Total Complete				100%	100%	20%	79,911	79,911

Total Project 3.a.iii AVs Awarded: 16 out of 16

#### Hide Reviewer Comments

	Domain 1 Project Milestones Project 3.a.iii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
Module 1 - Major risks to implementation and mitigation strategies		Ongoing	N/A	In Process	Pass & Ongoing	N/A	



	Save & Return Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 202 Refuah Community Health Collaborative - Project 3.a.						
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-							
					·		
	Module 3 - Patient Engager	nent Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
		Total					1.00

	Domain 1 Project Prescribed I	Vilestones P	Project 3.a.iii			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Develop a medication adherence program to improve behavioral health medication adherence through culturally-competent health literacy initiatives including methods based on the Fund for Public Health NY's Medication Adherence Project (MAP).	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	<ol> <li>Form care teams including practitioners, care managers including Health Home care managers, social workers and pharmacists who are engaged with the behavioral health population.</li> </ol>	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
		-				
	3. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016
Refuah Community Health Collaborative - Project 3.a.iii

	Total					0.00	
•	4. Coordinate with Medicaid Managed Care Plans to improve medication adherence.	3/31/2020	3/31/2020	In Process	Pass & Ongoing	N/A	

	Domain 3 Pay for Performance and Pay for Reporting Project 3.a.iii (all Milestones are P4R in DY1)								
AV Driving	Measure	Reviewer Status	AVs Awarded						
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1						
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5						
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5						
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1						
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1						
	Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1						

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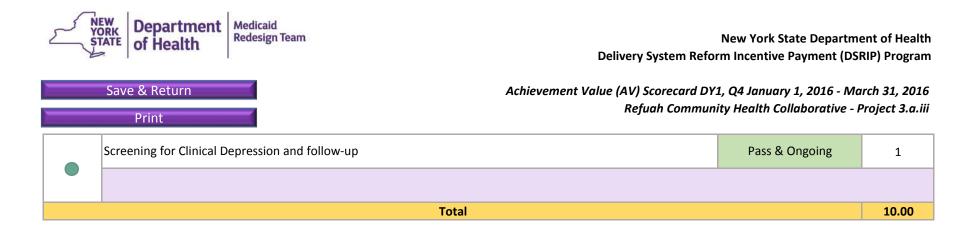


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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 3.a.iii

Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5
Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) $\pm$	Pass & Ongoing	1





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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 4.b.i

	Project Snapshot	Payment Snapshot	
Project Domain	Domain 4: Population-wide Projects: New York's	Payment Available (DY1)	\$ 327,148.68
Project ID	4.b.i	DY1 Initial Payment	\$ 196,289.21
	Promote Tobacco Use Cessation, especially among	DY1 Q2 Payment Earned	\$ 65,429.74
Project Title	low SES populations and those with poor mental	DY1 Payment Not Earned to Date	\$ (0.00)
Project fille	health	DY1 Funding Remaining	\$ 65,429.74
		Funding Available for Distribution DY1Q4	\$ 65,429.74

			4.b.i Score	sheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%			32,715	32,715
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%	10%		
	Patient Engagement Speed	N/A	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	32,715	32,715
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	9.00	9.00	100%	20%	10%	32,715	32,715
Domain 4	Domain 4 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 4 Subtotal			9.00	100%	20%	10%	32,715	32,715
	Total	Complete	14.00	14.00	100%	100%	20%	65,430	65,430

Total Project 4.b.i AVs Awarded: 14 out of 14

### Hide Reviewer Comments

	Domain 4 Pay for Performance and Pay for Reporting Project 4.b.i (all Milestones are P4R in DY1)						
AV Driving	Measure	Reviewer Status	AVs Awarded				
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non- Hispanics	Pass & Ongoing	1				



	Refugh Cor	Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Refuah Community Health Collaborative - Project 4.b.i			
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	Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1		
	Percentage of cigarette smoking among adults	Pass & Ongoing	1		
			-		
	Percentage of premature death (before age 65 years)	Pass & Ongoing	1		
	Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1		
	Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1		
	Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1		
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1		
			-		

NEW YORK STATE of Health	Medicaid Redesign Team Delivery System Refor	New York State Departmo rm Incentive Payment (DSI	
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Age-adjusted preventa White non-Hispanics	ble hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to	Pass & Ongoing	1
	Total		9.00