



Achievement Value (AV) Scorecard Alliance for Better Health Care, LLC

	General Instructions									
Step	Description/Link	Image								
1. Enable Content	Click "Enable Content" at the top of the screen to enable macros.	SECURITY WARNING Macros have been disabled. Enable Content								
2. Review AV Scorecard Overview	The AV scorecard Overview is a summary of the report	Click to Access AV Scorecard Overview								

	Functionality	
Step	Description/Link	Image
1. Print	All tabs include a print button in the upper left hand corner. The AV Scorecard Overview tab also includes a "Print All" button which will print all relevany reports.	Print All
2. Access Detailed Project Reports and return to AV	The AV Scorecard Overview tab is the landing page from which detailed project reports can be viewed. From the AV Scorecard Overview" click the relevant project button to access the project tab. From the project tab click "Save and Return" to access the AV Scorecard Overview	Project Link (click on the purple link below to access each biodividual project report) Domain i-Organizational (All Projecta) AV Adjustments (Column 1) 2.3.1 2.3.1 2.4.1 3.4.1 2.4.1 2.4.1 2.4.4 3.4.4
3. Show or Hide reviewer comments	Each project tab includes a Show/Hide Reviewer Comments button on the left hand side of the screen. Click "Show Reviewer Comments" to show comments and "Hide Reviewer Comments" to hide comments.	Hide Reviewer Comments



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Print Summary

Print All

Achievement Value (AV) Scorecard Alliance for Better Health Care, LLC

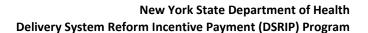
	PPS Information
Quarter	DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
PPS	Alliance for Better Health Care, LLC
PPS Number	3

Achievement Value (AV) Scorecard Summary								
		AV D	ata		Payme	nt Data		
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	DY3, Q4 Payment Available	DY3, Q4 Payment Earned		
Domain I Organizational (All Projects)	5.00	5.00	0.00	5.00	Organization embedded project's	=		
2.a.i	29.00	22.90	0.00	22.90	\$ 7,064,796	\$ 3,594,075		
2.b.iii	30.00	23.00	0.00	23.00	\$ 5,384,688	\$ 2,568,411		
2.b.iv	30.00	23.33	0.00	23.33	\$ 5,369,954	\$ 2,629,573		
2.b.viii	30.00	23.33	0.00	23.33	\$ 5,484,008	\$ 2,685,423		
2.d.i	14.00	12.50	0.00	12.50	\$ 4,465,454	\$ 3,349,091		
3.a.i	16.00	9.00	0.00	9.00	\$ 3,047,338	\$ 1,523,669		
3.a.iv	15.00	8.00	0.00	8.00	\$ 3,073,890	\$ 1,536,945		
3.d.ii	13.00	12.67	0.00	12.67	\$ 2,466,681	\$ 2,419,696		
3.g.i	12.00	11.00	0.00	11.00	\$ 2,801,871	\$ 2,695,133		



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Print Summary Print All					vement Value (ce for Better He	(AV) Scorecard ealth Care, LLC
4.a.iii	16.00	16.00	0.00	16.00	\$ 1,731,144	\$ 1,731,144
4.b.i	22.00	22.00	0.00	22.00	\$ 1,990,816	\$ 1,990,816
AV Adjustments (Column F)						
Total	227.00	183.74	0.00	183.74	\$42,880,640	\$26,723,975





Print

Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Alliance for Better Health Care, LLC - Domain 1 Organizational AVs

Do	main I Organizati	onal Scoresheet				
Domain I Organizational	Review Status	AVs Available	AVs Awarded	Adjustments	Net AVs	AV Percentage
Workforce Strategy	Complete	1.00	1.00	0.00	1.00	100%
Section 01 - Budget	Complete	1.00	1.00	0.00	1.00	100%
Section 02 - Governance	Complete	1.00	1.00	0.00	1.00	100%
Section 03 - Financial Sustainability	Complete	1.00	1.00	0.00	1.00	100%
Section 04 - Cultural Competency & Health Literacy	Complete	1.00	1.00	0.00	1.00	100%
Section 05 - IT Systems and Processes	Complete	N/A	N/A	N/A	N/A	N/A
Section 06 - Performance Reporting	Complete	N/A	N/A	N/A	N/A	N/A
Section 07 - Practitioner Engagement	Complete	N/A	N/A	N/A	N/A	N/A
Section 08 - Population Health Management	Complete	N/A	N/A	N/A	N/A	N/A
Section 09 - Clinical Integration	Complete	N/A	N/A	N/A	N/A	N/A
Section 10 - General Project Reporting	Complete	N/A	N/A	N/A	N/A	N/A
Total	Complete	5.00	5.00	0.00	5.00	100%

Net Organizational AVs Awarded: 5 out of 5

Hide Reviewer Comments

	Workforce Strategy								
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded		
Workforce Strategy Budget Updates									



1. Define target workforce state (in line with DSRIP program's goals) 2. Create a workforce transition roadmap for achieving defined target workforce 3. Perform detailed gap analysis between current state assessment of workforce and projected future state 3. Perform detailed gap analysis between current state assessment of workforce and projected future state 4. Produce a compensation and benefit	with DSRIP program's goals) 2. Create a workforce transition roadmap for achieving defined target workforce 3. Perform detailed gap analysis between current state assessment of workforce and projected future state 4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and	with DSRIP program's goals) 2. Create a workforce transition roadmap for achieving defined target workforce 3. Perform detailed gap analysis between current state assessment of workforce and projected future state 4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements 4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements 5. Develop training strategy 3/31/2016 N/A N/A In Process Pass & Ongoing N/A N/A N/A N/A N/A N/A N/A N/						
for achieving defined target workforce 3. Perform detailed gap analysis between current state assessment of workforce and projected future state N/A N/A In Process Pass & Ongoing N/A In Process Pass & Ongoing	for achieving defined target workforce 3. Perform detailed gap analysis between current state assessment of workforce and projected future state 4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and for achieving defined target workforce N/A N/A N/A In Process Pass & Ongoing N/A N/A N/A N/A N/A N/A N/A N/	for achieving defined target workforce Solutional Norkforce trategy budget Updates non AV-Iriving Solution			N/A	N/A	In Process	Pass & Ongoing
Vorkforce Strategy Budget Understand Current state assessment of workforce and projected future state N/A N/A N/A In Process Pass & Ongoing	current state assessment of workforce and projected future state 4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and current state assessment of workforce and N/A N/A In Process Pass & Ongoing 4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and	Workforce trategy studget Updates and AV-Iriving) 4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements 4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements 5. Develop training strategy 3/31/2016 N/A N/A In Process Pass & Ongoing Pass & Complete Pass & Complete Pass & Complete		· 1	N/A	N/A	In Process	Pass & Ongoing
udget	4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and	4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements 5. Develop training strategy 3/31/2016 N/A Completed Pass & Complete Pass & Complete		current state assessment of workforce and	N/A	N/A	In Process	Pass & Ongoing
	analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and	analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements 5. Develop training strategy 3/31/2016 N/A Completed Pass & Complete Pass & Complete Pass & Complete	udget					
		N/A N/A In Process Pass & Ongoing		Major Risks to Implementation & Risk				



	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
Additional	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Workforce						N/A
Strategy Topic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	,
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
		Total				1

			Section 01	Budget			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		Module 1.1 - PPS Budget Report (Baseline)	Ongoing	N/A	Completed	Pass & Complete	
		Module 1.2 - PPS Budget Report (Quarterly	Ongoing	N/A	In Process	Pass & Ongoing	



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Quarterly Project							
Reports, Project		Module 1.3 - PPS Flow of Funds (Baseline)	Ongoing	N/A	Completed	Pass & Complete	1
Budget and Flow of							
Funds		Module 1.4 - PPS Flow of Funds (Quarterly)	Ongoing	N/A	In Process	Pass & Ongoing	
		Quarterly Progress Reports	N/A	N/A	In Process	Pass & Ongoing	
			Total				1

			Section 02 Go	overnance			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		1. Finalize governance structure and subcommittee structure	9/30/2015	N/A	Completed	Pass (with Exception) & Complete	
Governance Structure		Establish a clinical governance structure, including clinical quality committees for each DSRIP project	12/31/2015	N/A	Completed	Pass & Complete	
Updates							1
		3. Finalize bylaws and policies or Committee Guidelines where applicable	9/30/2015	N/A	Completed	Pass & Complete	



Governance Process		Establish governance structure reporting and monitoring processes	12/31/2015	N/A	Completed	Pass & Complete	
Jpdate							
	•	5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services,	N/A	N/A	Completed	Pass & Complete	
		6 Finalize partnership agreements or					
		6. Finalize partnership agreements or contracts with CBOs	N/A	N/A	Completed	Pass & Complete	
dditional		7. Finalize agency coordination plan					
Governance Milestones (non AV-	•	aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and	N/A	N/A	Completed	Pass & Complete	N/
driving)							
		8. Finalize workforce communication and engagement plan	N/A	N/A	Completed	Pass & Complete	
		9. Inclusion of CBOs in PPS Implementation	N/A	N/A	Completed	Pass & Complete	
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	



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	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Governance						N/A
Topic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	NA
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
		Total				1

	Section 03 Financial Sustainability									
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded			
		1. Finalize PPS finance structure, including reporting structure	12/31/2015	N/A	Completed	Pass & Complete				



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	2. Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	3/31/2016	N/A	Completed	Pass & Complete	
Financial						
Stability Jpdate	3. Finalize Compliance Plan consistent with New York State Social Services Law 363-d	12/31/2015	N/A	Completed	Pass & Complete	1
	4. Develop a Value Based Needs Assessment "VNA"	3/31/2017	N/A	Completed	Pass & Complete	
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Financial						N. / c
Stability Fopic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A

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	IT Expectations	N/A	N/A	In Process	Pass & Ongoing
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing
		Total			

		Section 04	Cultural Compe	tency & Health	Literacy		
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		 Finalize cultural competency / health literacy strategy. 	12/31/2015	N/A	Completed	Pass & Complete	
Cultural							
Competency /Health Literacy		 Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language- appropriate material). 	6/30/2016	N/A	Completed	Pass & Complete	1
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	



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Additional		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Cultural Competency							
/Health Literacy		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
Topic Areas							
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
			Total				

		Sec	tion 05 IT Syster	ns and Processes	S		
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
	•	1. Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	9/30/2015	N/A	Complete	Pass & Complete	
		2. Davidson IT Change Management					
		2. Develop an IT Change Management Strategy.	N/A	N/A	In Process	Pass & Ongoing	



IT Systems and Processes	•	3. Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network	3/31/2016	N/A	Complete	Pass & Complete
		4. Develop a specific plan for engaging attributed members in Qualifying Entities	3/31/2017	N/A	Complete	Pass & Complete
		5. Develop a data security and confidentiality plan.	12/31/2016	N/A	Complete	Pass & Complete
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing
Additional IT Systems and		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing
Processes Topic Areas						
		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing



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	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
<u>'</u>		Total				1

		Sec	ction 06 Perform	nance Reporting			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
	•	Establish reporting structure for PPS-wide performance reporting and communication.	3/31/2017	N/A	Completed	Pass (with Exception) & Complete	N/A
Performanc e Reporting	•	2. Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	N/A	N/A	In Process	Pass & Ongoing	N/A
	•	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	•	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	



7	Print			Allia	nce for Better H	ealth Care, LLC - Domain 1 Orgo	inizational A
Additional Performanc							N/A
e Reporting Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	19/7
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
			Total				0

		Sec	tion 07 Practitio	ner Engagement	:		
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		Develop Practitioners communication and engagement plan.	12/31/2015	N/A	Completed	Pass & Complete	
Practitioner Engagement	•	 Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda. 	N/A	N/A	In Process	Pass & Ongoing	N/A
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	



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	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
Additional	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Practitioner						N/A
Engagement Topic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
		I				
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		I				
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
		T-1-1				
		Total				0

	Section 08 Population Health Management												
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded						
		Develop population health management roadmap.	12/31/2016	N/A	Complete	Pass & Complete	N/A						
Population							IN/A						

New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

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Health	2. Finalize PPS-wide bed reduction plan.	N/A	N/A	In Process	
		N/A			
		N/A			
		N/A			
Additional Population					
		N/A			
		N/A			
		N/A			



Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		Perform a clinical integration 'needs assessment'.	6/30/2016	N/A	Complete	Pass & Complete	N/A
Clinical							IN/A
Integration		2. Develop a Clinical Integration strategy.	6/30/2016	N/A	Complete	Pass & Complete	N/A
							IV/A
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	•	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Clinical							N/A
Integration Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	IV/A
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Save & Return	Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31,	
Print	Alliance for Better Health Care, LLC - Domain 1 Orgo	ınizational AVs
	Total	0



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC AV Adjustments

AV Adjustment Scoresheet											
	AVs Por	AVs Per Projects 1		Total AVs Awarded		Adiusted	Net AVs Awarded				
Adjustment	Project			Net	Percentage	Aujusteu	Net	Percentage AV			
	Project	Selected	Available	Awarded	Awarded AV		Awarded	Percentage Av			
Organizational Adjustments (applied to all projects)	5.00	11.00	55.00	55.00	100%	0.00	55.00	100%			
Project Adjustments (applied to one project only)		11.00	172.00	128.74	75%	0.00	128.74	75%			
Total	227.00	183.74	81%	0.00	183.74	81%					

Hide Reviewer Comments

☐ Organizational

☐ Project Adjustments

No AV Adjustments

Please note that there are no AV adjustments for Alliance for Better Health Care, LLC in DY2, Q1



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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 2.a.i

	Project Snapshot						
Project Domain	System Transformation Projects (Domain 2)						
Project ID	2.a.i						
	Create an Integrated Delivery System focused on						
Project Title	Evidence Based Medicine and Population Health						
	Management						

Payment Snapshot	
DY3, Q4 Payment Available	\$ 7,064,796
DY3, Q4 Payment Earned	\$ 3,594,075

	2.a.i Scoresheet									
	Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
		Domain 1 Organizational	Complete	5.00	5.00	100%				
	Domain 1	Project Implementation Speed	Complete	1.00	0.57	57%	40%	40% 27%	1,883,946	1,749,378
		Patient Engagement Speed	N/A	0.00	0.00	0%				
		Domain 1 Subtotal		6.00	5.57	93%	40%	27%	1,883,946	1,749,378
	Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	10%	7%	470,986	470,986
	Domain 2	Domain 2 Pay for Performance (P4P)	Complete	8.00	2.33	29%	50%	67%	4,709,864	1,373,710
Dom	omain 2 Subtotal Total Com			23.00	17.33	75%	60%	73%	5,180,851	1,844,697
			Complete	29.00	22.90	79%	100%	100%	7,064,796	3,594,075

Total Project 2.a.i AVs Awarded: 22.9 out of 29

Hide Reviewer Comments

	Domain 1 Project Milestones Project 2.a.i										
AV Driving	Project Requirement and Metric/Deliverable		Required Committed M		Reviewer Status	AVs					
	, , , , , , , , , , , , , , , , , , ,	Due Date	Due Date	Status		Awarded					
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A		Pass & Ongoing	N/A					
	Enter Revie										

0.57



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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 2.a.i

Module 2 - Project Implementation Speed	Ongoing	N/A	Pass & Ongoing	0.57
Enter Revie	wer Commen	t		

Total

	Domain 1 Project Prescribed Milestones Project 2.a.i								
AV Driving	Du		Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded			
	1. All PPS providers must be included in the Integrated Delivery System.								
	The IDS should include all medical, behavioral, post-acute, long-term care,								
	and community-based service providers within the PPS network;	3/31/2018	3/31/2018	Completed	Fail	0.00			
	additionally, the IDS structure must include payers and social service								
	organizations, as necessary to support its strategy.								
	Enter Reviewer Comment								
	2. Utilize partnering HH and ACO population health management systems								
	and capabilities to implement the PPS' strategy towards evolving into an	3/31/2017	3/31/2017	In Process	Pass & Complete	N/A			
	IDS.								
	Enter Reviewer Comment								
	3. Ensure patients receive appropriate health care and community								
	support, including medical and behavioral health, post-acute care, long	3/31/2017	3/31/2017	In Process	Pass & Complete	N/A			
	term care and public health services.								
	Enter Reviewer Comment								
	4. Ensure that all PPS safety net providers are actively sharing EHR								
	systems with local health information exchange/RHIO/SHIN-NY and								
	sharing health information among clinical partners, including directed	3/31/2018	3/31/2018	Completed	Fail	0.00			
	exchange (secure messaging), alerts and patient record look up, by the								
	end of Demonstration Year (DY) 3.								



Enter Reviewer Comment								
5. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.14			
Enter Revie	wer Commen	rt						
6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.14			
Enter Reviewer Comment								
7. Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.	3/31/2018	3/31/2018	Completed	Fail	0.00			
Enter Reviewer Comment								
8. Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.			In Process	Pass & Ongoing	N/A			
Enter Reviewer Comment								
9. Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	3/31/2017	3/31/2017	In Process	Pass & Complete	N/A			
Enter Reviewer Comment								
10. Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.14			
Enter Reviewer Comment								



	11. Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as	3/31/2018	3/31/2018	Completed	Pass & Complete	0.14		
	Enter Reviewer Comment							
Total						0.57		

Domain 2 Pay for Reporting Project 2.a.i							
AV Driving	Measure	Reviewer Status	AVs Awarded				
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333				
	Enter Reviewer Comment						
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333				
	Enter Reviewer Comment						
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333				
	Enter Reviewer Comment						
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1				
	Enter Reviewer Comment						
	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25				
	Enter Reviewer Comment						
	Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25				



Enter Reviewer Comment		
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	1
Enter Reviewer Comment		
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Enter Reviewer Comment		
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Enter Reviewer Comment		
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
Enter Reviewer Comment		
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Enter Reviewer Comment		
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1



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Enter Reviewer Comment						
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1				
Enter Reviewer Comment						
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1				
Enter Reviewer Comment						
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1				
Enter Reviewer Comment						
Potentially Avoidable Readmissions	Pass & Ongoing	1				
Enter Reviewer Comment						
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1				
Enter Reviewer Comment						
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5				
Enter Reviewer Comment						
Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5				
Enter Reviewer Comment						
Total		15.00				



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	Domain 2 Pay for Performance Project 2.a.i		
AV Driving	Measure	Reviewer Status	Avardad
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Fail	0
	Enter Reviewer Comment		
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Fail	0
	Enter Reviewer Comment		
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
	Enter Reviewer Comment	•	-
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Fail	0
	Enter Reviewer Comment		
	Children's Access to Primary Care- 12 to 24 months	Fail	0
	Enter Reviewer Comment		
	Children's Access to Primary Care- 25 months to 6 years	Fail	0
	Enter Reviewer Comment		
	Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Fail	0
	Enter Reviewer Comment		
	H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
	Enter Reviewer Comment		
	Potentially Avoidable Emergency Room Visits	Fail	0
	Enter Reviewer Comment		
	Potentially Avoidable Readmissions	Fail	0
	Enter Reviewer Comment		
	Primary Care - Length of Relationship - Q3	Fail	0
	Enter Reviewer Comment		
	Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
	Enter Reviewer Comment		
	Total		2.33



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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 2.b.iii

Project Snapshot					
Project Domain	System Transformation Projects				
Project ID	2.b.iii				
Project Title	ED care triage for at-risk populations				

Payment Snapshot	
DY3, Q4 Payment Available	\$ 5,384,688
DY3, Q4 Payment Earned	\$ 2,568,411

			2.b.iii Scores	heet							
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)		
	Domain 1 Organizational	Complete	5.00	5.00	100%	40%					
Domain 1	Project Implementation Speed	Complete	1.00	0.67	67%		27%	1,435,917	1,162,409		
	Patient Engagement Speed	Complete	1.00	0.00	0%						
	Domain 1 Subtotal		7.00	5.67	81%	40%	27%	1,435,917	1,162,409		
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	10%	7%	358,979	358,979		
Domain 2	Domain 2 Pay for Performance (P4P)	Complete	8.00	2.33	29%	50%	67%	3,589,792	1,047,023		
	Domain 2 Subtotal		23.00	17.33	75%	60%	73%	3,948,771	1,406,002		
	Total Complete		30.00	23.00	77%	100%	100%	5,384,688	2,568,411		

Total Project 2.b.iii AVs Awarded: 23 out of 30

Hide Reviewer Comments

	Domain 1 Project Milestones Project 2.b.iii								
AV Driving	Project Requirement and Metric/Deliverable		Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded			
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A			
	Enter Reviewer Comment								



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Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	

	Domain 1 Project Prescribed Milestones Project 2.b.iii								
AV Driving	Project Requirement and Metric/Deliverable		Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded			
	Establish ED care triage program for at-risk populations	3/31/2018	3/31/2018	Completed	Pass & Complete	0.33			
	Enter Reviewer Comment								
•	2. Participating EDs will establish partnerships to community primary care providers with an emphasis on those that are PCMHs and have open access scheduling. a. Achieve NCQA 2014 Level 3 Medical Home standards or NYS Advanced Primary Care Model standards by the end of DSRIP Year 3. b. Develop process and procedures to establish connectivity between the emergency department and community primary care providers.								
	Enter Reviewer Comment								



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•	3. For patients presenting with minor illnesses who do not have a primary care provider: a. Patient navigators will assist the presenting patient to receive an immediate appointment with a primary care provider, after required medical screening examination, to validate a non-emergency need. b. Patient navigator will assist the patient with identifying and accessing needed community support resources. c. Patient navigator will assist the member in receiving a timely appointment with that provider's office (for patients with a primary care	3/31/2018	3/31/2018	Completed	Pass & Complete	0.33		
	Enter Reviewer Comment							
	4. Established protocols allowing ED and first responders - under supervision of the ED practitioners - to transport patients with non-acute disorders to alternate care sites including the PCMH to receive more appropriate level of care. (This requirement is optional.)	3/31/2017	3/31/2017	Completed	Pass (with Exception) & Complete	N/A		
	Enter Reviewer Comment							
	5. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	Enter Reviewer Comment							
	Total					0.67		

	Domain 2 Pay for Reporting Project						
AV Driving	Measure	Reviewer Status	AVs Awarded				
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333				
	Enter Reviewer Comment						
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333				



Enter Reviewer Comment		
Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
Enter Reviewer Comment		
CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
Enter Reviewer Comment		
Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	1
Enter Reviewer Comment		
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
	Adult Access to Preventive or Ambulatory Care - 65 and older Enter Reviewer Comment CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers Enter Reviewer Comment Children's Access to Primary Care- 12 to 24 months Enter Reviewer Comment Children's Access to Primary Care- 25 months to 6 years Enter Reviewer Comment Children's Access to Primary Care- 7 to 11 years Enter Reviewer Comment Children's Access to Primary Care- 12 to 19 years Enter Reviewer Comment Getting Timely Appointments, Care and information (Q6, 8, 10, and 12) Enter Reviewer Comment	Adult Access to Preventive or Ambulatory Care - 65 and older Enter Reviewer Comment CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers Enter Reviewer Comment Children's Access to Primary Care- 12 to 24 months Enter Reviewer Comment Children's Access to Primary Care- 25 months to 6 years Pass & Ongoing Enter Reviewer Comment Children's Access to Primary Care- 7 to 11 years Pass & Ongoing Enter Reviewer Comment Children's Access to Primary Care- 12 to 19 years Pass & Ongoing Enter Reviewer Comment Children's Access to Primary Care- 12 to 19 years Pass & Ongoing Enter Reviewer Comment Enter Reviewer Comment Enter Reviewer Comment Enter Reviewer Comment Enter Reviewer Comment



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Enter Reviewer Comment		
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Enter Reviewer Comment		
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
Enter Reviewer Comment		
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Enter Reviewer Comment		
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Enter Reviewer Comment		
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
Enter Reviewer Comment		
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1
Enter Reviewer Comment		
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Enter Reviewer Comment		
Potentially Avoidable Readmissions	Pass & Ongoing	1



 PIIIL		
Enter Reviewer Comment		
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Enter Reviewer Comment		
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5
Enter Reviewer Comment		
Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
Enter Reviewer Comment		
Total		15.00

	Domain 2 Pay for Performance Project					
AV Driving	Measure	Reviewer Status	Avs			
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Fail	0			
	Enter Reviewer Comment					
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Fail	0			
	Enter Reviewer Comment					
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333			
	Enter Reviewer Comment					
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Fail	0			
	Enter Reviewer Comment					
	Children's Access to Primary Care- 12 to 24 months	Fail	0			
	Enter Reviewer Comment					
	Children's Access to Primary Care- 25 months to 6 years	Fail	0			



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Enter Reviewer Comment				
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25		
Enter Reviewer Comment				
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25		
Enter Reviewer Comment				
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Fail	0		
Enter Reviewer Comment				
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1		
Enter Reviewer Comment				
Potentially Avoidable Emergency Room Visits	Fail	0		
Enter Reviewer Comment				
Potentially Avoidable Readmissions	Fail	0		
Enter Reviewer Comment				
Primary Care - Length of Relationship - Q3	Fail	0		
Enter Reviewer Comment				
Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5		
Enter Reviewer Comment				
Total		2.33		



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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 2.b.iv

	Project Snapshot					
Project Domain System Transformation Projects (Domain 2)						
Project ID 2.b.iv						
Project Title	Care transitions intervention patients with a care transition plan developed prior to discharge.					

Payment Snapshot	
DY3, Q4 Payment Available	\$ 5,369,954
DY3, Q4 Payment Earned	\$ 2,629,573

2.b.iv Scoresheet										
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)	
	Domain 1 Organizational	Complete	5.00	5.00	100%	40%				
Domain 1	Project Implementation Speed	Complete	1.00	1.00	100%		27%	1,431,988	1,227,418	
	Patient Engagement Speed	Complete	1.00	0.00	0%					
	Domain 1 Subtotal		7.00	6.00	86%	40%	27%	1,431,988	1,227,418	
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	10%	7%	357,997	357,997	
Domain 2	Domain 2 Pay for Performance (P4P)	Complete	8.00	2.33	29%	50%	67%	3,579,969	1,044,158	
	Domain 2 Subtotal			17.33	75%	60%	73%	3,937,966	1,402,155	
	Total	Complete	30.00	23.33	78%	100%	100%	5,369,954	2,629,573	

Total Project 2.b.iv AVs Awarded: 23.33 out of 30

Hide Reviewer Comments

Domain 1 Project Milestones Project 2.b.iv							
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
•	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A	
	Enter Reviewer Comment						



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	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	

Domain 1 Project Prescribed Milestones Project 2.b.iv							
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
	1. Develop standardized protocols for a Care Transitions Intervention						
	Model with all participating hospitals, partnering with a home care	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	service or other appropriate community agency.						
	Enter Reviewer Comment						
	2. Engage with the Medicaid Managed Care Organizations and Health						
	Homes to develop transition of care protocols that will ensure	3/31/2018	3/31/2018	Completed	Pass & Complete	0.50	
	appropriate post-discharge protocols are followed.						
	Enter Reviewer Comment						
	3. Ensure required social services participate in the project.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.50	
	Enter Reviewer Comment						
	4. Transition of care protocols will include early notification of planned						
	discharges and the ability of the transition care manager to visit the	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	patient in the hospital to develop the transition of care services.						



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	Enter Reviewer Comment						
	5. Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	Enter Reviewer Comment						
	6. Ensure that a 30-day transition of care period is established.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	Enter Reviewer Comment						
	7. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	Enter Reviewer Comment						
	Total					1.00	

	Domain 2 Pay for Reporting Project		
AV Driving	Measure	Reviewer Status	AVs Awarded
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333
	Enter Reviewer Comment		
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333
	Enter Reviewer Comment		
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
	Enter Reviewer Comment		



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CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
Enter Reviewer Comment		
Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	1
Enter Reviewer Comment		
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Enter Reviewer Comment		
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Enter Reviewer Comment		



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Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
Enter Reviewer Comment		
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Enter Reviewer Comment		
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Enter Reviewer Comment		
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
Enter Reviewer Comment		
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1
Enter Reviewer Comment		
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Enter Reviewer Comment		
Potentially Avoidable Readmissions	Pass & Ongoing	1
Enter Reviewer Comment		
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Enter Reviewer Comment		



Save & Return Print

Primary	Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5
	Enter Reviewer Comment		
	Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
	Enter Reviewer Comment		
	Total		15.00

	Domain 2 Pay for Performance Project		
AV Driving	Measure	Reviewer Status	AVS
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Fail	0
	Enter Reviewer Comment		
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Fail	0
	Enter Reviewer Comment		
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
	Enter Reviewer Comment		
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Fail	0
	Enter Reviewer Comment		
	Children's Access to Primary Care- 12 to 24 months	Fail	0
	Enter Reviewer Comment		
	Children's Access to Primary Care- 25 months to 6 years	Fail	0
	Enter Reviewer Comment		
	Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Fail	0



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Save & Return

Print	Detter Health Care, LLC - F	roject z.b.iv
Enter Reviewer Comment		
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Enter Reviewer Comment		
Potentially Avoidable Emergency Room Visits	Fail	0
Enter Reviewer Comment		
Potentially Avoidable Readmissions	Fail	0
Enter Reviewer Comment		
Primary Care - Length of Relationship - Q3	Fail	0
Enter Reviewer Comment		
Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
Enter Reviewer Comment		
Total		2.33



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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 2.b.viii

	Project Snapshot				
Project Domain	System Transformation Projects (Domain 2)				
Project ID	2.b.viii				
Project Title	Hospital-Home Care Collaboration Solutions				

Payment Snaps	hot	
DY3, Q4 Payment Available	\$	5,484,008
DY3, Q4 Payment Earned	\$	2,685,423

			2.b.viii Score	sheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%				
Domain 1	Project Implementation Speed	Complete	1.00	1.00	100%	40%	27%	1,462,402	1,253,487
	Patient Engagement Speed	Complete	1.00	0.00	0%				
	Domain 1 Subtotal		7.00	6.00	86%	40%	27%	1,462,402	1,253,487
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	10%	7%	365,601	365,601
Domain 2	Domain 2 Pay for Performance (P4P)	Complete	8.00	2.33	29%	50%	67%	3,656,005	1,066,335
	Domain 2 Subtotal		23.00	17.33	75%	60%	73%	4,021,606	1,431,935
	Total	Complete	30.00	23.33	78%	100%	100%	5,484,008	2,685,423

Total Project 2.b.viii AVs Awarded: 23.33 out of 30

Hide Reviewer Comments

	Domain 1 Project Milestones Project 2.b.viii							
AV Driving	Project Requirement and Metric/Deliverable	Required Committed Milestone Due Date Due Date Status		Reviewer Status	AVs Awarded			
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A		
	Enter Reviewer Comment							



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Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	

	Domain 1 Project Prescribed M	ilestones Pr	oject 2.b.viii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded			
	1. Assemble Rapid Response Teams (hospital/home care) to facilitate patient discharge to home and assure needed home care services are in place, including, if appropriate, hospice.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.20			
	Enter Reviewer Comment								
	2. Ensure home care staff have knowledge and skills to identify and respond to patient risks for readmission, as well as to support evidence-based medicine and chronic care management.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A			
	Enter Reviewer Comment								
	3. Develop care pathways and other clinical tools for monitoring chronically ill patients, with the goal of early identification of potential instability and intervention to avoid hospital transfer.	3/31/2017	3/31/2017	Completed	Fail	N/A			
	Enter Reviewer Comment								



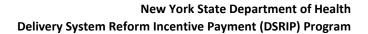
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	4. Educate all staff on care pathways and INTERACT-like principles.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	Enter Revie	wer Commen	nt					
	5. Develop Advance Care Planning tools to assist residents and families in expressing and documenting their wishes for near end of life and end of life care.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	Enter Revie	wer Commen	nt					
	6. Create coaching program to facilitate and support implementation.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	Enter Revie	wer Commen	nt					
	7. Educate patient and family/caretakers, to facilitate participation in planning of care.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	Enter Reviewer Comment							
	8. Integrate primary care, behavioral health, pharmacy, and other services into the model in order to enhance coordination of care and medication management.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.20		
	Enter Revie	wer Commen	nt					
	9. Utilize telehealth/telemedicine to enhance hospital-home care collaborations.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.20		
	Enter Revie	wer Commen	nt					
	10. Utilize interoperable EHR to enhance communication and avoid medication errors and/or duplicative services.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.20		



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Enter Revie	Enter Reviewer Comment							
11. Measure outcomes (including quality assessment/root cause analysis of transfer) in order to identify additional interventions.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.20			
Enter Reviewer Comment								
12. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A			
Enter Reviewer Comment								
Total					1.00			

	Domain 2 Pay for Reporting Project						
AV Driving	Measure	Reviewer Status	AVs Awarded				
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years		0.3333333				
	Enter Reviewer Comment						
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333				
	Enter Reviewer Comment						
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333				
	Enter Reviewer Comment						
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1				
	Enter Reviewer Comment						





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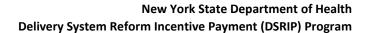
Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	1
Enter Reviewer Comment		
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Enter Reviewer Comment		
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Enter Reviewer Comment		
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
Enter Reviewer Comment		



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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter) Alliance for Better Health Care, LLC - Project 2.b.viii

PDI 90- Composite of all measures +/-Pass & Ongoing 1 Enter Reviewer Comment Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able Pass & Ongoing 1 to participate in bidirectional exchange Enter Reviewer Comment Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards Pass & Ongoing 1 Enter Reviewer Comment Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS Pass & Ongoing 1 reimbursement Enter Reviewer Comment Pass & Ongoing Potentially Avoidable Emergency Room Visits 1 Enter Reviewer Comment Potentially Avoidable Readmissions Pass & Ongoing 1 Enter Reviewer Comment Pass & Ongoing PQI 90 - Composite of all measures +/-1 Enter Reviewer Comment Primary Care - Length of Relationship - Q3 Pass & Ongoing 0.5 Enter Reviewer Comment





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Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
Enter Reviewer Comment		
Total		15.00

	Domain 2 Pay for Performance Project		
AV Driving	Measure	Reviewer Status	AVS
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Fail	0
	Enter Reviewer Comment		
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Fail	0
	Enter Reviewer Comment		
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
	Enter Reviewer Comment		
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Fail	0
	Enter Reviewer Comment		
	Children's Access to Primary Care- 12 to 24 months	Fail	0
	Enter Reviewer Comment		
	Children's Access to Primary Care- 25 months to 6 years	Fail	0
	Enter Reviewer Comment		
	Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Fail	0
	Enter Reviewer Comment		
	H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
	Enter Reviewer Comment		



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter) Alliance for Better Health Care, LLC - Project 2.b.viii

Potentially Avoidable Emergency Room Visits Fail 0 Enter Reviewer Comment Potentially Avoidable Readmissions Fail 0 Enter Reviewer Comment Primary Care - Length of Relationship - Q3 Fail 0 Enter Reviewer Comment Primary Care - Usual Source of Care - Q2 Pass & Ongoing 0.5

Total

Enter Reviewer Comment



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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 2.d.i

	Project Snapshot					
Project Domain	System Transformation Projects (Domain 2)					
Project ID	Project ID 2.d.i					
	Implementation of Patient Activation Activities to					
Project Title	Engage, Educate and Integrate the uninsured and					
	low/non-utilizing Medicaid populations into					

Payment Snapshot	
DY3, Q4 Payment Available	\$ 4,465,454
DY3, Q4 Payment Earned	\$ 3,349,091

			2.d.i Scores	heet								
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)			
	Domain 1 Organizational	Complete	5.00	5.00	100%	40%						
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		27%	1,190,788	1,190,788			
	Patient Engagement Speed	Complete	1.00	1.00	100%							
	Domain 1 Subtotal		6.00	6.00	100%	40%	27%	1,190,788	1,190,788			
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	4.00	4.00	100%	10%	7%	297,697	297,697			
Domain 2	Domain 2 Pay for Performance (P4P)	Complete	4.00	2.50	63%	50%	67%	2,976,969	1,860,606			
	Domain 2 Subtotal		8.00	6.50	81%	60%	73%	3,274,666	2,158,303			
	Total	Complete	14.00	12.50	89%	100%	100%	4,465,454	3,349,091			

Total Project 2.d.i AVs Awarded: 12.5 out of 14

Hide Reviewer Comments

	Domain 1 Project Milestones Project 2.d.i								
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded			
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A			
	Enter Reviewer Comment								



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	Module 2 - Project Implementation Speed	Ongoing	N/A	Completed	

	Domain 1 Project Prescribed Milestones Project 2.d.i									
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded				
•	1. Contract or partner with community-based organizations (CBOs) to engage target populations using PAM® and other patient activation techniques. The PPS must provide oversight and ensure that engagement is sufficient and appropriate.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A				
	Enter Reviewer Comment									
	2. Establish a PPS-wide training team, comprised of members with training in PAM® and expertise in patient activation and engagement.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A				
	Enter Reviewer Comment									
	3. Identify UI, NU, and LU "hot spot" areas (e.g., emergency rooms). Contract or partner with CBOs to perform outreach within the identified "hot spot" areas.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A				
	Enter Revie	wer Commen	nt							
	4. Survey the targeted population about healthcare needs in the PPS' region.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A				



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	Time									
	Enter Reviewer Comment									
	5. Train providers located within "hot spots" on patient activation techniques, such as shared decision-making, measurements of health literacy, and cultural competency.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A				
	Enter Revie	ewer Commen	nt							
	6. Obtain list of PCPs assigned to NU and LU enrollees from MCOs. Along with the member's MCO and assigned PCP, reconnect beneficiaries to his/her designated PCP (see outcome measurements in #10).	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A				
	Enter Reviewer Comment									
•	7. Baseline each beneficiary cohort (per method developed by state) to appropriately identify cohorts using PAM® during the first year of the project and again, at set intervals. Baselines, as well as intervals towards improvement, must be set for each cohort at the beginning of each performance period.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A				
	Enter Reviewer Comment									
	8. Include beneficiaries in development team to promote preventive care.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A				
	Enter Reviewer Comment									
	9. Measure PAM® components	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A				
	Enter Reviewer Comment									
	10. Increase the volume of non-emergent (primary, behavioral, dental) care provided to UI, NU, and LU persons.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A				
	Enter Reviewer Comment									



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 2.d.i

Print 11. Contract or partner with CBOs to develop a group of community navigators who are trained in connectivity to healthcare coverage, 3/31/2017 3/31/2017 Completed Pass & Complete N/A community healthcare resources (including for primary and preventive services) and patient education. Enter Reviewer Comment 12. Develop a process for Medicaid recipients and project participants to Pass & Complete 3/31/2017 | 3/31/2017 Completed N/A report complaints and receive customer service. Enter Reviewer Comment 13. Train community navigators in patient activation and education, including how to appropriately assist project beneficiaries using the Pass & Complete 3/31/2017 | 3/31/2017 | Completed N/A PAM®. Enter Reviewer Comment 14. Ensure direct hand-offs to navigators who are prominently placed at "hot spots," partnered CBOs, emergency departments, or community 3/31/2017 | 3/31/2017 | Completed Pass & Complete N/A events, so as to facilitate education regarding health insurance coverage, age-appropriate primary and preventive healthcare services and Enter Reviewer Comment 15. Inform and educate navigators about insurance options and Pass & Complete 3/31/2017 | 3/31/2017 | Completed N/A healthcare resources available to UI, NU, and LU populations. Enter Reviewer Comment 16. Ensure appropriate and timely access for navigators when attempting 3/31/2017 3/31/2017 Completed Pass & Complete N/A to establish primary and preventive services for a community member. Enter Reviewer Comment 17. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, to track all 3/31/2017 3/31/2017 Pass & Complete Completed N/A patients engaged in the project.



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 2.d.i

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Enter Reviewer Comment

Total 0.00

	Domain 2 Pay for Reporting Project 2.d.i		
AV Driving	Measure	Reviewer Status	AVs Awarded
	C&G CAHPS by PPS for uninsured- Getting timely appointments, care, and information	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	C&G CAHPS by PPS for uninsured- Patients' rating of the provider (or doctor)	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	C&G CAHPS by PPS for uninsured- How well providers (or doctors) communicate with patients	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	C&G CAHPS by PPS for uninsured- Helpful, courteous, and respectful office staff	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	ED use by uninsured	Pass & Ongoing	1
	Enter Reviewer Comment		
	PAM Level	Pass & Ongoing	1
	Enter Reviewer Comment		



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 2.d.i

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Use of primary and preventive care services Percent of attributed Medicaid members with no claims history for primary care and preventive services in measurement year compared to same in baseline year	Pass & Ongoing	1
Enter Reviewer Comment		
Total		4.00

	Domain 2 Pay for Performance Project 2.d.i		
AV Driving	Measure	Reviewer Status	AVS
	C&G CAHPS by PPS for uninsured- Getting timely appointments, care, and information	Fail	0
	Enter Reviewer Comment		
	C&G CAHPS by PPS for uninsured- Patients' rating of the provider (or doctor)	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	C&G CAHPS by PPS for uninsured- How well providers (or doctors) communicate with patients	Pass & Ongoing	0.25
	Enter Reviewer Comment		
	C&G CAHPS by PPS for uninsured- Helpful, courteous, and respectful office staff	Fail	0
	Enter Reviewer Comment		
	ED use by uninsured	Pass & Ongoing	1
	Enter Reviewer Comment		
	PAM Level	Pass & Ongoing	1
	Enter Reviewer Comment		
	Use of primary and preventive care services Percent of attributed Medicaid members with no claims history for	Fail	0
	Enter Reviewer Comment		
	Total		2.50



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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 3.a.i

	Project Snapshot									
Project Domain Clinical Improvement Projects (Domain 3)										
Project ID	3.a.i									
Project Title	Integration of primary care and behavioral health services									

Payment Snapshot	
DY3, Q4 Payment Available	\$ 3,047,338
DY3, Q4 Payment Earned	\$ 1,523,669

	3.a.i Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)	
	Domain 1 Organizational	Complete	5.00	5.00	100%	40%				
Domain 1	Project Implementation Speed	Complete	1.00	1.00	100%		40%	1,218,935	1,218,935	
	Patient Engagement Speed	Complete	1.00	1.00	100%					
	Domain 1 Subtotal		7.00	7.00	100%	40%	40%	1,218,935	1,218,935	
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	2.00	2.00	100%	10%	10%	304,734	304,734	
Domain 5	Domain 3 Pay for Performance Complete		7.00	0.00	0%	50%	50%	1,523,669	-	
	Domain 3 Subtotal			2.00	22%	60%	60%	1,828,403	304,734	
Total Complete			16.00	9.00	56%	100%	100%	3,047,338	1,523,669	

Total Project 3.a.i AVs Awarded: 9 out of 16

Hide Reviewer Comments

	Domain 1 Project Milestones Project 3.a.i									
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded				
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A				
	Enter Reviewer Comment									



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Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	1.00			
Enter Reviewer Comment								
Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1			
Enter Reviewer Comment								
Total								

	Domain 1 Project Prescribed Milestones Project 3.a.i Models 1, 2 and 3									
	☑ 3.a.i Model 1 ☑ 3.a.i Model 2 □ 3.a.i Model 3									
Model	AV Driving	Project Requirement and Metric/Deliverable Required Due Date Due Date Status Reviewer Status					AVs Awarded			
		 Co-locate behavioral health services at primary care practice sites. All participating primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3. 	3/31/2018	3/31/2018	Completed	Pass & Complete	1			
		Enter Reviewer Comment								
	•	Develop collaborative evidence-based standards of care including medication management and care engagement process.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A			
3.a.i Model 1		Ent	er Reviewer	Comment						
		3. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.			In Process	Pass & Ongoing	N/A			
		Ent	er Reviewer	Comment						



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		4. Use EHRs or other technical platforms to track all patients	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
		engaged in this project. Enter Reviewer Comment							
		5. Co-locate primary care services at behavioral health sites.			In Process	Pass & Ongoing	N/A		
		En	ter Reviewer	Comment					
	•	6. Develop collaborative evidence-based standards of care including medication management and care engagement process.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
		En	ter Reviewer	Comment					
3.a.i Model 2		7. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.			In Process	Pass & Ongoing	N/A		
		En	ter Reviewer	Comment					
		8. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
		Enter Reviewer Comment							
	Total 1								

Domain 3 Pay for Performance and Pay for Reporting							
AV Driving	Meas ure	Reviewer Status	AVs Awarded				
	Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5				
	P4R Measure DY3Q4						



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Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5		
P4R Measure DY3Q4				
Screening for Clinical Depression and follow-up	Pass & Ongoing	1		
P4R Measure DY3Q4				
Total				

Domain 3 Pay for Performance and Pay for Reporting							
AV Driving	Meas ure	Reviewer Status	AVs Awarded				
	Adherence to Antipsychotic Medications for People with Schizophrenia	Fail	0				
	P4P Measure DY3Q4						
	Antidepressant Medication Management - Effective Acute Phase Treatment	Fail	0				
	P4P Measure DY3Q4						
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Fail	0				
	P4P Measure DY3Q4						
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	N/A	N/A				
	P4P Measure DY3Q4						
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Fail	0				
	P4P Measure DY3Q4						
	Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Fail	0				
	P4P Measure DY3Q4						
	Follow-up after hospitalization for Mental Illness - within 30 days	Fail	0				
	P4P Measure DY3Q4						
	Follow-up after hospitalization for Mental Illness - within 7 days	Fail	0				
	P4P Measure DY3Q4						
	Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Fail	0				
	P4P Measure DY3Q4						



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

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Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Fail	0		
P4P Measure DY3Q4				
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Fail	0		
P4P Measure DY3Q4				
Total		0		



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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 3.a.iv

Project Snapshot				
Project Domain	Clinical Improvement Projects (Domain 3)			
Project ID	3.a.iv			
	Development of Withdrawal Management (e.g.,			
Project Title	ambulatory detoxification, ancillary withdrawal			
	services) capabilities and appropriate enhanced			

Payment Snapshot	
DY3, Q4 Payment Available	\$ 3,073,890
DY3, Q4 Payment Earned	\$ 1,536,945

	3.a.iv Scoresheet								
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%	40%		1,229,556	1,229,556
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		40%		
	Patient Engagement Speed	Complete	1.00	1.00	100%				
	Domain 1 Subtotal		6.00	6.00	100%	40%	40%	1,229,556	1,229,556
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	2.00	2.00	100%	10%	10%	307,389	307,389
Domain 5	Domain 3 Pay for Performance (P4P)	Complete	7.00	0.00	0%	50%	50%	1,536,945	-
Domain 2 Subtotal		9.00	2.00	22%	60%	60%	1,844,334	307,389	
	Total	Complete	15.00	8.00	53%	100%	100%	3,073,890	1,536,945

Total Project 3.a.iv AVs Awarded: 8 out of 15

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Domain 1 Project Milestones Project 3.a.iv						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A
	Enter Reviewer Comment					



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	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	0.00	
	Enter Reviewer Comment						
	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1	
	Enter Reviewer Comment						
Total					1.00		

	Domain 1 Project Prescribed Milestones Project 3.a.iv							
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded		
	1. Develop community-based addiction treatment programs that include outpatient SUD sites with PCP integrated teams, and stabilization services including social services.	9/30/2017	9/30/2017	Completed	Pass & Complete	N/A		
	Enter Reviewer Comment							
	2. Establish referral relationships between community treatment programs and inpatient detoxification services with development of referral protocols.	9/30/2017	9/30/2017	Completed	Pass & Complete	N/A		
	Enter Revie							
•	3. Include a project medical director, board certified in addiction medicine, with training and privileges for use of buprenorphine and buprenorphine/naltrexone as well as familiarity with other withdrawal management agents.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	Enter Reviewer Comment							



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•	4. Identify and link to providers approved for outpatient medication management of opioid addiction who agree to provide continued maintenance therapy and collaborate with the treatment program and care manager. These may include practices with collocated behavioral health services, opioid treatment programs or outpatient SUD clinics.	9/30/2017	9/30/2017	Completed	Pass & Complete	N/A	
	Enter Revie	wer Commen	t				
	5. Develop community-based withdrawal management (ambulatory detoxification) protocols based upon evidence based best practices and	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	Enter Reviewer Comment						
	6. Develop care management services within the SUD treatment program.	9/30/2017	9/30/2017	Completed	Pass & Complete	N/A	
	Enter Reviewer Comment						
	7. Form agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.	9/30/2017	9/30/2017	Completed	Pass & Complete	N/A	
	Enter Reviewer Comment						
	8. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
Enter Reviewer Comment							
	Total						

	Domain 3 Pay for Performance and Pay for Reporting					
AV Driving	Measure	Reviewer Status	AVs Awarded			
	Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5			



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<u> </u>	Fillit.					
	P4R Measure DY3Q4					
	Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5			
	P4R Measure DY3Q4					
	Screening for Clinical Depression and follow-up	Pass & Ongoing	1			
	P4R Measure DY3Q4					
	Total		2			

	Domain 3 Pay for Performance and Pay for Reporting					
AV Driving	Measure	Reviewer Status	AVs Awarded			
	Adherence to Antipsychotic Medications for People with Schizophrenia	Fail	0			
	P4P Measure DY3Q4					
	Antidepressant Medication Management - Effective Acute Phase Treatment	Fail	0			
	P4P Measure DY3Q4					
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Fail	0			
	P4P Measure DY3Q4					
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	N/A	N/A			



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P4P Measure DY3Q4		
Diabetes Monitoring for People with Diabetes and Schizophrenia	Fail	0
P4P Measure DY3Q4		
Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Fail	0
P4P Measure DY3Q4		
Follow-up after hospitalization for Mental Illness - within 30 days	Fail	0
P4P Measure DY3Q4		
Follow-up after hospitalization for Mental Illness - within 7 days	Fail	0
P4P Measure DY3Q4		
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Fail	0
P4P Measure DY3Q4		
Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Fail	0
P4P Measure DY3Q4		
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Fail	0
P4P Measure DY3Q4		0
Total		0



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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 3.d.ii

	Project Snapshot					
Project Domain	Clinical Improvement Projects (Domain 3)					
Project ID	3.d.ii					
Project Title	Expansion of asthma home-based self- management program					

Payment Snapshot	
DY3, Q4 Payment Available	\$ 2,466,681
DY3, Q4 Payment Earned	\$ 2,419,696

	3.d.ii Scoresheet															
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)							
	Domain 1 Organizational	Complete	5.00	5.00	100%	40%										
Domain 1	Project Implementation Speed	Complete	1.00	0.67	67%		40%	986,672	939,688							
	Patient Engagement Speed	Complete	1.00	1.00	100%											
	Domain 1 Subtotal		7.00	6.67	95%	40%	40%	986,672	939,688							
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	4.00	4.00	100%	10%	10%	246,668	246,668							
Domain 5	Domain 3 Pay for Performance (P4P)	Complete	2.00	2.00	100%	50%	50%	1,233,340	1,233,340							
	Domain 2 Subtotal		6.00	6.00	100%	60%	60%	1,480,009	1,480,009							
	Total	Complete	13.00	12.67	97%	100%	100%	2,466,681	2,419,696							

Total Project 3.d.ii AVs Awarded: 12.67 out of 13

Hide Reviewer Comments

	Domain 1 Project Milestones Project 3.d.ii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A	
	Enter Reviewer Comment						



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Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	

	Domain 1 Project Prescribed Milestones Project 3.d.ii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
	1. Expand asthma home-based self-management program to include home environmental trigger reduction, self-monitoring, medication use, and medical follow-up.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.33	
	Enter Reviewer Comment						
	2. Establish procedures to provide, coordinate, or link the client to resources for evidence-based trigger reduction interventions. Specifically, change the patient's indoor environment to reduce exposure	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	Enter Reviewer Comment						
	3. Develop and implement evidence-based asthma management guidelines.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	Enter Reviewer Comment						



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4. Implement training and asthma self-management education services, including basic facts about asthma, proper medication use, identification and avoidance of environmental exposures that worsen asthma, self-monitoring of asthma symptoms and asthma control, and using written asthma action plans.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
Enter Revie	wer Commen	nt				
5. Ensure coordinated care for asthma patients includes social services and support.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.33	
Enter Reviewer Comment						
6. Implement periodic follow-up services, particularly after ED or hospital visit occurs, to provide patients with root cause analysis of what happened and how to avoid future events.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
Enter Reviewer Comment						
7. Ensure communication, coordination, and continuity of care with Medicaid Managed Care plans, Health Home care managers, primary care providers, and specialty providers.	3/31/2018	3/31/2018	Completed	Fail	0.00	
Enter Reviewer Comment						
8. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
Enter Reviewer Comment						
Total						

	Domain 3 Pay for Performance and Pay for Reporting					
AV Driving	Measure	Reviewer Status	AVs Awarded			
	Asthma Medication Ratio (5 – 64 Years)	Pass & Ongoing	1			



Print	Alliance for Better Health Care, LLC - Pro	oject 3.a.ii
P4R Measure DY3Q4		
Medication Management for People with Asthma (5 - 64 years) - 50% of Treatment days covered	Pass & Ongoing	0.5
P4R Measure DY3Q4		
Medication Management for People with Asthma (5 - 64 years) - 75% of Treatment days covered	Pass & Ongoing	0.5
P4R Measure DY3Q4		
Pediatric Quality Indicator # 14 Pediatric Asthma ±	Pass & Ongoing	1
P4R Measure DY3Q4		
Prevention Quality Indicator # 15 Younger Adult Asthma ±	Pass & Ongoing	1
P4R Measure DY3Q4		
Total		4.00

Domain 3 Pay for Performance and Pay for Reporting					
AV Driving	Measure	Reviewer Status	AVS		
	Asthma Medication Ratio (5 – 64 Years)	Pass & Ongoing	1		
P4P Measure DY3Q4					
	Medication Management for People with Asthma (5 - 64 years) - 50% of Treatment days covered	Pass & Ongoing	0.5		
	P4P Measure DY3Q4				
	Medication Management for People with Asthma (5 - 64 years) - 75% of Treatment days covered	Pass & Ongoing	0.5		
P4P Measure DY3Q4					
Total					



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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 3.g.i

Project Snapshot					
Project Domain Clinical Improvement Projects (Domain 3)					
Project ID 3.g.i					
Project Title	Integration of palliative care into the PCMH model				

Payment Snapshot	
DY3, Q4 Payment Available	\$ 2,801,871
DY3, Q4 Payment Earned	\$ 2,695,133

3.g.i Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%				
Domain 1	Project Implementation Speed	Complete	1.00	0.00	0%	40%	27%	747,166	640,428
	Patient Engagement Speed	Complete	1.00	1.00	100%				
	Domain 1 Subtotal		7.00	6.00	86%	40%	27%	747,166	640,428
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	5.00	5.00	100%	10%	73%	2,054,705	2,054,705
Domain 5	Domain 3 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	50%	0%		
	Domain 2 Subtotal			5.00	100%	60%	73%	2,054,705	2,054,705
	Total	Complete	12.00	11.00	92%	100%	100%	2,801,871	2,695,133

Total Project 3.g.i AVs Awarded: 11 out of 12

Hide Reviewer Comments

	Domain 1 Project Milestones Project 3.g.i							
AV Driving	Project Requirement and Metric/Deliverable		Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded		
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A		
	Enter Reviewer Comment							



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Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	
				_

Domain 1 Project Prescribed Milestones Project 3.g.i							
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
	1. Integrate Palliative Care into appropriate participating PCPs that have, or will have, achieved NCQA PCMH and/or APCM certification.	3/31/2018	3/31/2018	Completed	Fail	0.00	
	2. Develop partnerships with community and provider resources including Hospice to bring the palliative care supports and services into the	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	3. Develop and adopt clinical guidelines agreed to by all partners including services and eligibility.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	4. Engage staff in trainings to increase role-appropriate competence in palliative care skills and protocols developed by the PPS.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A	
	5. Engage with Medicaid Managed Care to address coverage of services.	3/31/2018	3/31/2018	Completed	Fail	0.00	



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Print			Alliance for	Better Health Care, LLC -	Project 3.g.i
6. Use EHRs or other IT platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
Total					0.00

Domain 3 Pay for Performance and Pay for Reporting Project 3.g.i (all Milestones are P4R in DY2)						
AV Driving	Measure	Reviewer Status	AVs Awarded			
	Percentage of members who remained stable or demonstrated improvement in pain	Pass & Ongoing	1			
	Advanced Directives – Talked about Appointing for Health Decisions	Pass & Ongoing	1			
	Percentage of members whose pain was not controlled ±	Pass & Ongoing	1			
	Depressive feelings - percentage of members who experienced some depression feeling ±	Pass & Ongoing	1			
	Percentage of members who had severe or more intense daily pain ±	Pass & Ongoing	1			
	Total		5.00			



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 4.a.iii

	Project Snapshot				
Project Domain Domain 4: Population-wide Projects: New York's					
Project ID	4.a.iii				
Project Title	Strengthen Mental Health and Substance Abuse Infrastructure Across Systems				

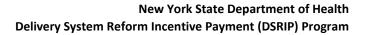
Payment Snapshot				
DY3, Q4 Payment Available	\$	1,731,144		
DY3, Q4 Payment Earned	\$	1,731,144		

	4.a.iii Scoresheet								
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%	40%	40%	692,458	
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%				692,458
	Patient Engagement Speed	N/A	0.00	0.00	0%				
Domain 1 Subtotal			5.00	5.00	100%	40%	40%	692,458	692,458
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	11.00	11.00	100%	60%	60%	1,038,687	1,038,687
Domain 4	Domain 4 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 4 Subtotal			11.00	100%	60%	60%	1,038,687	1,038,687
	Total	Complete	16.00	16.00	100%	100%	100%	1,731,144	1,731,144

Total Project 4.a.iii AVs Awarded: 16 out of 16

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	Domain 4 Pay for Performance and Pay for Reporting Project 4.a.iii (all Milestones are P4R in DY2)					
AV Driving	Measure	Reviewer Status	AVs Awarded			
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1			
	Enter Reviewer Comment					





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	Age-adjusted suicide death rate per 100,000	Pass & Ongoing	1			
	Enter Reviewer Comment					
	Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1			
	Enter Reviewer Comment					
	Percentage of premature death (before age 65 years)	Pass & Ongoing	1			
	Enter Reviewer Comment					
	Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1			
	Enter Reviewer Comment					
	Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1			
	Enter Reviewer Comment					
	Age-adjusted percentage of adult binge drinking during the past month	Pass & Ongoing	1			
	Enter Reviewer Comment					
	Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1			
	Enter Reviewer Comment					
	Age-adjusted percentage of adults with poor mental health for 14 or more days in the last month	Pass & Ongoing	1			
	Enter Reviewer Comment					



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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 4.a.iii

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Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1		
Enter Reviewer Comment				
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1		
Enter Reviewer Comment				
Total				



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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 4.b.i

Project Snapshot						
Project Domain Domain 4: Population-wide Projects: New York'						
Project ID	4.b.i					
	Promote Tobacco Use Cessation, especially among					
Project Title	low SES populations and those with poor mental					
	health					

Payment Snapsh	ot	
DY3, Q4 Payment Available	\$	1,990,816
DY3, Q4 Payment Earned	\$	1,990,816

	4.b.i Scoresheet								
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%	40%	40%	796,326	796,326
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	N/A	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	40%	40%	796,326	796,326
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	17.00	17.00	100%	60%	60%	1,194,490	1,194,490
Domain 4	Domain 4 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
Domain 4 Subtotal			17.00	17.00	100%	60%	60%	1,194,490	1,194,490
	Total	Complete	22.00	22.00	100%	100%	100%	1,990,816	1,990,816

Total Project 4.b.i AVs Awarded: 22 out of 22

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Domain 4 Pay for Performance and Pay for Reporting Project 4.b.i (all Milestones are P4R in DY2)						
AV Driving	Measure	Reviewer Status	AVs Awarded			
	Percentage of premature death (before age 65 years)	Pass & Ongoing	1			
	Enter Reviewer Comment					



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Time		
Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1
Enter Reviewer Comment		
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1
Enter Reviewer Comment		
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
Enter Reviewer Comment		
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1
Enter Reviewer Comment		
Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of adults who are obese	Pass & Ongoing	1
Enter Reviewer Comment		



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Percentage of children and adolescents who are obese	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of cigarette smoking among adults	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of adults who receive a colorectal cancer screening based on the most recent guidelines - Aged 50-75 years	Pass & Ongoing	1
Enter Reviewer Comment		
Asthma emergency department visit rate per 10,000	Pass & Ongoing	1
Enter Reviewer Comment		
Asthma emergency department visit rate per 10,000 - Aged 0-4 years	Pass & Ongoing	1
Enter Reviewer Comment		
Age-adjusted heart attack hospitalization rate per 10,000	Pass & Ongoing	1
Enter Reviewer Comment		
Rate of hospitalizations for short-term complications of diabetes per 10,000 - Aged 6- 17 years	Pass & Ongoing	1
Enter Reviewer Comment		
Rate of hospitalizations for short-term complications of diabetes per 10,000 – Aged 18+ years	Pass & Ongoing	1
Enter Reviewer Comment		



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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)

Alliance for Better Health Care, LLC - Project 4.b.i

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Total