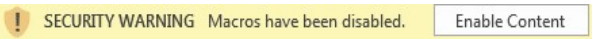
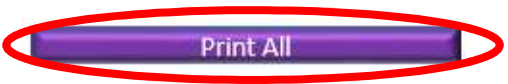
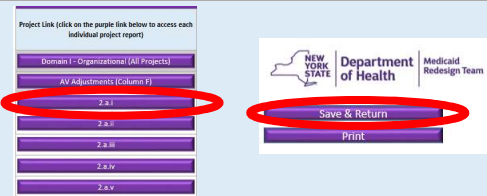
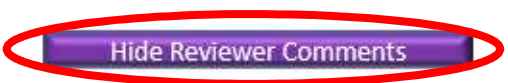


*Achievement Value (AV) Scorecard
 Westchester Medical Center*

General Instructions		
Step	Description/Link	Image
1. Enable Content	Click "Enable Content" at the top of the screen to enable macros.	
2. Review AV Scorecard Overview	The AV scorecard Overview is a summary of the report Click to Access AV Scorecard Overview	

Functionality		
Step	Description/Link	Image
1. Print	All tabs include a print button in the upper left hand corner. The AV Scorecard Overview tab also includes a "Print All" button which will print all relevany reports.	
2. Access Detailed Project Reports and return to AV Scorecard Overview	The AV Scorecard Overview tab is the landing page from which detailed project reports can be viewed. From the AV Scorecard Overview" click the relevant project button to access the project tab. From the project tab click "Save and Return" to access the AV Scorecard Overview	
3. Show or Hide reviewer comments	Each project tab includes a Show/Hide Reviewer Comments button on the left hand side of the screen. Click "Show Reviewer Comments" to show comments and "Hide Reviewer Comments" to hide comments.	



[Print Summary](#)

[Print All](#)

*Achievement Value (AV) Scorecard
Westchester Medical Center*

PPS Information

Quarter	DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
PPS	Westchester Medical Center
PPS Number	21

Achievement Value (AV) Scorecard Summary

Project Link (click on the purple link below to access each individual project report)	AV Data				Payment Data	
	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	DY3, Q4 Payment Available	DY3, Q4 Payment Earned
Domain I Organizational (All Projects)	5.00	5.00	0.00	5.00	<i>Organizational funds are embedded within each project's payment</i>	
2.a.i	29.00	24.80	0.00	24.80	\$ 7,194,812	\$ 4,755,143
2.a.iii	30.00	25.68	0.00	25.68	\$ 5,910,024	\$ 3,891,001
2.a.iv	30.00	26.08	0.00	26.08	\$ 6,937,855	\$ 4,673,416
2.b.iv	30.00	26.08	0.00	26.08	\$ 5,524,588	\$ 3,721,424
2.d.i	14.00	12.00	0.00	12.00	\$ 6,395,932	\$ 5,045,680
3.a.i	16.00	11.00	0.00	11.00	\$ 3,302,281	\$ 2,146,483
3.a.ii	16.00	11.50	0.00	11.50	\$ 3,169,143	\$ 2,150,490
3.c.i	12.00	12.00	0.00	12.00	\$ 2,569,576	\$ 2,569,576
3.d.iii	12.00	11.00	0.00	11.00	\$ 2,655,228	\$ 1,991,421



Department of Health

Medicaid Redesign Team

New York State Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program

*Achievement Value (AV) Scorecard
Westchester Medical Center*

Print Summary

Print All

4.b.i	22.00	22.00	0.00	22.00	\$ 1,970,008	\$ 1,970,008
4.b.ii	22.00	22.00	0.00	22.00	\$ 1,456,093	\$ 1,456,093
AV Adjustments (Column F)						
Total	233.00	204.15	0.00	204.15	\$ 47,085,541	\$ 34,370,734



Save & Return

Print

Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Westchester Medical Center - Domain 1 Organizational AVs

Domain I Organizational Scoresheet						
Domain I Organizational	Review Status	AVs Available	AVs Awarded	Adjustments	Net AVs	AV Percentage
Workforce Strategy	Complete	1.00	1.00	0.00	1.00	100%
Section 01 - Budget	Complete	1.00	1.00	0.00	1.00	100%
Section 02 - Governance	Complete	1.00	1.00	0.00	1.00	100%
Section 03 - Financial Sustainability	Complete	1.00	1.00	0.00	1.00	100%
Section 04 - Cultural Competency & Health Literacy	Complete	1.00	1.00	0.00	1.00	100%
Section 05 - IT Systems and Processes	Complete	N/A	N/A	N/A	N/A	N/A
Section 06 - Performance Reporting	Complete	N/A	N/A	N/A	N/A	N/A
Section 07 - Practitioner Engagement	Complete	N/A	N/A	N/A	N/A	N/A
Section 08 - Population Health Management	Complete	N/A	N/A	N/A	N/A	N/A
Section 09 - Clinical Integration	Complete	N/A	N/A	N/A	N/A	N/A
Section 10 - General Project Reporting	Complete	N/A	N/A	N/A	N/A	N/A

Workforce Strategy						
Workforce Strategy Budget Updates	●					
	●	Workforce Strategy Spending (Baseline)	Ongoing	N/A	Completed	



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Westchester Medical Center - Domain 1 Organizational AVs

	●						
Additional Workforce Strategy Budget Updates (non AV-driving)	●	1. Define target workforce state (in line with DSRIP program's goals)	N/A	N/A	In Process	Pass & Ongoing	1
	●	2. Create a workforce transition roadmap for achieving defined target workforce	12/31/2016	N/A	Completed	Pass & Complete	
	●	3. Perform detailed gap analysis between current state assessment of workforce and projected future state	3/31/2017	N/A	Completed	Pass & Complete	
	●	4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements	6/30/2016	N/A	Completed	Pass & Complete	
	●	5. Develop training strategy	3/31/2017	N/A	Completed	Pass & Complete	
	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Westchester Medical Center - Domain 1 Organizational AVs)

Additional Workforce Strategy Topic Areas	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process		N/A		
	●	Roles and Responsibilities	N/A	N/A	In Process				
	●	Key Stakeholders	N/A	N/A	In Process				
	●	IT Expectations	N/A	N/A	In Process				
	●	Progress Reporting	N/A	N/A	In Process				
	Total							1	

Section 01 - Budget							
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
	●	Module 1.1 - PPS Budget Report (Baseline)	Ongoing	N/A	Completed	Pass & Complete	
	●	Module 1.2 - PPS Budget Report (Quarterly)	Ongoing	N/A	In Process	Pass & Ongoing	



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Westchester Medical Center - Domain 1 Organizational AVs

Quarterly Project Reports, Project Budget and Flow of	●						1
	●	Module 1.3 - PPS Flow of Funds (Baseline)	Ongoing	N/A	Completed		
	●						
	●						
	●	Quarterly Progress Reports	N/A	N/A	In Process		
	●						

Section 02 - Governance

Governance Structure Updates	●	1. Finalize governance structure and sub-committee structure	9/30/2016	N/A	Completed	
	●	2. Establish a clinical governance structure, including clinical quality committees for each DSRIP project	12/31/2015	N/A	Completed	
	●	3. Finalize bylaws and policies or Committee Guidelines where applicable	9/30/2015	N/A	Completed	



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Westchester Medical Center - Domain 1 Organizational AVs

Governance Process Update	●	4. Establish governance structure reporting and monitoring processes	12/31/2015	N/A	Completed	Pass & Complete		
Additional Governance Milestones (non AV-driving)	●	5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services,	6/30/2016	N/A	Completed	Pass & Complete	N/A	
	●	6. Finalize partnership agreements or contracts with CBOs	3/31/2016	N/A	Completed	Pass & Complete		
	●	7. Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and	12/31/2016	N/A	Completed	Pass & Complete		
	●	8. Finalize workforce communication and engagement plan	3/31/2017	N/A	Completed	Pass & Complete		
	●	9. Inclusion of CBOs in PPS Implementation	3/31/2016	N/A	Completed	Pass & Complete		
	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing		

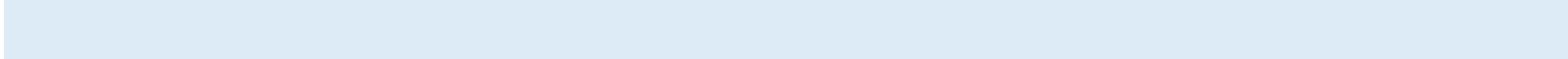


Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Westchester Medical Center - Domain 1 Organizational AVs

Additional Governance Topic Areas	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	
	●	Roles and Responsibilities	N/A	N/A	In Process	
	●	Key Stakeholders	N/A	N/A	In Process	
	●	IT Expectations	N/A	N/A	In Process	
	●	Progress Reporting	N/A	N/A	In Process	



Section 03 - Financial Sustainability



	●	1. Finalize PPS finance structure, including reporting structure	12/31/2015	N/A	Completed	
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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Westchester Medical Center - Domain 1 Organizational AVs

Financial Stability Update	●	2. Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	3/31/2016	N/A	Completed	Pass & Complete
	●	3. Finalize Compliance Plan consistent with New York State Social Services Law 363-d	12/31/2015	N/A	Completed	Pass & Complete
	●	4. Develop a Value Based Needs Assessment "VNA"	3/31/2017	N/A	Completed	Pass & Complete
Additional Financial Stability Topic Areas	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing
	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing
	●	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing
	●	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Westchester Medical Center - Domain 1 Organizational AVs

●						Pass & Ongoing	
	IT Expectations	N/A	N/A	In Process			
●						Pass & Ongoing	
●	Progress Reporting	N/A	N/A	In Process			
Total							1

Section 04 - Cultural Competency & Health Literacy							
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
Cultural Competency /Health Literacy	●	1. Finalize cultural competency / health literacy strategy.	12/31/2015	N/A	Completed	Pass & Complete	1
	●	2. Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate material).	6/30/2016	N/A	Completed	Pass & Complete	
	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Westchester Medical Center - Domain 1 Organizational AVs

Additional Cultural Competency /Health Literacy Topic Areas	●						
	●	Roles and Responsibilities	N/A	N/A	In Process		N/A
	●	Key Stakeholders	N/A	N/A	In Process		
	●	IT Expectations	N/A	N/A	In Process		
	●	Progress Reporting	N/A	N/A	In Process		

Section 05 - IT Systems and Processes

	●	1. Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	12/31/2016	N/A	Complete	
	●	2. Develop an IT Change Management Strategy.	12/31/2016	N/A	Complete	



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Westchester Medical Center - Domain 1 Organizational AVs

IT Systems and Processes	●						
	●	3. Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network	12/31/2016	N/A	Complete	Pass & Complete	N/A
	●	4. Develop a specific plan for engaging attributed members in Qualifying Entities	12/31/2016	N/A	Complete	Pass & Complete	
	●	5. Develop a data security and confidentiality plan.	6/30/2016	N/A	Complete	Pass & Complete	
Additional IT Systems and Processes Topic Areas	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	●	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	N/A
	●	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Westchester Medical Center - Domain 1 Organizational AVs

●	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
Total						0

Section 06 - Performance Reporting							
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
Performance Reporting	●	1. Establish reporting structure for PPS-wide performance reporting and communication.	9/30/2016	N/A	Completed	Pass & Complete	N/A
Performance Reporting	●	2. Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	6/30/2016	N/A	Completed	Pass & Complete	N/A
	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	●	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Westchester Medical Center - Domain 1 Organizational AVs

Additional Performance Reporting Topic Areas	●						N/A
	●	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
	●	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
●	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing		
Total						0	

Section 07 - Practitioner Engagement							
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
Practitioner Engagement	●	1. Develop Practitioners communication and engagement plan.	3/31/2016	N/A	Completed	Pass & Complete	N/A
	●	2. Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.	6/30/2016	N/A	Completed	Pass & Complete	
	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Westchester Medical Center - Domain 1 Organizational AVs

Additional Practitioner Engagement Topic Areas	●						
	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process		
	●	Roles and Responsibilities	N/A	N/A	In Process		
	●	Key Stakeholders	N/A	N/A	In Process		N/A
	●	IT Expectations	N/A	N/A	In Process		
	●	Progress Reporting	N/A	N/A	In Process		

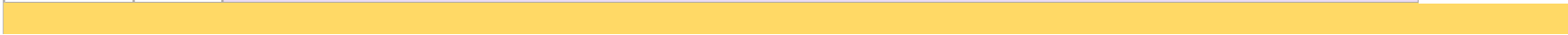
Section 08 - Population Health Management

Population	●	1. Develop population health management roadmap.	N/A	N/A	In Process		N/A
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Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Westchester Medical Center - Domain 1 Organizational AVs

Health	●	2. Finalize PPS-wide bed reduction plan.	N/A	N/A	In Process		N/A
Additional Population Health Topic Areas	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process		
	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process		
	●	Roles and Responsibilities	N/A	N/A	In Process		
	●	Key Stakeholders	N/A	N/A	In Process		N/A
●	IT Expectations	N/A	N/A	In Process			
●	Progress Reporting	N/A	N/A	In Process			





Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Westchester Medical Center - Domain 1 Organizational AVs

Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
Clinical Integration	●	1. Perform a clinical integration 'needs assessment'.	12/31/2016	N/A	Completed	Pass & Complete	N/A
	●	2. Develop a Clinical Integration strategy.	12/31/2016	N/A	Completed	Pass & Complete	N/A
Additional Clinical Integration Topic Areas	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	N/A
	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	●	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
	●	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
	●	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
	●	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center AV Adjustments

AV Adjustment Scoresheet								
Adjustment	AVs Per Project	Total Projects Selected	Total AVs Available	Total AVs Awarded		Adjusted AVs	Net AVs Awarded	
				Net Awarded	Percentage AV		Net Awarded	Percentage AV
Organizational Adjustments (applied to all projects)	5.00	11.00	55.00	55.00	100%	0.00	55.00	100%
Project Adjustments (applied to one project only)	Various	11.00	178.00	149.15	84%	0.00	149.15	84%
Total			233.00	204.15	88%	0.00	204.15	88%

No AV Adjustments	
●	Please note that there are no AV adjustments for Westchester Medical Center in DY2, Q1





Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.i

Payment Snapshot	
DY3, Q4 Payment Available	\$ 7,194,812
DY3, Q4 Payment Earned	\$ 4,755,143

2.a.i Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	40%	27%	1,918,617	1,827,254
	Project Implementation Speed	Complete	1.00	0.71	71%				
	Patient Engagement Speed	N/A	0.00	0.00	0%				
Domain 1 Subtotal			6.00	5.71	95%	40%	27%	1,918,617	1,827,254
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	10%	7%	479,654	479,654
	Domain 2 Pay for Performance (P4P)	Complete	8.00	4.08	51%	50%	67%	4,796,541	2,448,235
Domain 2 Subtotal			23.00	19.08	83%	60%	73%	5,276,196	2,927,889
Total			29.00	24.80	86%	100%	100%	7,194,812	4,755,143

Total Project 2.a.i AVs Awarded: 24.8 out of 29

Domain 1 Project Milestones Project 2.a.i						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A		Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.i

●	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	0.71
	<i>Enter Reviewer Comment</i>					
Total						0.71

Domain 1 Project Prescribed Milestones Project 2.a.i						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.14
<i>Enter Reviewer Comment</i>						
●	2. Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.	3/31/2017	3/31/2017	In Process	Pass & Complete	N/A
<i>Enter Reviewer Comment</i>						
●	3. Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.	3/31/2017	3/31/2017	In Process	Pass & Complete	N/A
<i>Enter Reviewer Comment</i>						
●	4. Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	Completed	Pass & Complete	



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.i

<i>Enter Reviewer Comment</i>						
●	5. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.14
<i>Enter Reviewer Comment</i>						
●	6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.14
<i>Enter Reviewer Comment</i>						
●	7. Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.	3/31/2018	3/31/2018	Completed	Fail	0.00
<i>Enter Reviewer Comment</i>						
●	8. Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.			In Process	Pass & Ongoing	N/A
<i>Enter Reviewer Comment</i>						
●	9. Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	3/31/2017	3/31/2017	In Process	Pass & Complete	N/A
<i>Enter Reviewer Comment</i>						
●	10. Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.	3/31/2018	3/31/2018	Completed	Fail	0.00
<i>Enter Reviewer Comment</i>						



*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.i*

●	11. Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as	3/31/2018	3/31/2018	Completed		0.14

Domain 2 Pay for Reporting - Project 2.a.i

●	Adult Access to Preventive or Ambulatory Care - 20 to 44 years					0.3333333
◐						0.3333333
◐						0.3333333
◐						1
◐						0.25



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter) Westchester Medical Center - Project 2.a.i

	Enter Reviewer Comment		
		Pass & Ongoing	0.25
	Enter Reviewer Comment		
		Pass & Ongoing	0.25
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	PDI 90- Composite of all measures +/-	Pass & Ongoing	1
	Enter Reviewer Comment		
	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.i

	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	0.5
	Enter Reviewer Comment		
		Pass & Ongoing	0.5
	Enter Reviewer Comment		
		Pass & Ongoing	0.5
Total			15.00



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.i

Domain 2 Pay for Performance - Project 2.a.i		
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	0
		0
		0.3333333
		0
		0.25
		0
		0
		0
		0
		1
		0
		1
		1
		0
		0.5



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.iii

Project Snapshot	
Project Domain	System Transformation Projects (Domain 2)
Project ID	2.a.iii
Project Title	Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access

Payment Snapshot	
DY3, Q4 Payment Available	\$ 5,910,024
DY3, Q4 Payment Earned	\$ 3,891,001

2.a.iii Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	40%	27%	1,576,006	1,485,949
	Project Implementation Speed	Complete	1.00	0.60	60%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			7.00	6.60	94%	40%	27%	1,576,006	1,485,949
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	10%	7%	394,002	394,002
	Domain 2 Pay for Performance (P4P)	Complete	8.00	4.08	51%	50%	67%	3,940,016	2,011,050
Domain 2 Subtotal			23.00	19.08	83%	60%	73%	4,334,018	2,405,052
Total			30.00	25.68	86%	100%	100%	5,910,024	3,891,001

Total Project 2.a.iii AVs Awarded: 25.68 out of 30

Domain 1 Project Milestones Project 2.a.iii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	Completed	Pass & Ongoing	N/A
<i>Enter Reviewer Comment</i>						



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.iii

●	Module 2 - Project Implementation Speed	Ongoing	N/A	Completed	Pass & Ongoing	0.60
	<i>Enter Reviewer Comment</i>					
●					Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>					
Total						1.60

Domain 1 Project Prescribed Milestones - Project 2.a.iii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. Develop a Health Home At-Risk Intervention Program, utilizing participating HHs as well as PCMH/APC PCPs in care coordination within the program.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
<i>Enter Reviewer Comment</i>						
●	2. Ensure all primary care providers participating in the project meet NCQA (2011) accredited Patient Centered Medical Home, Level 3 standards and will achieve NCQA 2014 Level 3 PCMH and/or Advanced Primary Care accreditation by Demonstration Year (DY) 3.	3/31/2018	3/31/2018	Completed	Fail	0.00
<i>Enter Reviewer Comment</i>						
●	3. Ensure that all participating safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.20
<i>Enter Reviewer Comment</i>						



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.iii

●	4. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.	3/31/2018	3/31/2018	Completed	Fail	0.00
<i>Enter Reviewer Comment</i>						
●	5. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.20
<i>Enter Reviewer Comment</i>						
●	6. Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.20
<i>Enter Reviewer Comment</i>						
●	7. Establish partnerships between primary care providers and the local Health Home for care management services. This plan should clearly delineate roles and responsibilities for both parties.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
<i>Enter Reviewer Comment</i>						
●	8. Establish partnerships between the primary care providers, in concert with the Health Home, with network resources for needed services. Where necessary, the provider will work with local government units (such as SPOAs and public health departments).	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
<i>Enter Reviewer Comment</i>						
●	9. Implement evidence-based practice guidelines to address risk factor reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural and linguistic needs of the population.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
<i>Enter Reviewer Comment</i>						
Total						0.60



*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.iii*

Domain 2 Pay for Reporting Project 2.a.iii		
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	0.3333333
		0.3333333
		0.3333333
		1
		0.25
		0.25
		0.25



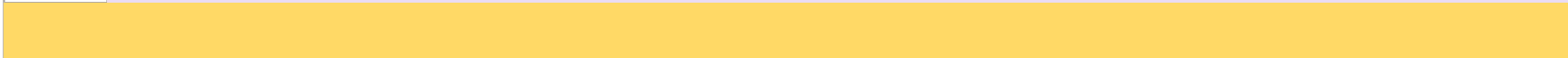
Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter) Westchester Medical Center - Project 2.a.iii

●	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	PDI 90- Composite of all measures +/-	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			



*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.iii*

	Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement		1
			1
			1
			1
			0.5
			0.5





Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.iv

Project Snapshot	
Project Domain	System Transformation Projects (Domain 2)
Project ID	2.a.iv
Project Title	Create a medical village using existing hospital infrastructure

Payment Snapshot	
DY3, Q4 Payment Available	\$ 6,937,855
DY3, Q4 Payment Earned	\$ 4,673,416

2.a.iv Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	40%	27%	1,850,095	1,850,095
	Project Implementation Speed	Complete	1.00	1.00	100%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			7.00	7.00	100%	40%	27%	1,850,095	1,850,095
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	10%	7%	462,524	462,524
	Domain 2 Pay for Performance (P4P)	Complete	8.00	4.08	51%	50%	67%	4,625,236	2,360,798
Domain 2 Subtotal			23.00	19.08	83%	60%	73%	5,087,760	2,823,321
Total			30.00	26.08	87%	100%	100%	6,937,855	4,673,416

Total Project 2.a.iv AVs Awarded: 26.08 out of 30

Domain 1 Project Milestones Project 2.a.iv						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A
Enter Reviewer Comment						



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.iv

●	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	1.00	
	<i>Enter Reviewer Comment</i>					Pass & Ongoing	1
●	<i>Enter Reviewer Comment</i>						
Total						2.00	

Domain 1 Project Prescribed Milestones - Project 2.a.iv						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. Convert outdated or unneeded hospital capacity into an outpatient services center, stand-alone emergency department/urgent care center or other healthcare-related purpose.			In Process	Pass & Ongoing	N/A
<i>Enter Reviewer Comment</i>						
●	2. Provide a detailed timeline documenting the specifics of bed reduction and rationale. Specified bed reduction proposed in the project must include active or "staffed" beds.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
<i>Enter Reviewer Comment</i>						
●	3. Ensure that all participating PCPs meet NCQA 2014 Level 3 PCMH accreditation and/or meet state-determined criteria for Advanced Primary Care Models by the end of DSRIP Year 3.	3/31/2018	3/31/2018	Completed	Pass & Complete	1.00
<i>Enter Reviewer Comment</i>						



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.iv

●	4. Ensure that all safety net providers participating in Medical Villages are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.			In Process		N/A
	<i>Enter Reviewer Comment</i>					
◐	<i>Enter Reviewer Comment</i>					
●	6. Ensure that EHR systems used in Medical Villages meet Meaningful Use Stage 2			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
●	7. Ensure that services which migrate to a different setting or location (clinic, hospitals, etc.) are supported by the comprehensive community needs assessment.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					

Domain 2 Pay for Reporting Project 2.a.iv			
AV Driving	Measure	Reviewer Status	AVs Awarded
●	Adult Access to Preventive or Ambulatory Care - 20 to 44 years		0.3333333
<i>Enter Reviewer Comment</i>			



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.iv

	Enter Reviewer Comment		
		Pass & Ongoing	0.3333333
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	0.25
	Enter Reviewer Comment		
		Pass & Ongoing	0.25
	Enter Reviewer Comment		
		Pass & Ongoing	0.25
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	

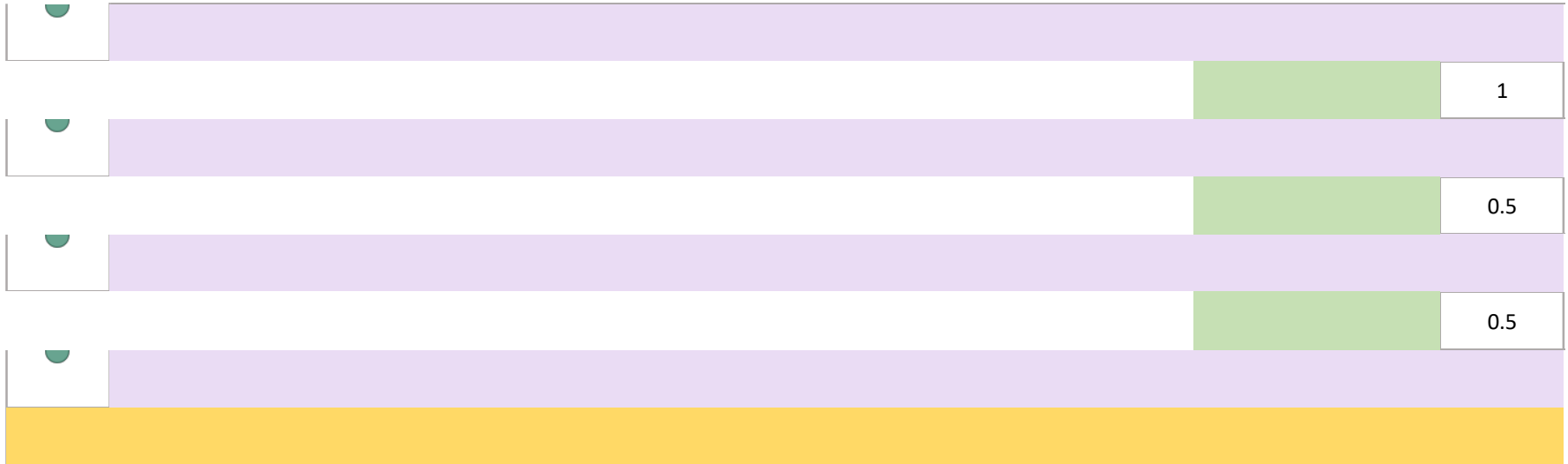


Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.iv

	<i>Enter Reviewer Comment</i>		
		Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
		Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
	PDI 90- Composite of all measures +/-	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
		Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
		Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
		Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
		Pass & Ongoing	



*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.a.iv*





Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.b.iv

Payment Snapshot	
DY3, Q4 Payment Available	\$ 5,524,588
DY3, Q4 Payment Earned	\$ 3,721,424

2.b.iv Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	40%	27%	1,473,223	1,473,223
	Project Implementation Speed	Complete	1.00	1.00	100%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			7.00	7.00	100%	40%	27%	1,473,223	1,473,223
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	10%	7%	368,306	368,306
	Domain 2 Pay for Performance (P4P)	Complete	8.00	4.08	51%	50%	67%	3,683,059	1,879,895
Domain 2 Subtotal			23.00	19.08	83%	60%	73%	4,051,364	2,248,200
Total			30.00	26.08	87%	100%	100%	5,524,588	3,721,424

Total Project 2.b.iv AVs Awarded: 26.08 out of 30

Domain 1 Project Milestones Project 2.b.iv						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A
Enter Reviewer Comment						



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.b.iv

●	Module 2 - Project Implementation Speed	3/31/2017	3/31/2017	Completed	Pass & Complete	1.00
	<i>Enter Reviewer Comment</i>					
●					Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>					
Total						2.00

Domain 1 Project Prescribed Milestones - Project 2.b.iv						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. Develop standardized protocols for a Care Transitions Intervention Model with all participating hospitals, partnering with a home care service or other appropriate community agency.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					
●	2. Engage with the Medicaid Managed Care Organizations and Health Homes to develop transition of care protocols that will ensure appropriate post-discharge protocols are followed.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.50
	<i>Enter Reviewer Comment</i>					
●	3. Ensure required social services participate in the project.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.50
	<i>Enter Reviewer Comment</i>					
●	4. Transition of care protocols will include early notification of planned discharges and the ability of the transition care manager to visit the patient in the hospital to develop the transition of care services.	3/31/2017	3/31/2017	Completed	Pass & Complete	
	<i>Enter Reviewer Comment</i>					



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.b.iv

Enter Reviewer Comment						
●	5. Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.	3/31/2017	3/31/2017	Completed		N/A
◐						N/A
◐						N/A
Domain 2 Pay for Reporting Project 2.b.iv						
●	Adult Access to Preventive or Ambulatory Care - 20 to 44 years					0.3333333
◐						0.3333333
◐						0.3333333



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter) Westchester Medical Center - Project 2.b.iv

	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	0.25
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	0.25
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	0.25
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	0.25
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter) Westchester Medical Center - Project 2.b.iv

●	Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	PDI 90- Composite of all measures +/-	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			



*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.b.iv*

●	Primary Care - Length of Relationship - Q3		0.5
◐			0.5

Domain 2 Pay for Performance Project 2.b.iv



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.d.i

Project Snapshot	
Project Domain	System Transformation Projects (Domain 2)
Project ID	2.d.i
Project Title	Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into

Payment Snapshot	
DY3, Q4 Payment Available	\$ 6,395,932
DY3, Q4 Payment Earned	\$ 5,045,680

2.d.i Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	40%	27%	1,705,582	1,421,318
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	Complete	1.00	0.00	0%				
Domain 1 Subtotal			6.00	5.00	83%	40%	27%	1,705,582	1,421,318
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	4.00	4.00	100%	10%	7%	426,395	426,395
	Domain 2 Pay for Performance (P4P)	Complete	4.00	3.00	75%	50%	67%	4,263,955	3,197,966
Domain 2 Subtotal			8.00	7.00	88%	60%	73%	4,690,350	3,624,362
Total			14.00	12.00	86%	100%	100%	6,395,932	5,045,680

Total Project 2.d.i AVs Awarded: 12 out of 14

Domain 1 Project Milestones Project 2.d.i						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A
<i>Enter Reviewer Comment</i>						



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.d.i

●	Module 2 - Project Implementation Speed	3/31/2017	3/31/2017	Completed	Pass & Complete	0.00
						Fail
●	<i>Enter Reviewer Comment</i>					
Total						0.00

Domain 1 Project Prescribed Milestones - Project 2.d.i						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. Contract or partner with community-based organizations (CBOs) to engage target populations using PAM® and other patient activation techniques. The PPS must provide oversight and ensure that engagement is sufficient and appropriate.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					
●	2. Establish a PPS-wide training team, comprised of members with training in PAM® and expertise in patient activation and engagement.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					
●	3. Identify UI, NU, and LU “hot spot” areas (e.g., emergency rooms). Contract or partner with CBOs to perform outreach within the identified “hot spot” areas.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					
					Pass & Complete	



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.d.i

●	<i>Enter Reviewer Comment</i>							
●	5. Train providers located within “hot spots” on patient activation techniques, such as shared decision-making, measurements of health literacy, and cultural competency.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	<i>Enter Reviewer Comment</i>							
●	6. Obtain list of PCPs assigned to NU and LU enrollees from MCOs. Along with the member's MCO and assigned PCP, reconnect beneficiaries to his/her designated PCP (see outcome measurements in #10).	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	<i>Enter Reviewer Comment</i>							
●	7. Baseline each beneficiary cohort (per method developed by state) to appropriately identify cohorts using PAM® during the first year of the project and again, at set intervals. Baselines, as well as intervals towards improvement, must be set for each cohort at the beginning of each performance period.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	<i>Enter Reviewer Comment</i>						Pass & Complete	N/A
●	<i>Enter Reviewer Comment</i>							
●	9. Measure PAM® components	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	<i>Enter Reviewer Comment</i>							
●	10. Increase the volume of non-emergent (primary, behavioral, dental) care provided to UI, NU, and LU persons.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A		
	<i>Enter Reviewer Comment</i>							



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.d.i

●	11. Contract or partner with CBOs to develop a group of community navigators who are trained in connectivity to healthcare coverage, community healthcare resources (including for primary and preventive services) and patient education.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					
●	12. Develop a process for Medicaid recipients and project participants to report complaints and receive customer service.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					
●	13. Train community navigators in patient activation and education, including how to appropriately assist project beneficiaries using the PAM®.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					
●	14. Ensure direct hand-offs to navigators who are prominently placed at “hot spots,” partnered CBOs, emergency departments, or community events, so as to facilitate education regarding health insurance coverage, age-appropriate primary and preventive healthcare services and	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					
●	15. Inform and educate navigators about insurance options and healthcare resources available to UI, NU, and LU populations.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					
●	16. Ensure appropriate and timely access for navigators when attempting to establish primary and preventive services for a community member.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					
●	17. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, to track all patients engaged in the project.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					



*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.d.i*

Domain 2 Pay for Reporting Project 2.d.i		
●	C&G CAHPS by PPS for uninsured- Getting timely appointments, care, and information	0.25
◐		0.25
◐		0.25
◐		0.25
◐		1
◐		1



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 2.d.i

●	Use of primary and preventive care services-- Percent of attributed Medicaid members with no claims history for primary care and preventive services in measurement year compared to same in baseline year		1
<i>Enter Reviewer Comment</i>			
Total			4.00

Domain 2 Pay for Performance Project 2.d.i			
AV Driving	Measure	Reviewer Status	AVS Awarded
●	<i>Enter Reviewer Comment</i>	Pass & Ongoing	
●	<i>Enter Reviewer Comment</i>	Pass & Ongoing	
●	<i>Enter Reviewer Comment</i>	Pass & Ongoing	
●	<i>Enter Reviewer Comment</i>	Pass & Ongoing	
●	<i>Enter Reviewer Comment</i>	Pass & Ongoing	
●	<i>Enter Reviewer Comment</i>	Pass & Ongoing	
●	<i>Enter Reviewer Comment</i>	Fail	
Total			3.00

New York State Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program


*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.a.i*

Project Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)
Project ID	3.a.i
Project Title	Integration of primary care and behavioral health services

Payment Snapshot	
DY3, Q4 Payment Available	\$ 3,302,281
DY3, Q4 Payment Earned	\$ 2,146,483

3.a.i Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	40%	40%	1,320,912	1,226,562
	Project Implementation Speed	Complete	1.00	0.50	50%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			7.00	6.50	93%	40%	40%	1,320,912	1,226,562
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	2.00	2.00	100%	10%	10%	330,228	330,228
	Domain 3 Pay for Performance		7.00	2.50	36%	50%	50%	1,651,141	589,693
Domain 3 Subtotal			9.00	4.50	50%	60%	60%	1,981,369	919,921
Total			16.00	11.00	69%	100%	100%	3,302,281	2,146,483

Total Project 3.a.i AVs Awarded: 11 out of 16

Domain 1 Project Milestones Project 3.a.i						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A
<i>Enter Reviewer Comment</i>						

New York State Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.a.i

●	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	0.50
<i>Enter Reviewer Comment</i>						
●	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>						
Total						1

Domain 1 Project Prescribed Milestones - Project 3.a.i Models 1, 2 and 3							
<input checked="" type="checkbox"/> 3.a.i Model 1 <input type="checkbox"/> 3.a.i Model 2 <input type="checkbox"/> 3.a.i Model 3							
Model	AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
3.a.i Model 1	●	1. Co-locate behavioral health services at primary care practice sites. All participating primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.5
	<i>Enter Reviewer Comment</i>						
	●	2. Develop collaborative evidence-based standards of care including medication management and care engagement process.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>						
	●	3. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.	3/31/2018	3/31/2018	Completed	Fail	0
	<i>Enter Reviewer Comment</i>						

New York State Department of Health
 Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.a.i

●	4. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Completed		N/A
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Domain 3 Pay for Reporting

●	Follow-up care for Children Prescribed ADHD Medications - Continuation Phase		0.5
◐			0.5
◐			1

Domain 3 Pay for Performance

●	Adherence to Antipsychotic Medications for People with Schizophrenia		0
◐			0
◐			0.5

New York State Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.a.i

●	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	N/A	N/A
	P4P Measure DY3Q4	Fail	0
◐	P4P Measure DY3Q4	Fail	0
◐	P4P Measure DY3Q4	Pass & Ongoing	0.5
◐	P4P Measure DY3Q4	Pass & Ongoing	0.5
◐	P4P Measure DY3Q4	Fail	0
◐	P4P Measure DY3Q4	Fail	0
◐	P4P Measure DY3Q4	Pass & Ongoing	1
	Total		2.50



*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.a.ii*

Payment Snapshot	
DY3, Q4 Payment Available	\$ 3,169,143
DY3, Q4 Payment Earned	\$ 2,150,490

3.a.ii Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	40%	40%	1,267,657	1,267,657
	Project Implementation Speed	Complete	1.00	1.00	100%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			7.00	7.00	100%	40%	40%	1,267,657	1,267,657
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	2.00	2.00	100%	10%	10%	316,914	316,914
	Domain 3 Pay for Performance (P4P)		7.00	2.50	36%	50%	50%	1,584,572	565,918
Domain 2 Subtotal			9.00	4.50	50%	60%	60%	1,901,486	882,833
Total			16.00	11.50	72%	100%	100%	3,169,143	2,150,490

Total Project 3.a.ii AVs Awarded: 11.5 out of 16

Domain 1 Project Milestones Project 3.a.ii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A
Enter Reviewer Comment						



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.a.ii

●	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	1.00
	<i>Enter Reviewer Comment</i>					
●					Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>					
Total						2.00

Domain 1 Project Prescribed Milestones - Project 3.a.ii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. Implement a crisis intervention program that, at a minimum, includes outreach, mobile crisis, and intensive crisis services.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.14
	<i>Enter Reviewer Comment</i>					
●	2. Establish clear linkages with Health Homes, ER and hospital services to develop and implement protocols for diversion of patients from emergency room and inpatient services.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.14
	<i>Enter Reviewer Comment</i>					
●	3. Establish agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.14
	<i>Enter Reviewer Comment</i>					
●					Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.a.ii

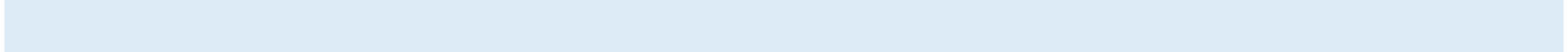
●	5. Include at least one hospital with specialty psychiatric services and crisis-oriented psychiatric services; expansion of access to specialty psychiatric and crisis-oriented services.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					
●	6. Expand access to observation unit within hospital outpatient or at an off campus crisis residence for stabilization monitoring services (up to 48 hours).	3/31/2018	3/31/2018	Completed	Pass & Complete	0.14
	<i>Enter Reviewer Comment</i>					
●	7. Deploy mobile crisis team(s) to provide crisis stabilization services using evidence-based protocols developed by medical staff.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.14
	<i>Enter Reviewer Comment</i>					
●	8. Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.14
	<i>Enter Reviewer Comment</i>					
●	9. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.	3/31/2018	3/31/2018	Completed	Pass & Complete	0.14
	<i>Enter Reviewer Comment</i>					
●	10. Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					
					Pass & Complete	



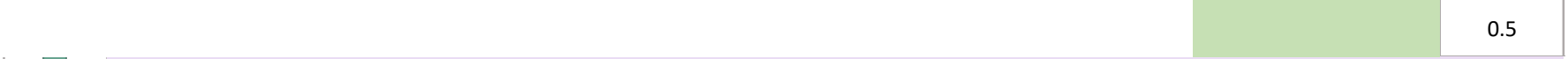
*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.a.ii*



Domain 3 Pay for Reporting



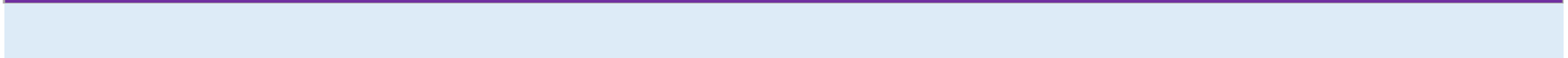
●	Follow-up care for Children Prescribed ADHD Medications - Continuation Phase		0.5
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●			1
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Domain 3 Pay for Performance



●	Adherence to Antipsychotic Medications for People with Schizophrenia		0
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*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.a.ii*

●	Antidepressant Medication Management - Effective Acute Phase Treatment	Fail	0
	P4P Measure DY3Q4		
◐		Pass & Ongoing	0.5
	P4P Measure DY3Q4		
◐			
	P4P Measure DY3Q4		
◐		Fail	0
	P4P Measure DY3Q4		
◐		Fail	0
	P4P Measure DY3Q4		
◐		Pass & Ongoing	0.5
	P4P Measure DY3Q4		
◐		Pass & Ongoing	0.5
	P4P Measure DY3Q4		
◐		Fail	0
	P4P Measure DY3Q4		



Department of Health

Medicaid Redesign Team

New York State Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.a.ii

●	Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Fail	0
	P4P Measure DY3Q4		
●		Pass & Ongoing	1
	P4P Measure DY3Q4		
	Total		2.50



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.c.i

Project Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)
Project ID	3.c.i
Project Title	Evidence-based strategies for disease management in high risk/affected populations. (adult only)

Payment Snapshot	
DY3, Q4 Payment Available	\$ 2,569,576
DY3, Q4 Payment Earned	\$ 2,569,576

3.c.i Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	40%	40%	1,027,830	1,027,830
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			6.00	6.00	100%	40%	40%	1,027,830	1,027,830
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	6.00	6.00	100%	10%	60%	1,541,745	1,541,745
	Domain 3 Pay for Performance (P4P)		0.00	0.00	N/A	50%	0%	-	-
Domain 2 Subtotal			6.00	6.00	100%	60%	60%	1,541,745	1,541,745
Total			12.00	12.00	100%	100%	100%	2,569,576	2,569,576

Total Project 3.c.i AVs Awarded: 12 out of 12

Domain 1 Project Milestones Project 3.c.i						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A
Enter Reviewer Comment						



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.c.i

●	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	0.00
	<i>Enter Reviewer Comment</i>					
●	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>					
Total						1.00

Domain 1 Project Prescribed Milestones - Project 3.c.i					
AV Driving	Project Requirement and Metric/Deliverable	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>				
●	2. Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>				
●	3. Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to improve health literacy, patient self-efficacy, and patient self-management.	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>				
●	4. Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>				



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.c.i

●	5. Ensure coordination with the Medicaid Managed Care organizations serving the target population.	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>				
●	6. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>				
●	7. Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3 for EHR systems used by participating safety net providers.	3/31/2017	Completed	Fail	N/A
	<i>Enter Reviewer Comment</i>				
Total					0.00

Domain 3 Pay for Performance and Pay for Reporting			
AV Driving	Measure	Reviewer Status	AVs Awarded
●	Comprehensive Diabetes Care: Hemoglobin A1c (HbA1c) Poor Control (>9.0%) ±	Pass & Ongoing	1
	P4R Measure in DY3Q4		
●	Comprehensive Diabetes screening – All Four Tests (HbA1c, lipid profile, dilated eye exam, nephropathy monitor)	Pass & Ongoing	1
	P4R Measure in DY3Q4		
●	Flu Shots for Adults Ages 18 – 64	Pass & Ongoing	1
	P4R Measure in DY3Q4		
●	Health Literacy (QHL13, 14, and 16)	Pass & Ongoing	1



*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.c.i*

	P4R Measure in DY3Q4		
	Medical Assistance with Smoking and Tobacco Use Cessation - Advised to Quit	Pass & Ongoing	0.3333333
	P4R Measure in DY3Q4		
	Medical Assistance with Smoking and Tobacco Use Cessation - Discussed Cessation Medication	Pass & Ongoing	0.3333333
	P4R Measure in DY3Q4		
	Medical Assistance with Smoking and Tobacco Use Cessation - Discussed Cessation Strategies	Pass & Ongoing	0.3333333
	P4R Measure in DY3Q4		
	Prevention Quality Indicator # 1 (DM Short term complication) ±	Pass & Ongoing	1
	P4R Measure in DY3Q4		
Total			6.00



*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.d.iii*

Payment Snapshot	
DY3, Q4 Payment Available	\$ 2,655,228
DY3, Q4 Payment Earned	\$ 1,991,421

3.d.iii Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	40%	40%	1,062,091	1,062,091
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			6.00	6.00	100%	40%	40%	1,062,091	1,062,091
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	4.00	4.00	100%	10%	10%	265,523	265,523
	Domain 3 Pay for Performance (P4P)		2.00	1.00	50%	50%	50%	1,327,614	663,807
Domain 2 Subtotal			6.00	5.00	83%	60%	60%	1,593,137	929,330
Total			12.00	11.00	92%	100%	100%	2,655,228	1,991,421

Total Project 3.d.iii AVs Awarded: 11 out of 12

Domain 1 Project Milestones Project 3.d.iii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A
<i>Enter Reviewer Comment</i>						



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.d.iii

●	Module 2 - Project Implementation Speed	3/31/2017	3/31/2017	Completed	Pass & Complete	0.00
	<i>Enter Reviewer Comment</i>					
●					Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>					
Total						1.00

Domain 1 Project Prescribed Milestones - Project 3.d.iii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. Implement evidence-based asthma management guidelines between primary care practitioners, specialists, and community-based asthma programs (e.g., NYS Regional Asthma Coalitions) to ensure a regional population based approach to asthma management.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					
●	2. Establish agreements to adhere to national guidelines for asthma management and protocols for access to asthma specialists, including EHR-HIE connectivity and telemedicine.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					
●	3. Deliver educational activities addressing asthma management to participating primary care providers.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	<i>Enter Reviewer Comment</i>					
●	4. Ensure coordination with the Medicaid Managed Care organizations and Health Homes serving the affected population.	3/31/2017	3/31/2017	Completed	Pass & Complete	
	<i>Enter Reviewer Comment</i>					



*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.d.iii*

			N/A

Domain 3 Pay for Reporting

	Asthma Medication Ratio (5 – 64 Years)		1
			0.5
			0.5
			1
			1
			1

Domain 3 Pay for Performance

	Asthma Medication Ratio (5 – 64 Years)		1
			0
			0



Department
of Health

Medicaid
Redesign Team

New York State Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program

*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 3.d.iii*

Total	1.00
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*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 4.b.i*

Project Snapshot	
Project Domain	Domain 4: Population-wide Projects: New York's
Project ID	4.b.i
Project Title	Promote Tobacco Use Cessation, especially among low SES populations and those with poor mental health

Payment Snapshot	
DY3, Q4 Payment Available	\$ 1,970,008
DY3, Q4 Payment Earned	\$ 1,970,008

4.b.i Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	40%	40%	788,003	788,003
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	N/A	0.00	0.00	0%				
Domain 1 Subtotal			5.00	5.00	100%	40%	40%	788,003	788,003
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	17.00	17.00	100%	60%	60%	1,182,005	1,182,005
	Domain 4 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
Domain 4 Subtotal			17.00	17.00	100%	60%	60%	1,182,005	1,182,005
Total			22.00	22.00	100%	100%	100%	1,970,008	1,970,008

Total Project 4.b.i AVs Awarded: 22 out of 22

Domain 4 Pay for Performance and Pay for Reporting - Project 4.b.i (all Milestones are P4R in DY2)			
AV Driving	Measure	Reviewer Status	AVs Awarded
	Percentage of premature death (before age 65 years)	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 4.b.i

	Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 4.b.i

	Percentage of children and adolescents who are obese	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			



**Department
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Medicaid
Redesign Team

**New York State Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program**

*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 4.b.i*

Total	17.00
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*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 4.b.ii*

Project Snapshot	
Project Domain	Domain 4: Population-wide Projects: New York's
Project ID	4.b.ii
Project Title	Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings

Payment Snapshot

4.b.ii Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY3)	Domain Funding % (DY3, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	40%	40%	582,437	582,437
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	N/A	0.00	0.00	0%				
Domain 1 Subtotal			5.00	5.00	100%	40%	40%	582,437	582,437
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	17.00	17.00	100%	60%	60%	873,656	873,656
	Domain 4 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-

Domain 4 Pay for Performance and Pay for Reporting			
AV Driving	Measure	Reviewer Status	AVs Awarded
●	Percentage of premature death (before age 65 years)		1



Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 4.b.ii

●	Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
◐		Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			



**Department
of Health**

Medicaid
Redesign Team

**New York State Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program**

*Achievement Value (AV) Scorecard DY3, Q4 January 1, 2018 - March 31, 2018 (Payment Quarter)
Westchester Medical Center - Project 4.b.ii*

Total	17.00
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